

1. DATE AND GENERAL INFORMATION

This management's discussion and analysis ("MD&A") of GINSMS Inc. ("GINSMS" or the "Corporation") has been prepared by management and should be read in conjunction with the Corporation's annual audited financial statements and MD&A as at and for the year ended December 31, 2024, the Corporation's consolidated unaudited financial statements as at and for the six months ended June 30, 2025, and the notes thereto which were prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

This MD&A was prepared as of November 12, 2025. Additional information regarding the Corporation is available on SEDAR at www.sedar.com. All monetary amounts set forth in the MD&A are expressed in Canadian dollars, except where otherwise stated. Other currencies are mainly United States dollars ("USD"), Hong Kong dollars ("HKD"), China renminbi ("RMB"), Singapore dollars ("SGD"), Malaysian ringgit ("MYR"), Indonesian rupiah ("IDR") and Euro dollars ("EUR").

The Corporation Board of Directors has reviewed and approved this MD&A.

Caution Regarding Forward-Looking Information

Certain information included in this MD&A may contain forward-looking statements. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "may", "could", "will", "expect", "intend", "estimate", "anticipate", "believe", or "continue" or the negative thereof or variations thereon or similar terminology. These statements are not historical facts, but reflect management's current beliefs and are based on information currently available to management regarding future results and events. Particularly, these forward-looking statements are based on management's estimate of future events based on technological advances relating to the Corporation's services, current market conditions and past experiences of management in relation to how certain contracts will affect revenues. Forward-looking statements, by their very nature, involve significant risks, uncertainties and assumptions.

A number of factors could cause actual results to differ materially from the results discussed in the forward-looking statements, including, but not limited to dependence on required licenses, dependence on major customers, system failures, delays and other problems, security and privacy breaches, adequacy of network resilience, network diversity and backup systems, loss of significant information, failure to develop, enhance or introduce new value-added services, competition, dependence on third-party software and equipment, market acceptance at desired pricing levels, key members of the management team, credit risk of accounts receivables, conflicts of interest, inability to satisfy customer demand for performance, price or terms, international risks. Although the Corporation has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. Although the forward-looking statements contained herein are based upon what management believes to be reasonable assumptions, the Corporation cannot assure the reader that actual results will be consistent with these forward-looking statements.

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In particular, forward-looking statements include the following assumptions:

- Management's belief that the Corporation's software products and services are expected to take on a different focus based on an outsourcing model approach leveraging on the lower cost base in Indonesia and Malaysia. Consequently, the revenue for the software segment in Indonesia and Malaysia should continue to increase.
- Management's belief that the future growth in messaging is in the area of application-to-person ("A2P") messaging and the Corporation's investment in this area will create a viable and profitable business in the future.
- Management's belief that the Corporation is able to generate sufficient amounts of cash through operations and financing activities to fulfil the working capital requirements of its present operations.

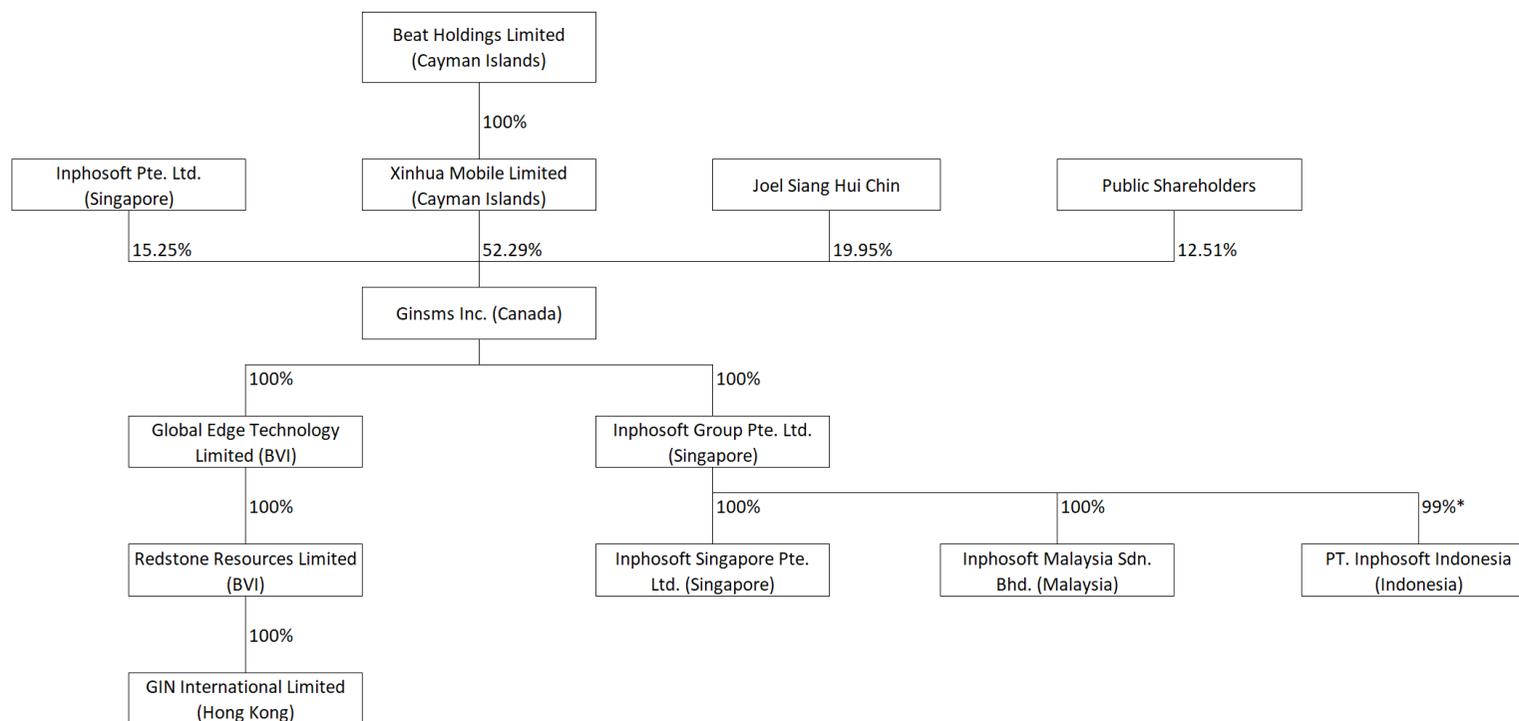
These forward-looking statements are made as of the date of this MD&A and the Corporation assumes no obligation to update or revise them to reflect new events or circumstances except as may be required by law. Accordingly, readers should not place undue reliance on the forward-looking statements. All forward-looking statements contained in this MD&A are qualified by this cautionary statement.

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2. OVERALL PERFORMANCE – DESCRIPTION AND OUTLOOK OF BUSINESS

Group Structure

The following chart depicts the structure of the group. The country of incorporation for each entity in the group is enclosed in brackets next to the name of the entity.



*The remaining 1% is held by Joel Siang Hui Chin, the Chief Executive Officer of the Corporation.

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The Corporation has two main business segments:

- A. Messaging Business
- B. Software Products and Services

The Corporation has faced considerable competition in its existing principal activities, and the profitability of the businesses has been affected.

A. Messaging Business

The Corporation operates its messaging business through GIN International Ltd ("GIN"), its wholly-owned subsidiary in Hong Kong and focus exclusively on the delivery of application-to-peer service ("A2P messaging service").

The A2P messaging service allows the transmission of short message services ("SMS") to mobile subscribers of more than 100 mobile operators globally. This is achieved through partnerships with service providers and direct connections with mobile operators globally. GIN's close working relationships with mobile operators in China, Hong Kong and Southeast Asia puts it in a good position to become a leading provider of A2P messaging service in Asia.

Through its cloud-based A2P messaging service, GIN enables mobile application developers, SMS gateways, enterprises and financial institutions to deliver with GIN's application programming interface ("API") SMS worldwide without any upfront capital investment.

Application-to-person (A2P) messaging is the automated process of sending messages on mobile devices from a business application to a mobile user, typically for marketing or service purposes. It allows businesses to automate the delivery of large volumes of messages, such as two-factor authentication codes, emergency alerts, appointment reminders, and promotional content. These messages are often sent via short codes, enhancing scalability and operational efficiency. A2P messaging is used for various essential functions, including high-priority alerts such as package delivery notifications, anti-fraud warnings, emergency alerts, extreme weather updates, and appointment reminders. In security, this type of messaging facilitates two-factor authentication (2FA) by sending OTPs (i.e., one-time passcodes) for transaction verification or account access. In marketing, A2P messages are integrated into omnichannel strategies, delivering targeted content based on customer interactions. Retailers and brands use this messaging to communicate loyalty and reward programs and send updates on exclusive offers and member benefits to improve customer retention. Healthcare providers utilize A2P for appointment confirmations, medication reminders, and test result notifications, promoting patient engagement. (Source: <https://www.theinsightpartners.com/reports/a2p-sms-market>)

An A2P SMS Market Report on 2025-2031 A2P SMS market (<https://www.theinsightpartners.com/reports/a2p-sms-market>) stated that the global A2P SMS market revenue is expected to reach US\$93.83 billion by 2031, expanding at a compound annual growth rate ("CAGR") of 3.8% therein.

For the three months ended September 30, 2025, GIN generated lower revenue of \$55,194 for its A2P messaging service as compared to \$198,849 for the three months ended September 30, 2024. This is due to the fact that the Corporation faced stiff competition which caused a decrease in the volume of messaging traffic of some customers for the three months ended September 30, 2025.

For the nine months ended September 30, 2025, GIN generated lower revenue of \$192,469 for its A2P messaging service as compared to \$623,057 for the six months ended September 30, 2024.

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B. Software Products and Services

GINSMS operates its software products and services through Inphosoft Group Pte. Ltd. ("Inphosoft"), its wholly-owned subsidiary. Inphosoft is headquartered in Singapore with subsidiaries in Malaysia and Indonesia.

The activities of Inphosoft consist of providing software products and services with a focus in the following areas:

- i. Provision of support and maintenance services to customers that have purchased its products and solutions.
- ii. Maintenance of the A2P Cloud platform and development of new features as and when necessary, to support the Corporation's A2P messaging business.
- iii. Outsourcing of technical resources to customers for the purpose of software development based on a time and material basis.

Inphosoft Singapore Pte. Ltd. ("ISPL")

ISPL provide mobile application development services and support and maintenance services to its existing customers that have purchased its products and services through IMSB, its fellow subsidiary in Malaysia.

ISPL has time and material agreements ("T&M Agreements") with Activate Interactive Pte. Ltd. ("Activate") and Actxa Pte. Ltd. ("Actxa") for the purpose of developing software for Activate's and Actxa's customers and to perform certain pre-sales roles, on a time and material basis. Activate and Actxa are currently 98% and 99% beneficially owned by Mr. Chin, respectively. At the same time, IMSB and PTIN have T&M agreements with ISPL, to provide technical resources to ISPL to support the software products and services business operations of ISPL.

Inphosoft Malaysia Sdn. Bhd. ("IMSB")

IMSB is providing services to enterprise customers in Malaysia and global companies in the telecommunication industry to develop bespoke software solutions that meet the requirements of customers. IMSB will charge a customer a negotiated fixed fee for each project. The cost of sales incurred consists mainly of the salary of employees working on these projects. IMSB provides technical and sales resources to support GIN's A2P messaging business operations.

IMSB has T&M agreements with ISPL, to provide technical resources to ISPL to support the software products and services business operations of ISPL.

In addition, IMSB provides technical support for the A2P Cloud platform and develops new features as and when necessary, to support the Corporation's A2P messaging business.

Salaries and office rental are the major costs of IMSB.

PT Inphosoft Indonesia ("PTIN")

PTIN has T&M agreements with ISPL, to provide technical resources to ISPL to support the software products and services business operations of ISPL.

Salaries, subcontractor costs and office rental are the major costs of PTIN.

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The current focus of Inphosoft is to provide solution to support the need of existing customers and to look for additional enterprise customers to increase sales. Hence, professional fees and support and maintenance revenue will continue to increase or be stable.

The improvement of gross margin of software products and services segment was caused by an increase in chargeable hours and man-hour charge out rates of Inphosoft staff providing technical and support resources to Activate and other key customers.

This segment of the Corporation's business generated lower revenue of \$300,914 and \$866,608 for the three and nine months ended September 30, 2025, compared to 321,930 and \$1,423,217 for the three and nine months ended September 30, 2024. This was mainly due to reduced outsourced headcount billing to key customers during the quarter ended September 30, 2025.

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3. RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2025

Selected Profit and Loss Information

Financial Highlights	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Revenues \$				
A2P Messaging Service	55,194	198,849	192,469	623,057
Software Products & Services	300,934	321,930	866,608	1,423,217
	356,128	520,779	1,059,077	2,046,274
Cost of sales \$				
A2P Messaging Service	35,709	84,536	149,627	285,805
Software Products & Services	184,425	205,187	539,330	799,570
	220,134	289,723	688,957	1,085,375
Gross profit \$				
A2P Messaging Service	19,485	114,313	42,842	337,252
Software Products & Services	116,509	116,743	327,278	623,647
	135,994	231,056	370,120	960,899
Gross margin %				
A2P Messaging Service	35.3%	57.5%	22.3%	54.1%
Software Products & Services	38.7%	36.3%	37.8%	43.8%
	38.2%	44.4%	34.9%	47.0%
Adjusted EBITDA ⁽¹⁾ \$	(148,368)	70,601	(451,290)	318,651
Adjusted EBITDA margin	(41.7)%	13.6%	(42.6)%	15.6%
Net (loss)/profit \$	(167,788)	40,948	(516,148)	246,026
Net (loss)/profit margin	(47.1)%	7.9%	(48.7)%	12.0%
Net (loss)/earnings per share \$				
Basic and Diluted (in Canadian cents)	(0.089)	0.022	(0.275)	0.131

- (1) Adjusted EBITDA is a non-IFRS measure which does not have any standardized meaning under IFRS Accounting Standards. Adjusted EBITDA is related to cash earnings and is defined for these purposes as earnings before income taxes, depreciation and amortization (in both cost of sales and general and administration expenses), interest expenses, and also excludes certain non-recurring or non-cash expenditure and income. This non-IFRS measure is not recognized under IFRS Accounting Standards and accordingly, shareholders are cautioned that this measure should not be construed as an alternative to net income determined in accordance with IFRS Accounting Standards. The non-IFRS measure presented is unlikely to be comparable to similar measure presented by other issuers. The Corporation believes that Adjusted EBITDA is a meaningful financial metric as it measures cash generated from operations which the Corporation can use to fund working capital requirements, service interest and principal debt repayment and fund future growth initiatives.

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Revenue

For the three and nine months ended September 30, 2025, revenue was \$356,128 and \$1,059,077 compared to \$520,779 and \$2,046,274 for the three and nine months ended September 30, 2024, respectively. Lower revenue for the three months ended September 30, 2025 was mainly due to the decrease in revenue in both the messaging business segment and the software products and services segment.

a) Messaging business segment

The A2P messaging business generated revenue of \$55,194, \$63,910, \$73,365, \$92,877, \$198,849, \$275,248 and \$148,960, for the three-month periods ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024, September 30, 2024, June 30, 2024 and March 31, 2024, respectively.

Pricing of the A2P messaging business is affected by volume, regulatory requirement in each country (i.e. destination of messages delivered), competition within the country and other factors. The margin varies from country to country and varies from customer to customer as the Corporation attempts to gain market share in different countries. The price per message is fixed for each customer but different customers may have different price per message. The margin is lower in some countries where the messaging market is more competitive. In other market, due to the regulatory requirement, the Corporation can earn higher margin. The following analysis is based on the volume of messages delivered to various destinations. This differs from the segmented information for revenue by geographical location, which is based on the location of operations of our customers.

The increase in the revenue of the A2P messaging business for the quarter ended September 30, 2025 as compared to the quarter ended June 30, 2025 is primarily caused by the increase in the volume of A2P messages delivered to the North Asia region and partially offset by the decrease in the volume of A2P messages delivered to the Southeast Asia region.

Messages delivered to the North Asia region represent 66.8% of the total volume for the three months ended September 30, 2025, which represents an increase of 29.4% from the three months ended June 30, 2025. During the quarter ended September 30, 2025, the Corporation saw an increase in volume of messaging traffic by some major customers located in this region.

Messages delivered to the Southeast Asia region represent 32.1% of the total volume for the three months ended September 30, 2025 which represents a decrease of 12.4% from the three months ended June 30, 2025. During the quarter September 30, 2025, the Corporation saw a decrease in volume of messaging traffic and sales by some major customers located in this region.

There was minimal volume of messages delivered to the South Asia region for the three months ended September 30, 2025 similar to that for the three months ended June 30, 2025. In particular since the beginning of 2025, a key customer no longer sent messages to the South Asia region. The volume delivered to this region was mainly contributed by this key customer.

The average price per message charged to customers was \$0.0222 for the three months ended June 30, 2025, compared to was \$0.0285 for the three months ended June 30, 2025. The price per message charged to customers may differ greatly depending on the location where the A2P message is delivered. For example, A2P messages delivered to China are priced at less than 50% of A2P messages delivered to Indonesia, Malaysia and Taiwan. Consequently, the average price per message for the A2P messaging business is dependent on the number of messages delivered to each country. Furthermore, the price per message per country charged to a customer may depend on

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the volume commitment of the customer. For the three months ended September 30, 2025, the overall average price per message decreased from that for the three months ended June 30, 2025 despite increase in volume of messaging traffic and revenue mainly due strengthening of USD against CAD during the quarter ended September 30, 2025 as revenue are billed in the USD and EUR. EUR against CAD remained relatively stable for the period ended September 30, 2025 and June 30, 2025.

b) Software products and services segment

Revenue in the software products and services segment decreased by 6.5% from \$321,930 for the three months ended September 30, 2024 but increased by 2.7% from \$293,146 for the three months ended June 30, to \$300,934 for the three months ended September 30, 2025. This was mainly due to continuous reduced demand of outsourced headcount from key customers since the quarter ended September 30, 2024.

Cost of Sales

	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Depreciation - Property, plant and equipment	6,461	11,287	24,403	33,648
Salaries and wages	167,718	184,362	491,390	720,054
Subcontractor costs	37,223	86,038	149,544	307,354
Others	8,732	8,036	23,620	24,319
	220,134	289,723	688,957	1,085,375

For the three and nine months ended September 30, 2025, cost of sales was \$220,134 and \$688,957 compared to \$289,723 and \$1,085,375 for three and nine months ended September 30 2024, respectively.

Messaging business segment

For the A2P messaging business, the subcontractor costs are the costs paid to mobile operators and gateway providers (“A2P Suppliers”) for usage of their infrastructure to deliver A2P messages to mobile subscribers. The A2P Suppliers charged GIN a per-message cost for delivering the message. The cost per message differs depending on the country where the message was delivered and the volume commitment that GIN has made with the A2P suppliers. The higher the volume commitment, the lower the rates that GIN will be charged by the providers.

The decrease in the subcontractor costs in the quarter ended September 30, 2025 from the quarter ended September 30, 2024 was lower than the decrease in revenue in the A2P messaging service segment in the same quarter mainly due to the strengthening of EUR against USD and the fact that subcontractor costs were primarily transacted in EUR as compared to the revenue billed which were primarily transacted in both EUR and USD.

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Software product and services segment

Revenues for the software products and services segment are not dependent on the amount of message volume. The cost of sales for the software products and services business is comprised of salaries and wages, depreciation and purchase of software and hardware.

Decrease in salaries and wages under costs of sales for the quarter ended September 30, 2025 was in line with the decrease in revenue for the software products and services segment in the same quarter.

Gross Margin

The overall gross margin of the Corporation of 38.2% in the three months ended September 30, 2025 was lower than the gross margin of 44.4% experienced during the three months ended September 30, 2024.

Revenue from the contracts with Activate and other key customers contributed to the significant increase in gross margin of the software products and services segment in recent years. Revenue from broad-based professional services provided to Activate is based on a time and material costs. Activate is a government contractor that provides software products and services tailored to the needs of agencies and ministries of the Singapore government. Activate values Inphosoft's skills and expertise. This enables Inphosoft to charge Activate a premium for its services. Gross margin of 51.0% was earned from the services rendered to Activate for the quarter ended September 30, 2025.

For the A2P messaging business, the gateway fee charged depends on how GIN negotiated the fees based on the estimated volume of messages to pass through the gateway. During the quarter ended March 31, 2024, gross margin dropped to 36.1% due to the fact that the A2P Suppliers invoices mainly in Euro whose value has improved and strengthened against USD. During the quarter ended June 30, 2024, gross margin surged to 61.4% due to the fact that increase in traffic came from the North Asia and the South Asia regions that normally earned higher gross margins. During the quarter ended September 30, 2024, gross margin reduced to 57.5% due to decrease in traffic from the North Asia region that normally earned higher gross margin. During the quarter ended December 31, 2024, gross margin dropped to 37.0% due to the lower sale price as the Corporation faced stiff competition. During the quarter ended March 31, 2025, gross margin dropped to 9.4% due to the lower sale price as the Corporation faced stiff competition. In addition, EUR strengthened against USD that led to higher cost of sales and lower gross margin. During the quarter ended June 30, 2025, gross margin increased to 25.8% due to the EUR weakened against USD despite decline in traffic and revenue. During the quarter ended September 30, 2025, gross margin surged to 35.3% due to the fact that increase in traffic came from the North Asia region that normally earned higher gross margins and also EUR continues to weaken against USD.

For the software products and services segment, the revenue is mainly generated from the following two streams:

a) Professional services fees

Professional services revenue is generated by two methods:

- Charging a fixed fee to a customer for a project with a defined scope of work. This is mainly for developing be-spoke software solutions that meet the need of such customers.

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- Charging a customer for the resources provided to this customer on a time and material basis. A fixed fee per resource per unit time (usually hour or day) is charged to the customer based on a negotiated fee for the said resource. An example is the time and materials contract with Activate.

The cost of sales incurred consists of the salary of employees working on these projects (tracked by the timesheets they fill). For the development of a be-spoke software solution based on a fixed fee, the gross margin can fluctuate depending on the fee that was negotiated and the ability to deliver the project as planned. Historically, the Corporation was able to achieve a gross margin between 10% to 20%. For time and material contracts, the gross margin is based on the mark-up for each resource, which ranges from 30% to 50% for resources based in Malaysia and Indonesia.

b) Support and maintenance fees

Inphosoft charges a fee to customers who have elected to purchase after sale support and maintenance services. The fee is usually charged on a yearly basis pre-paid in advance. Support and maintenance is provided round the clock seven days a week to customers who have purchased Inphosoft’s products or bespoke software, or both, and the support and maintenance services. Cost of sales incurred is mainly the salary of the employees providing round the clock support services. The gross margin for the support and maintenance contracts is usually more than 20%.

Inphosoft research and develops its own software products for the telecommunication industry and these software products are sold by charging customers the license fees in return for the right-to-use the software. The license fee revenue has been decreasing because Inphosoft has not been creating new products and the old products did not achieve the sales volume initially expected. The revenue from license fees is now insignificant.

The gross margin for the software products and services of 38.7% for the three months ended September 30, 2025 was higher than the gross margin of 36.3% for the three months ended September 30, 2024 despite the fact that there were fewer full-time staff outsourced to customers as revenue was billed in SGD while salaries and wages were paid in MYR and IDR which were weakened against SGD.

The gross margin exceeded the management’s long-term expectations of approximately 20% to 25% as the Corporation adjusted the employee hourly charge out rates to be in line with market rates. This margin could be adversely affected if there are cases of project cost overrun. Project cost overrun can occur during the delivery of a software solution to customers

Operating Expenses and Finance Costs

	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Salaries and wages	101,007	93,871	205,710	247,244
Directors’ fees	10,000	10,000	30,000	30,000
Professional fees	80,925	60,834	232,336	231,341
Foreign currency exchange (gain)/loss	(5,806)	(71,944)	94,175	(41,085)

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	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Other general & administrative expenses	71,237	78,981	183,316	208,396
Research & development costs	33,460	-	100,276	-
Depreciation				
- Property, plant and equipment	354	247	1,075	513
- Right-of-use assets	11,646	11,471	35,782	33,977
Lease interests on lease liabilities	904	681	3,413	2,045
	303,727	184,141	886,083	712,431

Operating expenses and finance costs amounted to \$303,727 for the three months ended September 30, 2025, and were higher than the operating expenses and finance costs for the three months ended September 30, 2024.

This was mainly due to research and development costs incurred for the quarter ended September 30, 2025 and similar research and development costs were not present in the quarter ended September 30, 2024. Also, the lower exchange gain as a result of weakening of all functional currencies against USD for the current quarter.

Net loss

The net loss for the three months ended September 30, 2025 amounted to \$167,788 compared to a net profit of \$40,948 for three months ended September 30, 2024.

The net loss for the three months ended September 30, 2025 was due to lower gross margin and research and development costs incurred for the quarter ended September 30, 2025 and similar research and development costs was not present in the quarter ended September 30, 2024. The weakening of all functional currencies against USD also contributed to the higher operating expenses and finance costs for the current quarter.

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Selected Balance Sheet Information

The figures reported below are based on the unaudited consolidated financial statements of the Corporation which have been prepared in accordance with IFRS Accounting Standards.

	September 30, 2025 (Unaudited) \$	December 31, 2024 (Audited) \$
Current Assets		
Accounts receivable	557,370	671,730
Deposits and prepayments	63,544	68,360
Current tax assets	-	156
Bank and cash balances	62,858	191,903
	683,772	932,149
Non-Current Assets		
Property, plant and equipment	23,961	48,375
Right-of-use assets	42,324	81,912
TOTAL ASSETS	750,057	1,062,436
Current Liabilities		
Accounts payable and accrued liabilities	655,842	719,374
Advances from related parties	946,878	780,755
Loans from related parties	1,457,662	1,453,662
Promissory note payable	580,000	580,000
Lease liabilities	36,147	49,116
	3,676,529	3,582,907
Non-Current Liabilities		
Lease liabilities	-	25,874
TOTAL LIABILITIES	3,676,529	3,608,781
Equity		
Share capital	15,148,160	15,148,160
Deficit	(18,406,878)	(17,891,667)
Accumulated other comprehensive income	347,817	212,655
Total deficiency attributable to equity shareholders	(2,910,901)	(2,530,852)
Non-controlling interests	(15,571)	(15,493)
TOTAL DEFICIENCY	(2,926,472)	(2,546,345)
TOTAL LIABILITIES & EQUITY	750,057	1,062,436

Total assets of GINSMS including bank and cash balances, accounts receivable, deposits and prepayments, current tax assets, property, plant and equipment and right-of-use assets as at September 30, 2025 amounted to \$750,057 compared to \$1,062,436 as at December 31, 2024. Bank and cash balances amounted to \$62,858 as at September 30, 2025, a decrease of 67.2% compared to \$191,903 as at December 31, 2024. The decrease was mainly due to more net cash outflow from operating activities partially offset with net cash inflow from financing activities during the current quarter.

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Accounts receivable

	September 30, 2025 (Unaudited) \$	December 31, 2024 (Audited) \$
Trade receivables (third parties)	28,247	83,535
Trade receivables from related parties	678,465	737,688
Trade receivables from ultimate parent	6,421	6,270
Less: Allowance for doubtful debts	(155,763)	(155,763)
	557,370	671,730

Included in accounts receivable at September 30, 2025 are receivables of \$65,653 due from Activate and receivable of \$612,812 due from Actxa, which are, respectively, 98% and 85.62% (directly and indirectly) beneficially owned by the Chief Executive Officer of the Corporation.

Decrease in trade receivables (third parties) for the quarter ended September 30, 2025 is less than decrease in revenue earned for the current quarter due to slower settlement of the invoices by the customers.

Accounts payable and accrued liabilities

	September 30, 2025 (Unaudited) \$	December 31, 2024 (Audited) \$
Trade payables (third parties)	33,277	11,505
Other payables to related parties	29,434	22,107
Contract liabilities	20,353	-
Accrued liabilities and other payables	572,778	685,762
	655,842	719,374

- a) Increase in trade payables as at September 30, 2025 compared to December 31, 2024 is due to slower payment of the invoices to suppliers.
- b) Contract liabilities relating to software products and services are balances due to customers under software products and services. These arise if a particular milestone payment exceeds the revenue recognised to date under the cost-to-cost method.
- c) Decrease in accrued liabilities and other payables as at September 30, 2025 as compared to December 31, 2024 was due to lower cost of sales unbilled but accrued for the current quarter.

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Loans from Related Parties

		September 30, 2025 (Unaudited) \$	December 31, 2024 (Audited) \$
Loans from a director	(a)	148,019	152,269
Loan from Inphosoft Pte. Ltd. (“IPL”)	(b)	909,021	887,684
Loan from the immediate parent	(c)	400,622	413,709
		1,457,662	1,453,662

All above loans from related parties are interest-free, non-trade in nature, unsecured and repayable on demand.

- (a) The loans are from the Corporation’s director and Chief Executive Officer, Mr. Chin who confirmed to the Corporation that he will not demand settlement of the loans until the Corporation is in sound financial position to repay.
- (b) The loan is from IPL. A director and the Chief Executive Officer of the Corporation, Mr. Chin, and a director of the Corporation’s subsidiaries, Mr. Xu Hongwei, has significant influence over IPL. IPL confirmed to the Corporation that it will not demand settlement of the loan until the Corporation is in sound financial position to repay.
- (c) The loan is from Xinhua Mobile, the immediate parent of the Corporation. During the prior quarter ended March 31, 2025, Xinhua Mobile agreed to extend the due date of the loan to March 31, 2026 and confirmed to the Corporation that it will not demand settlement of the loan until the Corporation is in sound financial position to repay.

In addition to the above loans, Mr. Chin, the Corporation’s ultimate parent, and IPL have also provided interest-free advances of \$245,198, \$660,850, and \$36,505 to the Corporation, respectively. The loans and advance are used to finance the operations of the Corporation.

Promissory note payable

The promissory note payable is from IPL and is interest-free, unsecured and repayable on demand. IPL has confirmed to the Corporation that it will not demand settlement of the note payable until the Corporation is in sound financial position.

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4. SUMMARY OF QUARTERLY RESULTS

The quarterly information set forth below has been presented on the same basis as the unaudited consolidated financial statements, and all necessary adjustments have been included in the amounts stated below to present fairly the unaudited quarterly results when read in conjunction with the unaudited consolidated financial statements and the notes thereto.

	Oct-Dec 23	Jan-Mar 24	Apr-Jun 24	Jul-Sep 24	Oct-Dec 24	Jan-Mar 25	Apr-Jun 25	Jul-Sep 25
Revenue								
A2P Messaging Service	162,229	148,960	275,248	198,849	92,877	73,365	63,910	55,194
Software Products & Services	592,935	561,345	539,942	321,930	366,956	272,528	293,146	300,934
	755,164	710,305	815,190	520,779	459,833	345,893	357,056	356,128
Cost of sales								
A2P Messaging Service	90,242	95,150	106,119	84,536	58,517	66,482	47,436	35,709
Software Products & Services	317,123	314,037	280,346	205,187	207,259	173,429	181,476	184,425
	407,365	409,187	386,465	289,723	265,776	239,911	228,912	220,134
Operating expenses ⁽¹⁾	530,451	294,500	232,918	184,141	313,896	362,102	152,053	270,267
Net (loss)/profit before Income tax	(288,554)	5,746	195,807	46,915	(224,517)	(297,125)	(51,105)	(167,733)
Income tax (credit)/expense	(7,615)	3,832	(7,357)	5,967	24	-	130	55
Net (loss)/profit	(280,939)	1,914	203,164	40,948	(224,541)	(297,125)	(51,235)	(167,788)
Net (loss)/earnings per share)								
Basic and Diluted (in Canadian cents)	(0.149)	0.001	0.108	0.022	(0.119)	(0.158)	(0.028)	(0.089)

(1) Represent the sum of selling, general and administrative expense. For comparative purpose, interest expenses, allowance for doubtful debts, reversal of allowance for doubtful debts, and non-recurring expenditure and income were excluded from the Operating Expenses calculation.

The Corporation faced stiff competition in the A2P messaging service segment in all the regions and revenue fluctuated from quarter to quarter. During the quarter ended March 31, 2024, the Corporation managed to increase messaging traffic in all regions except the Southeast Asia region. The continued loss in messaging traffic in the Southeast Asia region caused drastic decline in sales prices for the region. This led to overall decline in revenue earned for the quarter. During the quarter ended June 30, 2024, there was a surge in messaging traffic in the North Asia and the South Asia regions that increased the revenue. During the quarter ended September 30, 2024, the Corporation lost messaging traffic in all regions due to stiff competition, except in the South Asia region. During the quarter ended December 31, 2024, the Corporation lost messaging traffic in all regions due to stiff competition. During the quarter ended March 31, 2025, there was a surge in messaging traffic in the North Asia and the Southeast Asia regions that increased the revenue. However the increase was completely offset by the drastic decline in messaging traffic in the South Asia region. During the quarter ended June 30, 2025, the Corporation lost messaging traffic in all regions due to stiff competition. During the quarter ended September 30, 2025, there was a surge in messaging traffic in the North Asia region that increased the revenue. but partially offset by the decline in messaging traffic in the Southeast Asia region.

The revenue from the software products and services segment remained stable as the Corporation increased the employee hourly charge out rates and chargeable hours from the quarters ended March 31, 2023 to December 31, 2023. However, the chargeable hours had decreased from the quarters ended March 31, 2024 to September 30, 2025 as there was a continued reduced demand of outsourced headcount staff on the projects of Activate and Actxa.

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5. LIQUIDITY AND CAPITAL RESOURCES

Financial Highlights	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Cash, beginning of period	111,300	290,830	191,903	239,824
Operating activities				
Net (loss)/profit before tax	(167,733)	46,915	(515,963)	248,468
Interest expenses	904	681	3,413	2,045
Foreign currency exchange loss	(5,806)	(71,944)	94,175	(41,085)
Depreciation of property, plant and equipment	6,810	11,534	25,473	34,161
Depreciation of right-of-use assets	11,646	11,471	35,782	33,977
Changes in working capital items	28,440	13,246	55,644	(431,239)
Interest expenses on lease liabilities	(904)	(681)	(3,413)	(2,045)
Income tax paid	(58)	(5,970)	(35)	(6,123)
Net cash (used in)/generated from operating activities	(126,701)	5,252	(304,924)	(161,841)
Financing activities				
Advances from related parties	90,804	29,406	183,782	272,414
Repayment of advances from related parties	(2,241)	(72,279)	(4,606)	(73,530)
Principal elements of lease payments	(11,746)	(11,156)	(35,447)	(35,734)
Net cash generated from/(used in) financing activities	76,817	(54,029)	143,729	163,150
Investing activities				
Purchase of property, plant and equipment	(1,038)	(105)	(2,630)	(8,916)
Net cash used in investing activities	(1,038)	(105)	(2,630)	(8,916)
Effect of exchange rate changes on cash held in foreign currencies	2,480	(1,353)	34,780	8,378
(Decrease)/increase in cash	(48,442)	(50,235)	(129,045)	771
Cash, end of period	62,858	240,595	62,858	240,595

The capital resources of the Corporation are comprised mainly of the equity of the Corporation. The debts of the Corporation are comprised mainly of a promissory note payable, loans and advances from related parties.

The Corporation has a deteriorated liquidity position for the nine months ended September 30, 2025 compared to the nine months ended September 30, 2024 due to more cash used in its operation in the period ended September 30, 2025, in view of the lower revenue earned in the period.

The Corporation is facing a higher liquidity risk as it has a working capital deficiency of \$2,992,757 as at September 30, 2025 as compared of \$2,650,758 as at December 31, 2024. The Corporation's liabilities

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now include a promissory note payable, advances from related parties and the loans from related parties.

The operation of the Corporation is partially financed by the loans from related parties and the advances from related parties amounting to \$1,457,662 and \$946,878 respectively as at September 30, 2025. The terms and conditions of the loans are described above under *Selected Balance Sheet Information – Loans from Related Parties*.

Mr. Chin, Xinhua Mobile and IPL confirmed that they will not demand settlement of the loans until the Corporation is in sound financial position to repay them.

The ultimate parent has agreed to provide adequate funds for the Corporation to meet all third-party obligations for at least the ensuing twelve-month period from September 30, 2025.

The Corporation renewed an office lease for its operations during the quarter ended December 31, 2024 and another office lease during the quarter ended September 30, 2024. The first lease is renewed for a fixed term of 1 year and the second lease is for a fixed term of 2 years. Lease liabilities of \$36,147 (December 31, 2024: \$74,990) are recognised with related right-of-use assets of \$42,324 (December 31, 2024: \$81,912) as at September 30, 2025. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessors. Leased assets may not be used as security for borrowing purposes.

The directors will continue to closely monitor the Corporation's liquidity position and financial performance and implement, if needed, measures to improve the Corporation's cash flow.

Based on these actions, the Corporation expects to generate/obtain sufficient cash flows to fund its operations, working capital requirements and capital program for the next twelve months.

6. OFF BALANCE SHEET ARRANGEMENTS

The Corporation does not have off-balance sheet arrangements.

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7. TRANSACTIONS WITH RELATED PARTIES

The Corporation was a party to the following related party transactions that have been recorded at their exchange amounts for the three and six months ended June 30, 2025 and June 30, 2024:

	Three-month period ended September 30, 2025 (Unaudited) \$	Three-month period ended September 30, 2024 (Unaudited) \$	Nine-month period ended September 30, 2025 (Unaudited) \$	Nine-month period ended September 30, 2024 (Unaudited) \$
Software products and services revenue from companies controlled by a director ¹	279,772	289,232	789,533	1,122,614
Administrative fee income from ultimate parent	6,417	6,148	19,186	18,219
Accounting fee paid to an officer ²	1,457	1,217	12,623	10,262
Research & development costs to a company controlled by a director	-	-	2,526	-

Notes:

1. Software products and services revenue earned from Activate and/or Actxa, companies controlled by Mr. Chin, for the professional services rendered by subsidiaries of Inphosoft on a time and material basis.
2. Accounting fees paid to the Interim Chief Financial Officer, Ms. Shum Chee Ming, in relation to her role as finance manager preparing management reports of the Corporation.

As of September 30, 2025, the Corporation has non-trade loans from related parties of \$1,457,662 (*Selected Balance Sheet Information – Loans from Related Parties*) and advances of \$946,878 (December 31, 2024 - \$1,453,662 and \$780,755). The loans and advances are used to finance the operations of the Corporation.

As of September 30, 2025, included in accounts payables and accrued liabilities are amounts of \$139,540 (December 31, 2024 - \$102,220) owed to related parties. As of September 30, 2025, included in accounts receivable are trade receivables of \$684,886 (December 31, 2024 - \$743,958) owed by related parties and ultimate parent.

ISPL has T&M Agreements with Activate and engages the resources from IMSB and PTIN. Activate generate revenue by providing software products and services, primarily in the area of mobile applications and games to its customers that include various agencies and ministries of the Singapore government. Activate can subcontract parts of its projects to ISPL that uses the staff of IMSB and PTIN which possess software development skill sets and also perform certain pre-sales roles, on a time and material basis. The professional services provided by IMSB and PTIN are broad-based ranging from account management, pre-sales support, design and development of software programs, project management, testing, deployment and support and maintenance of software programs.

The non-exclusive T&M Agreements were initially entered into for a period of one year and have been subsequently automatically renewed on a yearly basis. These T&M Agreements can be terminated at any time upon one party giving to the other a 30-day termination notice. Under these T&M Agreements, Activate will settle invoices within 14 days, any late payment is subject to a 1% late interest charge. The IMSB and PTIN and Activate are bound by the terms and conditions of a non-disclosure agreement.

ISPL agreed to provide intellectual property indemnity to Activate and its customers in the event of any suit or proceeding being brought against Activate and its customers for a violation of intellectual

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property rights by ISPL. All rights, titles and interests to any copyrights and other intellectual property rights produced by ISPL solely in the course of services provided to Activate are the sole and exclusive properties of Activate once the services provided by ISPL have been paid in full. Activate has the right to assign to its customers any and all such intellectual property rights, without limitation.

The above transactions are in the normal course of business, are at arm's-length and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

8. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (CHANGES) AND BASIS OF PRESENTATION AND ADOPTION OF IFRS ACCOUNTING STANDARDS

The basis of presentation is described in Note 2 of the unaudited condensed interim consolidated financial statements for the three and nine months ended September 30, 2025.

The material accounting policy information used in the preparation of the Corporation's unaudited condensed interim consolidated financial statements are described in Note 4 of the unaudited condensed interim consolidated financial statements for the three and six months ended June 30, 2025. The unaudited condensed interim consolidated financial statements do not include all of the information required for annual financial statements and should be read in conjunction with the audited consolidated financial statement for the twelve months ended December 31, 2024 which has been prepared in accordance with IFRS Accounting Standards. The accounting policies (including the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty) and methods of computation used in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those used in the annual financial statements for the twelve months ended December 31, 2024.

9. FINANCIAL INSTRUMENTS

Financial instruments of the Corporation consist of cash, accounts receivable, accounts payable, accrued liabilities, advances from related parties, loans from related parties and a promissory note payable. GINSMS limits exposure to credit loss by placing its cash with high credit quality financial institutions.

The carrying amounts of cash, accounts receivable and other accounts payable, accrued liabilities, advances from related parties and loans from related parties approximate their values due to the short-term nature of these instruments. The functional currency of Global Edge Technology Limited and GIN is the HKD. In the case of Inphosoft Group, the functional currency is principally that of the SGD but also the IDR and the MYR. In accordance with Canadian GAAP, the consolidated financial statements of the Corporation, which are prepared using the functional currencies, have been translated into Canadian dollars. Assets and liabilities are translated at exchange rates applicable at the balance sheet dates; revenues and expenses are translated at the average exchange rates applicable during the period covered by the financial statements; and capital and statutory capital reserves are translated at historical exchange rates.

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10. SHAREHOLDERS' EQUITY & DISCLOSURE OF OUTSTANDING SHARE DATA

Shareholders' equity

	September 30, 2025 (Unaudited) \$	December 31, 2024 (Audited) \$
Share capital	15,148,160	15,148,160
Deficit	(18,406,878)	(17,891,667)
Accumulated other comprehensive income	347,817	212,655
Non-controlling interests	(15,571)	(15,493)
	(2,926,472)	(2,546,345)

Shareholders' equity as at September 30, 2025 which showed a deficit of \$2,926,472 is deteriorating from a deficit of \$2,546,345 as at December 31, 2024. The deterioration in shareholders' equity is due to the net loss of \$516,148 partially offset by other comprehensive income of \$136,021 for the nine-month period ended September 30, 2025.

To address the going concern issue, the Corporation has instituted the following plans:

- (a) The Corporation intends to focus on increasing its gross profit margin in both its A2P messaging business and its software products and services business by scrutinizing existing and new business contracts to ensure that they generate satisfactory gross profit margins. Management has seen significant improvement in both gross profit margin and adjusted EBITDA and believes that the Corporation will have the ability to continue its operations for the next twelve months.
- (b) Despite of the Corporation's liabilities which include a promissory note payable, the advances from related parties and the loans from the related parties, the liquidity risk is addressed and mitigated by the fact that the ultimate parent has agreed to provide adequate funds for the Corporation to meet all third-party obligations for at least the ensuing twelve-month period.
- (c) The ultimate parent of the Corporation, has agreed to provide financial support at a level sufficient to finance the working capital requirements of the Corporation and to meet all third party obligations for at least the ensuing twelve-month period from September 30, 2025.

As a result, management has concluded that the Corporation is able to continue as a going concern.

Authorised share capital

The authorised share capital of the Corporation consists of an unlimited number of common shares and an unlimited number of preferred shares.

The holders of the common shares are entitled to dividends, if, as and when declared by the Board of Directors, to one vote per share at meetings of the shareholders and, upon dissolution, to share equally in such assets of the Corporation as are distributable to the holders of common shares. The holders of the preferred shares are entitled to preference over the holders of common shares with respect to the payment of dividends, dissolution or winding-up or any other return of capital or distribution of assets for the purpose of winding up the Corporation's affairs. As at the date thereof, there are no preferred shares issued and outstanding.

The table below summarizes the issued and outstanding shares of the Corporation for the nine months ended September 30, 2025 versus the year ended December 31, 2024.

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Issued	September 30, 2025 (Unaudited)		December 31, 2024 (Audited)	
	Shares	Amount (\$)	Shares	Amount (\$)
Balance, beginning of year	187,118,368	15,148,160	187,118,368	15,148,160
Balance, end of year	187,118,368	15,148,160	187,118,368	15,148,160

Information on the Corporation's capital, including the numbers of common shares issued and outstanding is contained in the Corporation's audited consolidated financial statements which are available at www.sedarplus.com.

11. SEGMENTED INFORMATION

a) Revenue by customers

	Three-month period ended September 30, 2025 (Unaudited)		Three-month period ended September 30, 2024 (Unaudited)	
	\$	% of total revenue	\$	% of total revenue
Customer A	163,366	45.9	179,595	34.5
Next five top customers				
Customer B	116,406	32.7	109,637	21.1
Customer C	14,749	4.1	15,990	3.1
Customer D	3,176	0.9	7,076	1.4
Customer E	14,639	4.1	12,136	2.3
Customer F	6,417	1.8	6,148	1.2
All other customers	37,375	10.5	190,197	36.4
Total	356,128	100.0	520,779	100.0

	Nine-month period ended September 30, 2025 (Unaudited)		Nine-month period ended September 30, 2024 (Unaudited)	
	\$	% of total revenue	\$	% of total revenue
Customer A	442,565	41.8	789,052	38.6
Next five top customers				
Customer B	346,968	32.8	333,562	16.3
Customer C	57,889	5.5	138,459	6.8
Customer D	55,377	5.2	40,132	2.0
Customer E	34,021	3.2	77,963	3.8
Customer F	19,186	1.8	18,219	0.9
All other customers	103,071	9.7	648,887	31.6
Total	1,059,077	100.0	2,046,274	100.0

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b) Revenue by geographical location (by location of operations)

	Three-month period ended September 30, 2025 (Unaudited)		Three-month period ended September 30, 2024 (Unaudited)	
	\$	% of total revenue	\$	% of total revenue
Singapore	286,189	80.4	295,380	56.7
Indonesia	17,268	4.8	31,189	6.0
Other Asia countries	19,107	5.4	109,604	21.0
Europe	29,365	8.2	28,136	5.4
United States	2,337	0.7	54,149	10.4
Other regions	1,862	0.5	2,321	0.5
Total	356,128	100.0	520,779	100.0

	Nine-month period ended September 30, 2025 (Unaudited)		Nine-month period ended September 30, 2024 (Unaudited)	
	\$	% of total revenue	\$	% of total revenue
Singapore	808,719	76.4	1,140,834	55.8
Indonesia	69,468	6.6	204,401	10.0
Other Asia countries	54,212	5.1	330,332	16.1
Europe	93,637	8.8	216,794	10.6
United States	21,247	2.0	144,586	7.1
Other regions	11,794	1.1	9,327	0.4
Total	1,059,077	100.0	2,046,274	100.0

c) Total non-current assets by geographical location

	As at September 30, 2025 (Unaudited)		As at December 31, 2024 (Audited)	
	\$	% of total assets	\$	% of total assets
Indonesia	60,190	90.8	122,695	94.2
Other Asia countries	6,095	9.2	7,592	5.8
Total	66,285	100.0	130,287	100.0

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d) Financial information by business segments

	Messaging	Software products and services	Unallocated	Total
	\$	\$	\$	\$
Nine-month period ended September 30, 2025 (Unaudited)				
Revenue	192,469	866,608	-	1,059,077
Intersegment revenue	4,845	206,804	-	211,649
Amortisation and depreciation	10,045	51,210	-	61,255
Other material items of income and expense:				
Staff costs	171,862	525,238	-	697,100
Interest income	11	177	-	188
Interest and finance expenses	353	3,060	-	3,413
Income tax expenses	-	185	-	185
Segment profits/(losses)	49,183	(349,036)	(216,295)	(516,148)
Additions to segment non-current assets	1,495	1,135	-	2,630
At September 30, 2025 (Unaudited)				
Segment assets	88,789	643,573	17,695	750,057
Segment liabilities	(446,069)	(1,481,057)	(1,749,403)	(3,676,529)

	Messaging	Software products and services	Unallocated	Total
	\$	\$	\$	\$
Nine-month period ended September 30, 2024 (Unaudited)				
Revenue	623,057	1,423,217	-	2,046,274
Intersegment revenue	18,962	220,345	-	239,307
Amortisation and depreciation	6,230	61,908	-	68,138
Other material items of income and expense:				
Staff costs	157,917	809,381	-	967,298
Interest income	336	336	-	672
Interest and finance expenses	124	1,921	-	2,045
Income tax credit	142	2,300	-	2,442
Segment profits/(losses)	368,030	42,139	(164,143)	246,026
Additions to segment non-current assets	6,296	97,432	-	103,728
At September 30, 2024 (Unaudited)				
Segment assets	216,152	1,095,230	22,982	1,335,364
Segment liabilities	(471,880)	(1,636,609)	(1,509,827)	(3,618,316)

12. FOREIGN CURRENCY RISK

The Corporation is exposed to foreign currency rate variability primarily in relation to certain assets and liabilities denominated in foreign currencies such as USD. However, the Corporation has no material exposure to foreign currency risk as most of its foreign operations are self-sustaining and these foreign operations' functional currencies are in HKD, SGD, MYR and IDR. The Corporation is mainly exposed to the effects of fluctuation in SGD against USD, USD against EUR and CAD against USD.

The Corporation also mitigates foreign currency risks, within each segment, by transacting in their functional currency for material procurement, sales contracts and financing activities.

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The Corporation currently does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Corporation monitors its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

13. OTHER MD&A REQUIREMENTS

The Company announced its financial forecasts for the twelve months ending December 31, 2025 on February 13, 2025 and reforecast for the second, third and fourth quarter of 2025 on May 12, 2025. The table below shows an analysis of the difference between the actual and reforecasted financial highlights for the three months ended September 30, 2025.

Financial Outlook

Financial Highlights	Actual (\$)	Reforecast (\$)	Variance (\$)	Variance (%)
	Jul-Sep 2025	Jul-Sep 2025	Jul-Sep 2025	Jul-Sep 2025
Revenues \$				
A2P Messaging Service	55,194	69,546	(14,352)	(20.6)%
Software Products & Services	300,934	338,567	(37,633)	(11.1)%
	356,128	408,113	(51,985)	(12.7)%
Cost of sales \$				
A2P Messaging Service	35,709	49,487	(13,778)	(27.8)%
Software Products & Services	184,425	239,444	(55,019)	(23.0)%
	220,134	288,931	(68,797)	(23.8)%
Gross profit \$				
A2P Messaging Service	19,485	20,059	(574)	(2.9)%
Software Products & Services	116,509	99,123	17,386	17.5%
	135,994	119,182	16,812	14.1%
Gross margin %				
A2P Messaging Service	35.3%	28.8%	6.5%	22.4%
Software Products & Services	38.7%	29.3%	9.4%	32.2%
	38.2%	29.2%	9.0%	30.8%
Selling, general and administrative expenses	(308,658)	(212,831)	(95,827)	45.0%
Operating loss	(172,664)	(93,649)	(79,015)	84.4%
Non-operating income	5,835	-	5,835	-
Non-operating expenses	(904)	(713)	(191)	26.8%
Ordinary loss	(167,733)	(94,362)	(73,371)	77.8%
Extraordinary gains	-	-	-	-
Extraordinary losses	-	-	-	-
Loss before tax and non-controlling interests	(167,733)	(94,362)	(73,371)	77.8%
Income taxes	(55)	-	(55)	-
Non-controlling interests	672	-	672	-

GINSMS INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
AS AT AND FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2025

Financial Highlights	Actual (\$)	Reforecast (\$)	Variance (\$)	Variance (%)
	Jul-Sep 2025	Jul-Sep 2025	Jul-Sep 2025	Jul-Sep 2025
Net loss attributable to shareholders	(167,116)	(94,362)	(72,754)	77.1%
Adjusted EBITDA	(148,368)	(74,755)	(73,613)	98.5%

Notes:

- (1) Adjusted EBITDA is a non-GAAP measure related to cash earnings and is defined for these purposes as earnings before income taxes, depreciation & amortisation (in both cost of sales and general and administration expenses), interest expenses and also excludes certain non-recurring or non-cash expenditure and income.
- (2) Non-operating income included interest income and other non-operating income. Non-operating expenses included loss on foreign exchange and interest expense.

For the three months ended September 30, 2025,

- Revenue for the A2P messaging service segment was lower than the reforecast due to the fact that the Corporation faced stiff competition which caused a decrease in the volume of messaging traffic of some customers for the quarter.
- The actual gross margin of 35.3% for the A2P messaging service segment was higher than reforecast due to the fact that increase in traffic came from the North Asia region that normally earned higher gross margins and also EUR weakened against USD.
- Revenue for the software products and services segment was lower than the reforecast for the quarter as there was a continued reduced demand of outsourced headcount staff on the projects of Activate and Actxa.
- The actual gross margin of 38.7% for the software products and services segment was higher than reforecast despite there were fewer full-time staff outsourced to customers as revenue was billed in SGD while salaries and wages were paid in MYR and IDR which weakened against SGD
- The selling, general and administrative expenses were higher than reforecast mainly due to research and development costs incurred for the quarter ended September 30, 2025 that was not budgeted for. Also, the higher staff costs relating to more staff no longer the outsourced headcount and the non-project hours were not billable and were hence recorded in the selling, general and administrative expenses were higher than the reforecast.
- Net loss attributable to shareholders of \$167,116 as compared to the net loss of \$94,362 reforecasted for primarily research and development costs incurred for the quarter ended September 30, 2025 Also, the higher staff costs relating to more staff no longer the outsourced headcount and the non-project hours were not billable and were hence recorded in the selling, general and administrative expenses were higher than the reforecast. The net loss was partially offset by the higher gross margin than the reforecast.

The table below shows an analysis of the difference between the actual and reforecasted financial highlights for the nine months ended September 30, 2025.

Financial Outlook

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Financial Highlights	Actual (\$)	Reforecast (\$)	Variance (\$)	Variance (%)
	Jan-Sep 2025	Jan-Sep 2025	Jan-Sep 2025	Jan-Sep 2025
Revenues \$				
A2P Messaging Service	192,469	240,756	(48,287)	(20.1)%
Software Products & Services	866,608	1,098,489	(231,881)	(21.1)%
	1,059,077	1,339,245	(280,168)	(20.9)%
Cost of sales \$				
A2P Messaging Service	149,627	163,042	(13,415)	(8.2)%
Software Products & Services	539,330	720,828	(181,498)	(25.2)%
	688,957	883,870	(194,913)	(22.1)%
Gross profit \$				
A2P Messaging Service	42,842	77,714	(34,872)	(44.9)%
Software Products & Services	327,278	377,661	(50,383)	(13.3)%
	370,120	455,375	(85,255)	(18.7)%
Gross margin %				
A2P Messaging Service	22.3%	32.3%	(10.0)%	(31.0)%
Software Products & Services	37.8%	34.4%	3.4%	9.8%
	34.9%	34.0%	(0.9)%	2.8%
Selling, general and administrative expenses	(788,683)	(627,646)	(161,037)	25.7%
Operating loss	(418,563)	(172,271)	(246,292)	143.0%
Non-operating income	188	-	188	-
Non-operating expenses	(97,588)	(2,181)	(95,407)	4374.5%
Ordinary loss	(515,963)	(174,452)	(341,511)	195.8%
Extraordinary gains	-	-	-	-
Extraordinary losses	-	-	-	-
Loss before tax and non-controlling interests	(515,963)	(174,452)	(341,511)	195.8%
Income taxes	(185)	-	(185)	-
Non-controlling interests	937	-	937	-
Net loss attributable to shareholders	(515,211)	(174,452)	(340,759)	195.3%
Adjusted EBITDA	(451,290)	(107,323)	(343,967)	320.5%

Notes:

- (1) Adjusted EBITDA is a non-GAAP measure related to cash earnings and is defined for these purposes as earnings before income taxes, depreciation & amortisation (in both cost of sales and general and administration expenses), interest expenses and also excludes certain non-recurring or non-cash expenditure and income.
- (2) Non-operating income included interest income and other non-operating income. Non-operating expenses included loss on foreign exchange and interest expense.

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Risks and Uncertainties

Through its operations, the Corporation is exposed to various business risks and uncertainties which could have an impact on its capacity to achieve its growth objectives. Consequently, the following factors should be considered when evaluating the Corporation's future prospects:

Dependence on Required Licenses

The A2P messaging business in Hong Kong is a highly regulated business activity and requires licenses from the Hong Kong Telecommunications Authority ("TA"), without which GIN would be unable to operate. GIN is subject to the rules and regulations of the TA, which regulates the telecom industry in Hong Kong, and the Hong Kong Office of Communications Authority ("HOCA"), which assists the TA in enforcing and administering the *Telecommunications Ordinance*. The TA's authority includes regulating and licensing telecom facilities and managing the radio frequency spectrum. If the TA determines that GIN has violated Hong Kong's telecom laws or regulations or the conditions of its licenses, the TA may suspend or cancel GIN's licenses or take other action detrimental to GIN. GIN is also subject to various other rules, laws and ordinances applicable to companies operating in Hong Kong, including, for example, laws relating to obscenity and privacy. If GIN is found to be in violation of these laws, it may face judgments or consequences detrimental to its business. In addition, the Public Non-exclusive Telecommunications Service (PNETS) license granted by HOCA to GIN is normally valid for one year, subject to renewal at the discretion of HOCA and compliance of all terms and conditions of the licenses. In the event that HOCA refuses to renew any of the existing licenses of GIN, GIN's ability to offer its services will be adversely affected. The Chief Executive in Council of the HOCA may also cancel or suspend licenses if it considers that it is in the public's interest to do so. Moreover, if the TA changes its existing regulations or policies such as those governing interconnection or competition, including the requirement on GIN to obtain separate or further licenses for its existing operations or services, or to obtain licenses in respect of its future operations or services based on new communication technologies, the Corporation's results of operations, financial condition, business and prospects could be adversely affected. GIN may also incur extra costs in order to comply with technical specifications or other conditions resulting from any enacted or proposed changes in the applicable laws and regulations. As a result, the Corporation's financial condition, results of operations and/or prospects may be adversely affected. The business of the Corporation's customers is also subject to regulations. As a result, such regulations could indirectly affect the Corporation's business. As communications technologies and the telecom industry continue to evolve, the regulations governing the telecom industry may change. If this were to occur, the demand for the Corporation's services could change in ways that GIN cannot easily predict and may result in a decline in the Corporation's revenue.

Dependence on Major Customers

The Corporation depends on major customers for a significant portion of its business and the loss of any of such customers could materially and adversely affect the Corporation, and hence the Corporation's business and financial position. A significant portion of the Corporation's revenue has been and is expected to continue to be, derived from a limited number of customers. Most of these customers are major operators of telecom services in the Asia Pacific region. There can be no assurance that its major customers will continue to use its services. In the event that any of these customers cease to use the services of the Corporation and the Corporation fails to replace such customer(s), the Corporation's business and financial position may be materially and adversely affected.

System Failures, Delays and Other Problems

System failures, delays and other problems could harm the Corporation's reputation and business, cause it to lose customers and expose GINSMS to customer liability. GIN's system architecture is

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contingent on its ability to process a high volume of transactions in a timely and effective manner. GIN may experience failures or interruptions of its systems and services, or other problems in connection with its operations as a result of, amongst other things:

- damage to or failure of its computer software or hardware or its infrastructure and connections;
- data processing errors by its systems;
- computer viruses or software defects;
- physical or electronic break-ins, sabotage, intentional acts of vandalism and similar events; and
- failure of GIN to adapt to rapid technological changes in the telecom industry.

If GIN cannot adequately ensure that its network services perform consistently at a high level or otherwise fails to meet its customers' expectations:

- it may experience damage to its reputation, which may adversely affect its ability to attract or retain customers for its existing services, and may also make it more difficult for GIN to market its existing or future services;
- it may suffer significant damage or expose itself to customer liability claims, under its contracts or otherwise, including the requirement to pay penalties relating to service level requirements in its contracts;
- its operating expenses or capital expenditures may increase as a result of corrective actions that GIN must perform;
- GIN's customers may reduce their use of GIN's services; or
- one or more of its significant contracts may be terminated early, or may not be renewed.

These or other consequences would adversely affect the Corporation's revenue and performance.

Security and Privacy Breaches

Security or privacy breaches may result in an interruption of service or a reduced quality of service, which could increase GIN's costs or result in a reduction in the use of GIN's services by its customers. GIN's systems may be vulnerable to physical break-ins, computer viruses, attacks by computer hackers or similar disruptive problems. If unauthorized users gain access to GIN's databases, they may be able to steal, publish, delete or modify sensitive information that is stored or transmitted on GIN's networks and which GIN is required by its contracts to keep confidential. A security or privacy breach could result in an interruption of service or a reduced quality of service. Confidential information internal to GIN may also be disclosed to unauthorized personnel who may use such information in a manner adverse to the interests of GIN. Hackers may attempt to "flood" the network, thereby preventing legitimate network traffic or to disrupt the connection between two machines, thereby preventing access to a service or preventing a particular individual from accessing a service. The Corporation may therefore be required to make significant expenditures in connection with corresponding corrective or preventive measures. In addition, a security or privacy breach may harm GIN's reputation and cause its customers to reduce their use of GIN's services, which could harm the Corporation's revenue and business prospects. In addition, GIN's revenue may be adversely affected by un-captured usage, in the event that GIN's system is "hacked" into, resulting in transmissions that may not be detected by its billing system. Further, the increase in traffic as a result of such unauthorized "hacking" may slow or overload GIN's transmission network, thereby adversely affecting the overall quality of services which GIN provides to its paying customers. GIN's exposure to telecom security concerns is heightened as Hong Kong and Chinese laws relating to liability under such circumstances are relatively new. In addition, GIN does not carry "errors and omissions" or other insurance covering losses or liabilities caused by computer viruses or security breaches, which under such circumstances could mitigate damages that GIN may suffer. If GIN incurs any such losses or liabilities, the Corporation's operating results, financial condition, business and prospects may be adversely affected.

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Adequacy of Network Resilience, Network Diversity and Backup Systems

Inadequate network resilience, network diversity and backup systems may result in service disruptions. Any failure of GIN's backup systems or any insufficiency in GIN's redundancy capacity may disrupt GIN's operations. GIN regularly reviews its network and assesses its vulnerability to such outside factors. However, there can be no assurance that GIN's existing alternative routes and cable diversity will provide adequate backup for all types of service interruptions that may occur. Moreover, even with these contingency measures, service disruptions could last for a considerable period of time before complete service can be restored. This may cause customers to reduce their use of GIN's services, which could harm the Corporation's revenue and business prospects.

Loss of Significant Information

Loss of significant information may adversely affect the Corporation's business. In cases of a failure of GIN's data storage system, GIN may lose critical network or billing data, source code, proprietary production system designs or important email correspondence with its customers and suppliers.

Failure to Develop, Enhance or Introduce New Value-Added Services ("VAS")

If the Corporation fails to develop or introduce on a timely basis new VAS, its business will suffer. Rapid change in technology, short product life cycles, changes in customer requirements and evolving industry standards characterize the markets for the Corporation's products. The success of the Corporation depends on the Corporation's ability to timely develop and introduce innovative new VAS that gain market acceptance. The Corporation may not be successful in forecasting future customer requirements or in selecting, developing and marketing new products or enhancing the Corporation's existing products on a timely or cost-effective basis. Moreover, the Corporation may encounter technical problems in connection with its product development that could result in delayed introduction or its inability to introduce new products or product enhancements. Such cancellations or delays could result in a decrease in sales or a loss of customers, or both. The Corporation may also focus on technologies that do not function as expected or are not widely adopted. In addition, products or technologies developed by others may render the Corporation's products non-competitive or obsolete and result in a significant reduction in traffic volume from the Corporation's customers and the loss of existing and prospective customers.

Competition

The market for communications services is extremely competitive and rapidly changing. The Corporation faces competition from other providers of connectivity and value-added services, some of which are larger and may be better funded than the Corporation. A number of the Corporation's current and potential competitors may have greater name recognition and/or more extensive customer bases than GIN. Increasing competition could result in reduced revenue, reduced sales margins and loss of market share, any one of which could harm the business of the Corporation.

Dependence on Third-Party Software and Equipment

The failure of third-party software and equipment that GIN uses in its systems may cause interruptions or failures of its systems. In addition to the use of the internet and certain telecom networks maintained by broker carriers and other third parties for the transmission of data traffic, GIN also incorporates hardware, software and equipment developed by third parties into its systems. As a result, GIN's ability to provide interoperability services depends in part on the continued performance and support of these third-party products. If these products experience failures or contain defects, and the third parties supplying these products fail to provide adequate remedial support, this may result in the interruption or unsatisfactory performance of GIN's systems or services.

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Market Acceptance at Desired Pricing Levels

The Corporation's failure to achieve or sustain market acceptance at desired pricing levels may impact its ability to maintain profitability or positive cash flow. The Corporation's competitors and customers may cause the Corporation to reduce the prices it charges for its services which in turn could adversely affect the Corporation's profitability and cash flow. The primary sources of pricing pressure include:

- competitors offering competing services at reduced prices, or bundling and pricing services in a manner which makes it difficult for the Corporation to compete; and
- customers with a significant volume of transactions may have enhanced leverage in pricing negotiations with the Corporation;

GINSMS may not be able to offset the effects of all or any price reductions.

Key Members of the Management Team

The loss of any key members of the management team may impair the Corporation's ability to identify and secure new contracts with customers or otherwise manage its business effectively. The Corporation's success depends, in part, on the continued contributions of its senior management. Most of them are well experienced in the telecom industry and have in depth knowledge of various aspects of the development of a telecom business.

Credit Risk of Accounts Receivable

The Corporation is subject to credit risk in respect of its accounts receivable. GINSMS provides credit periods to its customers, which are calculated from the dates the invoices are issued by GINSMS to the dates of payment by the customers. Although GINSMS implements credit control policies and measures, GINSMS cannot assure that these measures are adequate in protecting GINSMS against material credit risks. GINSMS may provide services to customers who do not provide sufficient deposits, advance payments or bank guarantees for GINSMS' services. Moreover, should GINSMS' customers be unable to pay in full for any reason, the Corporation's profit and cash flow will be adversely affected. Any delay in the payment by customers may also adversely affect the Corporation's operations and financial position. The Corporation may have to sustain legal costs in pursuing unsettled invoices, a process which is time-consuming and may be affected by a variety of factors including any counterclaim from such non-paying customers. Even if the Corporation obtains favourable judgments, enforcement of such judgments may take time and may not always be successful.

Conflicts of Interest

Certain directors and officers of the Corporation are also directors, officers, or shareholders of other companies that may operate in the same sectors as the Corporation. Such associations may give rise to conflicts of interest from time to time. The directors of the Corporation are required by law to act honestly and in good faith with a view to the best interests of the Corporation and to disclose any interest which they may have in any project or opportunity of the Corporation. If a conflict of interest arises at a meeting of the board of directors, any director in a conflict is required under the *Canada Business Corporations Act* to disclose his interest and to abstain from voting on such matter.

Inability to Satisfy Customer Demand for Performance, Price or Terms

The market in which Inphosoft operates is highly competitive, and Inphosoft expects that the level of competition on pricing and product offering will continue to be intense. Additionally, certain emerging markets, such as countries in the Middle-East, Africa, South America and Southeast Asia, are particularly sensitive to pricing as a key differentiator. Where price is a primary decision driver, Inphosoft may not be able to effectively compete or it may choose not to compete due to unacceptable margins. If

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Inphosoft is not able or chooses not to compete against its current and future competitors, its current and potential customers may choose to purchase similar products offered by Inphosoft's competitors, which would negatively affect its revenues or profitability, or both. The markets for Inphosoft's products are subject to rapid technological changes, evolving industry standards and regulatory developments, and its operating results depend to a significant extent on its ability to adapt to these changes. Inphosoft competes principally on the basis of: (i) product performance and functionality; (ii) product quality and reliability; (iii) customer service and support; and (iv) price. Many of Inphosoft competitors have substantially broader product portfolios and financial and technological resources, product development, marketing, distribution and support capabilities, name recognition and established relationships with telecommunications service providers than it has. Certain competitors of Inphosoft may price their products at unsustainably low levels in an effort to acquire market share or delay or avoid business failures. Inphosoft may not be able to compete effectively against existing or future competitors or to maintain or capture meaningful market share, and Inphosoft's business could be harmed if its competitors' products and services provide higher performance, offer additional features and functionality or are more reliable or less expensive than its products. Increased competition could force Inphosoft to lower its prices or take other actions to differentiate its products, which could adversely affect its business.

International Risks

GINSMS's international operations are significant and it intends to continue to expand these international operations, particularly in Asia. Foreign operations face additional specific local risks, which may adversely affect GINSMS, including but not limited to, change in legal and regulatory requirements and less favourable intellectual property laws, change in local tax rates and other potentially adverse tax consequences (including the cost of repatriation of earnings), collectability of accounts in foreign jurisdictions, and burdens of complying with a wide variety of foreign laws, including changing import and export regulations.