

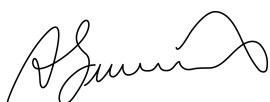
MANAGEMENT'S REPORT

The consolidated financial statements and MD&A of Transat A.T. Inc., and all other information in the financial report, are the responsibility of management and have been reviewed and approved by the Board of Directors.

The consolidated financial statements have been prepared by management in accordance with IFRS Accounting Standards issued by the International Accounting Standards Board. The MD&A has been prepared in accordance with the requirements of the Canadian Securities Administrators. Management's responsibility in these respects includes the selection of appropriate accounting principles as well as the exercise of sound judgment in establishing reasonable and fair estimates in accordance with IFRS and the requirements of the Canadian Securities Administrators, and which are adequate in the circumstances. The financial information presented throughout the MD&A and elsewhere in this Annual Report is consistent with that appearing in the consolidated financial statements.

The Corporation and its affiliated companies have set up accounting and internal control systems designed to provide reasonable assurance that the Corporation's assets are safeguarded against loss or unauthorized use and that its books of account may be relied upon for the preparation of consolidated financial statements and the MD&A.

The Board of Directors is responsible for the financial information presented in the consolidated financial statements and the MD&A, primarily through its Audit Committee. The Audit Committee, which is appointed by the Board of Directors and comprised entirely of independent and financially literate directors, reviews the annual consolidated financial statements and the MD&A and recommends their approval to the Board of Directors. The Audit Committee is also responsible for analyzing, on an ongoing basis, the results of the audits by the external auditors, the accounting methods and policies used as well as the internal control systems set up by the Corporation. These consolidated financial statements have been audited by Ernst & Young LLP. Their report on the consolidated financial statements appears on the next page.



Annick Guérard
President and Chief Executive Officer



Jean-François Pruneau
Chief Financial Officer

December 17, 2025

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Transat A.T. Inc.,

Opinion

We have audited the consolidated financial statements of Transat A.T. Inc. and its subsidiaries [the "Group"], which comprise the consolidated statements of financial position as at October 31, 2025 and 2024, and the consolidated statements of income (loss), the consolidated statements of comprehensive income (loss), the consolidated statements of changes in negative equity and the consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at October 31, 2025 and 2024, and its consolidated financial performance and its consolidated cash flows for the years then ended, in accordance with IFRS Accounting Standards ["IFRS"].

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. Our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Key audit matter	How our audit addressed the key audit matter
Revenue recognition As indicated in Notes 2 and 17, the Group recognizes revenue when it satisfies the performance obligation, that is, when the service is transferred to the customer and the customer obtains control of that service. The amounts received from customers for services not yet provided are included in current liabilities as Customer deposits and deferred revenues. The Group's revenues for the year ended October 31, 2025 amounted to \$3,398.5 million. As at October 31, 2025, customer deposits and deferred revenues totalled \$823.3 million. Group revenues are recorded using a number of IT systems and controls for processing, recording and recognizing a large volume of low-value transactions. We considered this issue to be a key audit matter due to the significance of revenues and the large volume of transactions that required significant audit effort to test recorded revenues.	Our approach to addressing the matter included the following procedures, among others: - We tested certain controls related to IT systems used by the Group to record revenues; - We obtained and assessed the report certifying the effectiveness of internal controls implemented by a service organization used by the Group to record revenues, particularly for bookings; - We tested a sample of revenue-generating transactions, including air transportation and hotel services, for the fiscal year by tracing selected items to source documents; - We tested a sample of manual adjustments for the Group's air transportation and hotel services recorded close to fiscal year-end by examining on source documents and supporting documents for the period when the services were rendered.

Other information

Management is responsible for the other information. The other information comprises:

- Management's Discussion and Analysis
- The information, other than the consolidated financial statements and our auditor's report thereon, in the Annual Report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management's Discussion and Analysis and the Annual Report prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the work performed for the purposes of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lily Adam.

EY Ernst & Young LLP¹

Montréal, Canada

December 17, 2025

¹ CPA auditor, CA, public accountancy permit No. A120803

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

		As at October 31, 2025	As at October 31, 2024
(in thousands of Canadian dollars)	Notes	\$	\$
ASSETS	12		
Cash and cash equivalents		164,920	260,336
Cash and cash equivalents in trust or otherwise reserved	4	430,003	453,768
Trade and other receivables	5	153,575	151,190
Income taxes receivable	20	469	504
Inventories	6	49,653	40,212
Prepaid expenses		36,683	31,359
Derivative financial instruments	7	18,251	22,663
Current portion of deposits	8	126,223	126,798
Current assets		979,777	1,086,830
Cash and cash equivalents reserved	4	35,589	31,176
Deposits	8	283,193	240,387
Deferred tax assets	20	370	588
Property, plant and equipment	9	1,254,604	1,378,871
Intangible assets	10	21,030	13,058
Non-current assets		1,594,786	1,664,080
		2,574,563	2,750,910
LIABILITIES			
Trade and other payables	11	376,940	363,889
Income taxes payable		2,182	1,632
Customer deposits and deferred revenues		823,276	781,156
Derivative financial instruments	7	17,564	15,835
Current portion of long-term debt and lease liabilities	12	172,666	176,920
Liability related to warrants	13	14,235	8,519
Current portion of provision for return conditions	14	1,581	—
Current liabilities		1,408,444	1,347,951
Long-term debt and lease liabilities	12	1,375,548	1,971,097
Deferred government grant	12	199,182	120,784
Provision for return conditions	14	201,119	174,368
Employee benefits liability	15	26,829	25,305
Deferred tax liabilities	20	548	481
Preferred shares	16	7,948	—
Non-current liabilities		1,811,174	2,292,035
NEGATIVE EQUITY			
Share capital	16	227,365	225,438
Share-based payment reserve		16,454	16,283
Deficit		(881,166)	(1,123,113)
Cumulative exchange differences		(7,708)	(7,684)
		(645,055)	(889,076)
		2,574,563	2,750,910

See accompanying notes to the consolidated financial statements

On behalf of the Board,



Director



Director

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF INCOME (LOSS)

Years ended October 31 (in thousands of Canadian dollars, except per share amounts)	Notes	2025 \$	2024 \$
Revenues	17	3,398,503	3,283,750
Operating expenses			
Costs of providing tourism services		885,055	832,358
Aircraft fuel		593,454	631,989
Salaries and employee benefits	17, 21	542,668	532,069
Sales and distribution costs		240,689	232,855
Aircraft maintenance		252,412	218,066
Airport and navigation fees		220,237	211,229
Aircraft rent	12	6,094	9,563
Other airline costs		251,412	278,889
Other		134,219	127,665
Depreciation and amortization	17	256,797	221,870
Restructuring costs	18	5,663	3,166
Reversal of impairment of the investment in a joint venture		—	(3,112)
Share of net income of a joint venture		—	(130)
		3,388,700	3,296,477
Operating income (loss)		9,803	(12,727)
Financing costs	12	137,404	145,464
Financing income		(25,038)	(41,492)
Gain on long-term debt extinguishment	12, 13	(345,332)	—
Gain on asset disposals	19	(19,243)	(24,887)
Change in fair value of derivatives		14,267	23,691
Revaluation of liability related to warrants and preferred shares	13, 16	(3,031)	(12,297)
Foreign exchange loss		6,411	5,778
Income (loss) before income tax expense		244,365	(108,984)
Income taxes	20		
Current		2,222	2,340
Deferred		227	2,706
		2,449	5,046
Net income (loss) for the year		241,916	(114,030)
Earnings (loss) per share	16		
Basic		6.06	(2.94)
Diluted		5.72	(2.94)

See accompanying notes to the consolidated financial statements

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Years ended October 31 (in thousands of Canadian dollars)	2025 \$	2024 \$
Net income (loss) for the year	241,916	(114,030)
Other comprehensive income (loss)		
Items that will be reclassified to net income (loss)		
Foreign exchange gain (loss) on translation of financial statements of foreign subsidiaries	(24)	2,682
Items that will never be reclassified to net income (loss)		
Retirement benefits – Net actuarial gains and losses	15	31
Deferred taxes	20	—
	31	(631)
Total other comprehensive income	7	2,051
Comprehensive income (loss) for the period	241,923	(111,979)

CONSOLIDATED STATEMENTS OF CHANGES IN NEGATIVE EQUITY

(in thousands of Canadian dollars)	Share capital \$	Share-based payment reserve \$	Deficit \$	Cumulative exchange differences \$	Total negative equity \$
Balance as at October 31, 2023	223,450	16,329	(1,008,452)	(10,366)	(779,039)
Net loss for the year	—	—	(114,030)	—	(114,030)
Other comprehensive income (loss)	—	—	(631)	2,682	2,051
Comprehensive income (loss) for the year	—	—	(114,661)	2,682	(111,979)
Issued from treasury	1,988	—	—	—	1,988
Reversal of share-based payment expense	—	(46)	—	—	(46)
Balance as at October 31, 2024	225,438	16,283	(1,123,113)	(7,684)	(889,076)
Net income for the year	—	—	241,916	—	241,916
Other comprehensive income (loss)	—	—	31	(24)	7
Comprehensive income (loss) for the year	—	—	241,947	(24)	241,923
Issued from treasury	1,927	—	—	—	1,927
Share-based payment expense	—	171	—	—	171
Balance as at October 31, 2025	227,365	16,454	(881,166)	(7,708)	(645,055)

See accompanying notes to the consolidated financial statements

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended October 31 (in thousands of Canadian dollars)		2025 \$	2024 \$
	<i>Notes</i>		
OPERATING ACTIVITIES			
Net income (loss) for the year		241,916	(114,030)
Operating items not involving an outlay (receipt) of cash:			
Compensation received in the form of credits	17	(32,373)	(29,071)
Depreciation and amortization	17	256,797	221,870
Gain on long-term debt extinguishment	12	(345,332)	—
Gain on asset disposals	19	(19,243)	(24,887)
Change in fair value of derivatives		14,267	23,691
Revaluation of liability related to warrants and preferred shares	13, 16	(3,031)	(12,297)
Foreign exchange loss		6,411	5,778
Capitalized interest on long-term debt and lease liabilities		16,489	44,547
Employee benefits	15	2,804	3,107
Share-based payment expense (reversal)		171	(46)
Deferred taxes		227	2,706
Reversal of impairment of the investment in a joint venture		—	(3,112)
Share of net income of a joint venture		—	(130)
		139,103	118,126
Net change in non-cash working capital balances related to operations		33,091	(2,515)
Net change in provision for return conditions		27,256	(3,597)
Net change in other assets and liabilities related to operations		(42,475)	(17,341)
Cash flows related to operating activities		156,975	94,673
INVESTING ACTIVITIES			
Additions to property, plant and equipment and other intangible assets		(97,858)	(138,569)
Increase in cash and cash equivalents reserved		(4,413)	(1,426)
Net proceeds from sale and leaseback of assets	9	92,065	87,488
Consideration received for an investment disposal, net of transaction costs		—	20,414
Proceeds from disposal of assets	19	—	642
Cash flows related to investing activities		(10,206)	(31,451)
FINANCING ACTIVITIES			
Repayment of lease liabilities	12	(191,732)	(185,280)
Repayment of long-term debt	12	(55,135)	(57,000)
Redemption of preferred shares	16	(16,265)	—
Proceeds from borrowings	12	30,000	—
Proceeds from issuance of shares	16	1,927	1,988
Transaction costs		(11,981)	—
Cash flows related to financing activities		(243,186)	(240,292)
Effect of exchange rate changes on cash and cash equivalents		1,001	1,759
Net change in cash and cash equivalents		(95,416)	(175,311)
Cash and cash equivalents, beginning of year		260,336	435,647
Cash and cash equivalents, end of year		164,920	260,336
Supplementary information (as reported in operating activities)			
Net income taxes paid		1,293	946
Interest received		(24,591)	(42,704)
Interest paid		120,183	92,160

See accompanying notes to the consolidated financial statements

[Amounts are expressed in thousands of Canadian dollars, except for per share amounts or unless specified otherwise]

Note 1 Corporate information

Transat A.T. Inc. [the “Corporation”], headquartered at 300 Léo-Pariseau Street, Montreal, Quebec, Canada, is incorporated under the *Canada Business Corporations Act*. Its Class A Variable Voting Shares and Class B Voting Shares are listed on the Toronto Stock Exchange and traded under a single ticker, namely “TRZ.”

Transat A.T. Inc. is an integrated company specializing in the organization, marketing and distribution of holiday travel. The core of its business consists of a Canadian leisure airline, offering international and Canadian destinations, and is vertically integrated with its other services of holiday packages, distribution through a dynamic travel agency network and value-added services at travel destinations.

The consolidated financial statements of Transat A.T. Inc. for the year ended October 31, 2025 were approved by the Corporation’s Board of Directors on December 17, 2025.

Note 2 Material accounting policies

Basis of preparation

These consolidated financial statements of the Corporation and its subsidiaries have been prepared in accordance with IFRS Accounting Standards [“IFRS”], as issued by the International Accounting Standards Board [“IASB”] and as adopted by the Accounting Standards Board of Canada.

These consolidated financial statements are presented in Canadian dollars, the Corporation’s functional currency, except where otherwise indicated. Each entity of the Corporation determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

These consolidated financial statements have been prepared on a going concern basis, using historical cost accounting, except for certain financial assets and liabilities classified as financial assets/liabilities at fair value through profit or loss and financial assets/liabilities at fair value through other comprehensive income (loss) and measured at fair value.

Basis of consolidation

The consolidated financial statements include the financial statements of the Corporation and its subsidiaries.

Subsidiaries

Subsidiaries are entities over which the Corporation has control. Control is achieved where the Corporation has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities. Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Corporation obtains control, and continue to be consolidated until the date when such control ceases.

The acquisition method of accounting is used to account for the acquisition of subsidiaries as follows:

- Cost is measured as the fair value of the assets acquired, equity instruments issued and liabilities incurred or assumed at the date of exchange, excluding transaction costs which are expensed as incurred;
- Identifiable assets acquired and liabilities assumed are measured at their fair values at the acquisition date;
- The excess of acquisition cost over the fair value of the identifiable net assets acquired is recorded as goodwill;
- If the acquisition cost is less than the fair value of the net assets acquired, the fair value of the net assets is re-assessed and any remaining difference is recognized directly in the statement of income;
- Contingent consideration is measured at fair value on the acquisition date, with subsequent changes in the fair value recorded through the statement of income when the contingent consideration is a financial liability;
- Upon gaining control in a step acquisition, the existing ownership interest is re-measured at fair value through the statement of income;

- For each business combination including the non-controlling interest, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets.

The financial statements of the subsidiaries are prepared for the same reporting period as the parent company and using consistent accounting policies. All balances, transactions and unrealized gains and losses resulting from intragroup transactions and all intragroup dividends are fully eliminated on consolidation.

Investment in a joint venture

A joint venture is an entity in which the parties that have joint control over the entity have rights to the net assets of the entity.

The Corporation's investment in a joint venture is accounted for using the equity method as follows:

- Investment is initially recognized at cost;
- Investment in an associate includes goodwill identified on acquisition, net of any accumulated impairment loss;
- The Corporation's share of post-acquisition net income (loss) is recognized in the statement of income and is also added to (netted against) the carrying amount of the investment; and
- Gains on transactions between the Corporation and the joint venture are eliminated to the extent of the Corporation's interest in this entity and losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Foreign currency translation

Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated using the functional currency spot rate of exchange at the reporting date.

Foreign exchange gains and losses resulting from the settlement of such transactions as well as from the translation of monetary assets and liabilities not denominated in the functional currency of the subsidiary are recognized in the statement of income, except for qualifying cash flow hedges, which are deferred and presented as Unrealized gain (loss) on cash flow hedges in Accumulated other comprehensive income (loss) in the statement of changes in equity.

Group companies

Assets and liabilities of entities with functional currencies other than the Canadian dollar are translated at the period-end rates of exchange, and the results of their operations are translated at average rates of exchange for the period. The exchange differences arising from translation are recognized in Cumulative exchange differences in Accumulated other comprehensive income (loss) in the statement of changes in equity. On disposal of an interest, the exchange difference component relating to that particular interest is recognized in net income.

Cash equivalents

Cash equivalents consist primarily of term deposits and bankers' acceptances that are highly liquid and readily convertible into known amounts of cash with initial maturities of less than three months.

Inventories

Inventories, consisting primarily of spare parts, supplies and fuel, are valued at the lower of cost, determined using the first-in, first-out method, and net realizable value. Net realizable value is the estimated selling price in the normal course of business less estimated costs to sell. Replacement cost may be indicative of net realizable value. Inventories are presented net of the provision for impairment of inventories, if applicable. The Corporation did not record a provision for impairment of inventories in 2025 and 2024.

Leases

Recognition of leases and right-of-use assets

The Corporation is party to leases, primarily for aircraft, aircraft engines, real estate and automotive equipment. At the commencement date of the lease, the Corporation recognizes a right-of-use asset and a lease liability at the present value of future lease payments, using the Corporation's incremental borrowing rate. The Corporation has elected to separate lease and non-lease components of lease agreements.

Initial measurement of lease liabilities includes fixed lease payments and variable lease payments that depend on an index or a rate, during the non-cancellable period of the lease and for extension options reasonably certain to be exercised by the Corporation. The initial value of lease liabilities is reduced by lease incentives receivable.

The initial value of right-of-use assets is obtained through the calculation of lease liabilities. Right-of-use assets are recognized in accordance with IAS 16, *Property, Plant and Equipment*, and broken down into their major components and depreciated over the shorter of the lease term or the expected useful life.

The Corporation presents right-of-use assets under Property, plant and equipment and lease liabilities under Lease liabilities in the consolidated statement of financial position. The current portion of lease liabilities is reported under Current liabilities.

Variable lease payments that do not depend on an index or a rate are recognized as a lease expense in the consolidated statement of income (loss) in the period during which the event or condition that triggers the payment occurs. Expenses associated with lease payments under leases with terms of less than 12 months and low-value leases are recognized as lease expenses in the consolidated statement of income (loss) on a straight-line basis over the term of the lease.

Sale and leaseback

For sale and leaseback transactions, where the Corporation sells an asset to a lessor and immediately leases it back, the Corporation recognizes the asset disposal as soon as the lessor takes control of the asset. If the lessor does not take control of the asset, the Corporation continues to recognize the asset disposed of in the consolidated statement of financial position and records a financial liability equal to the proceeds received. If the asset disposal is a sale, the Corporation derecognizes the underlying asset and recognizes a right-of-use asset resulting from the sale and leaseback at the proportion of the previous carrying amount of the asset sold to which the Corporation retains the right of use and a lease liability corresponding to the present value of future payments. A gain on the sale and leaseback of assets corresponding to the share of the asset not retained by the Corporation according to the terms of the lease is also recognized.

Property, plant and equipment

Property, plant and equipment are carried at cost less accumulated depreciation and provision for impairment, if any. Right-of-use assets under leases are recognized at the lower of the current value of future lease payments, using the Corporation's incremental borrowing rate and fair value.

Depreciation on property, plant and equipment with finite useful lives is calculated on a straight-line basis, unless otherwise specified, and serves to write down the cost of the assets to their estimated residual value over their expected useful lives as follows:

Leasehold improvements to leased aircraft	Lease term or useful life
Aircraft equipment, including spare engines and rotatable spare parts	5–10 years or use
Office furniture and equipment	3–10 years
Administrative building	10–20 years
Right-of-use assets and leasehold improvements	Lease term or useful life

Land and property, plant and equipment under construction or development are not depreciated.

Estimated residual values and useful lives are reviewed annually and adjusted as appropriate.

Right-of-use assets

For leased aircraft, on initial recognition, right-of-use assets are broken down between the airframe and major maintenance components. Eligible maintenance costs related to major maintenance components are capitalized and depreciated over the shorter of the lease term or expected useful life. The total of these items is recorded under Right-of-use assets related to the fleet. Subsequently, eligible maintenance costs over the lease term are capitalized and depreciated over the shorter of the lease term and expected useful life.

The Corporation is party to real estate leases, in particular for offices, spaces in airports and travel agencies. Moreover, the Corporation is party to equipment and aircraft engine leases, including automotive equipment. Right-of-use assets are recognized in respect of such leases, except for leases with terms of less than 12 months and leases with substantial substitution rights.

Intangible assets

Intangible assets are recorded at cost. The cost of intangible assets acquired in a business combination is recorded at fair value as at the acquisition date. Internally generated intangible assets include developed or modified application software. These costs are capitalized when the following criteria are met:

- It is technically feasible to complete the software product and make it available for use;
- Management intends to complete the software product and use it;
- The Corporation has the ability to use the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and use the software product are available;
- The expenditures attributable to the software product during its development can be reliably measured.

Costs that qualify for capitalization include both internal and external costs, but are limited to those that are directly related to the specific project.

Following initial recognition, intangible assets are carried at cost less any accumulated depreciation and impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite useful lives are amortized on a straight-line basis over their respective useful economic lives, as follows:

Software	3–10 years
Customer lists	7–10 years

Intangible assets with finite useful lives are assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least annually and adjusted as appropriate.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. Financial assets of the Corporation include cash and cash equivalents, cash and cash equivalents in trust or otherwise reserved, trade and other receivables other than amounts receivable from the government, deposits on leased aircraft and engines, deposits with credit card processors and derivative financial instruments with a positive fair value. Financial liabilities of the Corporation include trade and other payables other than amounts due to the government, long-term debt, lease liabilities, the liability related to warrants, preferred shares and derivative financial instruments with a negative fair value.

Financial assets and financial liabilities, including derivative financial instruments, are initially measured at fair value. Subsequent to initial recognition, financial assets and financial liabilities are measured based on their classification: financial assets/liabilities at fair value through profit or loss, at fair value through other comprehensive income (loss), or at amortized cost. The classification of financial assets is determined based on the business model under which risks are managed and the contractual cash flow characteristics of the financial assets. Financial liabilities are classified by default at amortized cost except for the liability related to warrants, preferred shares and derivative financial instruments. The liability related to warrants and preferred shares are classified as financial liabilities at fair value through profit or loss. Derivative financial instruments, including embedded derivative financial instruments that are not closely related to the host contract, are classified as financial assets or liabilities at fair value through profit or loss unless they are designated within an effective hedging relationship; in that event, they are classified as financial assets or liabilities at fair value through other comprehensive income (loss).

Classification of financial instruments

Financial assets and financial liabilities at fair value through profit or loss

Financial assets, financial liabilities and derivative financial instruments classified as financial assets or liabilities at fair value through profit or loss are measured at fair value at the period-end date. Gains and losses realized on disposal and unrealized gains and losses from changes in fair value are reflected in the consolidated statement of income (loss) as incurred.

Financial assets and financial liabilities at fair value through other comprehensive income (loss)

Derivative financial instruments designated within an effective hedging relationship classified as financial assets or financial liabilities at fair value through other comprehensive income (loss) are measured at fair value as at the reporting date.

Amortized cost

Financial assets and financial liabilities classified at amortized cost are measured at amortized cost using the effective interest method.

Derivative financial instruments and hedge accounting

The Corporation uses derivative financial instruments to hedge against future foreign currency fluctuations in relation to its lease payments, receipts of revenues from certain tour operators and disbursements pertaining to certain operating expenses in foreign currencies. For hedge accounting purposes, the Corporation designates some of its foreign currency derivatives as hedging instruments.

The Corporation formally documents all relationships between the hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. This process includes linking all derivative financial instruments to forecasted cash flows or to a specific asset or liability. The Corporation also formally documents and assesses, both at the hedge's inception and on an ongoing basis, whether the hedging instruments are highly effective in offsetting the changes in the fair value or cash flows of the hedged items.

These derivative financial instruments are designated as cash flow hedges.

All derivative financial instruments are recorded at fair value in the consolidated statement of financial position. The Corporation has defined a hedging ratio of 1:1 for its hedging relationships. For the derivative financial instruments designated as cash flow hedges, changes in the fair value of the effective portion are recognized in Other comprehensive income (loss) in the consolidated statement of comprehensive income (loss). Any ineffective portion within a cash flow hedge is recognized in net income (loss), as incurred, under Change in fair value of derivatives. Should the cash flow hedge cease to be effective, previously unrealized gains and losses remain within Accumulated other comprehensive income (loss) as Unrealized gain (loss) on cash flow hedges until the hedged item is settled, and future changes in value of the derivative instrument are recognized in income prospectively. The change in value of the effective portion of a cash flow hedge remains in Accumulated other comprehensive income (loss) as Unrealized gain (loss) on cash flow hedges until the related hedged item is settled, at which time amounts recognized in Unrealized gain (loss) on cash flow hedges are reclassified to the same consolidated statement of income (loss) account in which the hedged item is recognized.

The Corporation enters into foreign currency contract options and designates the intrinsic value of these contracts as cash flow hedging on future purchases of foreign currencies. The time value of these options, including premiums paid, is recognized in Other comprehensive income (loss) in the consolidated statement of comprehensive income (loss) for effective hedging relationships. The time value of these options, including premiums paid, remains in Accumulated other comprehensive income (loss) as Unrealized gain (loss) on cash flow hedges until the settlement of the underlying hedged item, at which time the premiums paid accounted for under Unrealized gain (loss) on cash flow hedges are reclassified under the same account in the consolidated statement of income (loss) as the underlying hedged item.

For derivative financial instruments designated as fair value hedges, periodic changes in fair value are recognized in the same account in the consolidated statement of income (loss) as the hedged item.

Derivative financial instruments that do not qualify for hedge accounting

In the normal course of business, the Corporation also uses fuel-related derivatives to manage its exposure to unstable fuel prices as well as foreign currency derivatives to offset the future risks of fluctuations in foreign currencies that have not been designated for hedge accounting. These derivative financial instruments used for fuel purchases are measured at fair value at the end of each period, and the unrealized gains or losses arising from remeasurement are recorded and reported under Change in fair value of derivatives in the consolidated statement of income (loss). When realized, at maturity of fuel-related derivative financial instruments, any gains or losses are reclassified to Aircraft fuel. When realized, at maturity of foreign currency derivatives that do not qualify for hedge accounting, any gains or losses are reclassified to the same consolidated statement of income (loss) account in which the hedged item is recognized.

It is the Corporation's policy not to speculate on derivative financial instruments; accordingly, these instruments are normally purchased for risk management purposes and held to maturity.

Transaction costs

Transaction costs related to financial assets and financial liabilities classified as financial assets or liabilities at fair value through profit or loss are expensed as incurred. Transaction costs related to financial assets or to financial liabilities classified at amortized cost are reflected in the carrying amount of the financial asset or financial liability and are then amortized over the estimated useful life of the instrument using the effective interest method.

Fair value

The fair value of financial instruments that are actively traded in organized financial markets is determined by reference to quoted prices in an active market at the close of business on the reporting date. For financial instruments where there is no active market, fair value is determined using valuation techniques. Such techniques may include using recent arm's length market transactions, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis or other valuation models.

The Corporation categorizes its financial assets and liabilities measured at fair value into one of three different levels depending on the observability of the inputs used in the measurement.

- | | |
|----------|---|
| Level 1: | This level includes assets and liabilities measured at fair value based on unadjusted quoted prices for identical assets and liabilities in active markets accessible to the Corporation at the measurement date. |
| Level 2: | This level includes valuations determined using directly or indirectly observable inputs other than quoted prices included within Level 1. Derivative instruments in this category are valued using models or other industry standard valuation techniques derived from observable market inputs. |
| Level 3: | This level includes valuations based on inputs which are less observable, unavailable or where the observable data does not support a significant portion of the instruments' fair value. |

Impairment of financial assets classified at amortized cost

The Corporation assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets classified at amortized cost is impaired. A financial asset or a group of financial assets is deemed to be impaired if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset [an "incurred loss event"] and that incurred loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. In addition, the Corporation assesses expected credit losses related to its financial assets classified at amortized cost. Accordingly, the Corporation must determine whether credit risk has increased significantly by comparing the risk of a default occurring on the asset as at each reporting date with the risk of a default occurring on the asset as at the initial recognition date, taking into account the information it has been able to obtain, including relevant forward-looking information. Impairment losses are recognized through profit or loss. For Trade and other receivables, the Corporation applies the simplified approach permitted by IFRS 9 which requires that full lifetime expected credit losses be recognized starting from initial recognition.

Impairment of non-financial assets

The Corporation assesses at each reporting date whether there is any indication that an asset or a CGU may be impaired. If any indication exists, or when annual impairment testing for an asset or a CGU is required, the Corporation estimates the recoverable amount of the asset or CGU. An asset's recoverable amount is the higher of its fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets; in which case, the impairment test is performed at the CGU level. Value in use is calculated using estimated net cash flows, typically based on detailed projections over a five-year period with subsequent years extrapolated using a growth assumption. The estimated net cash flows are discounted to their present value using a discount rate before income taxes that reflects current market assessments of the time value of money and the risk specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model may be used. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset or CGU is considered impaired and is written down to its recoverable amount. Impairment losses are recognized through profit or loss. These criteria are also applied in assessing impairment of specific assets.

Intangible assets

Intangible assets with indefinite useful lives, such as trademarks, are tested for impairment annually and when circumstances indicate that the carrying amount may be impaired.

Reversal of impairment losses

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or have decreased. If such indication exists, the Corporation estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount or exceed the carrying amount that would have been determined, net of depreciation or amortization, had no impairment loss been recognized for the asset in prior years. The reversal is recognized in the statement of income (loss). Impairment losses relating to goodwill cannot be reversed in future periods.

Provisions

Provisions are recognized when the Corporation has a present, legal or constructive obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation and the cost can be reliably estimated. Provisions are measured at their present value.

Provision for return conditions

Aircraft- and equipment-related leases contain obligations arising from the conditions under which the assets must be returned to the lessor on expiry of the lease [the “return conditions”]. The Corporation records a provision arising from the return conditions of leased aircraft and engines upon commencement of the lease based on the degree of use until maintenance is performed to meet the return condition or until expiry of the lease. The provision is adjusted to reflect any change in the related maintenance expenses anticipated and the significant accounting estimates and judgments used; these changes are accounted for under Aircraft maintenance in the consolidated statement of income (loss) in the period during which they are incurred. The provision is discounted using the risk-free pre-tax Canadian government bond rate as at the reporting date for a term equal to the average remaining term to maturity before the related cash outflow.

The Corporation makes deposits to lessors based on the use of the leased aircraft in connection with certain future maintenance work, namely maintenance deposits with lessors. Deposits made between the last maintenance performed by the Corporation and expiry of the lease, as well as certain deposits made in excess of the actual cost of maintenance work, will not be refunded to the Corporation when the maintenance is performed. These deposits are included in the provision for return conditions of leased aircraft and engines.

Employee future benefits

The Corporation offers defined benefit pension arrangements to certain senior executives. Pension expense is based on actuarial calculations performed annually by independent actuaries using the projected unit credit method. The determination of benefit expense requires assumptions such as the discount rate to measure obligations, expected mortality and expected rate of future compensation. Actual results will differ from estimated results based on assumptions. The vested portion of past service cost arising from plan amendments is recognized immediately in the statement of income (loss). The unvested portion is amortized on a straight-line basis over the average remaining period until the benefits vest.

The liability recognized in the consolidated statement of financial position is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets, together with adjustments for unrecognized past service costs. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that have terms to maturity approximating the term of the related pension liability. All actuarial gains and losses that arise in calculating the present value of the defined benefit obligation and the fair value of plan assets are recognized immediately in Retained earnings and included in the statement of comprehensive income (loss).

Contributions to defined contribution pension plans are expensed as incurred, that is, as the related employee service is rendered.

Revenue recognition

The Corporation recognizes revenues when it satisfies the performance obligation, that is, when the service is transferred to the customer and the customer obtains control of that service. Amounts received from customers for services not yet rendered, including amounts received from customers for trips that had to be cancelled and for which the Corporation has issued travel credits, are included in current liabilities as Customer deposits and deferred revenues.

Revenues from contracts with customers includes revenue from passenger air transportation, revenues from the land portion of holiday packages and commission revenues from travel agencies. Revenues from passenger air transportation is recognized when such transportation is provided. Revenues from the land portion of holiday packages includes hotel services, among others, and the related costs are recognized when the corresponding services are rendered over the course of the stay. Commission revenues from travel agencies is recognized when passengers depart.

Other revenues includes, among others, aircraft subleasing, cargo and franchising revenue.

Financial compensation relating to assets that are not available when, or as, they are intended to be used are recognized as other revenues over the period in which this circumstance exists and such compensation is used to compensate the Corporation for direct and incremental costs incurred. This includes indemnities from the original equipment manufacturer to mitigate the financial impact of grounded aircraft.

Revenues for which the Corporation provides multiple services, such as air transportation, hotel and travel agency services, is recognized once the service is provided to the customer based on the Corporation's accounting policy for revenue recognition. These different services are considered as separate units of accounting, as each service has value to the customer on a stand-alone basis, and the selling price is allocated using the expected cost plus a reasonable market margin approach.

Breakdown of revenues from contracts with customers

The Corporation has determined that it conducts its activities in a single industry segment, namely holiday travel. With respect to geographic areas, the Corporation operates mainly in the Americas, and serves two main programs that also represent its two main product lines: the transatlantic program and the Americas program, which includes the sun destinations program.

Contract balances

Contract balances with customers are included in Trade and other receivables, Prepaid expenses and Customer deposits and deferred revenues in the consolidated statement of financial position. Trade accounts receivable included under Trade and other receivables comprise receivables related to passenger air transportation, the land portion of holiday packages and commissions. Payment is generally received before services are provided, but some tour operators make payments after services are provided. Amounts receivable from credit card processors are included in Trade and other receivables. Contract assets in Prepaid expenses include additional costs incurred to earn revenue from contracts with customers, consisting of hotel room costs, costs related to the worldwide distribution system and credit card fees. These costs are capitalized upon payment and expensed when the related revenue is recognized. Customer deposits and deferred revenues represent amounts received from customers for services not yet provided.

Given that contracts with customers have a duration of one year or less, the Corporation applies the practical expedient set forth in paragraph 121 of IFRS 15, *Revenue from Contracts with Customers*, under which no information is disclosed about the remaining performance obligations that are part of a contract that has a duration of one year or less.

Government grants

When there is reasonable assurance that grant-related conditions will be met and grants will be received, the Corporation recognizes income-related government grants as deduction from the related expenses.

The difference between the fair value of drawdowns on debt instruments with contractual interest rates lower than the rate the Corporation could obtain on the market for similar debt instruments and their nominal value is recognized as Deferred government grant at the time of the drawdown. The proceeds from the deferred government grant are recognized on the consolidated statement of income (loss) as a reduction of the corresponding financing costs using the effective interest method.

Income taxes

The Corporation provides for income taxes using the liability method. Under this method, deferred tax assets and liabilities are calculated based on differences between the carrying amount and tax basis of assets and liabilities and measured using substantively enacted tax rates and laws expected to be in effect when the differences reverse.

Deferred tax assets and liabilities are recognized directly through profit or loss, other comprehensive income (loss), or equity based on the classification of the item to which they relate.

Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences, carryforwards of unused tax credits and unused tax losses, to the extent that it is probable that taxable income will be available against which the deductible temporary differences, and the carryforwards of unused tax credits and unused tax losses can be utilized.

Deferred tax assets and liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Share-based payment plans

The Corporation offers to certain employees various equity-settled and cash-settled share-based compensation plans under which it receives services from employees.

Equity-settled transactions

For equity-settled share-based compensation [stock option plan and performance share unit plan], including share-based payment transactions with a net settlement feature to satisfy withholding tax obligations, the compensation expense is based on the grant date fair value of the share-based awards expected to vest over the period in which the performance and/or service conditions are fulfilled, with a corresponding increase in the share-based payment reserve. Compensation expense related to the stock option plan is calculated using the Black-Scholes model, whereas the performance share unit expense is measured based on the closing price of the shares of the Corporation on the Toronto Stock Exchange at the grant date adjusted to take into account the terms and conditions upon which the units were granted. For awards with graded vesting, the fair value of each tranche is recognized through profit or loss over its respective vesting period. Any consideration paid by employees on exercising these awards and the corresponding portion previously credited to the share-based payment reserve are credited to share capital.

Cash-settled transactions

For cash-settled share-based compensation [deferred share unit plan and restricted share unit plan], the expense is determined based on the fair value of the liability at the end of the reporting period until the award is settled. The value of the compensation is measured based on the closing price of the shares of the Corporation on the Toronto Stock Exchange adjusted to take into account the terms and conditions upon which the units were granted, and is based on the units that are expected to vest. The expense is recognized over the period in which the performance or service conditions are satisfied. At the end of each reporting period, the Corporation re-assesses its estimates of the number of awards that are expected to vest and recognizes the impact of the revisions through profit or loss.

Employee share purchase plans

The Corporation's contributions to the employee share purchase plans [stock ownership incentive and capital accumulation plan and permanent stock ownership incentive plan] consist of shares acquired in the market by the Corporation. These contributions are measured at cost and are recognized over the period from the acquisition date to the date that the award vests to the participant. Any consideration paid by the participant to purchase shares under the share purchase plan is credited to share capital.

Earnings (loss) per share

Basic earnings (loss) per share is computed based on net income (loss) of the Corporation, divided by the weighted-average number of Class A Variable Voting Shares and Class B Voting Shares outstanding during the year.

Diluted earnings (loss) per share is calculated by adjusting net income (loss) of the Corporation for any changes in income or expense that would result from the exercise of dilutive elements. The weighted-average number Class A Variable Voting Shares and Class B Voting Shares outstanding is increased by the weighted-average number of additional Class A Variable Voting Shares and Class B Voting Shares that would have been outstanding assuming the exercise of all dilutive elements.

Current changes in accounting policies

Amendments to IAS 1 – Presentation of Financial Statements

In January 2020, the IASB issued *Classification of Liabilities as Current or Non-current (Amendments to IAS 1)*, which amends IAS 1, *Presentation of Financial Statements*. The amendments aim to clarify how an entity classifies its debt instruments and other financial liabilities with uncertain settlement dates as current or non-current in particular circumstances. On October 31, 2022, the IASB published amendments to *Classification of Liabilities as Current or Non-current (Amendments to IAS 1)*. The amendments aim to improve the information an entity provides when the right to defer settlement of a liability for at least 12 months is subject to the entity complying with covenants after the reporting date. More specifically, the amendments clarify that when an entity has to comply with covenants after the reporting date, those covenants would not affect the classification of debt instruments or other financial liabilities as current or non-current at the reporting date. The amendments require an entity to disclose information about these covenants in the notes to the financial statements. The amendments are effective for annual reporting periods beginning on or after January 1, 2024. The Corporation adopted these amendments on November 1, 2024, and they had no impact on the Corporation's consolidated statement of financial position.

Future changes in accounting policies

IFRS 9 – Financial Instruments and IFRS 7 – Financial Instruments: Disclosures

In May 2024, the IASB issued narrow-scope amendments to IFRS 9 and IFRS 7. The amendments clarify guidance on the classification of financial assets that include environmental, social and corporate governance linked features; they also clarify the date on which a financial asset or financial liability is derecognized when it is settled using an electronic payment system.

The amendments will be applicable for fiscal years beginning on or after January 1, 2026, with earlier adoption permitted. The Corporation is currently assessing the potential impact of these amendments on its consolidated financial statements.

IFRS 18 – Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which will replace IAS 1, *Presentation of Financial Statements* but will carry forward many requirements from IAS 1. The standard sets out requirements on presentation and disclosures in financial statements. It introduces a defined structure for the statement of income composed of required categories and subtotals. The standard also introduces specific disclosure requirements for management-defined performance measures and a reconciliation between these measures and the most similar subtotal specified in IFRS, which must be disclosed in a single note.

IFRS 18 is applicable for fiscal years beginning on or after January 1, 2027, with earlier application permitted. The Corporation is currently assessing the impact of IFRS 18 adoption on its consolidated financial statements.

Note 3 Significant accounting estimates and judgments

The preparation of consolidated financial statements requires management to make estimates and judgments about the future. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, accounting estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next fiscal year are described below. The Corporation based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market events or to circumstances beyond the Corporation's control. Such changes are reflected in the assumptions when they occur.

Impairment of non-financial assets

Impairment exists when the carrying amount of an asset or CGU, in the case of goodwill, exceeds its recoverable amount, which is the higher of fair value less costs to sell the asset or CGU and value in use. To identify CGUs, management has to take into account the contributions made by each subsidiary and the inter-relationships among them in light of the Corporation's vertical integration and the goal of providing a comprehensive offering of tourism services in the markets served by the Corporation.

The fair value less costs to sell calculation is based on available data from arm's length transactions for similar assets or observable market prices less incremental costs to sell. The value in use calculation is based on a discounted cash flow model. Cash flows are derived from the budget or financial forecasts for the next five fiscal years, that were approved by the Corporation's Board of Directors and do not include restructuring activities that the Corporation is not yet committed to or significant future investments that will enhance the performance of the asset of the CGU being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

As at October 31, 2025 and 2024, the Corporation determined that there were no indications that any assets may be impaired.

Provision for return conditions

The estimates used to determine the provision for return conditions are based on historical experience, actual costs of work and the inflation rate of those costs, information from external suppliers, forecasted aircraft utilization, expected timing of repairs, the U.S. dollar exchange rate and other facts and reasonable assumptions in the circumstances. Given that various assumptions are used in determining the provision for return conditions, the calculation involves some inherent measurement uncertainty. Actual results will differ from estimated results based on assumptions.

Liability related to warrants

Due to the existence of settlement mechanisms on a net cash or share basis, the warrants are recorded as derivative financial instruments in the Corporation's liabilities. As at the issuance date, the liability related to warrants, was valued using the Black-Scholes model. The liability related to warrants is remeasured at the end of each period at fair value through profit or loss. It is classified in Level 3 of the fair value hierarchy. At each reporting date, the fair value of the liability related to warrants is determined using the Black-Scholes model, which uses significant inputs that are not based on observable market data, hence the classification in Level 3.

Taxes

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax legislation and the amount and timing of future taxable income. Given the Corporation's wide range of international business relationships, differences arising between actual results and the assumptions made, or future changes in such assumptions, could give rise to future adjustments in the amounts of income taxes previously reported. Such interpretive differences may arise in a variety of areas depending on the conditions specific to the respective tax jurisdiction of the Corporation's subsidiaries. The Corporation establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and interpretations of tax regulations by the taxable entity and the responsible tax authority.

Deferred income tax assets are recognized for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized. Significant judgment is required by management to determine the amount of deferred income tax assets that can be recognized, based upon the likely timing and the level of future taxable income together with future tax planning strategies.

Due to the adverse impact of the COVID-19 pandemic on its results, the Corporation ceased to recognize deferred tax assets of its Canadian subsidiaries and reduced the carrying amount of deferred tax asset balances for which it was no longer able to justify recognition under IFRS. The Corporation measured the available favourable and adverse indicators to determine whether sufficient taxable income could be realized to recognize the existing deferred tax assets. There are adverse indicators related to the losses generated during the year ended October 31, 2025 and previous fiscal years. These adverse indications outweighed the historical favourable indications, and the Corporation did not record any deferred tax assets for its Canadian subsidiaries during the year ended October 31, 2025. The tax deductions underlying these deferred tax assets remain available for future use against taxable income.

Note 4 Cash and cash equivalents in trust or otherwise reserved

As at October 31, 2025, cash and cash equivalents in trust or otherwise reserved included \$396,652 [\$413,049 as at October 31, 2024] in funds received from customers, primarily Canadians, for services not yet rendered or for which the restriction period had not ended, in accordance with Canadian regulators and the Corporation's business agreements with certain credit card processors. Cash and cash equivalents in trust or otherwise reserved also included an amount of \$68,940, of which \$35,589 was recorded as non-current assets [\$71,895 as at October 31, 2024, \$31,176 of which was recorded as non-current assets], and pledged as collateral security against letters of credit.

Note 5 Trade and other receivables

	As at October 31, 2025	As at October 31, 2024
	\$	\$
Credit card processor receivables	54,082	41,904
Government receivables	41,673	28,176
Cash receivable from lessors	19,579	40,139
Trade receivables	7,943	14,330
Other receivables	30,298	26,641
	153,575	151,190

Note 6 Inventories

	As at October 31, 2025	As at October 31, 2024
	\$	\$
Spare parts and supplies	44,172	35,599
Fuel	5,481	4,613
	49,653	40,212

Note 7 Financial instruments**Classification of financial instruments**

The classification of financial instruments and their carrying amounts and fair values are detailed as follows:

	Carrying amount			Total	Fair value
	Fair value through profit or loss	Fair value through other comprehensive income	Amortized cost		
	\$	\$	\$	\$	\$
As at October 31, 2025					
Financial assets					
Cash and cash equivalents	164,920	—	—	164,920	164,920
Cash and cash equivalents in trust or otherwise reserved	465,592	—	—	465,592	465,592
Trade and other receivables	—	—	111,902	111,902	111,902
Deposits with credit card processors	—	—	113,652	113,652	113,652
Deposits on leased aircraft and engines	—	—	52,768	52,768	52,768
Derivative financial instruments					
- Fuel-related derivatives	10,066	—	—	10,066	10,066
- Foreign currency derivatives	8,185	—	—	8,185	8,185
	648,763	—	278,322	927,085	927,085
Financial liabilities					
Trade and other payables	—	—	367,115	367,115	367,115
Derivative financial instruments					
- Fuel-related derivatives	7,539	—	—	7,539	7,539
- Foreign currency derivatives	10,025	—	—	10,025	10,025
Liability related to warrants	14,235	—	—	14,235	14,235
Long-term debt	—	—	200,818	200,818	197,339
Preferred shares	7,948	—	—	7,948	7,948
	39,747	—	567,933	607,680	604,201

	Carrying amount				
	Fair value through profit or loss	Fair value through other comprehensive income	Amortized cost	Total	Fair value
	\$	\$	\$	\$	\$
As at October 31, 2024					
Financial assets					
Cash and cash equivalents	260,336	—	—	260,336	260,336
Cash and cash equivalents in trust or otherwise reserved	484,944	—	—	484,944	484,944
Trade and other receivables	—	—	123,014	123,014	123,014
Deposits with credit card processors	—	—	114,806	114,806	114,806
Deposits on leased aircraft and engines	—	—	50,937	50,937	50,937
Derivative financial instruments					
- Fuel-related derivatives	2,412	—	—	2,412	2,412
- Foreign currency derivatives	20,251	—	—	20,251	20,251
	767,943	—	288,757	1,056,700	1,056,700
Financial liabilities					
Trade and other payables	—	—	346,164	346,164	346,164
Derivative financial instruments					
- Fuel-related derivatives	4,706	—	—	4,706	4,706
- Foreign currency derivatives	11,129	—	—	11,129	11,129
Long-term debt	—	—	682,295	682,295	682,608
Liability related to warrants	8,519	—	—	8,519	8,519
	24,354	—	1,028,459	1,052,813	1,053,126

Determination of fair value of financial instruments

The fair value of financial instruments is the amount for which the instrument could be exchanged between knowledgeable, willing parties in an arm's length transaction. The following methods and assumptions were used to measure fair value:

The fair value of cash and cash equivalents, in trust or otherwise reserved or not, trade and other receivables and trade and other payables approximates their carrying amount due to the short-term maturity of these financial instruments.

The fair value of deposits on leased aircraft and engines and deposits with credit card processors approximates their carrying amount given that they are subject to terms and conditions similar to those available to the Corporation for instruments with similar terms.

The fair value of derivative financial instruments related to fuel or currencies is measured using a generally accepted valuation method, i.e., by discounting the difference between the value of the contract at expiration determined according to contract price or rate and the value of the contract at expiration determined according to contract price or rate that the financial institution would have used had it renegotiated the same contract under the same conditions at the current date. The Corporation also factors in the financial institution's credit risk when determining the value of financial assets and its own credit risk when determining the value of financial liabilities.

The fair value of long-term debt is measured using a generally accepted valuation method, i. e., by discounting long-term debt-related cash outflows based on the prevailing market interest rate for similar debt, taking into account guarantees, current credit market conditions and the Corporation's credit risk.

The fair value of the liability related to warrants is measured using the Black-Scholes model [Note 13].

The fair value of preferred shares is measured using the five-day volume-weighted average price (VWAP) of the Corporation's Class B Voting Shares and Class A Variable Voting Shares on the Toronto Stock Exchange.

The following table details the fair value hierarchy of financial instruments by level:

	Quoted prices in active markets (Level 1)	Other observable inputs (Level 2)	Unobservable inputs (Level 3)	Total
	\$	\$	\$	\$
As at October 31, 2025				
Financial assets				
Derivative financial instruments				
- Fuel-related derivatives	—	10,066	—	10,066
- Foreign currency derivatives	—	8,185	—	8,185
	—	18,251	—	18,251
Financial liabilities				
Derivative financial instruments				
- Fuel-related derivatives	—	7,539	—	7,539
- Foreign currency derivatives	—	10,025	—	10,025
Liability related to warrants	—	—	14,235	14,235
Preferred shares	—	—	7,948	7,948
	—	17,564	22,183	39,747
	Quoted prices in active markets (Level 1)	Other observable inputs (Level 2)	Unobservable inputs (Level 3)	Total
	\$	\$	\$	\$
As at October 31, 2024				
Financial assets				
Derivative financial instruments				
- Fuel-related derivatives	—	2,412	—	2,412
- Foreign currency derivatives	—	20,251	—	20,251
	—	22,663	—	22,663
Financial liabilities				
Derivative financial instruments				
- Fuel-related derivatives	—	4,706	—	4,706
- Foreign currency derivatives	—	11,129	—	11,129
Liability related to warrants	—	—	8,519	8,519
	—	15,835	8,519	24,354

Management of risks arising from financial instruments

In the normal course of business, the Corporation is exposed to credit and counterparty risk, liquidity risk and market risk arising from changes in certain foreign exchange rates, changes in fuel prices and changes in interest rates. The Corporation manages these risk exposures on an ongoing basis. In order to limit the effects of changes in foreign exchange rates, fuel prices and interest rates on its revenues, expenses and cash flows, the Corporation may use various derivative financial instruments. The Corporation's management is responsible for determining the acceptable level of risk and only uses derivative financial instruments to manage existing or anticipated risks, commitments or obligations based on its past experience.

Credit and counterparty risk

Credit risk is primarily attributable to the potential inability of customers, service providers, aircraft and engine lessors and financial institutions, including the other counterparties to cash equivalents and derivative financial instruments, to discharge their obligations.

Trade accounts receivable included under Trade and other receivables in the consolidated statement of financial position totalled \$7,943 as at October 31, 2025 [\$14,330 as at October 31, 2024]. Trade accounts receivable consist of balances receivable from a large number of customers, including travel agencies. Trade accounts receivable generally result from the sale of vacation packages to individuals through travel agencies and the sale of seats to tour operators dispersed over a wide geographic area. No customer represented more than 10% of total accounts receivable as at October 31, 2025 and 2024. As at October 31, 2025, approximately 8% [approximately 20% as at October 31, 2024] of accounts receivable were over 90 days past due, whereas approximately 85% [approximately 73% as at October 31, 2024] were current, that is, under 30 days. Historically, the Corporation has not incurred any significant losses in respect of its trade receivables. Therefore, the allowance for doubtful accounts at the end of each period and the change recorded for each period is insignificant.

As at October 31, 2025, receivables from and deposits with credit card processors totalled \$54,082 and \$113,652, respectively [\$41,904 and \$114,806, respectively, as at October 31, 2024]. The credit risk for these amounts is negligible.

Under the terms of its aircraft and engine leases, the Corporation makes deposits when aircraft and engines are commissioned, particularly as collateral for remaining lease payments. These deposits totalled \$52,768 as at October 31, 2025 [\$50,937 as at October 31, 2024] and are returned as leases expire. The Corporation is also required to pay cash security deposits to lessors over the lease term to guarantee the serviceable condition of aircraft. Cash security deposits with lessors are generally returned to the Corporation upon receipt of documented proof that the related maintenance has been performed by the Corporation. As at October 31, 2025, the cash security deposits with lessors that have been claimed totalled \$19,579 [\$40,139 as at October 31, 2024] and are included in Trade and other receivables. Historically, the Corporation has not written off any significant amount of deposits and claims for cash security deposits with aircraft and engine lessors. The credit risk for these receivables is negligible.

Pursuant to certain agreements entered into with its service providers, the Corporation makes deposits. These deposits totalled \$10,738 as at October 31, 2025 [\$9,915 as at October 31, 2024]. These deposits are offset by purchases from suppliers. Risk arises from the fact that suppliers might not be able to honour their obligations to provide the required goods or services. The Corporation strives to minimize its exposure by limiting deposits to recognized and reputable suppliers in its active markets. These deposits are spread across a large number of suppliers and, historically, the Corporation has not been required to write off a considerable amount for its deposits with suppliers.

For financial institutions, including the various counterparties, the maximum credit risk as at October 31, 2025 relates to cash and cash equivalents, including cash and cash equivalents in trust or otherwise reserved, and derivative financial instruments accounted for in assets. These assets are held or traded with a limited number of financial institutions and other counterparties. The Corporation is exposed to the risk that the financial institutions and other counterparties with which it holds securities or enters into agreements could be unable to honour their obligations. The Corporation minimizes risk by entering into agreements with only large financial institutions and other large counterparties with appropriate credit ratings. The Corporation's policy is to invest solely in products that are rated R1-Mid or better (by Dominion Bond Rating Service ["DBRS"]), A2 (by Standard & Poor's) or P2 (by Moody's) and rated by at least two rating firms. Exposure to these risks is closely monitored and maintained within the limits set out in the Corporation's various policies. The Corporation revises these policies on a regular basis.

The Corporation does not believe it was exposed to a significant concentration of credit risk as at October 31, 2025 and 2024.

Liquidity risk

The Corporation is exposed to the risk of being unable to honour its financial commitments by the deadlines set out under the terms of such commitments and at a reasonable price. The Corporation has a Treasury Department in charge, among other things, of ensuring sound management of available cash resources, financing and compliance with deadlines within the Corporation's scope of consolidation. With senior management's oversight, the Treasury Department manages the Corporation's cash resources based on financial forecasts and anticipated cash flows. The Corporation has implemented an investment policy designed to safeguard its capital and instrument liquidity and generate a reasonable return. The policy sets out the types of allowed investment instruments, their concentration, acceptable credit rating and maximum maturity.

The maturities of the Corporation's financial liabilities as at October 31, 2025 are summarized in the following table, excluding lease liabilities, which are disclosed in Note 12:

	Maturing in under 1 year	Maturing in 1 to 2 years	Maturing in 2 to 5 years	Maturing in 5 years and up	Total contractual cash flows	Total carrying amount
	\$	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	367,115	—	—	—	367,115	367,115
Long-term debt	32,905	36,855	38,467	371,470	479,697	200,818
Derivative financial instruments	17,728	—	—	—	17,728	17,564
Liability related to warrants	14,235	—	—	—	14,235	14,235
Total	431,983	36,855	38,467	371,470	878,775	599,732

Market risk

Foreign exchange risk

The Corporation is exposed to foreign exchange risk, primarily as a result of its many arrangements with foreign-based suppliers, lease liabilities, fuel purchases, long-term debt and revenues in foreign currencies, and fluctuations in exchange rates mainly with respect to the U.S. dollar, the euro and the pound sterling against the Canadian dollar and the euro, as applicable. Approximately 82% of the Corporation's costs were incurred in a currency other than the measurement currency of the reporting unit incurring the costs, whereas approximately 15% of revenues were earned in a currency other than the measurement currency of the reporting unit making the sale. To safeguard the value of commitments and anticipated transactions, the Corporation has a foreign currency risk management policy that authorizes the use of certain types of derivative financial instruments related to foreign currencies based on anticipated foreign exchange rate trends, expiring in generally less than 18 months.

Expressed in Canadian dollars, the net financial assets and net financial liabilities of the Corporation and its subsidiaries denominated in currencies other than their financial statement measurement currency as at October 31, 2025, based on their financial statement measurement currency, are summarized in the following table:

Net assets (liabilities)	U.S. dollar	Euro	Pound sterling	Canadian dollar	Other currencies	Total
	\$	\$	\$	\$	\$	\$
2025						
Financial statement measurement currency of the group's companies						
U.S. dollar	—	—	—	68	(1,656)	(1,588)
Pound sterling	66	6	—	441	—	513
Canadian dollar	(1,287,181)	(18,432)	8,037	—	(2,323)	(1,299,899)
Other currencies	602	35	—	—	909	1,546
Total	(1,286,513)	(18,391)	8,037	509	(3,070)	(1,299,428)

For the year ended October 31, 2025, a 1% appreciation in the Canadian dollar against the other currencies, assuming that all other variables had remained the same, would have resulted in an \$8,631 increase in the Corporation's net income for the year, whereas other comprehensive income would have decreased by \$619. Conversely, a 1% depreciation in the Canadian dollar against the other currencies, assuming that all other variables had remained the same, would have resulted in a \$1,993 decrease in the Corporation's net income for the year, whereas other comprehensive income would have increased by \$619. Also, for sensitivity analysis purposes, the impact of any other single currency on the Corporation's net income would not be material.

As at October 31, 2025, 41% of estimated requirements for fiscal 2026 were covered by foreign exchange derivatives [36% of the estimated requirements for fiscal 2025 were covered by foreign exchange derivatives as at October 31, 2024].

Risk of fluctuations in fuel prices

The Corporation is particularly exposed to fluctuations in fuel prices. Due to competitive pressures in the industry, there can be no assurance that the Corporation would be able to pass along any increase in fuel prices to its customers by increasing prices, or that any eventual price increase would fully offset higher fuel costs, which could, in turn, adversely impact its business, financial position or operating results. To mitigate fuel price fluctuations, the Corporation has implemented a fuel price risk management policy that authorizes certain types of fuel-related derivative financial instruments, expiring in generally less than 12 months.

For the year ended October 31, 2025, a 10% increase in fuel prices, assuming that all other variables had remained the same, would have resulted in a \$624 increase in the Corporation's net income. A 10% decrease in fuel prices, assuming that all other variables had remained the same, would have resulted in a \$4,473 decrease in the Corporation's net income.

As at October 31, 2025, 28% of estimated requirements for fiscal 2026 were covered by fuel-related derivatives [29% of the estimated requirements for fiscal 2025 were covered by fuel-related derivatives as at October 31, 2024].

Interest rate risk

The Corporation is exposed to interest rate fluctuations, primarily due to its variable-rate credit facility. The Corporation manages its interest rate exposure and could potentially enter into swap agreements consisting in exchanging variable rates for fixed rates.

Furthermore, interest rate fluctuations could have an effect on the Corporation's interest income derived from its cash and cash equivalents.

For the year ended October 31, 2025, a 25-basis point increase or decrease in interest rates, assuming that all other variables had remained the same, would have resulted in a \$1,644 increase or decrease in the Corporation's net loss.

Capital risk management

The Corporation's capital management objectives are first to ensure the longevity of the Corporation so as to support its continued operations, provide its shareholders with a return, generate benefits for its other stakeholders and maintain the most optimal capitalization possible with a view to keeping capital costs to a minimum.

The Corporation manages its capitalization in accordance with changes in economic conditions. In order to maintain or adjust its capitalization, the Corporation may elect to declare dividends to shareholders, return capital to its shareholders and repurchase its shares in the market or issue new shares. The Corporation uses non-IFRS financial ratios to evaluate its capitalization. These ratios are described in the following paragraphs.

Since October 31, 2021, the Corporation monitors its capitalization using the total net debt/total capitalization ratio, with a long-term target of less than 50%. This ratio is calculated by dividing total net debt by total capitalization, which is the sum of total net debt and market capitalization. Total net debt is equal to the aggregate of long-term debt, lease obligations, liability related to warrants and deferred government grant and cash and cash equivalents (not held in trust or otherwise reserved). Although commonly used, this measure does not reflect the fair value of leases, as it does not take into account current rates for similar obligations with similar terms and risks. The calculation of the total net debt/total capitalization is summarized as follows:

	2025	2024
	\$	\$
Total net debt		
Long-term debt	200,818	682,295
Deferred government grant	199,182	120,784
Liability related to warrants	14,235	8,519
Lease liabilities	1,347,396	1,465,722
Cash and cash equivalents	(164,920)	(260,336)
	1,596,711	2,016,984
Number of outstanding shares (in thousands)	40,380	39,266
Closing share price	2.11	1.76
Market capitalization	85,202	69,108
Total net debt	1,596,711	2,016,984
Total capitalization	1,681,913	2,086,092
Total net debt/Total capitalization ratio	94.9%	96.7%

The Corporation's credit facilities are subject to certain covenants including a ratio related to adjusted operating results and a minimum level of cash and cash equivalents. These ratios are monitored by management and submitted to the Corporation's Board of Directors on a quarterly basis. Except for the credit facility covenants, the Corporation is not subject to any third-party capital requirements.

Note 8 Deposits

	As at October 31, 2025	As at October 31, 2024
	\$	\$
Maintenance deposits with lessors	232,258	191,527
Deposits with credit card processors	113,652	114,806
Deposits on leased aircraft and engines	52,768	50,937
Deposits with suppliers	10,738	9,915
	409,416	367,185
Less current portion	126,223	126,798
	283,193	240,387

Note 9 Property, plant and equipment

	Leasehold improvements Fleet \$	Aircraft equipment \$	Office furniture and equipment \$	Land, building and leasehold improvements \$	Right of use Fleet \$	Right of use Real estate and other \$	Total \$
Cost							
Balance as at October 31, 2024	107,485	170,530	39,497	18,564	2,108,287	113,899	2,558,262
Additions	582	52,186	3,792	45	125,597	3,271	185,473
Disposals	—	(57,043)	—	(30)	—	—	(57,073)
Write-offs	—	(7,311)	(2,077)	—	(27,632)	(3,465)	(40,485)
Exchange difference	—	—	(48)	(64)	—	25	(87)
Balance as at October 31, 2025	108,067	158,362	41,164	18,515	2,206,252	113,730	2,646,090
Accumulated depreciation							
Balance as at October 31, 2024	78,459	82,380	33,269	12,518	894,563	78,202	1,179,391
Depreciation	7,582	17,126	3,242	643	218,781	5,776	253,150
Disposals	—	(511)	—	—	—	—	(511)
Write-offs	—	(7,311)	(2,077)	—	(27,632)	(3,465)	(40,485)
Exchange difference	—	—	(48)	(37)	—	26	(59)
Balance as at October 31, 2025	86,041	91,684	34,386	13,124	1,085,712	80,539	1,391,486
Net book value as at October 31, 2025	22,026	66,678	6,778	5,391	1,120,540	33,191	1,254,604

	Leasehold improvements Fleet	Aircraft equipment	Office furniture and equipment	Land, building and leasehold improvements	Right of use Fleet	Right of use Real estate and other	Total
	\$	\$	\$	\$	\$	\$	\$
Cost							
Balance as at October 31, 2023	105,491	161,874	39,506	16,746	1,674,883	113,832	2,112,332
Additions	1,999	77,621	1,949	398	470,071	3,121	555,159
Reclassification	—	—	(1,859)	1,859	—	—	—
Disposals	—	(66,046)	(27)	(32)	(10,409)	—	(76,514)
Write-offs	(5)	(2,919)	(14)	(324)	(26,258)	(3,102)	(32,622)
Exchange difference	—	—	(58)	(83)	—	48	(93)
Balance as at October 31, 2024	107,485	170,530	39,497	18,564	2,108,287	113,899	2,558,262
Accumulated depreciation							
Balance as at October 31, 2023	70,300	94,697	29,867	12,220	746,306	75,833	1,029,223
Depreciation	8,164	15,150	3,508	704	184,526	5,460	217,512
Disposals	—	(24,548)	(27)	(32)	(10,011)	—	(34,618)
Write-offs	(5)	(2,919)	(14)	(324)	(26,258)	(3,102)	(32,622)
Exchange difference	—	—	(65)	(50)	—	11	(104)
Balance as at October 31, 2024	78,459	82,380	33,269	12,518	894,563	78,202	1,179,391
Net book value as at October 31, 2024	29,026	88,150	6,228	6,046	1,213,724	35,697	1,378,871

Property, plant and equipment related to the fleet

During the fiscal year ended October 31, 2025, the Corporation acquired three spare Pratt & Whitney GTF engines under sale and leaseback transactions. The Corporation measured the right-of-use assets arising from these transactions at the proportion of the previous carrying amounts of the assets that relate to the rights of use retained by the Corporation. Accordingly, the Corporation recognized a gain on the sale and leaseback of assets of \$19,243 [Note 19], which represents the excess of the proceeds from disposal over the lease liabilities and the change in assets related to the transactions. Total proceeds received amounted to \$92,065, and the Corporation recorded right-of-use assets of \$25,983 and lease liabilities of \$42,273, while the carrying amount of the engines sold was \$56,532. The spare engines will continue to be operated under 5- and 10-year leases entered into under these sale and leaseback transactions.

During the fiscal year ended October 31, 2024, the Corporation acquired a spare Pratt & Whitney GTF engine under sale and leaseback transactions that also involved two engines already owned by the Corporation. The Corporation recognized a gain on the sale and leaseback of assets of \$18,711 [Note 19], which represents the excess of the proceeds from disposal over the lease liability and the change in assets related to the transactions. Total proceeds received amounted to \$87,488, and the Corporation recorded right-of-use assets of \$26,793 and lease liabilities of \$54,322, while the carrying amount of the engines sold was \$41,248. The spare engines will continue to be operated under 10-year leases entered into under these sale and leaseback transactions.

During the year ended October 31, 2024, three Airbus A330s and four Airbus A321LRs were commissioned.

Note 10 Intangible assets

	Software	Trademarks	Customer lists	Total
	\$	\$	\$	\$
Cost				
Balance as at October 31, 2024	163,730	20,486	12,594	196,810
Additions	11,554	—	—	11,554
Write-offs and impairment	(178)	—	—	(178)
Exchange difference	100	48	—	148
Balance as at October 31, 2025	175,206	20,534	12,594	208,334
Accumulated amortization and impairment				
Balance as at October 31, 2024	152,965	18,193	12,594	183,752
Amortization	3,647	—	—	3,647
Write-offs and impairment	(178)	—	—	(178)
Exchange difference	83	—	—	83
Balance as at October 31, 2025	156,517	18,193	12,594	187,304
Net book value as at October 31, 2025	18,689	2,341	—	21,030

	Software	Trademarks	Customer lists	Total
	\$	\$	\$	\$
Cost				
Balance as at October 31, 2023	162,701	20,378	12,594	195,673
Additions	2,514	—	—	2,514
Write-offs and impairment	(1,709)	—	—	(1,709)
Exchange difference	224	108	—	332
Balance as at October 31, 2024	163,730	20,486	12,594	196,810
Accumulated amortization and impairment				
Balance as at October 31, 2023	150,115	18,193	12,594	180,902
Amortization	4,358	—	—	4,358
Write-offs and impairment	(1,709)	—	—	(1,709)
Exchange difference	201	—	—	201
Balance as at October 31, 2024	152,965	18,193	12,594	183,752
Net book value as at October 31, 2024	10,765	2,293	—	13,058

Note 11 Trade and other payables

	2025	2024
	\$	\$
Trade payables	202,510	224,534
Salaries and employee benefits payable	118,927	87,951
Accrued expenses	45,678	33,679
Government remittances	9,825	17,725
	376,940	363,889

Note 12 Long-term debt and lease liabilities

The following table details the maturities and weighted average interest rates related to long-term debt and lease liabilities as at October 31, 2025 and October 31, 2024. The current portion of long-term debt and lease liabilities as at October 31, 2024 included \$23,536 in deferred rent payments related to aircraft leases.

	Final maturity	Weighted average effective interest rate %	As at October 31, 2025 \$	As at October 31, 2024 \$
Long-term debt				
Subordinated debt - LEEFF	2035	14.89	66,052	359,556
Unsecured debenture - LEEFF	2035	17.32	54,766	—
Subordinated working capital facility - LEEFF	2035	7.00	30,000	—
Unsecured credit facility - Travel credits	2025	14.00	—	231,339
Secured debt - LEEFF	2025	7.50	—	41,400
Revolving credit facility	2028	7.34	50,000	50,000
Long-term debt		12.49	200,818	682,295
Lease liabilities				
Fleet	2026-2036	6.42	1,307,596	1,425,144
Real estate and other	2026-2037	5.48	39,800	40,578
Lease liabilities		6.39	1,347,396	1,465,722
Total long-term debt and lease liabilities		7.18	1,548,214	2,148,017
Current portion of long-term debt			(25,000)	—
Current portion of lease liabilities			(147,666)	(176,920)
Current portion of long-term debt and lease liabilities			(172,666)	(176,920)
Long-term debt and lease liabilities			1,375,548	1,971,097

Funding from the Government of Canada

On July 10, 2025, the Corporation completed its debt restructuring with the Canada Enterprise Emergency Funding Corporation ("CEEFC") under the Large Employer Emergency Financing Facility ("LEEFF"). Under this restructuring, the Secured debt - LEEFF was fully repaid, the terms of the Subordinated debt - LEEFF were amended, the Unsecured credit facility - Travel credits was converted into an unsecured debenture and Series 4 Preferred Shares [see Note 16], and the terms of the warrants were amended [see Note 13]. The CEEFC also granted the Corporation a subordinated working capital facility under certain conditions.

Under the credit agreements entered into with the CEEFC, the Corporation has made certain commitments, in particular with respect to:

- Complying with restrictions on dividends, stock repurchases and executive compensation;
- Maintaining active employment at a certain level;
- Maintaining spending levels with Canadian suppliers.

The credit facilities made available to the Corporation by the CEEFC are as follows:

Subordinated debt – LEEFF

On July 10, 2025, as part of its debt restructuring, certain terms and conditions of the Corporation's second-ranking, non-renewable Subordinated debt – LEEFF agreement were amended. Under the amended agreement, the principal amount was reduced from \$370,739 to \$175,000 and its maturity date was extended to July 10, 2035. The agreement now bears interest at 1.22% until July 10, 2028, at which time it increases to 3.0% until maturity. Mandatory prepayments may be required by the CEEFC as a result of certain events, including, but not limited to, sale and leaseback transactions, asset sales and share issuances. The Corporation would then have to repay an amount equivalent to 50% of the amounts received. In addition, mandatory prepayments may be required until July 10, 2030 in the event that cash flows generated and cash balances exceed certain thresholds. In the event of a change of control, this credit facility becomes immediately due and payable. Under the terms of the agreement, the Corporation is required to comply with certain financial covenants. As of October 31, 2025, the financial covenants were met. The credit facility includes a prepayment option, which is an embedded derivative, the fair value of which is recorded as a reduction of the carrying amount of the credit facility. This embedded derivative is separated from the host contract and designated at fair value through profit or loss, with changes in its fair value recorded in the consolidated statement of income (loss) under Change in fair value of derivatives. As at October 31, 2025, the fair value of the prepayment option was nil.

The Corporation concluded that the amendments to its debt agreement renegotiated on July 10, 2025 were substantial as defined under IFRS 9, *Financial Instruments*. Accordingly, on July 10, 2025, the Corporation derecognized the original liability with a carrying amount of \$370,739 and recognized a new financial liability amounting to \$63,912 and a deferred government grant amounting to \$111,088. The Corporation recognized a \$190,457 gain on long-term debt extinguishment, net of \$5,282 in transaction costs in respect of this agreement.

On January 31, 2025, the Corporation renegotiated its Unsecured debt – LEEFF agreement with an initial principal amount of \$312,000, mainly to extend the maturity date to April 29, 2027 (previously April 29, 2026) and convert it into a non-renewable, second-ranking subordinated agreement (previously an unsecured, non-renewable credit facility). The credit facility bore interest at 8.0% until December 31, 2024, after which it bears interest at 10.0% until December 31, 2025, increasing by 2.0% annually thereafter. The interest was capitalizable until December 31, 2024. In the event of a change of control, this credit facility was to become immediately due and payable.

The Corporation concluded that the amendments to its debt agreement renegotiated on January 31, 2025 were non-substantial as defined under IFRS 9, *Financial Instruments*. Accordingly, as at January 31, 2025, the carrying amount of the Subordinated debt – LEEFF was adjusted downward to reflect the revised amount of future cash flows discounted using the original effective interest rate. The \$216 adjustment was recognized as a gain on long-term debt modification and included in the gain on long-term debt extinguishment in the consolidated statement of income (loss).

As at October 31, 2025 and 2024, the credit facility was fully drawn down and its carrying amount stood at \$66,052 as at October 31, 2025 [\$359,556 as at October 31, 2024]. As at October 31, 2025, an amount of \$108,948 was also recognized as a deferred government grant related to the Subordinated debt – LEEFF. During the year ended October 31, 2025, an amount of \$2,140 [nil during the year ended October 31, 2024] was recognized as proceeds from government grants as a reduction of financing costs.

Unsecured debenture – LEEFF

An initial amount of \$158,735, in the form of an unsecured debenture, maturing on July 10, 2035, bearing no interest for the first five years and bearing interest at a rate of 7.0% as of July 11, 2030, increasing by 1.0% per annum thereafter, and repayable as of July 10, 2030 by annual principal payments of \$15,873. Mandatory prepayments may be required by the CEEFC as a result of certain events, including, but not limited to, sale and leaseback transactions, asset sales and share issuances. The Corporation would then have to repay an amount equivalent to 50% of the amounts received. In addition, mandatory prepayments may be required until July 10, 2030 in the event that cash flows generated and cash balances exceed certain thresholds. In the event of a change of control, the unsecured debenture becomes immediately due and payable. Under the terms of the agreement, the Corporation is required to comply with certain financial covenants. As at October 31, 2025, the financial covenants were met.

On August 14, 2025, following the sale and leaseback transactions entered into on July 29, 2025 [see Note 9], and at the request of the CEEFC, the Corporation made a mandatory principal prepayment of \$13,735 on its unsecured debenture. As at October 31, 2025, the principal balance payable amounted to \$145,000 [nil as at October 31, 2024]. As at October 31, 2025, the carrying amount of the unsecured debenture stood at \$54,766, [nil as at October 31, 2024], and an amount of \$90,234 [nil as at October 31, 2024] was also recognized as a deferred government grant related to this debenture. During the year ended

October 31, 2025, proceeds from government grants of \$3,103 [nil during the year ended October 31, 2024] were recorded as a reduction of financing costs.

Subordinated working capital facility – LEEFF

Since July 10, 2025, the Corporation has had a \$50,000 second-ranking subordinated working capital facility agreement for its operations that will increase to \$75,000 once the Corporation has repaid an amount of \$25,000 on its revolving term credit facility. The agreement expires on July 10, 2035 and becomes immediately due and payable in the event of a change in control. Drawdowns may be made up to the cumulative mandatory prepayments made on the Subordinated debt – LEEFF and unsecured debenture, up to the Series 4 Preferred Share redemptions and up to certain cash thresholds. Repayments become due under certain financial conditions and cash thresholds. The agreement bears interest at the rate of 7.0% until July 10, 2026 and thereafter at the 3-month CORRA rate plus a premium of 4.5% calculated on each anniversary date. Under the terms of the agreement, the Corporation is required to meet certain financial covenants. On August 20, 2025, following the \$13,735 mandatory principal prepayment of its unsecured debenture and the redemption of 6,243,026 Series 4 Preferred Shares for an amount of \$16,265, the Corporation drew down \$30,000 from its subordinated working capital facility. As at October 31, 2025, the financial covenants were met, and an amount of \$30,000 was drawn down under this credit facility.

Unsecured credit facility – Travel credits

On July 10, 2025, as part of its debt restructuring, the Corporation's \$353,300 unsecured credit facility related to travel credits, which was contracted to provide refunds to travellers who were scheduled to depart on or after February 1, 2020 and for whom travel credits were issued as a result of COVID-19, was fully converted into an unsecured debenture amounting to \$158,735 and 9,934,617 Series 4 Preferred Shares with a value of \$16,265.

The Corporation concluded that the amendments to its debt agreement renegotiated on July 10, 2025 were substantial as defined under IFRS 9, *Financial Instruments*. Accordingly, on July 10, 2025, the conversion of this credit facility resulted in the derecognition of its original liability with a carrying amount of \$251,210 and the related deferred government grant balance of \$100,788. It also resulted in the recognition of the unsecured debenture of \$65,398, a deferred government grant of \$93,337 and 9,934,617 Series 4 Preferred Shares amounting to \$27,778. The Corporation recognized a gain on long-term debt extinguishment of \$159,841, net of transaction costs of \$5,644, in respect of this conversion.

The \$353,300 unsecured credit facility related to travel credits was to mature on April 29, 2028 and bore interest at 1.22%. In the event the Secured debt – LEEFF and the Subordinated debt – LEEFF had not been repaid, this credit facility was to become immediately due and payable upon default under the LEEFF financing, including in the event of a change in control, and in the absence of a waiver by the lenders to enforce such due and payable obligations or in the event of a change of control without the consent of the lenders. As at October 31, 2024, the credit facility was fully drawn down, and the carrying amount of the credit facility stood at \$231,339. An amount of \$120,784 was also recognized as a deferred government grant related to these drawdowns. During the year ended October 31, 2025, proceeds from government grants of \$19,996 were recorded as a reduction of financing costs.

Secured debt – LEEFF

On July 10, 2025, as part of its debt restructuring, the Corporation repaid in full the \$41,400 principal balance of its Secured debt – LEEFF.

On January 31, 2025, the Corporation renegotiated its Secured debt – LEEFF agreement with an original principal amount of \$78,000, including the extension of the maturity date to November 1, 2026 (previously February 1, 2026). The credit facility was secured by a first-ranking charge on the assets of the Corporation's Canadian, Mexican, Caribbean and European subsidiaries, subject to certain exceptions and bore interest at Adjusted Term CORRA (Canadian Overnight Repo Rate Average) rate (previously at the bankers' acceptance rate) plus a premium of 4.5% or at the financial institution's prime rate plus a premium of 3.5%. In the event of a change of control, this credit facility was to become immediately due and payable. Under the terms of the agreement, the Corporation was required to meet certain financial ratios and covenants. During the year ended October 31, 2024, the Corporation made an \$11,000 repayment. As at October 31, 2024, the credit facility was fully drawn down, and the carrying amount stood at \$41,400.

The Corporation concluded that the modification related to the extension of the maturity date renegotiated on January 31, 2025, was non-substantial as defined in IFRS 9, *Financial Instruments*. As this floating-rate financial liability was initially recorded at an amount equal to the principal to be repaid at maturity, a new estimate of future payments did not have an effect on the carrying amount of the liability. No adjustment has been recorded in relation to these amendments made on January 31, 2025.

Other credit facilities

Revolving credit facility

On July 10, 2025, as part of the restructuring of its long-term debt, the Corporation committed to repay by January 15, 2026 an amount of \$25,000 from its \$50,000 revolving term credit agreement for the purpose of its operations. On September 5, 2025, the Corporation renegotiated its agreement primarily to extend the maturity date to November 1, 2027. Prior to that, on January 31, 2025, the Corporation renegotiated its revolving term credit facility agreement, mainly to extend the maturity date to November 1, 2026 (previously February 1, 2026). This agreement can be extended for one year on each anniversary date subject to lender approval and becomes immediately due and payable in the event of a change of control. Under the terms of the agreement, funds may be drawn down by way of bank loans, denominated in Canadian and U.S. dollars. The agreement is secured by a first ranking moveable hypothec on the universality of assets, present and future, of the Corporation's Canadian, Mexican, Caribbean and European subsidiaries, subject to certain exceptions. The facility bears interest at the Adjusted Term CORRA rate or SOFR (Secured Overnight Financing Rate) rate in U.S. dollars, plus a premium of 4.5% or at the financial institution's prime rate, plus a premium of 3.5%. Under the terms of the agreement, the Corporation is required to meet certain financial ratios and covenants. As at October 31, 2025, the financial ratios and covenants were met. As at October 31, 2025 and October 31, 2024, the credit facility was fully drawn down. On November 21, 2025, the revolving term credit facility agreement was amended to modify certain financial conditions.

Revolving credit facility agreement – Letters of credit

The Corporation has a \$74,000 annually renewable revolving credit facility for the issuance of letters of credit. Under this agreement, the Corporation must pledge cash equal to 100% of the amount of the issued letters of credit. As at October 31, 2025, \$68,834 was drawn down under the facility [\$69,595 as at October 31, 2024], \$35,589 of which was to secure obligations under senior executive defined benefit pension agreements; this irrevocable letter of credit is held by a third-party trustee. In the event of a change of control, the irrevocable letter of credit issued to secure the obligations under senior executive defined benefit pension agreements will be drawn.

Financing costs

Interest expense for the years ended October 31, 2025 and 2024, is detailed as follows:

	Years ended October 31	
	2025	2024
	\$	\$
Interest expense on lease liabilities	87,843	76,025
Interest expense on long-term debt	42,550	59,598
Accretion on provision for return conditions	5,297	6,804
Other interest and costs	1,714	3,037
Financing costs	137,404	145,464

Rent expense

Rent expense for the years ended October 31, 2025 and 2024, is detailed as follows:

	Years ended October 31	
	2025	2024
	\$	\$
Variable lease payments	3,773	3,604
Short-term leases	2,321	5,959
Aircraft rent	6,094	9,563
Short-term leases	6,190	9,022
Low value leases and variables lease payments	332	610
	12,616	19,195

Cash flows related to lease liabilities

The following table details cash flows related to repayments of lease liabilities for the years ended October 31, 2025 and 2024:

	2025			2024		
	Cash flows	Non-cash changes	Total	Cash flows	Non-cash changes	Total
	\$	\$	\$	\$	\$	\$
Opening balance			1,465,722			1,221,451
Repayments	(191,732)	—	(191,732)	(185,280)	4,028	(181,252)
New lease liabilities (new contracts and amendments)	—	84,685	84,685	—	417,560	417,560
Interest portion of deferred rent payments	—	399	399	—	1,826	1,826
Offset of rent payments	—	(19,320)	(19,320)	—	—	—
Lease terminations	—	—	—	—	(398)	(398)
Exchange difference	—	7,642	7,642	—	6,535	6,535
Closing balance	(191,732)	73,406	1,347,396	(185,280)	429,551	1,465,722

Maturity analysis

Repayment of principal and interest on long-term debt and lease liabilities as at October 31, 2025 is detailed as follows. Interest on long-term debt only includes interest payable as at October 31, 2025. Lease liabilities denominated in U.S. dollars were translated at the USD/CAD closing rate of 1.4013 as at October 31, 2025:

Year ending October 31	2026	2027	2028	2029	2030	2031 and up	Total
	\$	\$	\$	\$	\$	\$	\$
Long-term debt obligations	25,000	30,000	25,000	—	—	120,818	200,818
Fleet	248,441	249,726	235,459	213,895	193,644	553,802	1,694,967
Real estate and other	6,867	8,260	4,434	5,195	4,998	20,079	49,833
Lease liabilities	255,308	257,986	239,893	219,090	198,642	573,881	1,744,800
Total	280,308	287,986	264,893	219,090	198,642	694,699	1,945,618

Note 9 provides the information required for right-of-use assets and depreciation. Note 22 details the information required with respect to leases of aircraft that will be delivered in the coming years.

Note 13 Liability related to warrants

In the context of the initial financing arrangement related to the Subordinated debt – LEEFF [Note 12], on April 29, 2021, the Corporation issued to the Government of Canada a total of 13,000,000 warrants for the purchase of an equivalent number of shares of the Corporation (subject to certain limitations described below), with customary adjustment provisions, at an exercise price of \$4.50 per share, and that were exercisable prior to April 29, 2031. On July 10, 2025, as part of its debt restructuring [see Note 12], the maturity date of the 13,000,000 existing warrants was extended to July 10, 2035. The Corporation measured the fair value of the warrants at the debt restructuring date, using the original and revised terms, and recognized the resulting \$5,182 fair value loss as a reduction of the gain on long-term debt extinguishment.

The number of shares issuable upon exercise of the warrants may not exceed 25.0% of the current number of issued and outstanding shares, nor may it result in the holder owning 19.9% or more of the outstanding shares upon exercise of the warrants. In the event of exercise of warrants that surpasses these thresholds, the excess will be payable in cash on the basis of the difference between the market price of Transat's shares and the exercise price. Lastly, in the event that the Subordinated debt – LEEFF is repaid in full by its maturity, Transat will have the right to redeem all of the warrants for a consideration equal to their fair market value. The warrants will not be transferable prior to the expiry of the period giving rise to the exercise of such redemption right. In addition, the holder of the warrants will benefit from registration rights to facilitate the sale of the underlying shares and the warrants themselves (once the transfer restriction has been lifted).

As at October 31, 2025 and 2024, a total of 13,000,000 warrants had vested under the drawdowns on the Subordinated debt – LEEFF and no warrants had been exercised.

Under the limitations set out above, if the 13,000,000 warrants issued are exercised:

- a maximum of 10,032,045 warrants could be exercised through the issuance of shares;
- 2,967,955 warrants would be payable in cash on the basis of the difference between the market price of Transat's shares and the exercise price.

Moreover, the parties may, by mutual agreement, exercise the 10,032,045 warrants for a settlement in cash. To the extent that Transat shares are listed on a public market, the Corporation could also choose to settle the exercise of these 10,032,045 warrants on a net share basis, that is, by issuing shares based on the difference between Transat's share market price and the exercise price of warrants.

Due to the existence of settlement mechanisms on a net cash or share basis, the warrants are recorded as derivative financial instruments in the Corporation's liabilities. The liability related to warrants is remeasured at the end of each period at fair value through net income. It is classified at Level 3 in the fair value hierarchy. The fair value of the liability related to warrants is determined using the Black-Scholes valuation model, which uses significant data not based on observable market data, hence their classification in Level 3.

The change in the liability related to warrants is detailed as follows:

	Year ended October 31, 2025	Year ended October 31, 2024
	\$	\$
Opening balance	8,519	20,816
Revaluation of liability related to warrants	534	(12,297)
Loss on long-term debt extinguishment	5,182	—
Closing balance	14,235	8,519

To remeasure the liability related to warrants, classified in Level 3, the Corporation used a Black-Scholes valuation model. As at October 31, 2025, the primary unobservable input used in the model was expected volatility, which was estimated at 55.3%. A 5.0% increase in the expected volatility used in the pricing model would result in a total increase of \$775 in the liability related to warrants as at October 31, 2025.

Note 14 Provision for return conditions

The change in the provision for return conditions is detailed as follows:

	Year ended October 31, 2025 \$	Year ended October 31, 2024 \$
Opening balance	174,368	177,832
Additional provisions	24,081	26,604
Changes in estimates	—	(41,715)
Unused amounts reversed	(8,030)	(4,878)
Effect of discount rate changes	5,908	9,589
Accretion	5,297	6,804
Foreign exchange loss	1,076	132
Closing balance	202,700	174,368
Current provisions	1,581	—
Non-current provisions	201,119	174,368
Closing balance	202,700	174,368

The provision for return conditions relates to contractual obligations to return leased aircraft and engines at the end of the leases under predetermined maintenance conditions. Provisions for return conditions include actual costs of work and estimates of the inflation of those costs and of the forecasted aircraft and engine utilization. The provision for return conditions applies to leases that expire between 2025 and 2036 with an average remaining term of 5.7 years.

As at October 31, 2025, a 1% increase in estimated inflation, assuming that all other variables had remained the same, would have resulted in a \$4,439 increase in the balance of the provision for return conditions. Conversely, a 1% decrease in estimated inflation, assuming that all other variables had remained the same, would have resulted in a \$4,212 decrease in the balance of the provision for return conditions. As at October 31, 2025, a 1% increase in discount rates, assuming that all other variables remained the same, would have resulted in a \$10,163 decrease in the balance of the provision for return conditions. Conversely, a 1% decrease in discount rates, assuming that all other variables remained the same, would have resulted in a \$10,912 increase in the balance of the provision for return conditions.

Note 15 Employee future benefits

The Corporation offers defined benefit pension arrangements to certain senior executives and defined contribution plans to certain employees.

Defined benefit arrangements and post-employment benefits

The defined benefit pension arrangements offered to certain senior executives provide for payment of benefits based on the number of years of eligible service provided and the average eligible earnings for the five years in which the participant's eligible earnings were the highest. These arrangements are not funded; however, to secure its obligations related to defined benefit pension arrangements, the Corporation has issued a \$35,589 letter of credit to the trustee [see Note 4]. The Corporation uses an actuarial estimate to measure its obligations as at October 31 each year.

The following table provides a reconciliation of changes in the defined benefit obligation as at October 31, 2025 and 2024:

	2025	2024
	\$	\$
Present value of obligations, beginning of year	25,305	20,961
Current service cost	786	630
Cost of plan amendments	775	1,228
Interest cost	1,243	1,249
Benefits paid	(1,249)	(1,249)
Experience gain	(31)	(265)
Actuarial loss (gain) on obligation	—	2,751
Present value of obligations, end of year	26,829	25,305

The following table provides the components of retirement benefit expense for the years ended October 31:

	2025	2024
	\$	\$
Current service cost	786	630
Cost of plan amendments	775	1,228
Interest cost	1,243	1,249
Total retirement benefit expense	2,804	3,107

The following table indicates projected payments under defined benefit pension plan arrangements as at October 31, 2025:

	\$
1 year or less	1,493
1 to 5 years	5,995
5 to 10 years	8,395
10 to 15 years	9,653
15 to 20 years	8,340
	33,876

The weighted average duration of the defined benefit obligation related to pension arrangements was 13.2 years as at October 31, 2025.

The significant actuarial assumptions used to determine the Corporation's retirement benefit obligation and expense were as follows:

	2025 %	2024 %
Retirement benefit obligation		
Discount rate	4.75	4.75
Rate of increase in eligible earnings	2.75	2.75
Retirement benefit expense		
Discount rate	4.75	5.75
Rate of increase in eligible earnings	2.75	2.75

A 0.25 percentage point increase in the actuarial assumptions below would have the following impacts, all other actuarial assumptions remaining the same:

	Retirement benefit expense for the year ended October 31, 2025 \$	Retirement benefit obligation as at October 31, 2025 \$
Increase (decrease)		
Discount rate	(14)	(824)
Rate of increase in eligible earnings	11	65

The funded status of the benefits and the amounts recorded in the statement of financial position under Employee future benefits were as follows:

	2025 \$	2024 \$
Plan assets at fair value	—	—
Accrued benefit obligation	26,829	25,305
Retirement benefit deficit	26,829	25,305

Changes in the cumulative amount of net actuarial losses recognized in other comprehensive income (loss) and presented as a separate component of retained earnings were as follows:

	\$
Gains (losses)	
October 31, 2023	(8,806)
Actuarial losses	(2,486)
Income taxes	1,855
October 31, 2024	(9,437)
Actuarial gains	31
October 31, 2025	(9,406)

Defined contribution pension plans

The Corporation offers defined contribution pension plans to certain employees with contributions based on a percentage of salary.

Contributions to defined contribution pension plans, which correspond to the cost recognized, amounted to \$21,010 for the year ended October 31, 2025 [\$19,647 for the year ended October 31, 2024].

Note 16 Equity

Authorized share capital

Class A Variable Voting Shares

An unlimited number of participating Class A Variable Voting Shares ("Class A Shares"), which may be owned or controlled only by non-Canadians as defined by the *Canada Transportation Act* ("CTA"), carry one vote per share at any meeting of shareholders subject to an automatic reduction of the voting rights attached thereto in the event that [i] any non-Canadian, individually or in affiliation with another person, holds more than 25% of the votes cast, [ii] any non-Canadian authorized to provide an air service in any jurisdiction (in aggregate) holds more than 25% of the votes cast, or [iii] the votes that would be cast by holders of Class A Shares would be more than 49%. If any of the above-mentioned applicable limitations are exceeded, the votes that should be attributed to holders of Class A Shares will be attributed as follows:

- first, if applicable, there will be a reduction in the voting rights of any non-Canadian individual (including a non-Canadian authorized to provide an air service) whose votes total more than 25% of the votes cast, so that such non-Canadian holder may never hold more than 25% (or such other percentage as may be prescribed by an act or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast at a meeting;
- next, if applicable, and once the pro rata distribution as described above is made, a further pro rata reduction will be made in the voting rights of all non-Canadian holders of Class A Shares authorized to provide an air service, so that such non-Canadian holders may never hold votes totalling more than 25% (or such other percentage as may be prescribed by an act or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast, all classes combined, at a meeting;
- last, if applicable, and once the two pro rata allocations described above have been made, a proportional reduction will be made in the voting rights of all holders of Class A Shares, so that all non-Canadian holders of Class A Shares may never hold votes totalling more than 49% (or such other percentage as may be prescribed by an act or regulation of Canada and approved or adopted by the directors of the Corporation) of the total votes cast, all classes combined, at a meeting.

Each issued and outstanding Class A Share shall be automatically converted into one Class B Voting Share without any further action on the part of the Corporation or of the holder if [i] the Class A Share is or becomes owned or controlled by a Canadian as defined by the CTA; or [ii] the provisions contained in the CTA relating to foreign ownership restrictions are repealed and not replaced with other similar provisions.

Class B Voting Shares

An unlimited number of participating Class B Voting Shares ["Class B Shares"], which may only be owned and controlled by Canadians within the meaning of the CTA, and entitling such Canadians to one vote per Class B Share at any meeting of the shareholders of the Corporation. Each issued and outstanding Class B Share shall be converted into one Class A Share automatically without any further action on the part of the Corporation or the holder if the Class B Share is or becomes owned or controlled by a non-Canadian as defined by the CTA.

Preferred shares

An unlimited number of preferred shares, non-voting, issuable in series, each series bearing the number of shares, designation, rights, privileges, restrictions and conditions as determined by the Board of Directors.

Series 4 Preferred Shares

An authorized number of 9,934,617 Series 4 Preferred Shares, non-voting, bearing dividends at the same amount and at the same time as any dividends declared on the Class A Variable Voting Shares and Class B Voting Shares, redeemable at the Corporation's option at a price per share equal to the higher of \$1.64 per share or the fair value of the Class B Voting Shares, redeemable at the holder's option upon a change of control, and convertible at the holder's option into Class B Voting Shares as of the date on which Series 4 Preferred Shares are redeemed for a total amount of \$16,265, insofar as the holder shall not hold more than 19.9% of the Class B Voting Shares outstanding as a result of the conversion.

Issued and outstanding share capital

Voting shares

The changes affecting the Class A Shares and Class B Shares were as follows:

	Number of shares	\$
Balance as at October 31, 2023	38,489,358	223,450
Issued from treasury	776,833	1,988
Balance as at October 31, 2024	39,266,191	225,438
Issued from treasury	1,114,050	1,927
Balance as at October 31, 2025	40,380,241	227,365

As at October 31, 2025, the number of Class A Shares and Class B Shares stood at 2,691,056 and 37,689,185, respectively [1,521,678 and 37,744,513 as at October 31, 2024].

Preferred shares

As part of the debt restructuring transaction [see Note 12], specifically in the context of the conversion of the Unsecured credit facility – Travel credits, the Corporation issued 9,934,617 Series 4 Preferred Shares with a value of \$16,265 or \$1.64 per share, reflecting the five-day volume weighted average price (VWAP) of the Corporation's Class B Voting Shares and Class A Variable Voting Shares on the Toronto Stock Exchange on the date prior to the announcement of the agreement in principle with the CEEFC on June 5, 2025.

As the Series 4 Preferred Shares are redeemable at the holder's option, they are recognized as a derivative financial liability of the Corporation. The Series 4 Preferred Shares are accounted for as a debt host contract at amortized cost with an embedded conversion option recognized at each period-end at fair value through profit or loss and are classified as Level 1 in the fair value hierarchy. At the July 10, 2025 issuance date, the fair value of the 9,934,617 Series 4 Preferred Shares was estimated at \$27,778 based on a price per share of \$2.80.

On August 14, 2025, following the sale and leaseback transactions entered into on July 29, 2025 [see Note 9] and at the request of the CEEFC, the Corporation redeemed 6,243,026 Series 4 Preferred Shares for a total amount of \$16,265 or \$2.60 per share. Following this redemption, no other Series 4 Preferred Shares may be purchased at the holder's option.

As at October 31, 2025, the fair value of the 3,691,591 Series 4 Preferred Shares was estimated to be \$7,948 based on a price per share of \$2.15, being the five-day VWAP of the Corporation's Class B Voting Shares and Class A Variable Voting Shares on the Toronto Stock Exchange on that date.

The change in the liability related to Series 4 Preferred Shares is detailed as follows:

	Number of shares	Weighted average price (\$)	\$
Balance as at October 31, 2024	—	—	—
Preferred shares issued	9,934,617	2.80	27,778
Preferred shares redeemed	(6,243,026)	2.60	(16,265)
Revaluation of liability related to preferred shares			(3,565)
Balance as at October 31, 2025	3,691,591	2.15	7,948

Stock option plan

Under the stock option plan, the Corporation may grant up to a maximum of 1,587,355 additional Class A Shares or Class B Shares to eligible persons at a share price equal to the weighted average price of the shares during the five trading days prior to the option grant date. The option exercise period and the vesting conditions, if any, are determined at each grant. The options granted are exercisable over a seven-year period. Under the plan, in the event of a change of control, all outstanding stock options vest.

The following tables summarize all outstanding options:

	2025		2024	
	Number of options	Weighted average price (\$)	Number of options	Weighted average price (\$)
Beginning of year	369,702	5.13	425,904	5.32
Granted	—	—	100,000	3.90
Cancelled	—	—	(156,202)	4.86
Expired	(69,702)	10.17	—	—
End of year	300,000	3.96	369,702	5.13
Options exercisable, end of year	183,334	4.13	42,583	10.94

Range of exercise price \$	Outstanding options			Options exercisable	
	Number of options outstanding as at October 31, 2025	Weighted average remaining life	Weighted average price \$	Number of options exercisable as at October 31, 2025	Weighted average price \$
3.39 to 4.18	300,000	4.2	3.96	183,334	4.13

Compensation expense related to stock option plan

During the year ended October 31, 2025, the Corporation did not grant any stock options [100,000 in 2024] to its key executives and employees. The average fair value of each option granted is estimated on the date of grant using the Black-Scholes option pricing model. The assumptions used and the weighted average fair value of the options on the date of grant were as follows:

	2025	2024
Risk-free interest rate	—	3.32%
Expected life	—	4 years
Expected volatility	—	56.6%
Dividend yield	—	0.0%
Weighted average fair value at date of grant	—	\$1.82

During the year ended October 31, 2025, the Corporation recorded a compensation expense reversal of \$171 [compensation expense reversal of \$46 in 2024] for its stock option plan.

Performance share unit plan

Performance share units [“PSUs”] are usually awarded in connection with the performance share unit plan for senior executives. Under this plan, each eligible senior executive receives a portion of his or her compensation in the form of PSUs. PSUs consist of a number equal to a percentage of the participant’s basic salary, divided by the fair market value of Class B Shares as at the award date. Once vested, PSUs entitle participants to receive an equivalent number of shares or a cash payment, at the option of the Corporation; 100% of the PSUs vest in mid-January three years following their award, subject to the achievement of the performance criteria established at the time of the award. Under the plan, in the event of a change of control, all outstanding PSUs vest.

During the years ended October 31, 2025 and 2024, the Corporation did not grant any PSUs to its key executives and employees. As at October 31, 2025 and 2024, no PSUs had been awarded. During the years ended October 31, 2025 and 2024, the Corporation did not recognize any compensation expense for its performance share unit plan.

Share purchase plan

A share purchase plan is available to eligible employees of the Corporation and its subsidiaries. Under the plan, as at October 31, 2025, the Corporation was authorized to issue up to 1,287,639 shares. The plan allows eligible employees to purchase shares up to an overall limit of 10% of their annual salary in effect at the time of enrolment. The purchase price of the shares under the plan is equal to the weighted average price of the shares during the five trading days prior to the issue of the shares, less 10%.

During fiscal 2025, the Corporation issued 1,114,050 shares [776,833 shares in 2024] under the share purchase plan.

Stock ownership incentive and capital accumulation plan

Subject to participation in the Corporation's share purchase plan offered to eligible employees, the Corporation awards annually to eligible officers a number of shares, the aggregate purchase price of which is equal to an amount of 30% or 60% of the maximum percentage of salary contributed, which may not exceed 5%. Shares so awarded by the Corporation will vest to eligible employees, subject to the retention during the first six months of the vesting period of all the shares purchased under the Corporation's share purchase plan.

The shares awarded under this plan are bought by the Corporation in the market and deposited in the participants' accounts as and when shares are purchased by the employee under the share purchase plan.

During the year ended October 31, 2025, the Corporation recognized compensation expense of \$245 [\$256 in 2024] for its stock ownership incentive and capital accumulation plan.

Permanent stock ownership incentive plan

Subject to participation in the Corporation's share purchase plan offered to eligible employees, the Corporation awards annually to eligible senior executives a number of shares, the aggregate purchase price of which is equal to the maximum percentage of salary contributed, which may not exceed 10%. Shares so awarded by the Corporation will vest gradually to eligible senior executives, subject to senior executives retaining, during the vesting period, all the shares purchased under the Corporation's share purchase plan. The shares awarded under this plan are bought by the Corporation in the market and deposited in the participants' accounts as and when shares are purchased by participants under the share purchase plan.

During the year ended October 31, 2025, the Corporation recognized compensation expense of \$121 [\$142 in 2024] for its permanent stock ownership incentive plan.

Deferred share unit plan

Deferred share units ["DSUs"] are awarded in connection with the independent director deferred share unit plan. Under this plan, independent directors receive a portion of their compensation in the form of DSUs. The value of a DSU is determined based on the average closing share price for the five trading days prior to the award of the DSUs. The DSUs are repurchased by the Corporation when a director ceases to be a plan participant. For the purpose of repurchasing DSUs, the value of a DSU is determined based on the average closing share price for the five trading days prior to the repurchase of the DSUs.

As at October 31, 2025, the number of DSUs awarded amounted to 631,415 [428,728 as at October 31, 2024]. During the year ended October 31, 2025, the Corporation recorded a compensation expense of \$578 [compensation expense reversal of \$26 in 2024] for its deferred share unit plan.

Restricted share unit plan

Restricted share units [“RSUs”] are usually awarded annually to eligible employees under the new restricted share unit plan. Under this plan, eligible employees receive a portion of their compensation in the form of RSUs. The value of an RSU is determined based on the weighted average closing share price for the five trading days prior to the award of the RSUs. The rights related to RSUs are acquired over a period of three years. When acquired, the RSUs are immediately repurchased by the Corporation, subject to certain conditions and certain provisions relating to the Corporation’s financial performance. For the purpose of repurchasing RSUs, the value of an RSU is determined based on the weighted average closing share price for the five trading days prior to the repurchase of the RSUs. Under the plan, in the event of a change of control, all outstanding RSUs vest.

As at October 31, 2025 and 2024, no RSUs had been awarded. During the years ended October 31, 2025 and 2024, the Corporation recorded no compensation expense for its restricted share unit plan.

Warrants

No warrants were exercised during the years ended October 31, 2025 and 2024. Accordingly, the Corporation issued no shares related to the exercise of warrants [Note 13].

Earnings (loss) per share

Basic and diluted earnings (loss) per share was calculated as follows:

	2025	2024
(in thousands of dollars, except per share data)	\$	\$
NUMERATOR		
Net income (loss) used in computing basic earnings (loss) per share	241,916	(114,030)
Effect of deemed conversion of warrants and preferred shares	(3,031)	(12,297)
Less anti-dilutive impact	(534)	12,297
Net income (loss) used in computing diluted earnings (loss) per share	238,351	(114,030)
DENOMINATOR		
Adjusted weighted average number of outstanding shares	39,903	38,839
Effect of potential dilutive securities		
Preferred shares	1,742	—
Adjusted weighted average number of outstanding shares used in computing diluted earnings (loss) per share	41,645	38,839
Earnings (loss) per share		
Basic	6.06	(2.94)
Diluted	5.72	(2.94)

For the year ended October 31, 2025, a total of 300,000 outstanding stock options and the 10,032,045 vested warrants that can be exercised through the issuance of shares were excluded from the calculation since their exercise price exceeded the Corporation’s average share price for the year [342,583 stock options and 9,755,270 warrants for the year ended October 31, 2024].

Note 17 Additional disclosure on revenue and expenses**Breakdown of revenues from contracts with customers**

Revenues from contracts with customers is broken down as follows:

	2025	2024
	\$	\$
Customers		
Americas	2,001,031	1,955,183
Transatlantic	1,334,290	1,268,494
Other	63,182	60,073
Total revenues	3,398,503	3,283,750

During the year ended October 31, 2025, financial compensation of \$32,373 was received and recognized in other revenues following an agreement entered into with the original equipment manufacturer of the GTF engines [\$33,633 during the year ended October 31, 2024].

Contract balances

Contract balances with customers are detailed as follows:

	2025	2024
	\$	\$
Credit card processor receivables <i>[Note 5]</i>	54,082	41,904
Trade accounts receivable <i>[Note 5]</i>	7,943	14,330
Contract costs, included in Prepaid expenses	16,165	14,079
Customer deposits and deferred revenues	823,276	781,156

Salaries and employee benefits

	2025	2024
	\$	\$
Salaries and other employee benefits	539,693	529,008
Long-term employee benefits <i>[Note 15]</i>	2,804	3,107
Share-based payment expense (reversal)	171	(46)
	542,668	532,069

Depreciation and amortization

	2025	2024
	\$	\$
Property, plant and equipment <i>[Note 9]</i>	253,150	217,512
Intangible assets subject to amortization <i>[Note 10]</i>	3,647	4,358
	256,797	221,870

Note 18 Restructuring costs

	Years ended October 31	
	2025	2024
	\$	\$
Restructuring costs		
Severance	5,663	2,522
Staff relocation costs	—	644
	5,663	3,166

Restructuring costs include termination benefits related to the changes in organizational structure.

The change in the provision for employee termination benefits for the years ended October 31, which was included in Trade and other payables, was as follows:

	2025	2024
	\$	\$
Opening balance	1,030	1,151
Additional provision	5,663	2,522
Utilization of provision	(4,609)	(2,643)
Closing balance	2,084	1,030

Note 19 Gain on asset disposals

The following table shows the gains on asset disposals for the following periods:

	Years ended October 31	
	2025	2024
	\$	\$
Gain on asset disposals		
Gain on sale and leaseback of assets <i>[Note 9]</i>	(19,243)	(18,711)
Gain on disposal of an investment	—	(5,784)
Gain on asset disposals – other	—	(392)
	(19,243)	(24,887)

During the year ended October 31, 2024, the Corporation recorded a \$5,784 gain on disposal of investment following the sale of its 50% interest in Desarrollo Transimar, a Mexican company operating a hotel. In addition, the Corporation recorded a \$392 gain on asset disposals related to the sale of an Airbus A330 engine with a carrying amount of \$250.

Note 20 **Income taxes**

The major components of the income tax expense for the years ended October 31 were:

Consolidated statements of income (loss)	2025	2024
	\$	\$
Current		
Current income taxes	3,211	2,242
Adjustment to taxes recoverable for prior years	(989)	98
	2,222	2,340
Deferred		
Relating to temporary differences	227	2,382
Adjustment to deferred taxes for prior years	—	324
	227	2,706
Income tax expense	2,449	5,046

The reconciliation of income taxes, computed at the Canadian statutory rates, to income tax expense was as follows for the years ended October 31:

	2025		2024	
	%	\$	%	\$
Income taxes at the statutory rate	26.5	64,757	26.5	(28,881)
Increase (decrease) resulting from:				
Effect of differences in Canadian and foreign tax rates	(0.9)	(2,241)	1.6	(1,716)
Global Minimum Tax ("GMT") top-up tax	0.3	787	—	—
Non-deductible (non-taxable) items	(0.1)	(342)	(7.8)	8,522
Unrecognized losses for the current year			(24.3)	26,432
Recognition of previously unrecognized temporary difference	(24.4)	(59,647)	—	—
Adjustments for prior years	(0.4)	(983)	(0.4)	422
Other	0.0	118	(0.2)	267
	1.0	2,449	(4.6)	5,046

The applicable statutory income tax rate was 26.5% for the year ended October 31, 2025 [26.5% for the year ended October 31, 2024].

The Corporation has been subject to the OECD Pillar Two global minimum tax regime since November 1, 2024 after the global minimum tax became effective in Canada during the third quarter of 2024. For the year ended October 31, 2025, the Corporation recognized an income tax expense of \$787 related to the top-up tax for the Corporation's Barbados operations, which equates to a 15% effective income tax rate in Barbados. The top-up tax was collected from the Corporation's subsidiaries in Barbados under local law.

Deferred taxes reflect the net tax impact of temporary differences between the value of assets and liabilities for accounting and tax purposes. The main components and changes in temporary differences in deferred tax assets and liabilities for fiscal 2025 and 2024 were as follows:

	2025				
	Balance, beginning of year	Recognized in net income (loss)	Recognized in other comprehensive income (loss)	Exchange differences	Balance, end of year
	\$	\$	\$	\$	\$
Non-capital losses carried forward	173	(173)	—	—	—
Excess of tax value over carrying value of:					
Property, plant and equipment and software	(349,647)	33,370	—	(58)	(316,335)
Intangible assets, excluding software	(117)	(34)	—	—	(151)
Lease liabilities	351,117	(38,470)	—	—	312,647
Derivative financial instruments	(1,346)	2,040	—	—	694
Other financial assets and other assets	(359)	2,966	—	—	2,607
Provisions	286	74	—	—	360
Deferred tax	107	(227)	—	(58)	(178)

	2024				
	Balance, beginning of year	Recognized in net income (loss)	Recognized in other comprehensive income (loss)	Exchange differences	Balance, end of year
	\$	\$	\$	\$	\$
Non-capital losses carried forward	4,985	(6,667)	1,855	—	173
Capital losses	5,689	(5,689)	—	—	—
Excess of tax value over carrying value of:					
Property, plant and equipment and software	(269,217)	(80,397)	—	(33)	(349,647)
Intangible assets, excluding software	(66)	(51)	—	—	(117)
Lease liabilities	274,096	77,021	—	—	351,117
Derivative financial instruments	(2,296)	950	—	—	(1,346)
Other financial assets and other assets	(12,499)	12,140	—	—	(359)
Provisions	299	(13)	—	—	286
Deferred tax	991	(2,706)	1,855	(33)	107

The net deferred tax assets are detailed below:

	2025	2024
	\$	\$
Deferred tax assets	370	588
Deferred tax liabilities	(548)	(481)
Net deferred tax assets	(178)	107

Non-capital losses recorded in various jurisdictions expire as follows:

	Unrecognized \$	Recognized \$
Year of expiry		
2026 - 2030	629	—
2031 - 2035	797	—
2036 - 2040	53,463	—
2041 - 2045	669,808	—
With no expiry	1,601	—
	726,298	—

As at October 31, 2025, non-capital losses carried forward and other unrecognized temporary differences were as follows:

	Canada		Other	Total
	Federal \$	Québec \$	\$	\$
Non-capital losses carried forward	724,069	727,969	2,229	726,298
Interest expense carried forward	203,584	203,584	—	203,584
Capital losses	7	5	—	7
Excess of tax value over carrying value of:				
Property, plant and equipment and software	16,120	15,877	45	16,165
Intangible assets, excluding software	2,223	2,221	—	2,223
Lease liabilities	166,214	165,124	16	166,230
Other financial assets and other assets	591	591	—	591
Provisions	64,740	64,740	—	64,740
Employee benefits	26,829	26,829	—	26,829
	1,204,377	1,206,940	2,290	1,206,667

The Corporation has not recognized any deferred tax liability on its foreign subsidiaries' retained earnings, as these earnings are considered to be indefinitely reinvested. However, if these earnings are distributed in the form of dividends or otherwise, the Corporation may be subject to corporate income tax or withholding tax in Canada and/or abroad.

Note 21 Related party transactions and balances

The consolidated financial statements include those of the Corporation and those of its subsidiaries. The main subsidiaries and joint venture of the Corporation are listed below:

	Country of incorporation	Interest (%)	
		2025	2024
Air Transat A.T. inc.	Canada	100.0	100.0
Transat Tours Canada inc.	Canada	100.0	100.0
Transat Distribution Canada inc.	Canada	100.0	100.0
The Airline Seat Company Ltd.	United Kingdom	100.0	100.0
Air Consultants France S.A.S.	France	100.0	100.0
Caribbean Transportation Inc.	Barbados	100.0	100.0
CTI Logistics Inc.	Barbados	100.0	100.0
Sun Excursions Caribbean Inc.	Barbados	100.0	100.0
Propiedades Profesionales Dominicanas Carhel S.R.L.	Dominican Republic	100.0	100.0
Servicios y Transportes Punta Cana S.R.L.	Dominican Republic	100.0	100.0
TTDR Travel Company S.A.S.	Dominican Republic	100.0	100.0
Turissimo Carribe Excusiones Dominican Republic C por A	Dominican Republic	100.0	100.0
Turissimo Jamaica Ltd.	Jamaica	100.0	100.0
Promotora Turística Regional S.A. de C.V.	Mexico	100.0	100.0
Trafictours de Mexico S.A. de C.V.	Mexico	100.0	100.0

Compensation of key senior executives

The annual compensation and related compensation costs of directors and key senior executives, namely the President and Chief Executive Officer and the Senior Vice Presidents of the Corporation were as follows:

	2025	2024
	\$	\$
Salaries and other employee benefits	4,687	5,248
Long-term employee benefits	1,561	1,858

Note 22 Commitments and contingencies

Leases and other commitments

As at October 31, 2025, the Corporation was party to agreements to lease four Airbus A321XLRs to be delivered in 2027 and 2028. The Corporation also has leases with a term of less than 12 months and/or for low value assets, as well as purchase obligations under various contracts with suppliers, particularly in connection with information technology service contracts, undertaken in the normal course of business. The following table sets out the minimum payments due under leases of aircraft to be delivered over the next few years and under leases with a term of less than 12 months and/or for low value assets, as well as purchase obligations:

Year ending October 31	2026	2027	2028	2029	2030	2031 and up	Total
	\$	\$	\$	\$	\$	\$	\$
Leases (aircraft and other)	—	11,308	38,977	38,977	38,977	339,489	467,728
Purchase obligations	36,993	19,118	8,550	5,106	3,228	2,672	75,667
	36,993	30,426	47,527	44,083	42,205	342,161	543,395

Litigation

In the normal course of business, the Corporation is exposed to various claims and legal proceedings. There are often many uncertainties surrounding these disputes and the outcome of the individual cases is unpredictable. According to management, these claims and proceedings are adequately provided for or covered by insurance policies and their settlement should not have a significant negative impact on the Corporation's financial position, subject to the paragraph hereunder. The Corporation has directors' and officers' liability insurance and professional liability insurance, with coverage under said insurance policies that is usually sufficient to pay amounts that the Corporation may be required to disburse in connection with these lawsuits that are specific to the directors and officers, and not the Corporation. In addition, the Corporation holds professional liability and general liability insurance for lawsuits relating to non-bodily or bodily injuries sustained. In all these lawsuits, the Corporation has always defended itself vigorously and intends to continue to do so.

As a result of the COVID-19 pandemic, the Corporation has been the subject of a number of applications for authorization to institute class actions in connection with the reimbursement of customer deposits for airline tickets and packages that had to be cancelled. While some of these class actions have not yet been definitively settled, the Corporation has refunded almost all of the customers, particularly since April 2021, using the unsecured credit facility related to travel credits. Consequently, applications for authorization to institute class actions that have not yet been settled may become moot. In any event, the Corporation will continue to defend itself vigorously in this respect. If the Corporation had to pay an amount related to class actions, the unfavourable effect of the settlement would be recognized in the consolidated statement of income (loss) and could have an unfavourable effect on cash.

Other

From time to time, the Corporation is subject to audits by tax authorities that give rise to questions regarding the tax treatment of certain transactions. Certain of these matters could entail significant costs that will remain uncertain until one or more events occur or fail to occur. Although the outcome of such matters is difficult to predict with certainty, the tax claims and risks for which there is a probable unfavourable outcome are recognized by the Corporation using the best possible estimates of the amount of the loss.

Note 23 Guarantees

In the normal course of business, the Corporation has entered into agreements containing clauses meeting the definition of a guarantee. These agreements provide compensation and guarantees to counterparties in transactions such as operating leases, irrevocable letters of credit and collateral security contracts.

These agreements may require the Corporation to compensate the counterparties for costs and losses incurred as a result of various events, including breaches of prior representations or warranties, loss of or damages to property, claims that may arise while providing services and environmental liabilities.

Notes 4, 12, 15 and 22 to the consolidated financial statements provide information about some of these agreements. The following constitutes additional disclosure.

Leases

The Corporation's subsidiaries have general indemnity clauses in many of their airport and other real estate leases whereby they, as lessee, indemnify the lessor against liabilities related to the use of the leased property. The nature of the agreements varies based on the contracts and therefore prevents the Corporation from estimating the total potential amount its subsidiaries would have to pay to lessors. Historically, the Corporation's subsidiaries have not made any significant payments under such agreements and have liability insurance coverage in such circumstances.

Collateral security contracts

The Corporation has entered into collateral security contracts with certain suppliers. Under these contracts, the Corporation guarantees the payment of certain services rendered that it undertook to pay. These contracts typically cover a one-year period and are renewable.

The Corporation has entered into collateral security contracts whereby it guarantees a prescribed amount to its customers, as required by regulatory agencies, for the performance of the obligations included in mandates of its customers during the term of the licences granted to the Corporation for its travel agent and wholesaler operations in the Province of Québec. These agreements typically cover a one-year period and are renewable annually. As at October 31, 2025, the total amount of these guarantees unsecured by deposits totalled \$3,533. Historically, the Corporation has not made any significant payments under such agreements. As at October 31, 2025, no amounts had been accrued with respect to the above-mentioned agreements.

Note 24 Segment disclosures

The Corporation has determined that it conducts its activities in a single industry segment, namely holiday travel. With respect to geographic areas, the Corporation's operations are primarily in the Americas. Revenues and non-current assets outside the Americas are not material. Therefore, the consolidated statements of income (loss) and consolidated statements of financial position include all the required information.

