

**FORM 51-102F3**  
**MATERIAL CHANGE REPORT**

**Item 1: Name and Address of Company**

Plurilock Security Inc. (the “Company”)  
1021 West Hastings Street  
MNP Tower, 9<sup>th</sup> Floor  
Vancouver, BC V6E 0C3

**Item 2: Date of Material Change**

January 9, 2026.

**Item 3: News Release**

A news release was issued on December 5, 2025 filed on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

**Item 4: Summary of Material Change**

The Company announced a change in officers. See Item 5 below for further details.

**Item 5.1: Full Description of Material Change**

The Company announced the promotion of Veera Singh to Chief Financial Officer, effective January 9, 2026.

Mrs. Singh, who serves as Vice President of Finance, has been a key contributor to the Company’s growth and operational maturity for more than four years. Earlier this year, she was made an officer of the Company in recognition of her leadership, technical expertise, and deep understanding of the Issuer’s financial and operational framework. Her expanded mandate as CFO reflects the Issuer’s ongoing commitment to developing internal talent and strengthening its finance organization as the Company scales across commercial and defense markets.

As part of this transition, Scott Meyers, the Company’s current Chief Financial Officer, will depart the Company effective January 9, 2026, to pursue other opportunities. The Issuer thanks Mr. Meyers for his contributions and wishes him continued success in his future endeavors.

The Company does not expect any disruption to operations, customer commitments, or strategic initiatives as a result of this change.

**Related Party Disclosure**

Not applicable.

**Item 6: Reliance on subsection 7.1(2) of National Instrument 51-102**

Not applicable.

**Item 7: Omitted Information**

None.

**Item 8: Executive Officer**

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**Item 9: Date of Report**

January 12, 2026.