

**WESTBRIDGE RENEWABLE ENERGY CORP.  
(formerly Westbridge Energy Corporation)**

**Management's Discussion and Analysis**

**Year Ended November 30, 2024**

## MANAGEMENT'S DISCUSSION & ANALYSIS

### WESTBRIDGE RENEWABLE ENERGY CORP.

The effective date of this management's discussion and analysis ("MD&A") is March 27, 2025.

#### Introduction

The following MD&A should be read in conjunction with Westbridge Renewable Energy Corp.'s (the "Company" or "Westbridge") audited financial statements for the year ended November 30, 2024, together with the notes thereto (the "Financial Statements"). This MD&A was prepared with reference to the MD&A disclosure requirements set out by National Instrument 51-102 - *Continuous Disclosure Obligations*. The Financial Statements, together with this MD&A, are intended to provide investors with a reasonable basis for assessing the financial performance of the Company as well as forward-looking statements relating to future performance. Results are reported in Canadian dollars, unless otherwise noted. The Financial Statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") using accounting policies consistent with IFRS. The Financial Statements and this MD&A have been reviewed by the Company's Audit Committee and approved by the Company's board of directors (the "Board of Directors").

In the opinion of management, all adjustments (which consist only of normal recurring adjustments) considered necessary for a fair presentation have been included.

The results for the periods presented are not necessarily indicative of the results that may be expected for any future period. Information contained herein is presented as at this date, unless otherwise indicated.

For the purposes of preparing this MD&A, management, in conjunction with the Board of Directors, considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of the Company's common shares ("Westbridge Shares"); or (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) if it would significantly alter the total mix of information available to investors.

Additional information about Westbridge is available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on Westbridge's website at [www.westbridge.energy](http://www.westbridge.energy).

#### Caution Regarding Forward-Looking Statements

This MD&A contains certain "forward-looking information" and "forward-looking statements", as defined in applicable securities laws (collectively referred to herein as "forward-looking statements"). Such forward-looking statements are not representative of historical facts or information or current condition, but instead represent only the Company's beliefs regarding future events, plans or objectives, many of which, by their nature, are inherently uncertain and outside of the Company's control. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates" or "believes", or variations of, or the negatives of such words and phrases, or statements that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. The forward-looking statements contained herein may include, but are not

limited to, information with respect to the Company's expectations regarding: potential future acquisitions, anticipated permit availability and timing for the projects, the execution of interconnection agreements for the projects, the anticipated timing of approval for completion of the AESO interconnection process stages at the Projects, the closing of the remaining Metka Transactions, (if at all), the ability to raise funds on terms desirable to the Company, future trends regarding renewable energy generation in Canada, the United States, the United Kingdom, and Italy, and the opinion of management that the Company has the requisite financial resources to continue its operations, and future growth plans for the next 12 months. These statements relate to future events or the Company's future performance. All statements other than statements of historical fact are forward-looking statements. By identifying such statements in this manner, the Company is alerting the reader that such information and statements are subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance, or achievements of the Company to be materially different from those expressed or implied by such information and statements.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those anticipated in such forward-looking statements. The forward-looking statements in this MD&A are as of the date of this MD&A.

Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's ability to predict or control. Forward-looking statements are based on the reasonable assumptions, estimates, analysis and opinions of management made in light of its experience and its perception of trends, current conditions and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such statements are made, and are inherently subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such forward-looking information, including but not limited to risks related to availability of capital, permitting and regulatory matters, competition, unexpected costs, risks relating to epidemics and pandemics, community relations, general economic conditions, geopolitical risks, environmental matters, land use regulations and wildlife and indigenous law matters, availability of labour, access rights, title matters and the risk factors discussed in this MD&A under the heading "Risk Factors".

Although management of the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking information, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. All forward-looking statements herein are qualified by this cautionary statement. The Company does not undertake to update any forward-looking information, except in accordance with applicable securities laws. Accordingly, readers should not place undue reliance on forward-looking information. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements, unless required by law.

## Description of the Business

Westbridge Renewable Energy Corp. is incorporated under the laws of British Columbia, with its head office located at Suite 615 - 800 West Pender Street, Vancouver, British Columbia, V6C 2V6. The Westbridge Shares are traded on the TSX Venture Exchange (the "TSXV") under the ticker symbol "WEB", on the OTCQX Best Market under the ticker symbol "WEGYF", and on the Frankfurt Stock Exchange under the ticker symbol "PUQ". The Company's principal activities are focused on originating and seeking to develop profitable utility-scale solar PV projects that use energy storage and enabling technologies. The Company was incorporated on February 9, 1956.

Westbridge is a Canadian renewable energy company. The Company is expert in originating and developing solar PV (photovoltaic) projects in Canada, US, the UK, and Italy. Westbridge is focussed on licensing and constructing solar power plants with on-site battery storage, partnering with world-class developers and evaluating data centre development and hydrogen energy opportunities. The company aims to address the problem of intermittency in renewable energy generation.

## Trends

The Company is actively originating and developing solar PV and battery storage projects in Canada, the United States, the United Kingdom and Europe and will be considering future acquisitions of additional solar PV projects to create additional value for shareholders and minimize concentration and other risks by diversifying the Company's portfolio. The Company seeks opportunities in jurisdictions which have generally favourable regulatory frameworks when sourcing greenfield and mid-stage renewable energy projects for development.

In Canada, regulation is generally supportive of renewable energy projects and in particular Alberta's *Renewable Electricity Act, 2006*, seeks to achieve 30% of all power generation from renewables by 2030. There is rising demand for carbon offsets, with carbon prices anticipated to rise from \$40 per tonne to \$170 per tonne by 2030 (under the federal Greenhouse Gas Pollution Pricing Act, 2018) and the oil and gas industry is actively seeking ESG investments.

On August 3, 2023, the Alberta Government announced that, at the request of the Alberta Utilities Commission ("AUC"), it had suspended or "paused" on new approvals for renewable energy power plants and hydro developments for a period of six months until February 29, 2024, to inquire and report into matters including project siting, reclamation security requirements, and grid reliability. On February 29, 2024, the pause was lifted, and the Alberta Provincial Government announced a new set of guidelines, subject to the issuance of further details, which the AUC would be required to follow for new renewable energy project applications. The policy guidelines announced by the Alberta Government, effective March 1, 2024, relate to prohibiting renewable approvals on Class 1 or 2 farmland, unless agrivoltaic capacity can be demonstrated; to preserve Alberta's agricultural capacity and reclamation security for projects approved after March 1, 2024; the preservation of protected "pristine views" that are to be designated by the province; as of March 1, 2024, the right of participation of municipalities in AUC hearings; and conducting stakeholder engagement for projects on Crown land.

Canada remains supportive of renewables investment and is therefore an attractive market for developers. If the regulatory environment is to change to reduce the ease of developing renewables projects in Canada, the development market demands could be negatively affected, which may have a negative effect on the Company's ability to generate revenues from its developments.

As an effect of the Inflation Reduction Act (“IRA”) the industry has experienced significant growth in US manufacturing with over 170 new or expanded manufacturing facilities established. Companies have announced more than \$115 billion in manufacturing investments since the passage of the IRA. According to Solar Energy Industries Association (“SEIA”) once the announced factory expansions come to fruition, the US solar module manufacturing capacity will be ten times greater by 2026 than it is today. This would imply an increase in the availability of solar panels in the US and a significant decrease in the capital costs for solar projects, increasing the profitability of the assets. On July 27, 2023, the Federal Energy Regulatory Commission (“FERC”) introduced Order 2023, outlines significant reforms for the interconnection process, reducing request backlogs, and improving transparency in the renewable energy sector.

The U.S. renewable energy sector continues to present significant opportunities for utility-scale solar PV and battery energy storage system developers, even amidst a dynamic political landscape. The potential for policy shifts following a change in administration brings challenges but also emphasizes the sector's resilience and adaptability.

The Trump administration has not significantly impacted the overall support for solar energy so far. However, the administration's policies remain unpredictable, and the future trajectory of federal support for renewables could be highly volatile depending on potential changes in the political landscape.

While discussions around potential adjustments to the Inflation Reduction Act are ongoing, industry experts suggest a "deliberate and not sweeping changes " approach may prevail. Critical provisions for carbon sequestration, hydrogen, and nuclear energy are expected to remain intact, and renewable tax credits may experience adjustments, such as accelerated phase-out schedules. However, developers with projects in advanced stages or under existing compliance frameworks may benefit from potential grandfathering provisions.

Similar to the Company’s position on the Canadian regulatory landscape, if the regulatory environment in the US were to change to the detriment of renewable energy development, the renewable energy development market demands could be negatively affected, which may have a negative effect on the Company’s ability to generate revenues from its developments.

The Italian solar market has strong growth potential with currently a cumulative solar PV capacity of 37GW<sup>1</sup> installed as at the end of 2024, which is set to increase to 50GW of solar capacity by 2030. Due to land scarcity and high wholesale power prices, Italian solar PV projects once they are ready to build are generally trading valued at a premium compared to similar projects in Europe at the ready to build stage. The current market for ready to build assets is very liquid in Italy.

The recent volatility of power prices and intermittency of renewable energy generation has underscored the increasing importance of developing battery energy storage projects. Battery storage assets allow the Company to store energy generation until it can be economically dispatched into the grid as well as providing services to the grid with the target of improving reliability, supporting renewables integration and deferring transmission upgrades. The Company is actively developing battery storage assets, to enhance the value of its developments, however as noted above, if the political or regulatory frameworks

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<sup>1</sup> Massimiliano Tripodo, ‘Italy installed 6.8GW of solar in 2024’, *pv magazine Italy*, 2025, <https://www.pv-magazine.com/2025/02/20/italy-adds-6-8-gw-of-solar-in-2024>, (accessed 26 March 2025).

were to move away from supporting such assets, or materials for the manufacture of batteries were to become significantly more costly, it may negatively impact the value of the Company's assets.

Apart from the foregoing, management is not aware of any trends which may have a material impact on the business of the Company.

### **Sale of Canadian Projects**

On June 1, 2023, the Company announced that it had entered into definitive agreements to sell five of its Canadian projects, by way of share purchase transactions for all of the issued and outstanding shares of the following subsidiaries of Westbridge: Georgetown Solar Inc. ("Georgetown"), Sunnynook Solar Energy Inc. ("Sunnynook"), Dolcy Solar Inc. ("Dolcy"), Eastervale Solar Inc. ("Eastervale"), and Red Willow Solar Inc. ("Red Willow"), (each an "SPV" and collectively, the "SPVs") to Metka-EGN Ltd. ("Metka"), for a total cash consideration of between \$217 million and \$346 million (the "definitive agreements"). Closing of the purchase and sale of each SPV is conditional upon, among other things obtaining regulatory approvals from the Alberta Utilities Commission ("AUC") and none of the closings are contingent on the closing of any other transaction.

As a result of these definitive agreements, the Company received deposits relating to the sales totalling \$6,589,500. These deposits are repayable with an effective interest rate of 15% per annum in the event that any of the projects covered by these agreements does not meet the conditions for closing. On December 13, 2023, the Company completed the sale of its subsidiary Georgetown to Metka and received cash net of deductions of \$39,044,014, realizing a gain on disposal of \$41,586,000. Subsequently, on November 5, 2024, the Company completed the sale of its subsidiary Sunnynook to Metka and received cash net of deductions of \$23,006,854 realizing a gain on disposal of \$32,280,392.

### **Status of the Company's Projects**

As of the effective date of this MD&A, the Company is developing twenty-three solar utility scale solar PV and BESS projects, having expanded the portfolio to multiple projects in Canada, USA, Italy and the UK (together "the Projects").

The Sunnynook Project was sold to Metka was on November 1, 2024, realizing a gain on disposal of \$32,280,392.

The Georgetown Project was sold to Metka on December 13, 2023, for which cash of \$39,044,014 was received by the Company after debt repayments of \$8,519,988, realizing a gain on disposal of \$41,586,000

The Accalia Project is in late-stage development has secured site control in the form of long-term solar leases covering approximately 1,120 acres of land, has completed interconnection studies and has completed preliminary environmental analyses. The Project is targeting a total capacity of 221MWdc.

The Dolcy Project is located in the Municipality of Wainwright, in east-central Alberta, Canada, and has secured site control through long term leases covering approximately 1,495 acres. The Project is targeting a total capacity of 300MWac solar photovoltaic and 100MW of BESS. The Project is in late-stage development and has received the power plant and substation approval from the AUC in September 2024, and is now in the process of obtaining the final permit and license for the power line connection to the grid.

The Eastervale Project is located in the Municipality of Provost, in east-central Alberta, Canada, and has secured site control through long term leases covering approximately 1,272 acres. The project is targeting a total capacity of 300MWac solar photovoltaic and 200MW of BESS. The project's application for power plant, BESS and substation application was denied by the AUC on February 20, 2025. The Project is in late-stage development and the Company is working to revise the project design to incorporate feedback from the AUC's decisions and is planning to resubmit its application in 2025.

The Red Willow Project is located near Stettler, Alberta, and has secured site control through 4 long term leases covering approximately 1,920 acres. The Project is targeting a total capacity of 225MWac of solar photovoltaic and up to 100MW of BESS. The Project is in late-stage development and has submitted the application to the AUC for the power plant and substation approval and is anticipating a decision in late 2025.

The Normandeau Project is located in Lac La Biche County, in northeast Alberta, Canada, and has secured site control through long term leases covering approximately 2,900 acres. The Project is targeting a total capacity of 250MWac solar photovoltaic. The Project is in mid-stage development and has entered the AESO Cluster 2.

The Company has secured a 53MW grid connection with Western Power Distribution for a battery energy storage system to be located at the former RAF Fiskerton airfield in Lincoln, United Kingdom (the "Fiskerton BESS Project"). The Project is in late-stage development and has secured a long-term lease option for the site land. The planning application was not approved by the local planning authority and the Company is in the process of appealing the decision.

The Company has originated two projects in Europe, comprised of the Gierre Solare Project, located in Lazio, Italy, and the NM Solare Project, located in Lazio and Umbria, Italy. The projected capacity of Gierre Solare Project is 32MW Solar PV and 30MW for the NM Solare Project. Both Projects are in mid-stage development and have secured land and grid access, completed feasibility studies, and planning applications have been submitted for both projects.

The Company has expanded its presence in the U.S. market adding an additional nine projects to its initial Alcalia project in the U.S. The current U.S. portfolio is comprised of:

- the Corry Project, located in Texas, with a solar photovoltaic capacity of 325MWp and BESS capacity of 400MWh;
- the Autrey Project, located in New Mexico, with a solar photovoltaic capacity of 137MWp and BESS capacity of 200MWh;
- the Ivy Project, located in Colorado with a solar photovoltaic capacity of 207MWp and BESS capacity of 200MWh;
- the Albion Project, located in Nebraska, with a solar photovoltaic capacity of 140MWp and BESS capacity of 200MWh;
- the Southern Prairie Project, located in Louisiana with a solar photovoltaic capacity of 260MWp and BESS capacity of 400MWh;
- the Delphine Project, located in Louisiana with a solar photovoltaic capacity of 130MWp and BESS capacity of 200MWh;
- the Moundville Project, located in Alabama with a BESS capacity of 1400MWh;
- the Happy Life Project, located in Colorado with a BESS capacity of 600MWh; and
- the Aster Project, located in Alabama with a BESS capacity of 1400MWh.

All of the U.S. projects have secured land control and completed feasibility studies on grid connection capacity and environmental constraints.

The Company has expanded its presence in the Canadian market adding five new Alberta BESS projects in mid-stage development. Each of the BESS Projects has site control, environmental permitting feasibility studies completed, and interconnection applications confirmed in the AESO's Cluster 2 interconnection process. In aggregate, these projects add 539 MWh of battery storage capacity to the Company's development portfolio.

The Company has an active project origination pipeline and expects to add additional development projects in fiscal year 2025.

#### **Financing Activity during the year ended November 30, 2024**

On December 5, 2022, Georgetown entered into a loan agreement with LRC Westbridge Investco, LLC, a lending entity established by Leyline Renewable Capital. Under this loan agreement, Georgetown may borrow up to a maximum of the US Dollar equivalent of \$4,830,000. The loan was fully drawn on the execution date. The loan is secured by a first priority security interest against the assets of Georgetown, was subject to interest at 12% per annum, a 2% origination fee, and matured 12 months from the date of the loan agreement. This facility was settled in full on December 13, 2023.

Effective May 23, 2023, Westbridge Renewable Energy Holdco Corp ("WEBH") entered into a loan agreement with LRC Westbridge II Investco, LLC, a lending entity established by its manager Leyline Renewable Capital, LLC. Under this loan agreement, WEBH may borrow up to a maximum of USD 23,000,000. At August 31, 2024, the Company had drawn \$27,300,000 plus costs incurred and capitalized. The loan is secured by a first priority security interest against the shares held in Sunnynook, Dolcy, Eastervale, and Red Willow. The loan bears interest at 12% per annum, is subject to a 2% origination fee and matures 18 months from the date of the loan agreement. On January 31, 2024, the Company made repayments totalling \$6,654,498 against this facility, and the Company made further repayments totalling \$31,300,592 on November 1, 2024, at which point this facility was settled in full.

Effective May 23, 2023, the Company entered into a loan agreement with LRC Westbridge III Investco, LLC, a lending entity established by its manager Leyline Renewable Capital, LLC. Under this loan agreement, the Company may borrow up to a maximum of USD 4,900,000. At December 1, 2023, the Company had drawn US\$1,388,590 against this loan. The loan was secured by a first priority security interest against the shares held in Westbridge Energy (U.S.) Corp, and a second priority security interest against the Company's shares held in Sunnynook, Dolcy, Eastervale and Red Willow. The loan was subject to interest at 12% per annum, a 2% origination fee and maturity date occurring 18 months from the date of the loan agreement. This facility was settled in full on December 13, 2023.

#### **Incentive Share Options**

At November 30, 2024, the Company had the following share options outstanding, each enabling holders to acquire one Westbridge Share:

Number	Exercise Price	Expiry Date
1,650,000	\$ 0.30	November 2, 2026
3,075,000	\$ 0.75	March 20, 2028
100,000	\$ 1.00	May 27, 2027
4,825,000		

### Share Purchase Warrants

At November 30, 2024, the Company had no share purchase warrants outstanding.

### Dividends

On May 29, 2024, the Company announced a dividend of \$0.10 per share classified as a return of capital to shareholders. The record date for the dividend was June 7, 2024, and on or around June 21, 2024, \$10,165,435 was distributed to shareholders.

### Events Subsequent to November 30, 2024

The Company granted Stock Options to purchase 930,000 Common Shares of the Company to management and directors of the Company on January 14, 2025. The Options are exercisable at a price of \$0.85 per Common Share, expire after three years, and vest one year from the date of grant.

The Company also granted Restricted Stock Units ("RSUs") and Performance Stock Units ("PSUs") representing the right to receive up to an aggregate 3,720,000 Common Shares to management and directors of the Company, subject to the satisfaction of certain vesting conditions.

On February 24, 2025 the Company granted RSUs representing the right to receive up to an aggregate 400,000 Common Shares to consultants, subject to the satisfaction of certain vesting conditions.

On March 18, 2024, the Company announced that the TSX Venture Exchange approved the Company to repurchase for cancellation, up to 4,962,722 common shares in its own capital stock, representing approximately 5% of the Company's issued and outstanding shares, through a Normal Course Issuer Bid ("NCIB"). The purchases are to be made through the facilities of TSX Venture Exchange during the period of March 21, 2024, to March 20, 2025, or on an earlier date in the event the maximum number of shares sought in the NCIB has been repurchased. In the period since November 30, 2024, 65,000 shares have been repurchased for cash consideration of \$51,960 and subsequently cancelled.

## Selected Annual Financial Information

	November 30, 2024	November 30, 2023
General and admin expenses	\$ 13,312,927	\$ 1,999,688
Loss before other items	(13,312,927)	(1,999,688)
Interest income	1,007,035	-
Interest expense	(872,259)	(1,197,850)
Foreign exchange gain (loss)	(107,915)	(661,874)
Share based payment expense	(620,096)	(1,711,454)
Impairment of assets	(85,149)	-
Acquisition costs	73,866,392	(75,999)
<b>Loss before taxation</b>	<b>\$ 59,875,081</b>	<b>\$ (5,646,865)</b>
Taxation	(4,203,323)	2,570,858
<b>Comprehensive loss for the year</b>	<b>\$ 55,671,758</b>	<b>\$ (3,076,007)</b>
Basic and diluted loss per share	\$ 0.55	\$ (0.03)
Assets		
Development projects	\$ 15,500,574	\$ 8,735,690
Prepaid expenses - development projects	18,135,639	13,253,784
Right of use assets	2,738,814	1,948,401
Current assets	29,164,854	7,482,321
Assets held for sale	-	26,393,579
<b>Total assets</b>	<b>\$ 65,539,881</b>	<b>\$ 57,813,775</b>
Liabilities		
Current liabilities	11,331,015	40,145,634
Non-current liabilities	1,953,220	5,539,542
Liabilities held for sale	-	6,122,311
Total shareholders' equity	52,255,646	6,006,288
<b>Total liabilities and shareholders' equity</b>	<b>\$ 65,539,881</b>	<b>\$ 57,813,775</b>

## Results of Operations

### Results of operations for the year ended November 30, 2024

General and administrative expenses increased for the year ended November 30, 2024, as compared to the prior year, as a result of management bonuses and legal fees being paid in relation to the successful sales of the Georgetown and Sunnynook projects, increased research and origination costs, and audit and tax fees, resulting from the Company's growth, and increased lease costs due to more land being secured during the period.

Interest expenses decreased for the year ended November 30, 2024, as compared to the prior year, as the interest on the deposits advanced by Metka on the agreements to sell the SPVs was lower, as projects were sold, and interest on debt facilities was lower as they were repaid within the year.

Interest income represents interest earned on cash deposits made with the funds received from the sales of Georgetown and Sunnynook projects, as compared to the prior year where it was nil, as the receipt of sale funds and subsequent deposits took place within the year ended November 30, 2024.

Foreign exchange losses during the year resulted due to timing differences on exposure to US Dollar denominated debt. For the year ended November 30, 2024, the loss was lower than in prior year, as management has taken steps to mitigate currency fluctuation exposure with forward exchange contracts, which to an extent offset the relative strengthening of the US Dollar versus the Canadian Dollar.

The share-based payment expense for the year ended November 30, 2024, decreased versus the prior year ended November 30, 2023, as a result of the issuance of fewer new share options and the vesting of share options and restricted share units (“RSUs”) during the period.

## Summary of Quarterly results

	November 30, 2024	August 31, 2024	May 31, 2024	February 29, 2024	November 30, 2023	August 31, 2023	May 31, 2023	February 28, 2023
General and admin expenses	\$ 4,126,308	\$ 983,846	\$ 5,751	\$ 8,197,022	\$ 805,388	\$ 378,681	\$ 444,591	\$ 371,028
Loss before other items	(4,126,308)	(983,846)	(5,751)	(8,197,022)	(805,388)	(378,681)	(444,591)	(371,028)
Interest expense	(239,978)	(210,513)	(320,487)	(101,281)	(624,297)	(561,919)	(9,300)	(2,334)
Interest income	(300,179)	502,003	470,532	334,679	-	-	-	-
Foreign exchange gain (loss)	(560,593)	303,600	34,847	114,231	9,755	(630,284)	(11,561)	(29,784)
Share based payment expense	(84,415)	(112,963)	(128,231)	(294,487)	(298,011)	(410,279)	(996,807)	(6,357)
Impairment of assets	(85,149)	-	-	-	-	-	-	-
Acquisition costs	-	-	-	-	(75,999)	-	-	-
Gain on disposal	32,280,393	-	(375,000)	41,961,000	-	-	-	-
<b>Profit / (loss) before taxation</b>	<b>\$ 26,883,769</b>	<b>\$ (501,719)</b>	<b>\$ (324,091)</b>	<b>\$ 33,817,122</b>	<b>\$ (1,793,940)</b>	<b>\$ (1,981,162)</b>	<b>\$ (1,462,259)</b>	<b>\$ (409,503)</b>
Taxation	(4,203,323)	-	-	-	2,570,858	-	-	-
<b>Comprehensive income / (loss)</b>	<b>\$ 22,680,446</b>	<b>\$ (501,719)</b>	<b>\$ (324,091)</b>	<b>\$ 33,817,122</b>	<b>\$ 776,918</b>	<b>\$ (1,981,162)</b>	<b>\$ (1,462,259)</b>	<b>\$ (409,503)</b>
Basic earning / (loss) per share	\$ 0.27	\$ (0.00)	\$ (0.00)	\$ 0.34	\$ 0.01	\$ (0.02)	\$ (0.01)	\$ (0.00)
Diluted earnings / (loss) per share	\$ 0.25	\$ (0.00)	\$ (0.00)	\$ 0.32	\$ 0.01	\$ (0.02)	\$ (0.01)	\$ (0.00)

## Results of operations for the three months ended November 30, 2024

General and administrative expenses increased in the three months ended November 30, 2024, versus the three months ended November 30, 2023, as a result of management bonuses being paid in relation to the successful sale of the Sunnynook project, increased research and origination costs, year-end audit and tax fees, and increased lease costs due to more leases being signed in the period.

Interest expenses increased slightly in the three months ended November 30, 2024, primarily as a result of interest on deposits received from Metka under the definitive agreements.

Foreign exchange losses during the three months ended November 30, 2024, were significantly higher than in prior quarters due to timing differences on exposure to the U.S. Dollar denominated debt. The U.S. Dollar strengthened in relation to the Canadian Dollar during the period, resulting in losses on a forward FX contracts entered into by management and an overall foreign exchange loss in the last quarter of the year as compared to gains in the previous three quarters of the year.

## General and Administrative Expenses

For the three months ended November 30, 2024, general and administrative expenses totaled \$4,126,308 (2023: \$805,388). These increases were due to, among other things:

- Office and miscellaneous of \$2,824,459 (2023: \$207,497), which included fees payable to management of \$191,204 (2023: \$82,400) and the management bonuses resulting from the sale of Sunnynook of \$2,509,271;
- Investor relations fees of \$100,982 (2023: \$57,718);
- Professional fees of \$450,683 (2023: \$245,046) relating to legal fees associated with the sales of the SPVs and the repayment of debt, listing requirements and tax fees;

- Depreciation of right of use assets of \$193,802 (2023: \$59,353); and
- Consultancy fees of \$556,382 (2023: \$235,775) relating to project and corporate support, including \$109,910 (2023: \$204,054) relating to research and origination costs.

For the year ended November 30, 2024, general and administrative expenses totaled \$13,312,927 (2023: \$1,999,688). These increases were due to, among other things:

- Office and miscellaneous costs of \$9,943,097 (2023: \$687,025), which included fees payable to management of \$481,104 (2023: \$320,963) and the management bonuses resulting from the sale of Georgetown and Sunnynook of \$8,304,209;
- Investor relations fees of \$219,211 (2023: \$235,246);
- Professional fees of \$971,593 (2023: \$479,437) relating to legal fees associated with the sales of Georgetown and Sunnynook and the repayment of debt, listing requirements and audit and tax fees;
- Depreciation of right of use assets of \$700,415 (2023: \$147,239); and
- Consultancy fees of \$1,478,611 (2023: \$450,741) relating to project and corporate support, including \$572,431 (2023: \$195,939) relating to research and origination costs.

### **Interest Expense and Income**

For the three and twelve months ended November 30, 2024, interest expense totaled \$239,978 (2023: \$624,297) and \$872,259 (2023: \$1,197,850) respectively. Interest expenses are due to interest incurred on debt that is not capitalized, deposits made by Metka under the definitive agreements, and on lease liabilities.

Interest income for the three months ended November 30, 2024, was an expense of \$300,179, as a result of an over accrual in the three months to August 31, 2024. Interest income for the twelve months ended November 30, 2024 amounted to \$1,007,035, relating to interest earned on cash deposits, with no prior period comparative.

### **Foreign Exchange Gain (Loss)**

For the three months ended November 30, 2024, foreign exchange loss totaled \$560,593 (2023: gain of \$9,755) and in the twelve months to November 30, 2024, foreign exchange loss totaled \$107,915 (2023: loss of \$661,874). Foreign exchange losses during the quarter ended November 30, 2024, were higher than in prior quarters due to timing differences on exposure to US Dollar denominated debt. In the year ended November 30, 2024, management has taken steps to mitigate this exposure with forward exchange contracts, which has resulted in the ability to generate foreign exchange gains to offset a portion of the losses as currencies move.

### **Share Based Payment Expense**

The share-based payment expense in the three and twelve months ended November 30, 2024, decreased compared to the equivalent periods in 2023, due to the vesting and exercise of options, and RSUs granted on March 21, 2023.

## **Impairment of Assets**

For the three and twelve months ended November 30, 2024, impairment of development assets totaled \$85,149, relating to the cancellation of specific BESS projects, with no prior period comparative.

## **Liquidity and Capital Resources**

At November 30, 2024, the Company had cash on hand of \$28,390,250 (November 30, 2023 - \$2,822,999) and working capital of \$17,833,839 (November 30, 2023 – deficit of \$12,392,045).

Cash inflow during the year ended November 30, 2024, was \$25,602,755 of which:

- \$89,643,225 was provided by investing activities;
- \$54,921,973 was used in financing activities; and
- \$9,118,498 was used in operating activities.

Cash provided by investing activities consisted of \$98,678,688 arising from the disposals of Georgetown and Sunnynook to Metka, inclusive of amounts paid by Metka to settle debt obligations. This is offset by \$3,844,704 used in the purchase and \$5,190,759 in the prepayment of assets for the development of the Projects.

Cash used in financing activities consisted of \$44,273,911 in debt repayments, \$10,165,435 in dividend payments, \$740,612 in lease payments, and \$556,515 used to repurchase shares under a normal course issuer bid, offset by \$814,500 received from the exercises of share options.

Cash used in operating activities, is as a result of a loss from operations after adjusting for non-cash items of \$10,993,551, a net decrease in accounts receivable of \$886,664, a net decrease in prepaid expenses of \$199,374, a net increase in taxes receivable of \$174,962, an increase in accounts payable and accrued liabilities of \$2,808,151 and an increase in assets held for sale in the period of \$1,844,173.

At November 30, 2024, the Company remains profitable and had working capital of \$17,833,839. On December 13, 2023, the Company completed the sale of its subsidiary Georgetown to Metka and received cash net of deductions of \$39,044,014, realizing a gain on disposal of \$41,586,000. On November 1, 2024, the Company completed the sale of its subsidiary Sunnynook to Metka and received cash net of deductions of \$23,006,854 realizing a gain on disposal of \$32,280,392. Accordingly, directors are of the opinion that that the Company has the requisite financial resources to continue its operations for the next twelve months.

## Material Components of Expenditure on Development Projects

	Canada	US	Europe	Total
<b>Cost and net book value:</b>				
At November 30, 2022	\$ 2,680,791	\$ 1,690,323	\$ 227,462	\$ 4,598,576
Acquisitions	-	828,905	592,931	1,421,837
Additions	-	-	-	-
Consultancy	416,797	957,202	254,725	1,628,725
Engineering	350,427	71,494	-	421,921
Environmental	388,564	19,429	-	407,992
Finance costs	4,858,234	-	-	4,858,234
Grid work inc. studies	5,113,450	191,568	-	5,305,018
Legal and professional	146,797	28,386	515	175,698
Land and permitting	238,276	255,142	85,076	578,494
Transfer to assets held for sale	(10,710,757)	-	-	(10,710,757)
FX	-	35,682	14,271	49,953
At November 30, 2023	3,482,580	4,078,129	1,174,980	8,735,690
Additions	-	-	-	-
Consultancy	354,012	723,010	36,890	1,113,911
Engineering	164,827	41,365	-	206,193
Environmental	444,936	55,077	-	500,014
Finance costs	1,279,086	-	-	1,279,086
Grid work inc. studies	898,664	350,127	18,890	1,267,681
Legal and professional	945,051	66,305	16,314	1,027,670
Land and permitting	444,256	475,966	434,587	1,354,808
Impairments	(133,483)	-	-	(133,483)
FX	-	131,798	17,206	149,004
<b>At November 30, 2024</b>	<b>\$ 7,879,930</b>	<b>\$ 5,921,777</b>	<b>\$ 1,698,867</b>	<b>\$ 15,500,574</b>

## Commitments

The Company has no commitments for capital expenditures.

At November 30, 2024, and November 30, 2023, the Company had the following commitments under lease obligations:

	November 30, 2024	November 30, 2023
	Present value	Present value
Within one year	\$ 626,068	\$ 526,609
Within two to five years	1,844,591	1,215,365
In over 5 years	108,629	67,177
<b>Total</b>	<b>\$ 2,579,288</b>	<b>\$ 1,809,151</b>

## Off-Balance Sheet Transactions

The Company does not have any off-balance sheet transactions.

## Related Party Transactions for the year ended November 30, 2024

The Company entered into the following transactions with related parties during the year ended November 30, 2024:

	November 30, 2024	November 30, 2023
Management fees, Executive Chairman	\$ 555,593	\$ 86,346
Management fees, Chief Executive Officer	4,124,395	101,940
Management fees, Chief Operating Officer	3,092,717	71,845
Management fees, Chief Financial Officer	772,156	51,291
Director's fees, Director	240,452	-
Rental fees, party related to Executive Chairman	-	9,540
Share based payments, directors and officers	316,260	981,382
<b>Total</b>	<b>\$ 9,101,573</b>	<b>\$ 1,302,345</b>

On March 21, 2023, the Company granted 3,335,000 share options with a weighted average exercise price of \$0.75 for a period of 5 years. 1,680,000 of these share options were issued to Directors and Officers of the Company, for which a total share-based payment charge of \$256,014 (2023: \$647,880) was recorded in the year to November 30, 2024.

On March 21, 2023, the Company granted 525,000 RSUs to Directors and Officers of the Company, which vest over twelve months. In the year November 30, 2024, a share-based payment charge of \$60,246 (2023: \$333,504) was recorded.

On November 14, 2023, the Company acquired Willard Solar Holdings Inc and its subsidiary Willard Renewable LLC from VDA Solar Limited, a related party due to a common director, for \$197,809. No further consideration is payable on this transaction (Note 15).

On November 30, 2023, the Company acquired Westbridge Renewable Energy Asset Management Limited from Horus Assets Selection Limited, a related party due to a common director, for a nominal fee. Acquisition expenses of \$75,999 were recorded as a result of this (Note 15).

## Financial Instruments

The Company's financial assets consist of cash, which is designated as held for trading and measured at fair value; and accounts receivable which are designated as loans and receivables and measured at amortized cost. The Company's financial liabilities consist of accounts payable and accrued liabilities which are designated as other financial liabilities and measured at amortized cost. The fair values of these financial instruments approximate their carrying values due to their short-term nature.

## Outstanding Share Data

The following table summarizes the outstanding share capital as at March 27, 2025, the effective date of this MD&A:

	Number	Weighted Average	
		Price	Life in Years
Common shares – issued and outstanding	101,149,851		
Share options	5,755,000	\$0.64	2.54
Restricted share units	4,070,000		
Performance share units	50,000		
Fully Diluted	<u>111,024,851</u>		

## Recent Accounting Pronouncements and Judgements

The Company makes estimates and assumptions about the future that affect the reported amounts of assets and liabilities. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The effect of a change in an accounting estimate is recognized prospectively by including it in comprehensive income in the period of the change, if the change affects that period only, or in the period of the change and future periods, if the change affects both.

Information about critical judgments in applying accounting policies that have the most significant risk of causing material adjustment to the carrying amounts of assets and liabilities recognized in the financial statements within the next financial year are discussed below:

### i) Income Taxes

Significant judgment is required in determining the provision for income taxes. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The Company recognizes liabilities and contingencies for anticipated tax audit issues based on the Company's current understanding of the tax law. For matters where it is probable that an adjustment will be made, the Company records its best estimate of the tax liability including the related interest and penalties in the current tax provision. Management believes they have adequately provided for the probable outcome of these matters; however, the final outcome may result in a materially different outcome than the amount included in the tax liabilities.

In addition, the Company recognizes deferred tax assets relating to tax losses carried forward to the extent there are sufficient taxable temporary differences (deferred tax liabilities) relating to the same taxation authority and the same table entity against which the unused tax losses can be utilized. However, utilization of the tax losses also depends on the ability of the taxable entity to satisfy certain tests at the time the losses are recouped.

### ii) Share-based Payment Transactions

The Company measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payment transactions requires determining the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also requires determining the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them.

Where equity-settled share options are awarded to employees, the fair value of the options at the date of grant is charged to the statement of comprehensive loss/income over the vesting period. Performance vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at each reporting date so that, ultimately, the cumulative amount recognized over the vesting period is based on the number of options that eventually vest. Non-vesting conditions and market vesting conditions are factored into the fair value of the options granted. As long as other vesting conditions are satisfied, a charge is made irrespective of whether these vesting conditions are satisfied. The cumulative expense is not adjusted for failure to achieve a market vesting condition or where a non-vesting condition is not satisfied.

Where the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also charged to the statement of comprehensive income over the remaining vesting period.

Where equity instruments are granted to employees, they are recorded at the fair value of the equity instrument granted at the grant date. The grant date fair value is recognized in comprehensive loss over the vesting period, described as the period during which all the vesting conditions are to be satisfied. Where equity instruments are granted to non-employees, they are recorded at the fair value of the goods or services received in the statement of comprehensive loss, unless they are related to the issuance of shares. Amounts related to the issuance of shares are recorded as a reduction of share capital.

When the value of goods or services received in exchange for the share-based payment cannot be reliably estimated, the fair value is measured by use of a valuation model. The expected life used in the model is adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioral considerations.

All equity-settled share-based payments are reflected in contributed surplus, until exercised. Upon exercise, shares issued from treasury and the amount reflected in contributed surplus is credited to share capital, adjusted for any consideration paid.

iii) Property, plant and equipment – development expenditure

Development expenditure encompasses investment in new solar PV projects for costs including but not limited to:

- Consulting and planning services for regulatory and permitting activities;
- Design works;
- Environmental studies;
- Interconnection engineering services;
- Grid connection costs; and

- Planning fees.

Research and site selection costs are expensed as incurred. The costs of the development are capitalized as assets, where the investment they represent has demonstrable value and the technical and commercial feasibility is assured. Costs eligible for capitalization must be incremental, clearly identified and directly attributable to a particular project. The resulting assets are amortized over their estimated useful lives. Impairment reviews are carried out at least annually where indicators of impairment are identified. Judgement is required in the assessment of the potential value of a development project, the identification of costs eligible for capitalization and the selection of appropriate asset lives.

iv) Future accounting policies:

At the date of authorization of the consolidated financial statements, certain new standards, amendments and interpretations to existing IFRS standards have been published but are not yet effective and have not been adopted early by the Company. Management anticipates that all of the pronouncements will be adopted in the Company's accounting policies for the first period beginning after the effective date of the pronouncement. Certain other new standards and interpretations have been issued but are not expected to have a material impact on the Company's financial statements.

### **Risk Factors**

An investment in the Company is highly speculative and involves numerous and significant risks. Such investment should only be undertaken by investors whose financial resources are sufficient to enable them to assume these risks. Accordingly, prospective investors should carefully consider the specific risk factors that have affected and could reasonably be expected to affect the Company and its financial position, before making any decision to invest in the Company. The Directors consider the following risks and other factors to be the most significant for potential investors in the Company, but the risks listed do not necessarily comprise all those associated with an investment in the Company and are not set out in any particular order of priority. Additional risks and uncertainties not currently known to the Directors may also have an adverse effect on the Company's business.

If any of the following risks occur, the Company's business, financial condition, capital resources, results or future operations could be materially adversely affected. In such a case, the price of the Westbridge Shares could decline, and investors may lose all or part of their investment.

### **Risks Relating to Company's Business**

#### *Additional Funding Requirements*

The Company will require additional financing to implement its business plan. The Company may raise additional funds through gap financing, debt financing and/or subsequent equity financing. The Company may also borrow funds from a financial institution(s) using the assets of Westbridge as security for said loan(s). The Company may also obtain additional financing through certain government subsidies or tax incentives available in certain geographic areas, if available, at The Company's discretion. Failure to obtain such additional capital on terms acceptable to The Company could restrict its ability to implement its growth plans. Further, a shortage of funds may prevent or delay the Company from launching its platform or achieving profitability. There is no assurance that Westbridge will have adequate capital to conduct its business or satisfy its financial obligations.

The ability of The Company to arrange financing in the future will depend in part upon the prevailing capital market conditions as well as the business performance of the Company. There can be no assurance that the Company will be successful in its efforts to arrange additional financing, if needed, or that such financing will be available on terms satisfactory to the Company. Additional financing raised by the issuance of shares from the treasury of the Company may be dilutive to existing shareholders. There can be no assurance that the Company will generate cash flow from operations necessary to support the continuing operations of the Company.

*The Company's History of Operating Losses is likely to continue leading to the need for additional potentially unavailable financings and related problems*

The Company has a history of losses. Despite recent successful financings and the sale of Georgetown and Sunnynook which the Directors expect will provide sufficient resources to complete the development of the Projects, the Company may require additional funding to meet its business objectives. Capital may need to be available to help acquire and develop future projects. The Company may not be able to obtain additional financing on reasonable terms, or at all. If equity financing is required, then such financings could result in significant dilution to existing shareholders. If the Company is unable to obtain sufficient financing, the Company might have to slow further exploration/development efforts. The Company has historically obtained its financing through the issuance of equity. The Company has no current plans to obtain financing through means other than equity financing and/or loans.

#### *Negative Cash Flow from Operating Activities*

Apart than the recent sales of Georgetown and Sunnynook, the Company has no history of earnings and had no cash inflow from operating activities since inception. To date, the Company has not received any revenues from the sales of electricity generated and will not receive any further revenues until any of the Projects are operational or sold to a third party. The Company expects to continue to incur further losses until such time as any of the Projects are operational. The Company's ability to attain profitability will depend on a number of factors, some of which are outside its control. These factors include the following:

- its ability to obtain necessary permits, planning and regulatory approvals;
- its ability to obtain suitable connection to the local electricity grid;
- its ability to raise additional capital as and when needed and on acceptable terms;
- its ability to manage community relations in the vicinity of the Projects;
- electricity generation market conditions and prevailing power prices; and
- other adverse economic conditions.

#### *Infrastructure*

The development of solar PV projects depends, to one degree or another, on adequate infrastructure. Reliable roads, bridges, power sources, available transmission capacity and water supply are important determinants that affect capital and operating costs. Unusual or infrequent weather phenomena, sabotage, government or other interference in the maintenance or provision of such infrastructure could adversely affect the Company's operations, financial condition and results of operations.

#### *Permitting*

The Company's operations are subject to receiving and maintaining permits from appropriate governmental

authorities. There is no assurance that delays will not occur in connection with obtaining all necessary permits and approvals for the Company's existing projects, additional permits for any possible future changes to projects, or additional permits associated with new legislation. Prior to construction of any of its projects, the Company must receive permits from appropriate governmental authorities. There can be no assurance that the Company will obtain all permits necessary to construct or to continue developing any particular project. Any of these factors could have a material adverse effect on the Company's results of operations and financial position.

#### *The Company may acquire businesses*

As part of the Company's business strategy, the Company may originate or acquire projects that are complementary to the Company's current business. Such acquisitions may expose the Company to particular risks, including risks associated with: (i) integrating new operations, services and personnel; (ii) unknown or undisclosed liabilities; (iii) diverting resources from existing business operations; (iv) potential inability to generate sufficient revenue to offset costs; (v) acquisition expenses; and (vi) potential loss of or harm to existing relationships with employees, consultants, vendors, suppliers, contractors, and other parties from the integration of new businesses. Furthermore, any proposed acquisitions may require regulatory approval. Issues arising from such acquisitions could have a material adverse effect on the Company's business, financial conditions or results of operations.

#### *Laws will continue to change*

Local, state, provincial and federal laws and policies concerning cannabis-related conduct are changing rapidly and will continue to do so for the foreseeable future. There can be no assurance that existing renewable energy regulations and policy will not be repealed, amended or replaced. Land use, zoning, local ordinances and similar laws could be adopted or changed in a manner that makes it very difficult or impossible to transact business in certain jurisdictions. These potential changes in federal, state, provincial, and local laws are unpredictable and could have a material adverse effect on the Company's business.

#### *Insurance and Uninsured Risks*

The Company's business is subject to a number of risks and hazards generally, including adverse environmental conditions, industrial accidents, labour disputes, unusual or unexpected geological conditions, ground or slope failures, catastrophic equipment failures or unavailability of materials and equipment, changes in the regulatory environment and natural phenomena such as inclement weather conditions, floods and earthquakes. Such occurrences could result in damage to its properties or facilities, personal injury or death, environmental damage to the Company's properties or the properties of others, delays in development, monetary losses and possible legal liability.

The Company's insurance will not cover all the potential risks associated with the Company's operations. Even if available, the Company may also be unable to maintain insurance to cover these risks at economically feasible premiums. Insurance coverage may not continue to be available or may not be adequate to cover any resulting liability. Moreover, insurance against risks such as environmental pollution or other hazards is not generally available to the Company or to other companies in its industry on acceptable terms. The Company might also become subject to liability for pollution or other hazards that may not be insured against or that the Company may elect not to insure against because of premium costs or other reasons. Losses from these events could cause the Company to incur significant costs that could have a material adverse effect upon its financial performance and results of operations. Should the Company be unable to fully fund the cost

of remedying an environmental problem, the Company might be required to suspend operations or enter into interim compliance measures pending completion of the required remedy, which may have a material adverse effect. The Company may suffer a material adverse effect on its business, results of operations, cash flows and financial position if it incurs a material loss related to any significant event that is not covered, or adequately covered, by its insurance policies.

The Company may become subject to liability for hazards that cannot be insured against or against which it may elect not to be so insured because of high premium costs or for other reasons. Furthermore, the Company may incur liability to third parties in excess of any insurance coverage or for which the Company is not insured arising from any damage or injury caused by the Company's operations, which may have a material adverse effect on the Company's financial position.

#### *Increase in Costs*

Changes in the Company's anticipated development costs could have a major impact on its profitability. Its main expenses are related to the development of solar PV projects, grid connection costs, project approvals and project engineering. Changes in costs of the Company's operations could occur as a result of unforeseen events, including international and local economic and political events, increased costs and scarcity of labour, regulatory hearings, engineering and permitting obstacles, and could result in changes in profitability. Many of these factors may be beyond the Company's control.

The Company relies on third party suppliers for a number of raw input materials and equipment. Any material increase in the cost of raw materials and equipment, or the inability by the Company to source third party suppliers for the supply of its raw materials, could have a material adverse effect on the Company's results of operations or financial condition.

The Company prepares estimates of future cash costs and capital costs for its operations and projects. There is no assurance that actual costs will not exceed such estimates. Exceeding cost estimates could have an adverse impact on the Company's future results of operations or financial condition.

#### *Competition*

The solar PV development industry is intensely competitive in all of its phases and the Company competes with many companies possessing greater financial and technical resources than itself. Competition is primarily for adequate land rights in favourable jurisdictions and access to transmission capacity with minimal upgrades required; the technical expertise to find and develop such properties; the labour to develop the properties; and the capital for the purpose of funding such properties. Competition in the industry may result in the Company being unable to acquire desired properties, to recruit or retain qualified employees or to acquire the capital necessary to fund its operations and develop its properties.

#### *Regulatory Risks*

The activities of the Company are subject to various laws governing electricity generation, taxes, labour standards and occupational health, safety, wildlife and the environment and other matters. Although the Company believes that its activities are currently carried out in accordance with all applicable rules and regulations, no assurance can be given that new rules and regulations will not be enacted or that existing rules and regulations will not be applied in a manner that could limit or curtail development of the Company's properties. Achievement of the Company's business objectives are contingent, in part, upon compliance with

regulatory requirements enacted by governmental authorities and obtaining all regulatory approvals, where necessary, for project development. The Company cannot predict the time required to secure all appropriate regulatory approvals or conclude any regulatory hearings which may be required by governmental authorities. Any delays in obtaining, or failure to obtain regulatory approvals would significantly delay the development of the Company's projects and could have a material adverse effect on the business, results of operations and financial condition of the Company. Amendments to current laws and regulations governing the operations and activities of the Company or more stringent implementation thereof could have a material adverse effect on the Company's business, financial condition and results of operations.

#### *Community Relations*

The Company's relationships with the communities in which it operates, and other stakeholders are critical to ensure the future success of its existing operations and the construction and development of its projects. There is an increasing level of public concern relating to the perceived effect of development on the environment and on communities impacted by such activities. The evolving expectations related to human rights, indigenous rights, and environmental protection may result in opposition to the Company's current and future operations or further development or new development of the Company's projects. Such opposition may be directed through community hearings legal or administrative proceedings or expressed in manifestations such as protests, roadblocks or other forms of public expression against the Company's activities and may have a negative impact on the Company's reputation and operations.

Opposition by any of the aforementioned groups to the Company's operations may require modification of, or preclude the development of, the Company's projects or may require the Company to enter into agreements with such groups or local governments with respect to the Company's projects in some cases, causing increased cost and considerable delays to the advancement of the Company's projects. Further, publicity adverse to the Company, its operations or industry generally, could have an adverse effect on the Company and may impact relationships with the communities in which the Company operates and other stakeholders. While the Company is committed to operating in a socially responsible manner, there can be no assurance that its efforts in this respect will mitigate this potential risk.

#### *Dependence on Management and Key Personnel*

The success of the Company for the foreseeable future will depend largely upon the ability of its management team and other key personnel. The loss of any one of these individuals could have a material adverse effect on the Company's business, and the Company would need to devote substantial resources to finding replacements. The Company currently does not carry "key-man" life insurance policies covering any of these officers.

Competition for qualified and experienced personnel in the field in which the Company will operate is generally intense, and the Company will rely heavily on its ability to attract and retain qualified personnel in order to successfully implement its business objectives. The failure to attract or retain key executives and personnel could impact the Company's operations.

#### *No Production History*

The Company has closed the sale of two SPVs and its ultimate success will depend on its operating ability to generate cash flow from sales of projects or electricity generated in the future. The Company has not

generated any revenue to date and there is no assurance that it will do so in the future.

The Company's business operations are at an early stage of development and its success will be largely dependent upon the outcome of its ultimate strategy of developing and constructing or selling the Projects.

#### *Use of Funds*

The Company has prepared a detailed budget setting out the way in which it proposes to expend its funds and implement its business plan. However, the quantum and timing of expenditure will necessarily be dependent upon the Company's ultimate strategy of successfully developing the Projects. As the Company continues to develop the Projects it is possible that circumstances may dictate a departure from the pre-existing budget. Further, the Company may, from time to time as opportunities arise, utilize part of its financial resources to participate in additional opportunities that arise and fit within the Company's broader objectives, as a means of advancing shareholder value.

#### *Adverse General Economic Conditions*

Events in the global financial markets in the past several years, including in relation to the COVID-19 pandemic, political unrest and wars have had a profound and lasting impact on the global economy. Some of the key impacts of the financial market turmoil included contraction in credit markets resulting in a widening of credit risk, devaluations, high volatility in global equity, commodity, foreign exchange and a lack of market liquidity. A similar slowdown in the financial markets or other economic conditions, including but not limited to, inflation, fuel and energy costs, lack of available credit, the state of the financial markets, interest rates and tax rates, may adversely affect the Company's operations. Specifically, a global credit/liquidity crisis could impact the cost and availability of financing and overall liquidity, volatile energy, commodity and consumables prices and currency exchange rates could impact costs and the devaluation and volatility of global stock markets could impact the valuation of the Company's equity and other securities. These factors could have a material adverse effect on the Company's financial condition and results of operations.

#### **Risks Relating to the Company's Use of Financial Instruments**

The Company has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. Management, the Board of Directors and the Audit Committee monitor risk management activities and review the adequacy of such activities.

##### *Credit risk*

Credit risk is the risk of a financial loss to the Company if a counterparty to a financial instrument fails to meet its contractual obligations. The Company's cash is primarily held in large Canadian financial institutions. The Company does not have any asset-backed commercial paper. The Company's receivables consist of government sales tax receivable due from the Federal Government of Canada. Management believes that the credit risk concentration with respect to financial instruments included in receivables is minimal.

##### *Liquidity risk*

Liquidity risk is the risk that the Company will not be able to meet its obligations as they become due. The Company's approach to managing liquidity risk is to ensure that it will have sufficient liquidity to meet

liabilities when due. The Company manages its liquidity risk by forecasting cash flows from operations and anticipating any investing and financing activities. Management and the Board of Directors are actively involved in the review, planning and approval of significant expenditures and commitments.

#### *Market risk*

Market risk is the risk of loss that may arise from changes in market factors such as foreign exchange rates, interest rates, and commodity and equity prices.

Cash held in foreign currencies other than the Canadian dollar is subject to currency risk. The Company is exposed to currency risk by incurring certain expenditures in currencies other than the Canadian dollar. The Company also uses foreign currency contracts to manage its expected foreign operating cash flows and foreign exchange forward contracts to manage foreign exchange exposure on foreign-denominated debt.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's interest-bearing financial instruments are comprised of cash which bears interest at variable rates. The Company considers its interest rate risk as minimal and insignificant.

### **Risks Relating to the Company's Management**

#### *Conflicts of Interest*

The Company's Directors and officers may act as directors and/or officers of other companies engaged in the development of large scale utility solar PV projects. As such, the Company's Directors and officers may be faced with conflicts of interests when evaluating alternative opportunities. In addition, the Company's Directors and officers may prioritize the business affairs of another Company over the affairs of the Company.

#### *The Company's future performance is dependent on its management team*

The Company has a small management team, and the loss of any key individual could affect the Company's business. Any inability to secure and/or retain appropriate personnel may have a materially adverse impact on the business and operations of the Company.

### **Risks Relating to the Westbridge Shares**

#### *Dilution*

The financial risk of the Company's future activities will be borne to a significant degree by purchasers of the Westbridge Shares. If the Company issues Westbridge Shares from its treasury for financing purposes, control of the Company may change, and purchasers may suffer additional dilution.

#### *Tax Issues*

Income tax consequences in relation to the securities offered will vary according to the circumstances of

each purchaser. Prospective purchasers should seek independent advice from their own tax and legal advisers prior to subscribing for the securities.

## **General**

Although management believes that the above risks fairly and comprehensibly illustrate all material risks facing the Company, the risks noted above do not necessarily comprise all those potentially faced by the Company as it is impossible to foresee all possible risks.

Although the Directors will seek to minimize the impact of the risk factors, an investment in the Company should only be made by investors able to sustain a total loss of their investment. Investors are strongly recommended to consult a person who specializes in investments of this nature before making any decision to invest. Investors should refer to the section entitled “Risk Factors” in the Company’s Annual Information Form for the fiscal year ended November 30, 2023, available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca)

## **Officers Certification of Evaluation of Disclosure Controls and Internal Controls Over Financial Reporting**

Management has established processes to provide them with sufficient knowledge to support representations that they have exercised reasonable diligence to ensure that (i) the unaudited consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the unaudited consolidated financial statements; and (ii) the consolidated financial statements fairly present in all material respects the financial condition, financial performance and cash flows of the Company, as of the date of and for the periods presented.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 Certification of Disclosure in Issuers’ Annual and Interim Filings (“NI 52-109”), the Venture Issuer Basic Certificate filed by the Company does not include representations relating to the establishment and maintenance of disclosure controls and procedures (“DC&P”) and internal control over financial reporting (“ICFR”), as defined in NI 52-109. In particular, the certifying officers filing such certificate are not making any representations relating to the establishment and maintenance of: (i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and (ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with the issuer’s generally accepted accounting principles (IFRS).

The Company’s certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in such certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

**Other MD&A Requirements**

The Company's Chief Executive Officer and Chief Financial Officer are responsible for establishing and maintaining disclosure controls and procedures and internal controls over financial reporting for the Company.

Additional information related to the Company can be found on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).