



**MANAGEMENT INFORMATION CIRCULAR**

**AND**

**NOTICE OF ANNUAL GENERAL AND SPECIAL MEETING  
OF THE SHAREHOLDERS OF**

**FRNT FINANCIAL INC.**

**TO BE HELD ON DECEMBER 11, 2025**

**Dated: November 5, 2025**

**NOTICE OF ANNUAL GENERAL AND SPECIAL MEETING OF SHAREHOLDERS**  
**to be held on December 11, 2025 at 1:00 p.m. (Toronto time)**

**NOTICE IS HEREBY GIVEN** that the Annual General and Special Meeting (the “**Meeting**”) of the shareholders (the “**Shareholders**”) of FRNT Financial Inc. (the “**Company**” or “**FRNT**”) will be held at Suite 3200, Bay Adelaide Centre – North Tower 40 Temperance St. Toronto, ON M5H 0B4 Canada, on Thursday, December 11, 2025 at 1:00 p.m. (Toronto time) to consider resolutions for the following purposes:

1. to receive and consider the audited consolidated financial statements of the Company for the financial years ended June 30, 2025 and 2024, together with the report of the auditors thereon (the “**Financial Statements**”);
2. to set the number of directors at five (5) members and to elect the directors of the Company for the ensuing year;
3. to re-appoint Baker Tilly WM LLP as auditors of the Company for the ensuing year and to authorize the directors to fix their remuneration;
4. to consider and, if deemed advisable, to pass an ordinary resolution approving the Company’s 20% fixed stock option plan, as more particularly described in the accompanying management information circular (the “**Circular**”) under the heading “Particulars of Other Matters to be Acted Upon –20% Fixed Option Plan”; and
5. to transact such other business as may properly be put before the Meeting or any adjournment or postponement thereof.

**Shareholders are encouraged to vote by proxy in advance of the Meeting rather than attending in person.**

The Circular provides additional information relating to the matters to be dealt with at the Meeting and is deemed to form part of this notice (the “**Notice**”). Also accompanying this Notice and the Circular is a form of proxy for registered Shareholders or a voting instruction form for non-registered Shareholders. Only Shareholders of record at the close of business on November 5, 2025 will be entitled to receive notice of and to vote at the Meeting.

A registered Shareholder may attend the Meeting in person or may be represented by proxy. If you are a registered Shareholder of FRNT and are unable to attend the Meeting in person, please complete, date and sign the accompanying form of proxy and deposit it with FRNT’s transfer agent, Endeavor Trust Corporation at 702 – 777 Hornby Street, Vancouver, BC V6Z 1S4, no later than 1:00 p.m. (Toronto Time) on December 9, 2025 or at least 48 hours (excluding Saturdays, Sundays and holidays recognized in the Province of British Columbia or Ontario) before the time and date of any adjournment or postponement of the Meeting. Late proxies may be accepted or rejected by the Chair of the Meeting in his or her discretion, and the Chair is under no obligation to accept or reject any late proxy.

If you are a non-registered Shareholder and received this notice of Meeting (“**Notice**”) and accompanying materials through a broker, a financial institution, a participant, a trustee or administrator of a self-administered retirement savings plan, retirement income fund, education savings plan or other similar self-administered savings or investment plan registered under the Income Tax Act (Canada), or a nominee of any of the foregoing that holds your securities on your behalf (the “**Intermediary**”), please complete and return the materials in accordance with the instructions provided to you by your Intermediary.

DATED at Toronto, Ontario this 5<sup>th</sup> day of November, 2025.

BY ORDER OF THE BOARD OF DIRECTORS OF  
**FRNT FINANCIAL INC.**

*“Stéphane Ouellette”*

Chief Executive Officer & Director

## MANAGEMENT INFORMATION CIRCULAR

as at November 5, 2025

### MANAGEMENT SOLICITATION OF PROXIES

This information circular (the “**Circular**”) is provided in connection with the solicitation of proxies by the management of **FRNT Financial Inc.** (the “**Company**” OR “**FRNT**”) for use at the Annual General and Special Meeting of the shareholders of the Company (the “**Shareholders**”) to be held on Thursday, December 11, 2025 at 1:00 p.m. (Toronto time) (the “**Meeting**”) and at any adjournments thereof for the purposes set forth in the enclosed Notice of Annual General and Special Meeting (the “**Notice**”).

### INTRODUCTION

This Information Circular is furnished in connection with the solicitation of proxies by or on behalf of the management of the Company for use at the Meeting to be held at Suite 3200, Bay Adelaide Centre – North Tower 40 Temperance St. Toronto, ON M5H 0B4 Canada at 1:00 p.m. (Toronto time), on Thursday, December 11, 2025 and at any adjournment(s) or postponements(s) thereof for the purposes set forth in the accompanying Notice of Meeting.

**Shareholders are encouraged to vote their common shares in the capital of the Company (the “Common Shares”) in advance of the Meeting via mail, or online.**

If you are a registered Shareholder and wish to have your vote counted, you will be required to complete, date, sign and return the accompanying form of proxy (“**Proxy**”) for use at the Meeting or any adjournment thereof (or vote in one of the other manners described below under the heading “General Proxy Information – Appointment and Revocation of Proxies”).

If you are a non-registered Shareholder and have received this Notice of Meeting and accompanying materials through an Intermediary, please complete and return the voting instructions form (“**Voting Instruction Form**”) provided to you in accordance with the instructions provided therein.

### GENERAL PROXY INFORMATION

#### *Solicitation of Proxies*

The solicitation of proxies by management of the Company will be conducted by mail and may be supplemented by telephone or other personal contact to be made without special compensation by the directors, officers, and employees of the Company. FRNT does not reimburse Shareholders, nominees or agents for costs incurred in obtaining from their principals authorization to execute forms of Proxy. No solicitation will be made by specifically engaged employees or soliciting agents. The cost of solicitation will be borne by FRNT. No person has been authorized to give any information or to make any representation other than as contained in this Circular in connection with the solicitation of proxies. FRNT does not intend to pay for Intermediaries to forward the Meeting materials to non-registered Shareholders who have objected to their ownership information being disclosed by the Intermediary holding the Common Shares on their behalf (objecting beneficial owners or “**OBOs**”). As a result, OBOs will not receive the Meeting materials unless their Intermediary assumes the costs of delivery.

#### *Appointment and Revocation of Proxies*

The persons named as proxyholders (the “**Designated Persons**”) in the enclosed Proxy are directors and/or officers of FRNT.

**A SHAREHOLDER HAS THE RIGHT TO APPOINT A PERSON OR COMPANY (WHO NEED NOT BE A SHAREHOLDER) TO ATTEND AND REPRESENT THAT SHAREHOLDER AT THE MEETING, OTHER THAN THE DESIGNATED PERSONS NAMED IN THE ENCLOSED FORM OF PROXY.**

**TO EXERCISE THE RIGHT, THE SHAREHOLDER MAY DO SO BY STRIKING OUT THE PRINTED NAMES AND INSERTING THE NAME OF SUCH OTHER PERSON AND, IF DESIRED, AN ALTERNATE TO SUCH PERSON, IN THE BLANK SPACE PROVIDED IN THE FORM OF PROXY. SUCH SHAREHOLDER SHOULD NOTIFY THE NOMINEE OF THE APPOINTMENT, OBTAIN THE NOMINEE’S CONSENT TO ACT AS PROXY AND SHOULD PROVIDE INSTRUCTION TO THE NOMINEE ON HOW THE SHAREHOLDER’S SHARES SHOULD BE VOTED. THE NOMINEE SHOULD BRING PERSONAL IDENTIFICATION TO THE MEETING.**

In order to be voted, the completed Proxy must be received by the Company's registrar and transfer agent, Endeavor at their offices located at 702 – 777 Hornby Street, Vancouver, BC V6Z 1S4, by mail, or by fax at 604- 559-8908, or by email at proxy@endeavortrust.com, no later than 1:00 p.m. (Toronto Time) on December 9, 2025 or at least 48 hours (excluding Saturdays, Sundays and holidays recognized in the Province of British Columbia and Ontario) before the time and date of any adjournment or postponement of the Meeting.

A Proxy may not be valid unless it is dated and signed by the Shareholder who is giving it or by that Shareholder's attorney-in-fact duly authorized by that Shareholder in writing or, in the case of a corporation, dated and executed by a duly authorized officer or attorney-in-fact for the corporation. If a Proxy is executed by an attorney-in-fact for an individual Shareholder or joint Shareholders or by an officer or attorney-in-fact for a corporate Shareholder, the instrument so empowering the officer or attorney-in-fact, as the case may be, or a notarially certified copy thereof, must accompany the Proxy.

The persons named in the enclosed Proxy will vote the Common Shares in respect of which they are appointed in accordance with the direction of the Shareholders appointing them. In the absence of such direction, such Common Shares will be voted in the discretion of the person named in the Proxy. The enclosed Proxy confers discretionary authority upon the persons named therein with respect to amendments or variations to matters identified in the Notice of Meeting and with respect to other matters which may properly come before the Meeting. At the time of printing of this Circular, management knows of no such amendments, variations, or other matters to come before the Meeting. However, if any other matters which are not now known to management should properly come before the Meeting, the Proxy will be voted on such matters in accordance with the best judgment of the named proxies.

#### *Revocation of Proxy*

A Shareholder who has given a Proxy may revoke it at any time before it is exercised by an instrument in writing: (a) executed by that Shareholder or by that Shareholder's attorney-in-fact authorized in writing or, where the Shareholder is a corporation, by a duly authorized officer of, or attorney-in-fact for, the corporation; and (b) delivered either: (i) to the Company at the address set forth above, at any time up to and including the last Business Day preceding the day of the Meeting or, if adjourned or postponed, any reconvening thereof, or (ii) to the Chairman of the Meeting prior to the vote on matters covered by the Proxy on the day of the Meeting or, if adjourned or postponed, any reconvening thereof, or (iii) in any other manner provided by law.

Also, a Proxy will automatically be revoked by either: (a) attendance at the Meeting and participation in a poll (ballot) by a Shareholder, or (b) submission of a subsequent Proxy in accordance with the foregoing procedures. A revocation of a Proxy does not affect any matter on which a vote has been taken prior to any such revocation.

#### *Voting of Common Shares and Proxies and Exercise of Discretion by Designated Persons*

A Shareholder may indicate the manner in which the Designated Persons are to vote with respect to a matter to be voted upon at the Meeting by marking the appropriate space. If the instructions as to voting indicated in the Proxy are certain, the Common Shares represented by the Proxy will be voted or withheld from voting in accordance with the instructions given in the Proxy. If the Shareholder specifies a choice in the Proxy with respect to a matter to be acted upon, then the Common Shares represented will be voted or withheld from the vote on that matter accordingly. **The Common Shares represented by a Proxy will be voted or withheld from voting in accordance with the instructions of the Shareholder on any ballot that may be called for and if the Shareholder specifies a choice with respect to any matter to be acted upon, the Shares will be voted accordingly.**

**IF NO CHOICE IS SPECIFIED IN THE PROXY WITH RESPECT TO A MATTER TO BE ACTED UPON, THE PROXY CONFERS DISCRETIONARY AUTHORITY WITH RESPECT TO THAT MATTER UPON THE DESIGNATED PERSONS NAMED IN THE FORM OF PROXY. IT IS INTENDED THAT THE DESIGNATED PERSONS WILL VOTE THE COMMON SHARES REPRESENTED BY THE PROXY IN FAVOUR OF EACH MATTER IDENTIFIED IN THE PROXY AND FOR THE NOMINEES OF THE BOARD FOR DIRECTORS AND AUDITOR.**

The enclosed Proxy confers discretionary authority upon the Designated Persons with respect to other matters which may properly come before the Meeting, including any amendments or variations to any matters identified in the Notice of Meeting, and with respect to other matters which may properly come before the Meeting. At the date of this Circular, management of FRNT is not aware of any such amendments, variations, or other matters to come before the Meeting.

In the case of abstentions from, or withholding of, the voting of the Common Shares on any matter, the Common Shares that are the subject of the abstention or withholding will be counted for determination of a quorum but will not be counted as affirmative or negative on the matter to be voted upon.

#### *Voting by Non-Registered Shareholders*

The information set out in this section is of significant importance to those Shareholders who do not hold shares in their own name. Beneficial Shareholders who do not hold their shares in their own name should note that only proxies deposited by Shareholders whose names appear on the records of the Company as the registered holders of Common Shares can be recognized and acted upon at the Meeting.

If Common Shares are listed in an account statement provided to a Shareholder by a broker, then in all cases those Common Shares will not be registered in the Shareholder's name on the records of the Company. Such Common Shares will more likely be registered under the names of the Shareholder's broker or an agent of that broker. In the United States, the vast majority of such Common Shares are registered under the name of Cede & Co. as nominee for The Depository Trust Company (which acts as depositary for many U.S. brokerage firms and custodian banks), and in Canada, under the name of CDS & Co. (the registration name for The Canadian Depository for Securities Limited, which acts as nominee for many Canadian brokerage firms). Beneficial Shareholders should ensure that instructions respecting the voting of their Common Shares are communicated to the appropriate person well in advance of the Meeting.

The Company does not have access to names of Beneficial Shareholders. Applicable regulatory policy requires intermediaries/brokers to seek voting instructions from Beneficial Shareholders in advance of Shareholders' meetings. Every intermediary/broker has its own mailing procedures and provides its own return instructions to clients, which should be carefully followed by Beneficial Shareholders in order to ensure that their Common Shares are voted at the Meeting. The form of proxy supplied to a Beneficial Shareholder by its broker (or the agent of the broker) is similar to the Proxy provided to Registered Shareholders by FRNT. However, its purpose is limited to instructing the Registered Shareholder (the broker or agent of the broker) how to vote on behalf of the Beneficial Shareholder. The majority of brokers now delegate responsibility for obtaining instructions from clients to Broadridge Financial Solutions, Inc. ("**Broadridge**") in the United States and in Canada. Broadridge typically prepares a special voting instruction form, mails this form to the Beneficial Shareholders, and asks for appropriate instructions regarding the voting of Common Shares to be voted at the Meeting. Beneficial Shareholders are requested to complete and return the voting instructions to Broadridge by mail or facsimile. Alternatively, Beneficial Shareholders can call a toll-free number and access Broadridge's dedicated voting website (each as noted on the voting instruction form) to deliver their voting instructions and to vote the Common Shares held by them. Broadridge then tabulates the results of all instructions received and provides appropriate instructions respecting the voting of shares to be represented at the Meeting. A Beneficial Shareholder receiving a Broadridge voting instruction form cannot use that form as a proxy to vote Common Shares directly at the Meeting – the voting instruction form must be returned to Broadridge well in advance of the Meeting in order to have its Common Shares voted at the Meeting.

Although a Beneficial Shareholder may not be recognized directly at the Meeting for the purposes of voting Common Shares registered in the name of his broker (or agent of the broker), a Beneficial Shareholder may attend at the Meeting as proxyholder for a Registered Shareholder and vote the Common Shares in that capacity. Beneficial Shareholders who wish to attend at the Meeting and indirectly vote their Common Shares as proxyholder for the Registered Shareholder should enter their own names in the blank space on the instrument of proxy provided to them and return the proxy well in advance of the Meeting to their broker (or the broker's agent) in accordance with the instructions provided by such broker (or agent).

Alternatively, a Beneficial Shareholder may request in writing that his, her or its broker send to the Beneficial Shareholder a legal proxy which would enable the Beneficial Shareholder to attend the Meeting and vote his, her or its Shares.

#### *Voting by Proxy Generally*

Proxyholders other than the individuals named in the accompanying Proxy will be required to identify themselves by notice in writing to the Company by 1:00 p.m. (Toronto time) on December 9, 2025, so that the Company can confirm their identity prior to the Meeting and facilitate their voting of the Proxies that they hold at the Meeting.

Notice may be provided by e-mail to the Company at [investors@frnt.io](mailto:investors@frnt.io). Proxies will not be accepted at the Meeting. All Proxies must be submitted to Endeavor by 1:00 p.m. (Toronto time) on Tuesday, December 9, 2025.

### INTEREST OF CERTAIN PERSONS IN MATTERS TO BE ACTED UPON

Except as disclosed herein, no person has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in matters to be acted upon at the Meeting other than the election of directors and as set out herein. For the purpose of this paragraph, “person” shall include each person: (a) who has been a director, senior officer or insider of the Company at any time since the commencement of the Company’s last fiscal year; (b) who is a proposed nominee for election as a director of the Company; or (c) who is an associate or affiliate of a person included in subparagraphs (a) or (b). Certain of the directors and officers may be considered as having an interest in the approval of the 20% Fixed Option Plan given their eligibility for stock options grants thereunder.

### FINANCIAL STATEMENTS

The audited consolidated financial statements of the Company for the fiscal years ended June 30, 2025 and 2024 (the “**Financial Statements**”), together with the auditor report on those statements and the related Management Discussion and Analysis (“**MD&A**”), will be presented to Shareholders at the Meeting. Receipt at the Meeting of the Financial Statements and MD&A will not constitute approval or disapproval of any matters referred to therein. Copies of the Financial Statements and the related MD&A are available under the Company’s profile on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

### VOTING SECURITIES, RECORD DATE AND PRINCIPAL HOLDERS OF VOTING SECURITIES

The authorized capital of the Company consists of an unlimited number of Common Shares and Class A Common Shares without par value. As at the Record Date (as defined below), 42,545,904 Common Shares and no Class A Common Shares are issued and outstanding. Each Common Share carries the right to one vote, and all Common Shares may be voted at the Meeting. Subject to the special rights and restrictions attached to the shares of any class or series of shares, the quorum for the transaction of business at a meeting of Shareholders is two persons present in person, each being a Shareholder entitled to vote thereat or a duly appointed proxy or proxyholder for an absent Shareholder so entitled, holding or representing in the aggregate not less than 25% of the issued and outstanding Common Shares of the Company carrying voting rights at the Meeting.

The record date for the determination of Shareholders entitled to receive notice of and vote at the Meeting has been fixed as November 5, 2025 (the “**Record Date**”). Except as may be otherwise indicated herein and in the Notice, the affirmative vote of a majority of the votes cast at the Meeting is required for approval of each matter set forth in this Circular.

To the best of the Company’s knowledge and based on existing information, as of the date hereof, there are no persons who own, directly or indirectly, or exercise control or direction over, more than 10% of the outstanding securities of the Company, other than Stéphane Ouellette (both through direct holdings and through TTS Capital Corp. (“**TTS**”) which Mr. Ouellette beneficially owns and controls), the Chief Executive Officer of the Company. The security holdings of Mr. Ouellette are as follows:

| Name               | Ownership<br>(Beneficial/Of Record) | Number and Type of FRNT<br>Shares Owned                                   | % of Class |
|--------------------|-------------------------------------|---------------------------------------------------------------------------|------------|
| Stéphane Ouellette | Beneficial                          | 15,883,388 Common Shares<br>(15,725,188 of which are held<br>through TTS) | 37.33%     |

### SETTING NUMBER OF DIRECTORS

At the Meeting, Shareholders will be asked to pass an ordinary resolution to set the number of directors of the Company for the ensuing year at five (5). The number of directors will be approved if the affirmative vote of at least a majority of Common Shares present or represented by proxy at the Meeting and entitled to vote thereat are voted in favour of setting the number of directors at five (5).

In the absence of instructions to the contrary, proxies given pursuant to the solicitation by the management of the Company will be voted FOR setting the number of directors at five (5) for the ensuing year.

## ADVANCE NOTICE

The directors of the Company approved the adoption of the present by-laws for the Company by way of a resolution passed on March 3, 2022, which include advanced notice to the Company in circumstances where a Shareholder wishes to nominate persons for election as directors (the “**Advance Notice Provisions**”). Among other things, the Advance Notice Provisions fixes a deadline by which Shareholders must submit director nominations to the Corporate Secretary of the Company prior to any annual or special meeting of Shareholders and sets forth the specific information that a Shareholder must include in such notice for an effective nomination to occur. Under the Advance Notice Provisions, a Shareholder wishing to nominate a director would be required to provide the Company notice, in the prescribed form, within the prescribed time periods. These time periods include, (i) in the case of an annual meeting of Shareholders (including annual and special meetings), not less than 30 days prior to the date of the annual meeting of Shareholders; provided, that if the annual meeting of Shareholders is called for a date that is less than 50 days after the date (the “**Notice Date**”) on which the first public announcement of the date of the annual meeting was made, notice may be made not later than the close of business on the 10<sup>th</sup> day following the Notice Date; and (ii) in the case of a special meeting (which is not also an annual meeting) of Shareholders called for any purpose which includes electing directors, not later than the close of business on the 15<sup>th</sup> day following the date on which the first public announcement of the date of the special meeting of Shareholders was made.

For further information about the Advance Notice Provisions, please see the Company’s by-laws dated March 3, 2022, a copy of which is filed under the Company’s profile on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## ELECTION OF DIRECTORS

The board of directors (“**Board**”) of the Company is elected annually and holds office until the next Annual General Meeting of Shareholders or until their successors are elected. The management of the Company proposes to nominate the persons listed below (the “**Proposed Nominees**”) for election as directors of the Company to serve until their successors are elected or appointed.

**In the absence of instructions to the contrary, proxies given pursuant to the solicitation by the management of the Company will be voted FOR the Proposed Nominees set forth in this Circular.**

MANAGEMENT DOES NOT CONTEMPLATE THAT ANY OF THE PROPOSED NOMINEES WILL BE UNABLE TO SERVE AS A DIRECTOR. IN THE EVENT THAT, PRIOR TO THE MEETING, ANY VACANCIES OCCUR IN THE SLATE OF NOMINEES HEREIN LISTED, IT IS INTENDED THAT DISCRETIONARY AUTHORITY SHALL BE EXERCISED BY MANAGEMENT TO VOTE THE PROXY FOR THE ELECTION OF ANY OTHER PERSON OR PERSONS AS DIRECTORS UNLESS THE SHAREHOLDER HAS SPECIFIED IN THE PROXY THAT THE COMMON SHARES REPRESENTED THEREBY ARE TO BE VOTED AGAINST IN RESPECT OF THE ELECTION OF DIRECTORS.

The following table sets out the names of the Proposed Nominees for election as a director, the province or state and country in which ordinarily resident, the period or periods during which each has served as a director, positions held in the Company, their present principal occupations and number of Common Shares of the Company or shares of any of its subsidiaries beneficially owned by each, or controlled or directed, directly or indirectly as at the Record Date.

| Name, Positions with the Company, Province/State and Country of Resident | Principal Occupation and, IF NOT at Present an ELECTED Director, Occupation During the Past Five Years <sup>(5)</sup> | Period from which Nominee has been a Director | Number of Common Shares Beneficially Owned or Controlled or Directed, Directly or Indirectly |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------|
| Stéphane Ouellette<br>Director, CEO<br>Ontario, Canada                   | Chief Executive Officer of FRNT (April 2018 to present)                                                               | April 24, 2018                                | 15,883,388 <sup>(3)</sup>                                                                    |
| Adam Rabie <sup>(2)</sup><br>Director<br>Nassau, Bahamas                 | Director of OSF Management (December 2019 to present)                                                                 | April 24, 2018                                | 2,992,801 <sup>(4)</sup>                                                                     |

| Name, Positions with the Company, Province/State and Country of Resident | Principal Occupation and, IF NOT at Present an ELECTED Director, Occupation During the Past Five Years <sup>(5)</sup>                                                    | Period from which Nominee has been a Director | Number of Common Shares Beneficially Owned or Controlled or Directed, Directly or Indirectly |
|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------|
| Eric Richmond <sup>(1)(2)</sup><br>Director<br>Ontario, Canada           | General Counsel and Head of Business Development of Shakepay Inc. (February 2024 to present); President of Coinsquare Ltd. (“Coinsquare”) (January 2018 to January 2024) | June 4, 2020                                  | 24,056                                                                                       |
| Dan Cristall <sup>(1)(2)</sup><br>Director<br>Alberta, Canada            | Chief Executive Officer of Macquarie Capital Markets Canada Ltd. (September 2013 to present)                                                                             | May 10, 2021                                  | 400,000                                                                                      |
| Geoffrey Browne <sup>(1)</sup><br>Director<br>Ontario, Canada            | Retired (January 2018 to present)                                                                                                                                        | September 1, 2021                             | 175,000                                                                                      |

**Notes:**

- (1) Member of the Audit Committee (the “**Audit Committee**”) of the Company. Eric Richmond is the chair of the Audit Committee.
- (2) Member of the Compensation Committee (the “**Compensation Committee**”) of the Company. Dan Cristall is the chair of the Compensation Committee.
- (3) 15,725,188 of the Common Shares are owned by TTS, a private company wholly owned by Stéphane Ouellette. In the aggregate, Mr. Ouellette owns, directly or indirectly and controls approximately 37.33% of the issued and outstanding Common Shares as at the date of this Circular.
- (4) 123,600 of the Common Shares are owned by OSF Management, a private company, of which Adam Rabie owns more than 10% of its outstanding securities. In the aggregate, Mr. Rabie owns, directly or indirectly, and controls, approximately 7.03% of the issued and outstanding Common Shares as at the date of this Circular.
- (5) Information about principal occupation, business or employment and securities beneficially owned, directly or indirectly, or over which control or direction is exercised, has been furnished by the respective persons set forth above.

**Corporate Cease Trade Orders, Bankruptcies, Penalties or Sanctions**

Except as noted below, no proposed director of the Company:

- is, as at the date of the Circular, or has been, within 10 years before the date of the Circular, a director, chief executive officer (“**CEO**”) or chief financial officer (“**CFO**”) of any company (including the Company) that: (i) was the subject, while the proposed director was acting in the capacity as director, CEO or CFO of such company, of a cease trade or similar order or an order that denied the relevant company access to any exemption under securities legislation, that was in effect for a period of more than 30 consecutive days; or (ii) was subject to a cease trade or similar order or an order that denied the relevant company access to any exemption under securities legislation, that was in effect for a period of more than 30 consecutive days, that was issued after the proposed director ceased to be a director, CEO or CFO but which resulted from an event that occurred while the proposed director was acting in the capacity as director, CEO or CFO of such company; or
- is, as at the date of this Circular, or has been within 10 years before the date of the Circular, a director or executive officer of any company (including the Company) that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets; or
- has, within the 10 years before the date of this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the proposed director; or
- has been subject to any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority; or
- has been subject to any penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed director.



During the time that Eric Richmond was employed at Coinsquare, Coinsquare reached a settlement agreement (the “**Settlement Agreement**”) with the OSC in July 2020 pursuant to which Coinsquare agreed to pay \$200,000 to the OSC, create an independent board of directors and a whistleblower program, and appoint a new CEO and a new Chief Compliance Officer. The Settlement Agreement was entered into as a result of proceedings brought by the OSC where Coinsquare admitted to engaging in market manipulation, misleading clients about trade volumes, and taking a reprisal against an internal whistleblower.

## STATEMENT OF EXECUTIVE COMPENSATION

### General

For the purpose of this Circular:

“**CEO**” means an individual who served as a chief executive officer of the Company, or performed functions similar to a chief executive officer, for any part of the most recently completed financial year;

“**CFO**” means an individual who served as a chief financial officer of the Company, or performed functions similar to a chief financial officer, for any part of the most recently completed financial year;

“**Common Share**” means a common share of the Company;

“**compensation securities**” includes stock options, convertible securities, exchangeable securities and similar instruments including stock appreciation rights, deferred share units and restricted stock units granted or issued by the Company or one of its subsidiaries for services provided or to be provided, directly or indirectly, to the Company or any of its subsidiaries;

“**NEO**” or “**Named Executive Officer**” means each of the following individuals:

- (a) a CEO;
- (b) a CFO;
- (c) the most highly compensated executive officer, other than the CEO and CFO, at the end of the most recently completed financial year whose total compensation was, individually, more than \$150,000, as determined in accordance with subsection 1.3(5) of Form 51-102F6V – *Statement of Executive Compensation – Venture Issuers* (“**Form 51-102F6V**”), for that financial year; and
- (d) each individual who would be an NEO under paragraph (c) but for the fact that the individual was neither an executive officer of the Company, nor acting in a similar capacity, at the end of that financial year;

“**plan**” includes any plan, contract, authorization, or arrangement, whether or not set out in any formal document, where cash, securities, similar instruments or any other property may be received, whether for one or more persons; and

“**underlying securities**” means any securities issuable on conversion, exchange or exercise of compensation securities.

### *Director and Named Executive Officer Compensation, Excluding Compensation Securities*

The Named Executive Officers of the Company during the last completed fiscal year ended June 30, 2025 were Stéphane Ouellette CEO, Alexander McAulay CFO, and David Washburn President. There were no other executive officers of the Company who individually earned more than \$150,000 in total compensation.

The following table excluding options and compensation securities, sets out all compensation paid, payable, awarded, granted, given, or otherwise provided, directly or indirectly, by the Company to each current and former NEO and director, in any capacity, in the two most recently completed financial years ended June 30, 2025 and 2024.

| Table of compensation excluding compensation securities |      |                                                     |                       |                                |                           |                                      |                         |
|---------------------------------------------------------|------|-----------------------------------------------------|-----------------------|--------------------------------|---------------------------|--------------------------------------|-------------------------|
| Name and position                                       | Year | Salary, consulting fee, retainer or commission (\$) | Bonus (\$)            | Committee or meeting fees (\$) | Value of perquisites (\$) | Value of all other compensation (\$) | Total compensation (\$) |
| Stéphane Ouellette<br>CEO and Director                  | 2025 | 225,619                                             | Nil                   | Nil                            | Nil                       | Nil                                  | 225,619                 |
|                                                         | 2024 | 226,236                                             | Nil                   | Nil                            | Nil                       | Nil                                  | 226,236                 |
| Alexander McAulay<br>CFO and Corporate Secretary        | 2025 | 18,050                                              | Nil                   | Nil                            | Nil                       | Nil                                  | 18,050                  |
|                                                         | 2024 | 18,098                                              | Nil                   | Nil                            | Nil                       | Nil                                  | 18,098                  |
| David Washburn<br>President                             | 2025 | Nil                                                 | 40,000 <sup>(1)</sup> | Nil                            | Nil                       | 250,000 <sup>(1)</sup>               | 290,000 <sup>(1)</sup>  |
|                                                         | 2024 | Nil                                                 | Nil                   | Nil                            | Nil                       | 250,000 <sup>(1)</sup>               | 250,000 <sup>(1)</sup>  |
| Adam Rabie<br>Director                                  | 2025 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
|                                                         | 2024 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
| Eric Richmond<br>Director                               | 2025 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
|                                                         | 2024 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
| Dan Cristall<br>Director                                | 2025 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
|                                                         | 2024 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
| Geoffrey Browne<br>Director                             | 2025 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |
|                                                         | 2024 | Nil                                                 | Nil                   | Nil                            | Nil                       | Nil                                  | Nil                     |

(1) During the fiscal years ending June 30, 2025 and 2024, the Company paid consulting fees to Opeongo Advantage Corp. (a private company wholly owned by The Washburn 2020 Family Trust, of which David Washburn is a trustee) for Mr. Washburn to serve as the President of FRNT. During the fiscal years ending June 30, 2025 and 2024, Mr. Washburn received compensation of \$290,000 and \$250,000, respectively, in respect of the services he provides to FRNT.

### ***Stock Options and Other Compensation Securities***

The following table sets out all compensation securities granted or issued to each director and each current and former NEO in any capacity, by the Company or any subsidiary thereof for the past two fiscal years - 2025 and 2024.

| Compensation Securities                  |                                              |                                                                                                   |                        |                                          |                                                                        |                                                                   |                                           |
|------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------------------|------------------------|------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------|
| Name and position                        | Type of compensation security <sup>(1)</sup> | Number of compensation securities, number of underlying securities, and % of class <sup>(1)</sup> | Date of issue or grant | Issue, conversion or exercise price (\$) | Closing price of security or underlying security on date of grant (\$) | Closing price of security or underlying security at year end (\$) | Expiry Date                               |
| Eric Richmond <sup>(2)</sup><br>Director | Stock Options                                | 40,000<br>0.09%                                                                                   | Feb. 15/24             | 0.50                                     | 0.59                                                                   | 0.45                                                              | 5 years from vesting, starting Feb. 15/24 |
|                                          | Stock Options                                | 50,000<br>0.12%                                                                                   | Dec. 2/24              | 0.50                                     | 0.42                                                                   | 0.45                                                              | 5 years from vesting beginning Jan. 1/25  |
| Dan Cristall <sup>(3)</sup><br>Director  | Stock Options                                | 40,000<br>0.09%                                                                                   | Feb. 15/24             | 0.50                                     | 0.59                                                                   | 0.45                                                              | 5 years from vesting, starting Feb. 15/24 |
|                                          | Stock Options                                | 50,000<br>0.12%                                                                                   | Dec. 2/24              | 0.50                                     | 0.42                                                                   | 0.45                                                              | 5 years from vesting beginning Jan. 1/25  |

| Compensation Securities                                         |                                              |                                                                                                   |                        |                                          |                                                                        |                                                                   |                                           |
|-----------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------------------|------------------------|------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------|
| Name and position                                               | Type of compensation security <sup>(1)</sup> | Number of compensation securities, number of underlying securities, and % of class <sup>(1)</sup> | Date of issue or grant | Issue, conversion or exercise price (\$) | Closing price of security or underlying security on date of grant (\$) | Closing price of security or underlying security at year end (\$) | Expiry Date                               |
| Geoffrey Browne <sup>(4)</sup><br>Director                      | Stock Options                                | 40,000<br>0.09%                                                                                   | Feb. 15/24             | 0.50                                     | 0.59                                                                   | 0.45                                                              | 5 years from vesting, starting Feb. 15/24 |
|                                                                 | Stock Options                                | 50,000<br>0.12%                                                                                   | Dec. 2/24              | 0.50                                     | 0.42                                                                   | 0.45                                                              | 5 years from vesting beginning Jan. 1/25  |
| Alexander McAulay <sup>(5)</sup><br>CFO and Corporate Secretary | Stock Options                                | 100,000<br>0.23%                                                                                  | Feb. 28/24             | 0.57                                     | 0.64                                                                   | 0.45                                                              | 5 years from vesting, starting Feb. 28/24 |

(1) Each stock option entitles the holder to one Common Share upon exercise. For further information, see “20% Fixed Option Plan” below.

(2) Eric Richmond held a total of 180,000 stock options as at June 30, 2025.

(3) Dan Cristall held a total of 180,000 stock options as at June 30, 2025.

(4) Geoffrey Browne held a total of 180,000 stock options as at June 30, 2025.

(5) Alexander McAulay held a total of 500,000 stock options as at June 30, 2025.

## Exercise of Compensation Securities by Directors and NEOs

During the financial year ended June 30, 2025, no compensation securities were exercised by a NEO or director of the Company.

## 20% Fixed Option Plan

The Company has adopted a 20% fixed option plan (the “**20% Fixed Option Plan**”), pursuant to which the Board of the Company may, from time to time, in its discretion, and in accordance with Exchange requirements, grant to directors, officers, employees and other eligible service providers (or corporations controlled by such persons) options. Please refer to the heading entitled “Particulars of Other Matters to be Acted Upon – 20% Fixed Option Plan” below for further information.

As at June 30, 2025, the Company had an aggregate of 4,825,386 stock options outstanding. Employment, Consulting and Management Agreements

Other than as described below, the Company is not party to any formal, written employment, consulting or management agreements with any NEO or director or any agreements that contain termination or change of control provisions.

### *Alexander McAulay, Chief Financial Officer*

Alexander McAulay provides his services, as chief financial officer, to the Company pursuant to an employment agreement (the “**McAulay Agreement**”) dated July 13, 2022. Mr. McAulay is required to report to the Board of Directors and to keep the Board informed of all relevant matters concerning his services. Mr. McAulay must act faithfully, honestly and diligently, use his best efforts to promote the best interests of the Company, and utilize maximum professional skill and care to ensure that his services are rendered to the satisfaction of the Company. Under the McAulay Agreement, the Company pays Mr. McAulay an annual base salary of \$18,000 and reimburses Mr. McAulay for documented expenses he reasonably incurs. Mr. McAulay is subject to a one-year non-solicitation provision under the McAulay Agreement and to standard confidentiality obligations under a separate confidentiality agreement. The McAulay Agreement is terminable by Mr. McAulay on 14 days’ advance written notice, or by the Company, without notice, for cause. The Company may also terminate the McAulay Agreement without cause, and without further obligation, by providing Mr. McAulay the minimum period of notice of termination or pay and benefits continuation in lieu of notice and severance pay, if any, required by the *Employment Standards Act, 2000*, as amended (the “**ESA**”).

*Consulting Agreement with Treewalk Consulting Inc.*

The Company entered into a consulting agreement dated March 3, 2021, with Treewalk Consulting Inc. (“**Treewalk**”), pursuant to which Treewalk provides accounting, financial, and administrative services to the Company (the “**Treewalk Agreement**”). Treewalk is a private British Columbia company beneficially owned by Alexander McAulay. During the financial years ended June 30, 2025 and June 30, 2024, the Company paid Treewalk \$126,962 and \$161,706, respectively, for its services. Pursuant to the Treewalk Agreement, Treewalk agrees to provide certain accounting and financial services to the Company, and as consideration for these services, the Company agrees to pay Treewalk (a) a \$5,000 retainer fee, which Treewalk will draw down against for the services provided under the Treewalk Agreement, and (b) will bill the Company certain hourly rates, which vary depending on the services provided. The Treewalk Agreement provides that the term of Treewalk’s engagement shall commence March 3, 2021 and continue until March 2, 2022 unless otherwise terminated in advance or extended. The Treewalk Agreement was extended for an indefinite term on March 2, 2022. The Company may terminate the Treewalk Agreement at any time by providing fourteen (14) days notice in writing and either party may terminate the engagement immediately for failure of the other party to meet its obligations pursuant to the Treewalk Agreement.

*Consulting Agreement with End in Mind Capital Inc.*

The Company entered into a consulting agreement dated September 4, 2024, with End in Mind Capital Inc. (“**EIM**”), pursuant to which EIM provides administrative services to the Company (the “**EIM Agreement**”). EIM is a private British Columbia company beneficially owned by Alexander McAulay. During the financial years ended June 30, 2025 and June 30, 2024, the Company paid EIM \$13,028, for its services. Pursuant to the EIM Agreement, EIM agrees to provide certain corporate administrative services to the Company, and as consideration for these services, the Company agrees to pay EIM (a) a \$5,000 retainer fee, which EIM will draw down against for the services provided under the EIM Agreement, and (b) will bill the Company certain hourly rates, which vary depending on the services provided. The EIM Agreement provides that the term of EIM’s engagement shall commence September 4, 2024 and continue unless otherwise terminated. The Company may terminate the EIM Agreement at any time by providing fourteen (14) days notice in writing and either party may terminate the engagement immediately for failure of the other party to meet its obligations pursuant to the EIM Agreement.

*David Washburn, President*

Effective June 20, 2022, the Company entered into a consulting agreement with Opeongo Advantage Corp. (the “**Consultant**”) (a private company wholly owned by The Washburn 2020 Family Trust, of which David Washburn is a trustee) whereby the Company agreed to retain Mr. Washburn as President (the “**Agreement**”). The Agreement provides for an annual consulting fee of \$249,999.96, a signing fee of \$50,000, and the grant of 800,000 stock options at an exercise price of \$1.50. The Consultant is also eligible for subsequent grants of options, or cash bonuses, solely at the discretion of the Board, based upon performance.

The term of the Agreement commenced on June 20, 2022 and continue for an indefinite period. Either party may terminate the Agreement at any time on providing the other with thirty (30) days advance written notice and the Company may terminate the Agreement at any time for a material breach of the Agreement or the services provided thereunder by the Consultant, without notice or payment in lieu thereof.

In the event that the Company, or its successor terminates the Agreement within six (6) months of a Change of Control of the Company without a material breach, the Consultant will be entitled to receive a lump sum equal to twenty-four (24) months’ pay.

For the purposes of the Agreement, change of control is deemed to have occurred when:

- (a) a consolidation, merger, amalgamation, arrangement or other reorganization or acquisition involving the Company or any of its affiliates and another corporation or other entity, as a result of which the holders of shares immediately prior to the completion of the transaction hold less than 50% of the outstanding shares of the successor corporation immediately after completion of the transaction;
- (b) the sale, lease, exchange or other disposition, in a single transaction or a series of related transactions, of all or substantially all of the assets, rights or properties of the Company and its subsidiaries on a consolidated basis to any other person or entity, other than transactions among the Company and its subsidiaries;
- (c) a resolution is adopted to wind-up, dissolve or liquidate the Company;

- (d) any person, entity or group of person or entities acting jointly or in concert (the “**Acquiror**”) acquires, or acquires control (including, without limitation, the power to vote or direct the voting) of, voting securities of the Company which, when added to the voting securities owned of record or beneficially by the Acquiror or which the Acquiror has the right to vote or in respect of which the Acquiror has the right to direct the voting, would entitle the Acquiror and/or associates and/or affiliates of Acquiror to cast or direct the casting of 50% or more of the votes attached to all of the Company’s outstanding voting securities which may be cast to elect Directors of the Company or the successor corporation (regardless of whether a meeting has been called to elect Directors);
- (e) as a result of or in connection with: (A) a contested election of Directors; or (B) a consolidation, merger, amalgamation, arrangement or other reorganization or acquisition involving the Company or any of its affiliates and another corporation or other entity (a “**Transaction**”), fewer than 50% of the Directors of the Company are persons who were Directors of the Company immediately prior to such Transaction; or
- (f) the Board adopts a resolution to the effect that a Change of Control as defined herein has occurred or is imminent.

## **Oversight and Description of Director and Named Executive Officer Compensation**

### ***Compensation of Directors***

The Company has a compensation program for the Company’s members of the Board and its committees. The compensation of the directors is designed to attract and retain committed and qualified directors and to align their compensation with the long-term interests of the Company’s Shareholders.

The Board, on the recommendation of the Compensation Committee, will be responsible for reviewing and approving any changes to the directors’ compensation arrangements. In consideration for serving on the Board, each director will be paid an annual retainer consisting of stock options. All directors will be reimbursed for their reasonable out-of-pocket expenses incurred while serving as directors.

### ***Compensation of Named Executive Officers***

To achieve FRNT’s strategic business and financial objectives, the Company needs to attract, retain and motivate a highly talented executive team.

The Company’s executive compensation program is designed to achieve the following objectives:

- provide competitive compensation opportunities in order to attract and retain talented, high-performing and experienced executive officers, whose knowledge, skills and performance are critical to the Company’s success;
- motivate the Company’s executive team to achieve the Company’s strategic business and financial objectives, including growing the Company’s asset base, and maintaining strong financial capacity to fund asset growth;
- align the interests of the Company’s executive officer with those of the Company’s Shareholders by tying a significant portion of compensation directly to the long-term value and growth of the Company’s business;
- create strong pay for performance relationship; and
- provide incentives that encourage appropriate levels of risk-taking by the Company’s executive team.

FRNT offers its executive officers cash compensation in the form of a base salary and bonus. Additionally, the Company intends to grant long-term incentives to the Company’s executive officers in the form of options, under the 20% Fixed Option Plan. The Company believes that equity-based compensation awards motivate the Company’s executive officers to achieve the Company’s strategic business and financial objective, and also align their interests with the long-term interests of the Company’s Shareholders. While the Company anticipates that the Company’s executive compensation program will be effective at attracting and maintaining executive officer talent, the Company intends to continue evaluating the Company’s compensation practices on an ongoing basis to ensure that it is providing competitive compensation opportunities for the Company’s executive team. The Company intends to review the compensation of its executive team on an annual basis. As part of this review process, the Company expects to be guided by the philosophy and objectives outlined above, as well as other factors that may become relevant as the Company competes in the market.

## ***Elements of NEO Compensation***

### ***Compensation Mix***

The compensation of the majority of the Company's executive officers includes three main components: (i) base salary; (ii) bonus; and (iii) long-term equity incentives, consisting of stock options granted from time to time under the 20% Fixed Option Plan. Perquisites and benefits are not expected to be a significant element of compensation for the Company's executive officers.

### ***Base Salary***

The base salary of each particular executive officer will be determined based on the Board's compensation review process, as discussed above.

The Board believes that it is appropriate to establish compensation levels based in large part on benchmarking against comparable companies, both in terms of compensation practices as well as levels of compensation. In this way, the Company can gauge if its compensation is competitive in the marketplace for its talent, as well as ensure that the Company's compensation is reasonable. Accordingly, the Board will review the compensation levels for the executive officers against compensation levels of comparable companies.

In determining the base salary and bonus to be paid to the Chief Executive Officer and the Chief Financial Officer, the Board considered the particular responsibilities related to the position, the experience level of the executive officer and the necessary compensation required to retain the executive officer involved. Going forward, in determining the base salaries and bonuses for the Chief Executive Officer and the Chief Financial Officer, the Board intends to select an appropriate group of peer companies and review information on the compensation practices for executive compensation using published survey data from both the technology industry and all industries (where appropriate).

### ***Bonus***

Bonuses are performance based, short-term financial incentives. Bonuses are determined based on the compensation review process. In the future, as the Company grows, it is expected that an annual incentive award program will be formalized that will clearly articulate performance objectives and link specific, measurable goals with individual measurable performance criteria set for senior executives, including the NEOs.

### ***20% Fixed Option Plan***

Long-term incentives are performance-based grants of stock options. The awards are intended to align executive interests with those of Shareholders by tying compensation to share performance and to assist in retention through vesting provisions. Grants of awards are based on:

- the executive's performance;
- the executive's level of responsibility within the Company;
- the number and exercise price of options previously issued to the executive; and
- the overall aggregate total compensation package provided to the executive.

The value of any long-term options allocated is determined using the Black-Scholes model.

Management makes recommendations to the Board concerning the 20% Fixed Option Plan, based on the above criteria. Options are typically granted on an annual basis in connection with the review of executives' compensation packages. Options may also be granted to executives upon hire or promotion and as special recognition for extraordinary performance.

The Board considers previous grants of options and the overall number of options that are outstanding relative to the number of outstanding Common Shares in determining whether to make any new grants of options and the size and terms of any such grants, as well as the level of effort, time, responsibility, ability, experience, and level of commitment of the director, officer, employee, or consultant in determining the level of incentive stock option compensation.

### ***Benefits and Perquisites***

The Company does not offer significant benefits or perquisites as part of the compensation program.

## Pension Plan Benefits

The Company does not have a pension plan that provides for payments or benefits to the Named Executive Officers at, following, or in connection with retirement.

## SECURITIES AUTHORIZED FOR ISSUANCE UNDER EQUITY INCENTIVE PLAN

The following table sets out, as of the end of the most recently completed financial year, all required information with respect to the 20% Fixed Option Plan, being the Company's only equity compensation plan in effect:

### Equity Incentive Plan Information (as at June 30, 2025)

| Plan Category                                             | Number of securities to be issued upon exercise of outstanding options, warrants and rights (a) | Weighted-average exercise price of outstanding options, warrants and rights (b) | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c) |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| Equity compensation plans approved by securityholders     | 4,825,386                                                                                       | \$0.88                                                                          | 2,622,969                                                                                                                                       |
| Equity compensation plans not approved by securityholders | Nil                                                                                             | N/A                                                                             | Nil                                                                                                                                             |
| <b>Total</b>                                              | 4,825,386                                                                                       |                                                                                 | 2,622,969                                                                                                                                       |

## STATEMENT OF CORPORATE GOVERNANCE

National Instrument 58-101 – *Disclosure of Corporate Governance Practices*, (“**NI 58-101**”) of the Canadian Securities Administrators requires each reporting issuer to disclose its corporate governance practices on an annual basis.

Set out below is a description of the Company's approach to corporate governance.

### Board of Directors

NI 58-101 defines “independence” with reference to the definition of independence contained in National Instrument 52-110 - *Audit Committees* (“**NI 52-110**”). A director is independent if he has no direct or indirect material relationship to the Company. A “material relationship” is a relationship which could, in the view of the Board, be reasonably expected to interfere with the exercise of the director's independent judgment. Certain types of relationships are by their nature considered to be material relationships and are specified in Section 1.4 of NI 52-110.

As of the date hereof, the Board consisted of five (5) directors: Stéphane Ouellette, Adam Rabie, Eric Richmond, Dan Cristall, and Geoffrey Browne. Of the current Board, Dan Cristall, Geoffrey Browne and Eric Richmond are considered independent directors of the Company. Messrs. Ouellette (as Chief Executive Officer and Promoter) and Rabie (as Promoter) are not considered independent.

### Other Directorships

No directors of the Company hold directorships in other reporting issuers as at the date hereof. Orientation and Continuing Education

The Company has implemented an orientation program for new directors under which new directors will meet with the chair of the Board, members of senior management and the Company's secretary. It is anticipated that new directors will be provided with a comprehensive orientation and education as to the nature and operation of the Company and the Company's business, the role of the Board and its committees, and the contribution that an individual director is expected to make. The Board will be responsible for overseeing director continuing education designed to maintain or enhance the skills and abilities of the directors and to ensure that their knowledge and understanding of the Company's business remains current. The chair of each committee will be responsible for coordinating orientation and continuing director development programs relating to the committee's mandate.

## **Ethical Business Conduct**

To date, the Board has not adopted a formal written Code of Business Conduct and Ethics. However, the current size of the Company's operations allows the Board to monitor on an ongoing basis the activities of management and to ensure that the highest standard of ethical conduct is maintained. As the Company grows in size and scope, the Board anticipates that it will formulate and implement a formal Code of Business Conduct and Ethics.

## **Nomination of Directors**

The Board is responsible for recruiting new directors, proposing new director nominees to the Board and reviewing the performance and qualifications of existing directors. The current members of the Board were selected for their technical and financial expertise to ensure a high level of corporate governance. The existing directors have the knowledge and contacts necessary to search out additional directors.

## **Other Board Committees**

The Company has an Audit Committee (please refer to the heading entitled "Audit Committee and Relationships with Auditors") and a Compensation Committee. The Compensation Committee serves to monitor and make recommendations to the Board in respect of the total compensation paid by the Company to its senior executives and significant consultants.

## **Assessments**

The Board relies on experts such as financial advisors and external legal counsel and forms special committees on an ad hoc basis as necessary. Based on the Company's size, its stage of development and the limited number of individuals on the Board, the Board considers an external formal assessment process to be inappropriate at this time. The entire Board is responsible for selecting new directors and assessing current directors. A proposed director's credentials are reviewed in advance of a Board meeting by one or more members of the Board prior to the proposed director's nomination and in camera sessions are available at every Board meeting.

## **Diversity Disclosure**

### ***Term Limits***

Directors are to be elected at each annual meeting of Shareholders to hold office for a term expiring at the next annual general meeting of Shareholders or until his or her successor is duly elected or appointed, unless he or she resigns, is removed or becomes disqualified in accordance with the *Canada Business Corporations Act*. The Board will be principally responsible for the nomination of new candidates for election by Shareholders to the Board. The Company has not adopted term limits for members of the Board or other mechanisms for Board renewal. The Board recognizes the benefit that new perspectives, ideas and business strategies can offer and support periodic Board renewal. The Board also recognize that a director's experience and knowledge of the Company's business is a valuable resource. Accordingly, the Board believes that the Company and the Shareholders are best served by the regular assessment of the effectiveness of the Board rather than by fixed age, tenure and other limits.

### ***Designated Groups***

The Board is committed to maintaining high standards of corporate governance in all aspects of the Company's business and affairs and recognizes the benefits of fostering greater diversity in the boardroom. A fundamental belief of the Board is that a diversity of perspectives maximizes the effectiveness of the Board and decision-making in the best interests of the Company. As noted above, in identifying new candidates for Board nomination, the Company does look for individuals with diverse backgrounds at the executive level. This ensures that best practices and experience across multiple industries can be applied in making strategic decisions for the Company. However, the Company has not adopted a formal written policy related to the identification and nomination of designated groups (as defined in the *Employment Equity Act* (Canada)) for directors. The Company nonetheless appreciates the value of a diverse Board and management and believes that diversity helps it reach its efficiency and skill objectives for the greater benefit of Shareholders.

No specific quota or targets for the representation of designated groups on the Board or executive officer positions has been adopted in order to enable it to perform an overall assessment of the qualities and skills of a potential candidate instead of concentrating on designated groups. When the Board selects candidates for Board or executive



officer positions, it considers not only the qualifications, personal qualities, business background and experience of the candidates, it also considers the composition of the group of nominees, including whether the individual is a member of a designated group, to best bring together a selection of candidates allowing the Company to perform efficiently and act in the best interest of the Company and the Shareholders.

Neither Management nor the Board presently have a member of a designated group.

## **AUDIT COMMITTEE AND RELATIONSHIP WITH AUDITORS**

The Audit Committee is a standing committee of the Board, the primary function of which is to assist the Board in fulfilling its financial oversight responsibilities, which will include monitoring the quality and integrity of the Company's financial statements and the independence and performance of the Company's external auditor, acting as a liaison between the Board and the Company's external auditor, reviewing the financial information that will be publicly disclosed and reviewing all audit processes and the systems of internal controls management and the Board have established. NI 52-110 requires the Company, as a venture issuer, to disclose annually in its information circular certain information concerning the constitution of its audit committee and its relationship with its independent auditor.

### **The Audit Committee's Charter**

The Board has adopted an Audit Committee Charter, which sets out the Audit Committee's mandate, organization, powers and responsibilities. The full text of the Audit Committee Charter is attached as Schedule "A" to this Circular.

### **Composition of the Audit Committee**

The following are members of the Audit Committee as at the date hereof:

|                                        | <b>Independent<sup>(1)</sup></b> | <b>Financially Literate<sup>(2)</sup></b> | <b>Relevant Education and Experience</b>                                                                                                                                                                                                                                   |
|----------------------------------------|----------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Eric Richmond<br>Audit Committee Chair | Yes                              | Yes                                       | Juris Doctor from Western University and Honors Business Administration from the Ivey Business School; Completed the Partners Directors and Senior Officers course with the Canadian Securities Institute and is a lawyer in good standing with the Law Society of Ontario |
| Geoffrey Browne                        | Yes                              | Yes                                       | B.A. in economics from the University of Western Ontario; 40 years of experience in the financial services industry in Canada, the U.S and London, England; Was head of private equity for Merrill Lynch Canada                                                            |
| Dan Cristall                           | Yes                              | Yes                                       | MBA from the Ivey School of Business and an undergraduate degree in economics (honours specialization) from Western University; Served as CEO of Macquarie Capital Markets Canada Ltd. from September 2013 to June 2021                                                    |

#### **Notes:**

- (1) A member of the Audit Committee is independent if he or she has no direct or indirect 'material relationship' with the Company. A material relationship is a relationship which could, in the view of the Board, reasonably interfere with the exercise of a member's independent judgment. An executive officer of the Company, such as the CEO, is deemed to have a material relationship with the Company.
- (2) A member of the Audit Committee is financially literate if he or she has the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the Company's financial statements

### **Relevant Education and Experience**

Each of the Company's Audit Committee members has an understanding of the accounting principles used to prepare financial statements and varied experience as to the general application of such accounting principles, as well as an understanding of the internal controls and procedures necessary for financial reporting. Each member has significant understanding of the blockchain and cryptocurrency business which the Company engages in and has an appreciation for the relevant accounting principles for that business. For further information regarding relevant education and experience of the Company's Audit Committee members, see table under the heading "Composition of the Audit Committee".

## Audit Committee Oversight

At no time since the commencement of the Company's most recently completed financial year was a recommendation of the Audit Committee to nominate or compensate an external auditor not adopted by the Board.

## Reliance on Certain Exemptions

The Company is a "venture issuer" as defined in NI 52-110 and relies on the exemption in section 6.1 of NI 52-110 relating to Parts 3 (Composition of Audit Committee) and 5 (Reporting Obligations) thereof.

## Pre-Approval Policies and Procedures

The Audit Committee nominates and engages the independent auditors to audit the financial statements, and approves all audit, audit-related services, tax services and other services provided by the Company's independent registered public accounting firm, Baker Tilly WM LLP. Any services provided by Baker Tilly WM LLP that are not specifically included within the scope of the audit must be pre-approved by the audit committee prior to any engagement. The Audit Committee is permitted to approve certain fees for audit-related services, tax services and other services pursuant to a de minimus exception before the completion of the engagement. No fees paid to Baker Tilly WM LLP in either of the fiscal years ended June 30, 2025 and 2024 were approved pursuant to the de minimus exception.

## External Auditor Service Fees (By Category)

The table below sets out all fees billed by the Company's external auditor in each of the last two fiscal years. In the table "Audit Fees" are fees billed by the Company's external auditor for services provided in auditing the Company's financial statements for the fiscal year. "Audit-Related Fees" are fees not included in Audit Fees that are billed by the auditor for assurance and related services that are reasonably related to the performance of the audit or review of the Company's financial statements. "Tax Fees" are fees billed by the Company's external auditors for professional services rendered for tax compliance, tax advice and tax planning. "All Other Fees" are fees billed by the external auditor for products and services not included in the foregoing categories:

| Financial Year Ended | Audit Fees <sup>(1)</sup> | Tax Fees <sup>(2)</sup> | Audit-Related Fees <sup>(3)</sup> | All Other Fees |
|----------------------|---------------------------|-------------------------|-----------------------------------|----------------|
| June 30, 2025        | 64,332                    | 11,097                  | Nil                               | Nil            |
| June 30, 2024        | 63,879                    | 10,472                  | Nil                               | Nil            |

Notes:

- (1) Audit fees include the audit of the year-end financial statements.
- (2) Tax fees related to tax compliance services.
- (3) Audit-Related fees include fees for assurance and related services.

## INDEBTEDNESS OF DIRECTORS AND SENIOR OFFICERS

No current or former directors, executive officers or employees of the Company or any of its subsidiaries are or were indebted to the Company and no current or proposed director or executive officer or any associate of the foregoing is or was indebted to the Company or any of its subsidiary or has any indebtedness to another entity which is the subject of a guarantee, support agreement, letter of credit or other similar arrangement or understanding provided by the Company or any of its subsidiary.

## INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS

FRNT is party to certain agreements with Paradox Fund SPC ("Paradox"). Paradox is managed, but not owned, by a company of which Adam Rabie is the Chief Executive Officer and Stéphane Ouellette is a director. Mr. Rabie also holds an 85.67% interest in the manager of Paradox. The nature of the agreements gives Messrs. Rabie and Ouellette direct access to hedging and collateralization information outside of the contractual agreements noted above. Copies of the agreements with Paradox are available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca). Upon request, the Company will promptly provide a copy of any such document free of charge to a securityholder.

Other than the above, there are no material interests, direct or indirect, of any of the Company's directors or executive officers, any Shareholder that beneficially owns, or controls or directs (directly or indirectly), more than 10% of the aggregate votes attached to the Common Shares, or any associate or affiliate of any of the foregoing

persons, in any transaction within the three years before the date hereof that has materially affected or is reasonably expected to materially affect the Company.

## **REAPPOINTMENT AND REMUNERATION OF AUDITOR**

Management of the Company proposes to nominate Baker Tilly WM LLP, the current auditors of the Company, as auditors of the Company to hold office until the next Annual General Meeting of Shareholders, or until a successor is appointed, at a remuneration to be fixed by the directors. Baker Tilly WM LLP have been auditors of the Company since October 18, 2021.

**UNLESS SUCH AUTHORITY IS WITHHELD, THE PERSONS NAMED IN THE ENCLOSED PROXY INTEND TO VOTE FOR THE REAPPOINTMENT OF BAKER TILLY WM LLP AS THE AUDITOR OF THE COMPANY TO HOLD OFFICE UNTIL THE NEXT ANNUAL GENERAL MEETING OF THE SHAREHOLDERS OR UNTIL THEIR SUCCESSOR IS APPOINTED AND AUTHORIZE THE DIRECTORS OF THE COMPANY TO FIX BAKER TILLY WM LLP'S REMUNERATION.**

## **MANAGEMENT CONTRACTS**

There are no management functions of the Company or its subsidiaries which are to any substantial degree performed by a person or company other than the Directors or executive officers (or private companies controlled by them, either directly or indirectly) of the Company.

## **PARTICULARS OF OTHER MATTERS TO BE ACTED UPON**

### **20% Fixed Option Plan**

At the Meeting, Shareholders will be asked to vote on an ordinary resolution of Shareholders to authorize and approve the option plan of the Company (the “**20% Fixed Option Plan Resolution**”), which authorizes the Board to issue stock options to directors, officers, employees and other eligible service providers (or corporations controlled by such persons) of the Company, subject to the rules and regulators of applicable regulatory authorities and TSXV policies. The Company confirms that there are no changes to the current option plan, other than to increase the amount of Common Shares reserved for issuance thereunder up to 8,509,180. A simple majority of the votes cast at the Meeting must be voted FOR the 20% Fixed Option Plan.

Shareholder approval of the 20% Fixed Option Plan is necessary for certain purposes, including for the Company to facilitate grants of incentive stock options in accordance with applicable TSXV policies.

A copy of the 20% Fixed Option Plan is attached as Schedule “B” to this Circular.

### **Summary of 20% Fixed Option Plan**

The principal features of the 20% Fixed Option Plan are summarized below.

#### Purpose

The purpose of the 20% Fixed Option Plan is to advance the interests of the Company by encouraging eligible participants to receive Options, thereby (i) increasing the interest in the Company's welfare of such participants who share responsibility for the management, growth and protection of the business of the Company, (ii) providing an incentive to continue their services for the Company and encouraging such participants whose skills, performance and loyalty to the objectives and interests of the Company are necessary or essential to its success, image, reputation or activities, (iii) rewarding such participants for their performance of services while working for the Company and (iv) providing a means through which the Company may attract and retain able persons to enter its employment.

#### Administration and Eligibility

The 20% Fixed Option Plan will be administered by the Board, provided that the Board may, in its discretion, delegate its administrative powers under the 20% Fixed Option Plan to the Compensation Committee. Employees, officers, directors and consultants of the Company and its designated affiliates will be eligible to participate in the 20% Fixed Option Plan.

### Common Shares Subject to the 20% Fixed Option Plan and Participation Limits

The maximum number of Common Shares that will be available for issuance under the 20% Fixed Option Plan is 20% of the total number issued and outstanding Common Shares as at the date of implementation or amendment of the 20% Fixed Option Plan, being 8,509,180 Common Shares, provided that unless disinterested shareholder approval as required by the policies of the TSXV are obtained (i) the maximum number of Common Shares issued to Insiders (as defined under the policies of the TSXV), including associates of Insiders if legally required, and (ii) the aggregate number of Common Shares reserved for issuance to the Insiders (as defined under the policies of the TSXV) under the 20% Fixed Option Plan and any other security-based compensation arrangements of the Company shall not exceed 10% of the total aggregate issued and outstanding Common Shares and Class A Common Shares. The maximum number of Common Shares for which options may be issued to any one participant in any 12-month period shall not exceed 5% of the outstanding Common Shares unless disinterested Shareholder approval as required by the policies of the TSXV is obtained, or 2% of the outstanding Common Shares in the case of a grant of options to any one consultant of the Company and in the case of a grant of options to all persons (in the aggregate) retained to provide Investor Relations Activities (as defined by the TSXV), calculated on the date an option is granted to the participant. Common Shares reserved for issuance for persons providing Investor Relations Activities (as defined by the TSXV) must vest over a period of not less than 12 months with no more than one-quarter of such Common Shares vesting in any three-month period.

### Stock Options

Subject to the terms and conditions of the 20% Fixed Option Plan, the Board may grant options to participants in such amounts and upon such terms (including the exercise price, duration of the options, the number of Common Shares to which the option pertains, and the conditions, if any, upon which an option shall become vested and exercisable) as the Board shall determine.

The exercise price for stock options will be determined by our Board, which may not be less than the market value of a Common Share on the date the stock option is granted, being the greater of (i) the volume weighted average trading price for the last five trading days immediately preceding such date and (ii) the closing price of a Common Share on the TSXV on the last trading day immediately prior to the applicable date (the “**Market Value**”).

Unless otherwise specified in an option agreement granting options, options shall vest subject to applicable TSXV policies, and the Board may, in its sole discretion, determine the time during which an option shall vest and the method of vesting, or that no vesting restriction shall exist.

Stock options must be exercised within a period fixed by the Board that may not exceed 10 years from the date of grant, provided that if the expiry date falls during a blackout period, the expiry date will be automatically extended until 10 business days after the end of the blackout period. The 20% Fixed Option Plan will also provide for earlier expiration of stock options upon the occurrence of certain events, including the termination of a participant’s employment.

### Termination of Employment

Unless otherwise specified in an option agreement granting such option, any option shall vest at the discretion of the Board, subject to the policies of the TSXV, provided that, and subject to the Board’s discretion, if the terms of the option, the 20% Fixed Option Plan or any resolution of such Board does not specify the effect of a termination, cessation or resignation of the participant, then the following default rules will apply:

| <b>Voluntary Termination:</b> |                                                                                                                                                                                                                                     |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Resignation                   | At the discretion of the Board, provided that any options that have not been exercised (whether vested or not) within 12 months after the termination date shall automatically and immediately expire and be forfeited on such date |
| Death                         | Remain and continue to vest for a period of 12 months after the termination date <sup>(2)</sup>                                                                                                                                     |
| Disability                    | Remain and continue to vest for a period of 12 months after the termination date <sup>(2)</sup>                                                                                                                                     |

|                                 |                                                                                                                                                                                                                                                                                                                        |
|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Involuntary Termination:</b> |                                                                                                                                                                                                                                                                                                                        |
| Not for Cause                   | Remain and continue to vest for a period expiring on the earlier of (i) the end of the notice period contained in the notice of termination and (ii) 12 months after the termination date <sup>(1)(2)</sup>                                                                                                            |
| For Cause                       | Any option (vested or not) outstanding at the time of such termination shall wholly and completely terminate automatically and be immediately forfeited upon the later of (i) the termination date provided in the notice of termination and (ii) the conclusion of the statutory notice period, if any <sup>(1)</sup> |
| Change of Control               | Possible acceleration of vesting                                                                                                                                                                                                                                                                                       |

<sup>(1)</sup> Subject to ensuring that any rights under the 20% Fixed Option Plan continue for the statutory notice period, if any.

<sup>(2)</sup> All unvested options as of such termination date shall remain and continue to vest (and are exercisable) in accordance with the terms of the 20% Fixed Option Plan for a period of 12 months after the termination date provided that any options that have not been exercised (whether vested or not) within 12 months after the termination date shall automatically and immediately expire and be forfeited on such date.

### Changes of Control

In the event of an actual or potential Change of Control (as such term defined in the 20% Fixed Option Plan) of the Company, the Board shall have discretion as to the treatment of options, including whether to (i) accelerate, conditionally or otherwise, on such terms as it sees fit, the vesting date of any options; (ii) permit the conditional redemption or exercise of any options, on such terms as it sees fit; (iii) otherwise amend or modify the terms of any options; and (iv) terminate, following the successful completion of a Change of Control, on such terms as it sees fit, the options not exercised prior to the successful completion of such Change of Control.

### Adjustments

The 20% Fixed Option Plan will provide for the Board to make customary adjustments or substitutions, as applicable, in the number of Common Shares that may be issued under the 20% Fixed Option Plan in the event of a dividend declared upon the Common Shares or other securities of the Company payable in Common Shares or other securities of the Company, exchange of Common Shares for a different kind of shares or other securities of the Company or of another entity, whether through an arrangement, amalgamation or similar statutory procedure for share recapitalization, subdivision, consolidation or otherwise, or other like change in capital structure or distribution of assets or Common Shares out of the ordinary course of business, or any similar corporate event or transaction.

### Amendment and Termination

The Board will be able to amend, suspend or terminate the 20% Fixed Option Plan or any option, subject to applicable law and stock exchange rules that requires the approval of Shareholders or any governmental or regulatory body, provided that no such action may be taken that materially adversely alters or impairs any rights of a participant under any option previously granted without the consent of such affected participant.

### Assignment

Except as required by law, the rights of a participant under the 20% Fixed Option Plan are not transferable or assignable subject to certain exceptions set forth in the 20% Fixed Option Plan.

The following is the text of the ordinary resolution, which will be put forward for approval by the Shareholders at the Meeting:

“NOW THEREFORE BE IT RESOLVED AS AN ORDINARY RESOLUTION THAT:

1. the current 20% fixed option plan of the Company (the “**20% Fixed Option Plan**”), the form of which is attached as Schedule “B” to the Management Information Circular, with such amendments as the Board may authorize and approve from time to time, is hereby approved and the 20% Fixed Option Plan be and is hereby approved and adopted as the stock option plan of the Company;

2. notwithstanding that this ordinary resolution has been duly passed by the shareholders of the Company (the “**Shareholders**”), the Board is hereby authorized and empowered, to amend, for the purposes of compliance with the policies of the TSX Venture Exchange (the “**Exchange**”) or otherwise, or decide not to proceed with the adoption of the 20% Fixed Option Plan or revoke this ordinary resolution at any time prior to it being given effect without further notice to, or approval of, the Shareholders; and
3. any one director or officer of the Company, for and on behalf of the Company, is hereby authorized and directed to do all such acts and things and to execute and deliver under the corporate seal or otherwise the 20% Fixed Option Plan and all other documents and instruments and take all such other actions as may be necessary or desirable to implement this resolution and the matters authorized hereby, such determination to be conclusively evidenced by the execution and delivery of any such documents and instruments and the taking of any such actions.”

The Board unanimously recommends that Shareholders vote FOR the 20% Fixed Option Plan Resolution.

**UNLESS THE SHAREHOLDER HAS SPECIFICALLY INSTRUCTED IN THE ENCLOSED FORM OF PROXY THAT THE SHARES REPRESENTED BY SUCH PROXY ARE TO BE WITHHELD OR VOTED OTHERWISE, THE PERSONS NAMED IN THE ACCOMPANYING PROXY WILL VOTE FOR THE 20% FIXED OPTION PLAN RESOLUTION.**

#### **OTHER MATTERS**

As of the date of this information circular, management knows of no other matters to be acted upon at this Meeting. However, should any other matters properly come before the Meeting, the Common Shares represented by the Proxy solicited hereby will be voted on such matters in accordance with the best judgment of the persons voting the Common Shares represented by the Proxy.

#### **ADDITIONAL INFORMATION**

Additional information concerning the Company can be found on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on the Company’s website at [www.fmnt.io](http://www.fmnt.io).

Financial information relating to the Company is provided in the Financial Statements and the MD&A for the years ended June 30, 2025 and 2024. Shareholders may download the Financial Statements and MD&A from SEDAR+ ([www.sedarplus.ca](http://www.sedarplus.ca)) or contact the Company directly to request copies of the Financial Statements and MD&A by: e-mail to [investors@fmnt.io](mailto:investors@fmnt.io). Additional financial information concerning the Company may be obtained by any shareholder free of charge through the Company’s website at [www.fmnt.io](http://www.fmnt.io) or by contacting the Company at 1-833-222-3768.

#### **APPROVAL OF THE DIRECTORS**

The directors of the Company have approved the content and the sending of this information circular.

DATED at Toronto, Ontario this 5<sup>th</sup> day of November, 2025.

#### **BY ORDER OF THE BOARD**

*“Stéphane Ouellette”*

Chief Executive Officer & Director

**Schedule “A” to the  
Information Circular of FRNT Financial Inc.**

**FRNT** Financial

**AUDIT COMMITTEE CHARTER**

## TABLE OF CONTENTS

|       |                                                                            |   |
|-------|----------------------------------------------------------------------------|---|
| I.    | INTRODUCTION.....                                                          | 1 |
| II.   | STATEMENT OF PURPOSE.....                                                  | 1 |
| III.  | COMMITTEE MEMBERSHIP.....                                                  | 1 |
| IV.   | COMMITTEE OPERATIONS.....                                                  | 2 |
| V.    | DUTIES AND RESPONSIBILITIES.....                                           | 3 |
| VI.   | THE COMMITTEE CHAIR.....                                                   | 6 |
| VII.  | COMMITTEE EVALUATION.....                                                  | 6 |
| VIII. | ACCESS TO INFORMATION AND AUTHORITY TO RETAIN INDEPENDENT<br>ADVISORS..... | 6 |
| IX.   | REVIEW OF CHARTER.....                                                     | 7 |



## I. INTRODUCTION

- A. This Charter sets forth the purpose, composition, responsibilities and authority of the Audit Committee (the “**Committee**”) of the board of directors (the “**Board**”) of FRNT Financial Inc. (the “**Company**”).

## II. STATEMENT OF PURPOSE

- A. The purpose of the Committee is to assist the Board in fulfilling its oversight responsibilities with respect to:
- financial reporting and related financial disclosure;
  - risk management;
  - internal control over financial reporting and disclosure controls and procedures;
  - the annual independent audit of the Company’s financial statements;
  - legal and regulatory compliance;
  - related party transactions; and
  - compliance with public disclosure requirements.

## III. COMMITTEE MEMBERSHIP

- A. The Committee shall consist of as many directors of the Board as the Board may determine (the “**Members**”), but in any event, not less than three (3) Members. Subject to applicable securities laws, at least a majority of the Members of the Committee, at any time, shall be “independent” and each Member shall be “financially literate”, each within the meaning of National Instrument 52-110 - Audit Committees (“**NI 52-110**”) and any other applicable securities laws and the rules of any stock exchanges upon which the Company’s securities are listed. NI 52-110 requires, among other things, that to be independent, a Member be free of any relationship which could, in the view of the Board, reasonably interfere with the exercise of a Member’s independent judgment.
- B. Members shall be appointed by the Board. Any Member may be removed and replaced at any time by the Board, and will automatically cease to be a Member if he or she ceases to meet the qualifications required of Members. The Board will fill vacancies on the Committee by appointment from among qualified directors of the Board. If a vacancy exists on the Committee, the remaining Members may exercise all of the Committee’s powers so long as there is a quorum in accordance with Section 3 below.
- a. *Chair*: The Board will designate one of the independent directors of the Board to be the chair of the Committee (the “**Chair**”) and the Chair may be removed or replaced at any time by the Board, in both cases.
- b. *Qualifications*: All Members must be financially literate. Members must have suitable experience and must be familiar with auditing and financial matters.
- c. *Attendance of Management and other Persons*: The Committee may invite, at its discretion, senior executives of the Company or such persons as it sees fit to attend meetings of the Committee and to take part in the discussion and consideration of the affairs of the Committee. The Committee may also require senior executives or other employees of the Company to produce such information and reports as the Committee may deem appropriate in the proper exercise of its duties. Senior executives and other employees of the Company

shall attend a Committee meeting if invited by the Committee. The Committee may meet without senior executives in attendance for a portion of any meeting of the Committee.

- d. *Delegation:* Subject to applicable law, the Committee may delegate any or all of its functions to any of its Members or any subset thereof, or other persons, from time to time as it sees fit.

#### IV. COMMITTEE OPERATIONS

- a. *Meetings:* The Chair, in consultation with the other Members, shall determine the schedule and frequency of meetings of the Committee. Meetings of the Committee shall be held at such times and places as the Chair may determine. To the extent possible, advance notice of each meeting will be given to each Member unless all Members are present and waive notice, or if those absent waive notice before or after a meeting. Members may attend all meetings of the Committee either in person or by telephone, video or other electronic means. Powers of the Committee may also be exercised by written resolutions signed by all Members.

At the request of the external auditors of the Company, the Chief Executive Officer or the Chief Financial Officer of the Company or any Member, the Chair shall convene a meeting of the Committee. Any such request shall set out in reasonable detail the business proposed to be conducted at the meeting so requested.

- b. *Agenda and Reporting:* To the extent possible, in advance of every regular meeting of the Committee, the Chair shall prepare and distribute, or cause to be prepared and distributed, to the Members and others as deemed appropriate by the Chair, an agenda of matters to be addressed at the meeting together with appropriate briefing materials.

The Chair shall report to the Board on the Committee's activities since the last Board meeting. However, the Chair may report orally to the Board on any matter in his or her view requiring the immediate attention of the Board. Minutes of each meeting of the Committee shall be circulated to the Board following approval of the minutes by the Members. The Committee shall oversee the preparation of, review and approve the applicable disclosure for inclusion in the Company's annual information form.

- c. *Secretary and Minutes:* The Corporate Secretary of the Company may act as secretary of the Committee unless an alternative secretary is appointed by the Committee. The secretary of the Committee shall keep regular minutes of Committee proceedings and shall circulate such minutes to all Members and to the chair of the Board (and to any other director of the Board that requests that they be sent to him or her) on a timely basis.
- d. *Quorum and Procedure:* A quorum for any meeting of the Committee will be a simple majority of the Members in office. The procedure at meetings will be determined by the Committee. The powers of the Committee may be exercised by a simple majority of Members at a meeting where a quorum is present or by resolution in writing signed by all Members. In the absence of the Chair, the Committee may appoint one of its other Members to act as Chair of any meeting.
- e. *Exercise of Power between Meetings:* Between meetings, the Chair, or any Member designated for such purpose by the Committee, may, if required in the circumstance, exercise any power delegated by the Committee on an interim basis. The Chair or other designated Member will promptly report to the other Members in any case in which this interim power is exercised.

## V. DUTIES AND RESPONSIBILITIES

- A. The Committee is responsible for performing the duties set out below and any other duties that may be assigned to it by the Board, as well as any other functions that may be necessary or appropriate for the performance of its duties.

- a. *Financial Reporting and Disclosure:* Review and recommend to the Board for approval, the interim and audited annual financial statements, including the auditors' report thereon, management's discussion and analysis, financial reports, press releases related to such financial statements and reports, and other applicable financial disclosure, prior to the public disclosure of such information.

Review and recommend to the Board for approval, where appropriate, financial information contained in any prospectuses, annual information forms, annual reports to shareholders, management proxy circulars, material change disclosures of a financial nature and similar disclosure documents, prior to the public disclosure of such documents or information.

Review with senior executives of the Company, and with external auditors, significant accounting principles and disclosure issues and alternative treatments under International Financial Reporting Standards ("IFRS"), with a view to gaining reasonable assurance that financial statements are accurate, complete and present fairly the Company's financial position and the results of its operations in accordance with IFRS, as applicable.

Seek to ensure that adequate procedures are in place for the review of the Company's public disclosure of financial information extracted or derived from the Company's financial statements, the Company's disclosure controls and procedures and periodically assess the adequacy of those procedures and recommend any proposed changes to the Board for consideration.

- b. *Risk Management:* Review the Company's major financial risk exposures and the steps taken to monitor and control such exposures, including the use of any financial derivatives and hedging activities.

Review and make recommendations to the Board regarding the adequacy of the Company's risk management policies and procedures with regard to identification of the Company's principal risks and implementation of appropriate systems and controls to manage such risks including an assessment of the adequacy of insurance coverage maintained by the Company.

- c. *Internal Controls and Internal Audit:* Review the adequacy and effectiveness of the Company's internal control and management information systems through discussions with senior executives of the Company and the external auditor relating to the maintenance of (i) necessary books, records and accounts in sufficient detail to accurately and fairly reflect the Company's transactions; (ii) effective internal control over financial reporting; and (iii) adequate processes for assessing the risk of material misstatements in the financial statements and for detecting control weaknesses or fraud. From time to time the Committee shall assess any requirements or changes with respect to the establishment or operations of the internal audit function having regard to the size and stage of development of the Company at any particular time.

Satisfy itself, through discussions with senior executives of the Company that the adequacy of internal controls, systems and procedures has been periodically assessed in accordance with regulatory requirements and recommendations.

Periodically review the Company's policies and procedures for reviewing and approving or ratifying related-party transactions.

- d. *External Audit:* Recommend to the Board a firm of external auditors to be nominated for appointment as the external auditors of the Company.

Ensure the external auditors report directly to the Committee on a regular basis. Review the independence of the external auditors.

Review and recommend to the Board the fee, scope and timing of the audit and other related services rendered by the external auditors.

Review and approve the audit plan of the external auditors, including the scope and staffing of the audit, prior to the commencement of the audit. Establish and maintain a direct line of communication with the Company's external auditors.

At each meeting, the Committee shall meet in private session, if required, and may meet with the external auditors, with management, and with the Committee members only.

Review and assess the compensation and oversight of the work of the external auditors of the Company with respect to preparing and issuing an audit report or performing other audit or review services for the Company, including the resolution of issues between senior executives of the Company and the external auditors regarding financial reporting. The external auditor shall report directly to the Committee.

Review the results of the external audit and the external auditors' report thereon, including discussions with the external auditors as to the quality of accounting principles used and any alternative treatments of financial information that have been discussed with senior executives of the Company and any other matters.

Review any material written communications between senior executives of the Company and the external auditors and any significant disagreements between the senior executives and the external auditors regarding financial reporting.

Discuss with the external auditors their perception of the Company's financial and accounting personnel, records and systems, the cooperation which the external auditors received during their course of their review and availability of records, data and other requested information and any recommendations with respect thereto.

Discuss with the external auditors their perception of the Company's identification and management of risks, including the adequacy or effectiveness of policies and procedures implemented to mitigate such risks.

Recommend to the Board any change of the external auditors and oversee any such change to ensure compliance with NI 52-110 and other applicable securities laws.

Review the reasons for any proposed change in the external auditors which is not initiated by the Committee or Board and any other significant issues related to the change, including the response of the incumbent auditors, and enquire as to the qualifications of the proposed auditors before making its recommendations to the Board.

Review and assess, at least annually, the performance of the external auditors, including (i) reviewing and evaluating the lead partner on the external auditor's engagement with the Company, and (ii) considering whether the auditor's quality controls are adequate and the provision of permitted non-audit services are compatible with maintaining the auditor's independence.

- e. *Associated Responsibilities:* Monitor and periodically review the Whistleblower Policy of the Company and associated procedures for:
- the receipt, retention and treatment of complaints received by the Company regarding accounting and internal accounting controls or auditing matters;
  - the confidential, anonymous submission by directors, officers and employees of the Company of concerns regarding questionable accounting or auditing matters; and
  - any violations of applicable law, rules or regulations that relate to corporate reporting and disclosure.

Review and approve the Company's hiring policies regarding employees and partners, and former employees and partners, of the present and former external auditors of the Company.

- f. *Non-Audit Services:* Pre-approve all non-audit services to be provided to the Company or any subsidiary entities by its external auditors or by the external auditors of such subsidiary entities, in accordance with NI 52-110 and other applicable securities laws, if any. The Committee may delegate to one or more of its Members the authority to pre-approve non-audit services but pre-approval by such Member or Members so delegated shall be presented to the full Committee at its first scheduled meeting following such pre-approval.
- g. *Other Duties:* Direct and supervise the investigation into any matter brought to its attention within the scope of the Committee's duties. Perform such other duties as may be assigned to it by the Board from time to time or as may be required by applicable law.

## **VI. THE COMMITTEE CHAIR**

In addition to the responsibilities of the Chair described above, the Chair has the primary responsibility for overseeing and reporting on the evaluations to be conducted by the Committee, as well as monitoring developments with respect to accounting and auditing matters in general and reporting to the Committee on any related significant developments.

## **VII. COMMITTEE EVALUATION**

The performance of the Committee shall be evaluated by the Board as part of its regular evaluation of the Board committees.

## **VIII. ACCESS TO INFORMATION AND AUTHORITY TO RETAIN INDEPENDENT ADVISORS**

- A. The Committee shall be granted unrestricted access to all information regarding the Company that is necessary or desirable to fulfill its duties and all directors, officers and employees of the Company will be directed to cooperate as requested by Members. The Committee has the authority to retain, at the Company's expense, independent legal, financial, and other advisors, consultants and experts to assist the Committee in fulfilling its duties and responsibilities, including sole authority to retain and to approve their fees. In selecting such advisors, consultants and experts, the Committee shall take into account factors relevant to their independence from the Company's management and other relevant considerations.
- B. The Committee shall discharge its responsibilities, and shall assess the information provided by the Company's management and the external advisors, in accordance with its business judgment. Members are entitled to rely, absent knowledge to the contrary, on the integrity of the persons and organizations from whom they receive information, and on the accuracy and completeness of the information provided. Nothing in this Charter is intended or may be construed as imposing on any member of the Committee or the Board a standard of care or diligence that is in any way more

onerous or extensive than the standard to which the directors of the Board are subject under applicable law.

- C. The Committee also has the authority to communicate directly with internal and external auditors. While the Committee has the responsibilities and powers set forth in this Charter, it is not the duty of the Committee to plan or conduct audits or to determine that the Company's financial statements are complete and accurate or comply with IFRS and other applicable requirements. These are the responsibilities of the senior executives of the Company responsible for such matters and the external auditors. The Committee, the Chair and any Members identified as having accounting or related financial expertise are directors of the Board, appointed to the Committee to provide broad oversight of the financial, risk and control related activities of the Company, and are specifically not accountable or responsible for the day-to-day operation or performance of such activities. Although the designation of a Member as having accounting or related financial expertise for disclosure purposes is based on that individual's education and experience, which that individual will bring to bear in carrying out his or her duties on the Committee, such designation does not impose on such person any duties, obligations or liability that are greater than the duties, obligations and liability imposed on such person as a member of the Committee and the Board in the absence of such designation. Rather, the role of a Member who is identified as having accounting or related financial expertise, like the role of all Members, is to oversee the process, not to certify or guarantee the internal or external audit of the Company's financial information or public disclosure. This Charter is not intended to change or interpret the constating documents of the Company or applicable law or stock exchange rule to which the Company is subject, and this Charter should be interpreted in a manner consistent with the constating documents of the Company and all applicable laws and rules.
- D. The Board may, from time to time, permit departures from the terms of this Charter, either prospectively or retrospectively. This Charter is not intended to give rise to civil liability on the part of the Company or its directors or officers, to shareholders, security holders, customers, suppliers, competitors, employees or other persons, or to any other liability whatsoever on their part.

## **IX. REVIEW OF CHARTER**

The Committee shall periodically review and assess the adequacy of this Charter and recommend any proposed changes to the Board for consideration.

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**FRNT FINANCIAL INC.**

**STOCK OPTION PLAN**

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(Effective July 8, 2022)

## TABLE OF CONTENTS

|                                             |    |
|---------------------------------------------|----|
| ARTICLE 1 PURPOSE AND AMENDMENT .....       | 1  |
| 1.1 Background .....                        | 1  |
| 1.2 Purpose .....                           | 1  |
| ARTICLE 2 DEFINITIONS .....                 | 1  |
| ARTICLE 3 ADMINISTRATION .....              | 6  |
| 3.1 Powers of the Board .....               | 6  |
| 3.2 Effects of the Board's Decision .....   | 7  |
| 3.3 Liability Limitation .....              | 7  |
| 3.4 Delegation and Administration .....     | 7  |
| ARTICLE 4 SHARES SUBJECT TO THE PLAN .....  | 7  |
| 4.1 Aggregate Plan Limits .....             | 7  |
| 4.2 Certain Additional Limits .....         | 8  |
| 4.3 Source of Shares .....                  | 9  |
| ARTICLE 5 STOCK OPTIONS .....               | 9  |
| 5.1 General .....                           | 9  |
| 5.2 Eligibility .....                       | 9  |
| 5.3 Vesting Terms .....                     | 9  |
| 5.4 Terms of Grant .....                    | 10 |
| 5.5 Exercise Price .....                    | 11 |
| 5.6 Exercise of Vested Options .....        | 11 |
| 5.7 Cashless Exercise .....                 | 11 |
| 5.8 Net Exercise .....                      | 11 |
| 5.9 Option Period .....                     | 12 |
| 5.10 Change of Control .....                | 12 |
| 5.11 Substitute Options .....               | 12 |
| 5.12 Securities Matters .....               | 13 |
| 5.13 Option Agreements .....                | 13 |
| 5.14 Fractional Shares .....                | 13 |
| ARTICLE 6 CONSEQUENCES OF TERMINATION ..... | 13 |
| 6.1 General Provisions .....                | 13 |
| 6.2 Termination for Cause .....             | 14 |
| 6.3 Death or Disability .....               | 14 |
| 6.4 Discretion of the Board .....           | 14 |
| ARTICLE 7 TRANSFERABILITY .....             | 15 |
| 7.1 Transfer Restrictions .....             | 15 |
| ARTICLE 8 ADJUSTMENTS .....                 | 15 |



|                                                 |                                                   |    |
|-------------------------------------------------|---------------------------------------------------|----|
| 8.1                                             | No Restrictions on Action .....                   | 15 |
| 8.2                                             | Recapitalization Adjustment .....                 | 16 |
| ARTICLE 9 AMENDMENT AND TERMINATION .....       |                                                   | 16 |
| 9.1                                             | General .....                                     | 16 |
| 9.2                                             | Shareholder Approval .....                        | 16 |
| ARTICLE 10 REGULATORY APPROVAL .....            |                                                   | 17 |
| ARTICLE 11 NO ADDITIONAL RIGHTS.....            |                                                   | 17 |
| ARTICLE 12 MISCELLANEOUS PROVISIONS.....        |                                                   | 18 |
| 12.1                                            | Shareholder Rights .....                          | 18 |
| 12.2                                            | Withholding.....                                  | 18 |
| 12.3                                            | Governing Law .....                               | 18 |
| 12.4                                            | Compliance with Laws of Other Jurisdictions ..... | 18 |
| 12.5                                            | Severability .....                                | 19 |
| 12.6                                            | Funding.....                                      | 19 |
| 12.7                                            | No Guarantee of Tax Consequences .....            | 19 |
| ARTICLE 13 EFFECTIVE DATE AND TERM OF PLAN..... |                                                   | 19 |
| 13.1                                            | Effective Date of the Plan.....                   | 19 |

**FRNT FINANCIAL INC.  
STOCK OPTION PLAN**

**Adopted July 8, 2022**

**ARTICLE 1  
PURPOSE AND AMENDMENT**

**1.1 Background**

The Company hereby adopts this Plan on the terms and conditions herein set forth (as may be amended from time to time) in order to provide the Company with flexibility in designing Option arrangements for Eligible Participants. Article 13 sets forth the provisions concerning the effective date of the Plan, and its termination.

**1.2 Purpose**

The purpose of this Plan is to advance the interests of the Company by encouraging Eligible Participants to receive Options, thereby (i) increasing the interest in the Company's welfare of those Eligible Participants who share responsibility for the management, growth and protection of the business of the Company, (ii) providing an incentive to Eligible Participants to continue their services for the Company and encouraging such Eligible Participants whose skills, performance and loyalty to the objectives and interests of the Company are necessary or essential to its success, image, reputation or activities, (iii) rewarding Eligible Participants for their performance of services while working for the Company and (iv) providing a means through which the Company may attract and retain able Persons to enter its employment.

**ARTICLE 2  
DEFINITIONS**

For purposes of the Plan, the following terms shall have the meaning set forth below:

**"Active Employment"** shall mean the period the Participant is employed by the Company up to and including the date on which the Participant's employment terminates. Notwithstanding the foregoing, the definition of "Active Employment" specifically: (i) includes any period for which the Participant is entitled to receive statutory notice of termination under the *Employment Standards Act, 2000*, as amended from time to time (the "ESA"); and, (ii) excludes any other period of non-working notice of termination or any period for which pay in lieu of notice, severance pay or any other monies in relation to the cessation of employment are paid or otherwise required by applicable law, regardless of whether the termination is with or without cause or with or without notice.

**"Affiliate"** means any corporation, partnership or other entity (i) in which the Company, directly or indirectly, has majority ownership interest or (ii) which the Company controls. For the purposes of this definition, the Company is deemed to "control" such corporation, partnership or other entity if the Company possesses, directly or indirectly, the power to direct or cause the direction of the management and policies of such corporation, partnership or other entity, whether through the ownership of voting securities, by contract or otherwise, and includes a corporation which is

considered to be a subsidiary for purposes of consolidation under International Financial Reporting Standard.

**“Black-out Period”** shall have the meaning ascribed thereto in Section 5.4(e) of the Plan.

**“Board”** shall mean the Board of Directors of the Company.

**“Change of Control”** shall mean any of the following events (and shall be deemed to occur upon any of the following events):

- (a) a consolidation, merger, amalgamation, arrangement or other reorganization or acquisition involving the Company as a result of which the holders of Shares prior to the completion of the transaction hold or beneficially own, directly or indirectly, less than 50% of the outstanding Voting Securities of the successor corporation after completion of the transaction;
- (b) the sale, lease, exchange or other disposition, in a single transaction or a series of related transactions, of all or substantially all of the assets of the Company and/or any of its subsidiaries to any other person or entity, other than a disposition to a wholly-owned subsidiary in the course of a reorganization of the assets of the Company and its subsidiaries;
- (c) a resolution is adopted to wind-up, dissolve or liquidate the Company;
- (d) an acquisition by any person, entity or group of persons or entities acting jointly or in concert of beneficial ownership of more than 50% of the Voting Securities, or securities convertible into, exercisable for or carrying the right to purchase more than 50% of the Voting Securities on a post-conversion basis, assuming only the conversion or exercise of securities beneficially owned by the acquiror; or
- (e) the Board adopts a resolution to the effect that a Change of Control as defined herein has occurred or is imminent.

**“Class A Shares”** means the class A common shares in the capital of the Company;

**“Company”** shall mean FRNT Financial Inc.

**“Consultant”** has the meaning set out in Policy 4.4 of the Exchange or such replacement definition for so long as the Voting Securities are listed on the Exchange, and if the Voting Securities are not so listed, shall have the meaning, if any, that applies to a listing of the Voting Securities on such other exchange as the Voting Securities are then listed on.

**“Control”** shall mean, with respect to any Person, the possession, directly or indirectly, severally or jointly, of the power to direct or cause the direction of the management and policies of such Person, whether through the ownership of voting securities, by contract or credit arrangement, as trustee or executor, or otherwise.

**“Director”** shall mean an individual who is a member of the Board.

**“Disability”** shall mean an inability to perform the Participant’s material services for the Company for a period of 90 consecutive days or a total of 180 days, during any 365-day period, in either

case as a result of incapacity due to mental or physical illness, which is determined to be total and permanent (under the terms of the long term disability policy of the Company applicable to the Employee). A determination of Disability shall be made by a physician satisfactory to both the Participant (or his guardian) and the Company, provided that if the Participant (or his guardian) and the Company do not agree on a physician, the Participant and the Company shall each select a physician and these two together shall select a third physician, whose determination as to Disability shall be final, binding and conclusive with respect to all parties. Notwithstanding the above, eligibility for disability benefits under any policy for long-term disability benefits provided to the Participant by the Company shall conclusively establish the Participant's disability.

**"Effective Date"** shall mean the date as of which an Option shall take effect, provided that the Effective Date shall not be a date prior to the date the Board determines an Option shall be made and, unless otherwise specified by the Board, the Effective Date will be the date the Board determines an Option shall be made.

**"Eligible Participants"** means the bona fide Employees, Officers, Consultants and Directors of the Company and its Affiliates.

**"Employee"** means any employee or Officer of the Company or an Affiliate of the Company. Directors who are not otherwise employed by the Company or an Affiliate of the Company shall not be considered Employees under the Plan.

**"Exchange"** means the TSX Venture Exchange, or any other stock exchange on which the Shares of the Company are listed.

**"Exchange Policies"** mean the policies and rules of the Exchange, including those set forth in the Corporate Finance Manual of the Exchange.

**"Exercise Price"** shall mean, with respect to an Option, the price payable by a Participant to purchase one Share on exercise of such Option, as determined in accordance with the term thereof, subject to adjustment pursuant to Article 8.

**"Insiders"** shall have the meaning ascribed thereto in the Exchange Policies.

**"Investor Relations Activities"** shall have the meaning ascribed thereto in the Exchange Policies.

**"ITA"** shall mean the *Income Tax Act* (Canada) and any regulations thereunder as amended from time to time.

**"Market Value"** of a Share as of a relevant date shall mean the greater of the volume weighted average trading price and the fair market value on such date, as calculated in accordance with (a) and (b) below:

- (a) the volume weighted average trading price of the Shares is determined by dividing the total value of the Shares traded during the last five trading days immediately preceding such date by the total volume of the Shares traded during such five trading days. Value and volume of the Shares as determined in accordance with (i) through (iii) below:
  - (i) As long as Shares are listed on the Exchange, the total value of the Shares is the total value of the Shares traded on the Exchange and the total volume of the Shares is the total volume of the Shares traded on the Exchange;

- (ii) As to the grant of an Option, the relevant date will be the Effective Date of such grant; and
  - (iii) If the Shares are not listed on the Exchange at the time a determination of volume weighted average trading price is required to be made hereunder, the determination of volume weighted average trading price shall be made in good faith by the Board using any fair and reasonable means selected in the Board's discretion.
- (b) The fair market value as determined by the Board in accordance with (i) through (iii) below:
  - (i) As long as Shares are listed on the Exchange, the closing price of the Shares on the Exchange on the last trading day prior to the relevant date or the VWAP immediately preceding the relevant date;
  - (ii) As to the grant of an Option, the relevant date will be the Effective Date of such grant; and
  - (iii) If the Shares are not listed on the Exchange at the time a determination of its fair market value is required to be made hereunder, the determination of fair market value shall be made in good faith by the Board using any fair and reasonable means selected in the Board's discretion.

**“Officer”** shall mean any officer of the Company.

**“Option”** shall mean an option, granted in accordance with Article 5 hereof, to purchase a Share.

**“Option Agreement”** shall mean any written agreement, contract or other instrument or document evidencing an Option granted under the Plan (including a document in an electronic medium).

**“Organizational Law”** shall mean the laws of Ontario, Canada or such other law under which a Successor is organized, as such laws may be amended from time to time.

**“Participants”** shall mean those Eligible Participants to whom Options have been granted from time to time under the Plan. The executors or administrators of such Participant's estate, any Person or Persons who acquire the right to exercise an Option directly from the Participant by bequest or inheritance or any other permitted transferee of the Participant under Article 7 hereof shall be treated as a Participant solely for the purposes of exercising and enforcing an Option according to the terms thereof and this Plan.

**“Person”** shall mean, unless the context otherwise requires or unless and to the extent otherwise limited or required by applicable law or Exchange Policies, any natural person, firm, partnership, limited liability company, association, corporation, company, trust, business trust, governmental authority or other entity.

**“Plan”** shall mean this stock option plan, as amended and restated from time to time.

**“Resignation”** shall mean a termination of employment initiated by an Employee or an Officer, as that term is understood at common law or termination of service of a Director, under circumstances as shall constitute a resignation, as determined by the Board or in accordance with the written policies established by the Board as they may be amended or revised from time to time.

**“Revised Expiry Date”** shall have the meaning ascribed thereto in Section 5.4(d) hereof.

**“Shares”** shall mean the common shares in the capital of the Company.

**“Substitute Options”** means Options granted in assumption, substitution or exchange for, outstanding employee equity awards (i) previously granted by a company or other entity acquired by the Company or with which the Company combines in connection with a corporate transaction; or (ii) previously granted by a company or other entity to a Person who was, at the time of the grant, employed by such company or entity and is, at the time the Substitute Option is granted, employed by the Company. In the case of both (i) and (ii), the outstanding employee equity award must have been granted pursuant to the terms of an equity compensation plan that was approved by the shareholders of the granting company or entity.

**“Successor”** shall mean, with respect to any Person, a Person that succeeds to the first Person’s assets and liabilities by amalgamation, merger, liquidation, dissolution or otherwise by operation of law, or a Person to which all or substantially all the assets and/or business of the first Person are transferred.

**“Termination”** (or any derivative thereof) shall mean the date of termination or cessation of the employment or engagement of a Participant’s or the cessation of the Participant’s relationship with the Company. For Employees, this shall mean the termination or cessation of Active Employment with the Company (or Affiliate) that employs the Participant (other than in connection with the Participant’s transfer to employment with any other Company), whether such termination is lawful or otherwise which shall be as of the date on which such Participant provides notice to or is given notice by the Company or the Affiliate, as the case may be, in writing or verbally, of the date of such termination or cessation of employment or engagement, or if such notice is not provided, then on the last day of work by the Participant which for certainty shall not include any non-working notice period under applicable law (either under statute or common law), but not including a Participant’s absence from Active Employment during a period of vacation, temporary illness, authorized leave of absence or short or long-term disability, and, in the case of a Participant who does not return to Active Employment with the Company immediately following a period of absence due to vacation, temporary illness, authorized leave of absence or short or long-term disability, the last day of such period of absence.

**“Vested”** or **“Vesting”** shall mean, with respect to an Option, that the applicable conditions established by the Board or this Plan have been satisfied or, to the extent permitted under the Plan, waived, whether or not the Participant’s rights with respect to such Option may be conditioned upon prior or subsequent compliance with any confidentiality, non-competition or non-solicitation obligations.

**“Voting Securities”** shall mean the Shares and/or any other securities of the Company ordinarily carrying the right to vote at elections of directors and any securities immediately convertible into or exchangeable for such securities.

**“VWAP”** means the volume weighted average trading price of the Shares on the Exchange calculated by dividing the total value by the total volume of such securities traded for the five trading days immediately preceding the applicable reference date.

## **ARTICLE 3 ADMINISTRATION**

### **3.1 Powers of the Board**

Subject to and consistent with the terms of the Plan, applicable law and Exchange Policies, the Board (if applicable) will have the general power to administer the Plan in accordance with its terms (including all powers set out below) and make all determinations required or permitted to be made.

The Board shall have the power to, subject to Section 9.2:

- (a) interpret the Plan and Option Agreements evidencing Options;
- (b) prescribe, amend and rescind such procedures and policies, and make all determinations, it deems necessary or desirable for the administration and interpretation of the Plan and Option Agreements evidencing Options;
- (c) determine those Persons who are eligible to be Participants, grant one or more Options to such Persons and approve or authorize the applicable form and terms of the related Option Agreement;
- (d) determine the terms and conditions set out in any Option Agreements evidencing Options granted to any Participant, including, without limitation, and subject always to the Plan (1), the number of Shares subject to an Option, (2) the Exercise Price for Shares subject to an Option in accordance with the terms of the Plan, if applicable, (3) the conditions to the Vesting of an Option or any portion thereof, including terms relating to lump sum or installment Vesting and the conditions, if any, upon which Vesting of any Option or portion thereof will be waived or accelerated without any further action by the Board, (4) the circumstances upon which an Option or any portion thereof shall be forfeited, cancelled or expire, (5) the consequences of a Termination with respect to an Option, (6) the manner of exercise or settlement of the Vested portion of an Option, including whether an Option shall be settled on a current or deferred basis, and (7) whether and the terms upon which any Shares delivered upon exercise or settlement of an Option must continue to be held by a Participant for any specified period;
- (e) set forms of consideration, if any, to be paid with respect to the exercise of an Option (except to the extent certain forms of consideration must be paid to satisfy the requirements of applicable law) and specify whether and the terms upon which an Option shall be settled in cash, shares or a combination thereof. However, unless the Board otherwise specifically provides no consideration other than services may be required for the grant, as opposed to the exercise, of any Option;
- (f) amend the terms of any Option Agreements evidencing Options; provided, however, that, subject to Section 5.9, no amendment of an Option may, without the consent of the holder of the Option, adversely affect such Person's rights with respect to such Option in any material respect;
- (g) accelerate or waive any condition to the Vesting of any Option, all Options, any class of Options or Options held by any group of Participants, other Options held by persons

engaged to conduct Investor Relations Activities in which case prior exchange approval will be required; and

- (h) determine whether, and the extent to which, adjustments shall be made pursuant to Article 8 and the terms of any such adjustments.

The Board will also exercise its discretion in good faith in accordance with the Company's intention that the terms of Options and the modifications or waivers permitted hereby are in compliance with applicable law and, if applicable, the Exchange Policies.

### **3.2 Effects of the Board's Decision**

Any action taken, interpretation or determination made, or any rule or regulation adopted by the Board pursuant to this Plan and subject to and consistent with applicable law and, if applicable, Exchange Policies shall be made in its sole discretion and shall be final, binding and conclusive on all affected Persons, including, without limitation, the Company, any of its Affiliates, any grantee, holder or beneficiary of an Option, any shareholder and any Eligible Participant.

### **3.3 Liability Limitation**

No member of the Board or any Officer shall be liable for any action or determination made in good faith pursuant to the Plan or any Option Agreements evidencing any Option granted under the Plan.

### **3.4 Delegation and Administration**

- (a) Subject to Section 3.4(b), the Board may not delegate its powers, rights and duties under the Plan, in whole or in part, to any committee, Person or Persons including any such powers, rights or duties with respect to any matter that would be in violation of any Organizational Law or the Exchange Policies. The Board may appoint or engage a trustee, custodian or administrator to administer or implement the Plan or any aspect of it, subject to ensuring that the Board does not delegate the powers, rights or duties in (i) or (ii) of the immediately preceding sentence hereof.
- (b) All of the powers exercisable hereunder by the Board may, to the extent permitted by applicable law and as determined by resolution of the Board, be exercised by a committee of the Board comprised of not less than three Directors that are independent as defined in National Instrument 52-110 – *Audit Committees*, including any compensation committee of the Board.

## **ARTICLE 4 SHARES SUBJECT TO THE PLAN**

### **4.1 Aggregate Plan Limits**

Subject to adjustment as provided in this Plan, the aggregate number of Shares reserved for issuance under this Plan, including any Shares which may be issued pursuant to any other stock option granted by the Company outside of this Plan, shall not exceed twenty percent (20%) of the total number of issued and outstanding Shares and Class A Shares of the Company (calculated on a non-diluted basis) as at the date of implementation of the Plan by the Company, being 8,505,180 Shares. For the purposes of computing the foregoing limits:



- (a) Subject to Section 4.1(b), an Option that uses the price of Shares to determine the amount of the Option or its settlement but that provides for settlement in cash (and not by the issuance of Shares) shall be treated as covering the applicable number of Shares solely for the purposes of computing the above referred limit and only while the Option is not settled or terminated. Upon settlement in cash or termination of such Option, the Shares used as a reference for determining the amount of the Option or its settlement shall not be counted against the limit above.
- (b) All Options that lapse unexercised will be treated as not having been issued for the purposes of computing the foregoing limitation, but any issuance of Shares pursuant to the terms of an Option will reduce the number of Shares available for issuance pursuant to Options.

## **4.2 Certain Additional Limits**

The number of Shares reserved for issuance to any one person pursuant to the Plan shall be subject to the following restrictions:

- (a) unless disinterested shareholder approval as required by the Exchange Policies is obtained, (i) the maximum number of Shares issued to Insiders (including associates of Insiders if legally required) within any 12 month period; and (ii) the aggregate number of Shares reserved for issuance to the Insiders at any time, under this Plan and all other Company security-based compensation arrangements (as determined under the Exchange Policies), if any, shall not exceed 10% of the total aggregate issued and outstanding Shares and Class A Shares, respectively;
- (b) unless disinterested shareholder approval as required by the Exchange Policies is obtained, the number of Shares issued, or reserved for issuance with respect to Options, to any one Participant (including associates of the Participant if legally required) within any 12-month period under this Plan and all other Company security-based compensation arrangements (as determined under the Exchange Policies), if any, shall not exceed 5% of the total aggregate issued and outstanding Shares and Class A Shares;
- (c) no more than 2% of the total aggregate issued and outstanding Shares and Class A Shares at the time of grant may be granted to any one Consultant in any 12 month period, and further, the aggregate number of Shares reserved for issuance with respect to Option to all technical Consultants shall not exceed 2% of the total aggregate issued and outstanding Shares and Class A Shares; and
- (d) no more than an aggregate of 2% of the total aggregate issued and outstanding Shares and Class A Shares at the time of grant may be granted to all persons engaged to conduct Investor Relations Activities in any 12 month period, and Shares reserved for issuance to such persons must vest over a period of not less than 12 months with no more than one-quarter ( $\frac{1}{4}$ ) of the Shares vesting in any three-month period. For avoidance of doubt, persons engaged to conduct Investor Relations Activities are only eligible to receive Options under this Plan, and are not eligible to receive any other type of securities based compensation under any other security based compensation arrangement that may be adopted by the Company.

Appropriate adjustments shall be made as set forth in under Article 8 hereof in both the number of Shares covered by individual grants and the total number of Shares authorized to be issued hereunder, to give effect to any relevant changes in the capitalization of the Company.

For the purposes of determining compliance with the above restrictions, the Board will take into account Shares reserved or issued pursuant to options together with Shares reserved or issued pursuant to all of the Company's security-based compensation arrangements to the extent required by applicable law and applicable Exchange Policies.

#### **4.3 Source of Shares**

Except as expressly provided in the Plan, Shares delivered to Participants in connection with the exercise or settlement of Options will be issued from the treasury of the Company. The Board shall take such action as may be necessary to authorize and reserve for issuance from unissued Shares such number of Shares as may be necessary to permit the Company to meet its obligations under the Plan.

### **ARTICLE 5 STOCK OPTIONS**

#### **5.1 General**

The Board may from time to time grant one or more Options to Participants on such terms and conditions, consistent with the Plan, as the Board shall determine. The Option Agreement evidencing an Option shall specify the Exercise Price for each Share subject to such Option and the maximum term of such Option.

#### **5.2 Eligibility**

- (a) Options will be granted only to those Persons who are, at the time of the grant, bona fide Eligible Participants. If any Participant is (pursuant to the terms of his or her employment or otherwise) subject to a requirement that such Participant not benefit personally from an Option, the Board may grant any Option to which such Person would otherwise be entitled to the Person's employer or other entity designated by them that directly or indirectly imposes such requirement on the Option. Subject to Exchange Policies, the Board shall have the power to determine other eligibility requirements with respect to Options.
- (b) Each of the Company and the person to which any Options are proposed to be granted to are responsible for ensuring that such person is a bona fide Eligible Participant.

#### **5.3 Vesting Terms**

Subject to the terms of the Plan, including, but not limited to Section 4.2(d), the Board shall determine any and all conditions to the Vesting of all and/or any portion of Options and shall specify the material terms thereof in the applicable Option Agreement on, or as soon as reasonably practicable following, the Effective Date of the Option. Vesting of an Option, or portion thereof, may be conditioned upon passage of time, continued employment, or any combination of the foregoing, as determined by the Board.

## 5.4 Terms of Grant

Subject to the other express terms of this Plan, grants of Options under the Plan shall contain such terms and conditions as the Board may specify. Without limiting the foregoing,

- (a) each Option granted under the Plan shall be, unless otherwise determined by the Board, an Option pursuant to which, the Exercise Price is stated and payable in Canadian dollars or the basis upon which it is to be settled (whether in cash or in Shares) is stated in Canadian dollars;
- (b) unless prohibited by applicable law or Exchange Policies, Options may be made to a Participant without regard to such Participant's domicile or residence for tax purposes;
- (c) subject to any accelerated termination as set forth in this Plan, unless otherwise set out in the Option Agreement, Vested but unexercised Options shall expire on the fifth anniversary of the vesting date of any such unexercised Options; provided, however, that in no event shall the term of any Option exceed a period of ten years (or such shorter terms as may be required in respect of an Option as may be required by the Organizational Law or Exchange Policies to the extent that they are applicable to such Option);
- (d) notwithstanding the foregoing provisions of this Section 5.4, unless otherwise determined by the Board, or as otherwise provided in the Plan, if any Option is scheduled to vest or the term of any Option granted hereunder is scheduled to expire or any Option is scheduled to be settled: (i) at a time when the holder of the Option is subject to restrictions on trading of securities of the Company under a trading "blackout" established by the Company (pursuant to the disclosure policy of the Company then in effect or otherwise) or pursuant to any lock-up agreement or other similar trading restriction (a "**Black-out Period**"), the Option shall be Vested and the term or settlement of the Option, as applicable, will, notwithstanding the scheduled expiry date of the term of such Option, vest, expire or settle as of the date that is 10 business days following the end of the applicable Black-out Period (the "**Revised Expiry Date**") and shall continue to be exercisable, convertible or otherwise remain outstanding for the benefit of the holder, as applicable, at any time up to the applicable time on the Revised Expiry Date. For the avoidance of doubt, should the Revised Expiry Date fall during a subsequent Black-out Period, the Option shall be Vested and the term or settlement of the Option, as applicable, will, notwithstanding the scheduled expiry date of the term of such Option, vest, expire or settle as of the date that is 10 business days following the end of such subsequent Black-out Period;
- (e) the terms, conditions and/or restrictions contained in an Option may differ from the terms, conditions and restrictions contained in any other Option; and
- (f) the Board may specify such other terms and conditions, consistent with the terms of the Plan, as the Board shall determine or as shall be required under any other provision of the Plan.

Such terms may include, without limitation, provisions requiring forfeiture of Options in the event of Termination or Resignation by the Participant and provisions permitting a Participant to make elections relating to his or her Option.

## **5.5 Exercise Price**

The Exercise Price for each Share subject to an Option, except in the case of Substitute Options, shall not be less than the Market Value of a Share on the Effective Date of the Option. The Exercise Price shall be stated and payable in Canadian dollars.

## **5.6 Exercise of Vested Options**

- (a) Options granted under this Article 5 shall be exercisable at such times and on the occurrence of such events, and be subject to such restrictions and conditions, as the Board shall in each instance approve, which need not be the same for each grant or for each Participant.
- (b) As soon as practicable after receipt of a notification of exercise, full payment of the Exercise Price or election of exercise in accordance with Section 5.7 or Section and compliance with Section 12.2, the Shares in respect of which the Option has been exercised shall be issued as fully-paid and non-assessable common shares of the Company. As of the business day the Company receives such notice and such payment or net exercise in accordance with Section 5.8, the Participant (or the person claiming through a Participant, as the case may be) shall be entitled to be entered on the share register of the Company as the holder of the number of Shares in respect of which the Option was exercised and to receive a certificate or evidence of book entry representing the said number of Shares. The Company shall cause to be delivered to or to the direction of the Participant Share certificates or evidence of book entry Shares in an appropriate amount based upon the number of Shares purchased under the Option(s).

## **5.7 Cashless Exercise**

Upon the Vesting of an Option, if the Company has an arrangement with a brokerage firm pursuant to which the brokerage firm will loan money to a Participant to purchase the Shares underlying the Options, the Participant (excluding any Participant who is a person engaged to conduct Investor Relations Activities) may elect to work with the brokerage firm to exercise a cashless exercise of the Options. In this case, the brokerage firm will then sell a sufficient number of Shares to cover the exercise price of the Options in order to repay the loan made to the Participant. The brokerage firm will receive an equivalent number of Shares from the Company as a result of the exercise of the Options and the Participant will then receives the balance of Shares from the Company or the cash proceeds from the balance of such Shares sold by the brokerage firm.

Where the Participant is subject to the ITA in respect of the Option, the Company shall make the election provided for in subsection 110(1.1) of the ITA.

Pursuant to Section 12.2 and for greater certainty, the number of Shares determined by the above formula may be reduced by the Company's withholding obligation.

## **5.8 Net Exercise**

Upon the Vesting of an Option, a Participant, excluding any Participants who are persons engaged to conduct Investor Relations Activities, may surrender all or part of the Participant's vested Options to the Company and shall receive the number of Shares that is the equal to the quotient obtained by dividing:

- (a) the product of the number of Options being exercised multiplied by the difference between the VWAP of the Shares on the date of exercise and the Exercise Price; by
- (b) the VWAP of the Shares on the date of exercise,

and, where the Participant is subject to the ITA in respect of the Option, the Company shall make the election provided for in subsection 110(1.1) of the ITA.

Pursuant to Section 12.2 and for greater certainty, the number of Shares determined by the above formula may be reduced by the Company's withholding obligation.

## **5.9 Option Period**

Unless the Board provides for a shorter option period at or after the Effective Date of an Option and subject to Article 6 hereof, Options shall, to the extent Vested, be exercisable, from time to time, within the period commencing on the date such Option becomes Vested and ending on the last day of the term of such Option.

## **5.10 Change of Control**

Unless otherwise provided in the Option or by direction of the Board as to all or any type of Options, in the event of an actual or potential Change of Control and notwithstanding any other Vesting or other restrictions or conditions, the Board may take whatever action with respect to the Options outstanding that it deems necessary or desirable, including the following:

- (a) the Board may, in its sole discretion, accelerate Vesting and the expiration or termination date of Options then outstanding to a specified date fixed by the Board. After any accelerated expiration or termination date so specified, all unexercised Options and all rights of Participants thereunder shall terminate; provided, however, that any acceleration of the expiration or termination date shall not be to a date that is earlier than thirty (30) days after notice of such acceleration. The Board may also accelerate Vesting and the time at which Options may be exercised so that those types of Options may be exercised in full for their then remaining term; and
- (b) the Board may, in its sole discretion, without the necessity or requirement for the agreement of any Participant: (i) accelerate, conditionally or otherwise, on such terms as it sees fit (including, but not limited to those set out in (iii) and (iv) below), the vesting date of any Options; (ii) permit the conditional redemption or exercise of any Options, on such terms as it sees fit; (iii) otherwise amend or modify the terms of any Options, including for greater certainty by permitting Participants to exercise or redeem any Options to assist the Participants to participate in the actual or potential Change of Control or to participate in an exchange of options; and (iv) terminate, following the successful completion of a Change of Control, on such terms as it sees fit, the Options not exercised or redeemed prior to the successful completion of such Change of Control.

## **5.11 Substitute Options**

- (a) Options granted under the Plan may, in the discretion of the Board, be granted in substitution or exchange for, any other Option or any award granted under another plan of the Company, any Affiliate or any business entity to be acquired by the Company or an

Affiliate, or any other right of a Participant to receive payment from the Company or any Affiliate. Such substitute or exchange Options may be granted at any time. If an Option is granted in substitution or exchange for another Option, the Board shall require the surrender of such other Option for cancellation and such surrendered Option shall no longer be treated as being outstanding for the purposes of determining the aggregate plan limitations under Section 4.1. In addition, Options may be granted in lieu of cash compensation, including in lieu of cash amounts payable under other plans of the Company or any Affiliate.

## **5.12 Securities Matters**

No Shares will be issued or transferred pursuant to an Option unless and until all then-applicable requirements imposed by applicable securities and other laws, rules and regulations and by any regulatory agencies having jurisdiction and by the Exchange, have been fully met. As a condition precedent to the issuance of Shares pursuant to the grant or exercise of an Option, the Company may require the grantee to take any reasonable action to meet such requirements. The Company shall not be obligated to take any affirmative action in order to cause the issuance or transfer of Shares pursuant to an Option to comply with any law or regulation, however.

## **5.13 Option Agreements**

Each Option granted pursuant to the Plan shall be evidenced by an Option Agreement, in such form or forms as the Board shall from time to time determine. Option Agreements granted from time to time or at the same time need not contain similar provisions but shall be consistent with the terms of the Plan. Each Option Agreement shall set forth, at a minimum, the Exercise Price, as applicable, the type and Effective Date of the Option evidenced thereby, the number of Shares subject to such Option and the applicable Vesting conditions. References in the Plan to an Option Agreement shall include any supplements or amendments thereto.

## **5.14 Fractional Shares**

No fractional Shares shall be issued or delivered pursuant to the Plan or any Option Agreement. In such an instance, unless the Board determines otherwise, fractional Shares and any rights thereto shall be forfeited or otherwise eliminated.

# **ARTICLE 6 CONSEQUENCES OF TERMINATION**

## **6.1 General Provisions**

Each Option Agreement shall set forth the extent to which the Participant shall have the right to retain Options following Termination of the Participant's employment or other relationship with the Company or its Affiliates, as applicable. Such provisions shall be determined in the sole discretion of the Board, need not be uniform among all Options issued pursuant to the Plan, and may reflect distinctions based on the reasons for Termination, provided that provisions shall comply with applicable rules of the Exchange.

If the terms of the Option, the Plan or any resolution of such Board does not specify the effect of a Termination, cessation or Resignation of the Participant, then the following default rules will apply:

- (a) if employment of an Employee, Officer or service of a Director is Terminated for any reason whatsoever other than death, Disability or for cause (in the opinion of the Company's legal counsel), or if service of a Consultant is Terminated for any reason whatsoever other than death: all unvested Options as of such termination date shall remain and continue to vest (and are exercisable) in accordance with the terms of the Plan for a period expiring on the earlier of: (i) the end of the notice period contained within the applicable notice of Termination; and (ii) 12 months after the Termination date provided in the applicable notice of Termination; provided that in no event will the Employee, Officer or Director's entitlements under the Plan Terminate prior to the conclusion of the notice period required by the ESA, if any and provided that any Options that have not been exercised (whether vested or not) within 12 months after the Termination date provided in the applicable notice of Termination shall automatically and immediately expire and be forfeited on such date.
- (b) if the employment of a Participant is Terminated by reason of Resignation: the Board shall have the discretion, with respect to such Participant's Options, to determine: (i) whether to accelerate vesting of any or all of such Options, (ii) whether any of such Options shall be cancelled, with or without payment, and (iii) how long, if at all, such Options may remain outstanding following such Termination; provided, however, that any Options that have not been exercised (whether vested or not) within 12 months after the Termination date shall automatically and immediately expire and be forfeited on such date.

## **6.2 Termination for Cause**

If employment of an Employee or Officer or service of a Director is Terminated for just cause at common law, any Option (vested or not) granted pursuant to the Plan outstanding at the time of such Termination and all rights thereunder shall wholly and completely terminate automatically and be immediately forfeited upon the later of: (i) the termination date provided in the applicable notice of termination; and (ii) the conclusion of the statutory notice period required by the ESA, if any.

## **6.3 Death or Disability**

Upon: (a) Termination of employment or service from the Company as a result of Disability of an Employee, Officer or Director, (b) the death of an Employee, Officer, Director or Consultant, or (c) with respect to a Participant who is either a retired former Employee, Officer or Director who dies, any non-vested portion of any outstanding Option remain and continue to vest in accordance with the terms of the Plan, provided that any Options that have not vested within 12 months after the date of such Person's Termination of employment by reason of Disability or the date of such Person's death, as applicable, shall automatically and immediately expire and be forfeited on such date.

## **6.4 Discretion of the Board**

Notwithstanding any other provision hereof and without limiting the discretion of the Board, the Board may (whether by terms of the Option or by its election notwithstanding the terms of an Option):

- (a) with the exception of non-Vested Options granted to all persons engaged to conduct Investor Relations Activities, allow non-Vested Options to be treated as Vested upon

Termination of employment or service of a Participant, as to any or all of Termination, death or Disability;

- (b) provide that the Options with respect to certain classes, types or groups of Participants will have different acceleration, forfeiture, termination, exercise, continuation or other terms than other classes, types or groups of Participants. Without limiting the foregoing, but rather as an example of the foregoing, Options to Directors may specify that they will become Vested in full upon Resignation, death, Disability or other change of status even though Options to Employees do not provide for such acceleration;
- (c) provide for the continuation (of up to one (1) year) of any Option for such period and upon such terms and conditions as are determined by the Board in the event that a Participant ceases to be an Eligible Participant;
- (d) subject to the applicable Exchange Policies, provide that Vested Options may be exercised for periods (of up to one (1) year) longer or different from those set forth in Section 6.1 but in no event shall the Board provide that Vested Options may be exercised beyond such Vested Option's original expiry date; or
- (e) set any other terms for the exercise or termination of Options upon Termination of employment, relationship or service.

## **ARTICLE 7 TRANSFERABILITY**

### **7.1 Transfer Restrictions**

Subject to Section 8.1, no Option, and no rights or interests therein, shall or may be assigned, transferred, sold, exchanged, encumbered, pledged or otherwise hypothecated or disposed of by a Participant other than by testamentary disposition by the Participant or the laws of intestate succession. No such interest shall be subject to execution, attachment or similar legal process including without limitation seizure for the payment of the Participant's debts, judgments, alimony or separate maintenance.

## **ARTICLE 8 ADJUSTMENTS**

### **8.1 No Restrictions on Action**

The existence of the Plan and/or the Options granted hereunder shall not limit, affect or restrict in any way the right or power of the Board or the shareholders of the Company to make or authorize (i) any adjustment, recapitalization, reorganization or other change in the capital structure or business of the Company, (ii) any merger, consolidation, amalgamation or change in ownership of the Company, (iii) any issue of bonds, debentures, capital, preferred or prior preference shares ahead of the Shares or affecting the capital of the Company or the rights holders of Shares in respect thereof, (iv) any dissolution or liquidation of the Company, (v) any sale or transfer of all or any part of the assets or business of the Company or (vi) any other corporate act or proceeding with respect to the Company. No Participant or any other Person shall have any claim against any member of the Board of Directors or the Board, or the Company or any employees, officers or agents of the Company as a result of any such action.



## **8.2 Recapitalization Adjustment**

- (a) In the event that (A) a dividend shall be declared upon the Shares or other securities of the Company payable in Shares or other securities of the Company, (B) the outstanding Shares shall be changed into or exchanged for a different number or kind of shares or other securities of the Company or of another corporation or entity, whether through an arrangement, plan of arrangement, amalgamation or other similar statutory procedure or a share recapitalization, subdivision, consolidation or otherwise, (C) there shall be any change, other than those specified in (A) or (B) above, in the number or kind of outstanding Shares or of any securities into which such Shares shall have been changed or for which they shall have been exchanged, or (D) there shall be a distribution of assets or shares to shareholders of the Company out of the ordinary course of business, then, the Board shall determine whether an adjustment in the number or kind of Shares theretofore authorized but not yet covered by Options, in the number or kind of Shares theretofore subject to outstanding Options, in the Exercise Price applicable under any outstanding Options, in the number or kind of Shares generally available for Options or available in any calendar year under the Plan and/or such other adjustment as may be appropriate should be made, in order to ensure that, after any such event, the Shares subject to the Plan and each Participant's proportionate interest shall be maintained substantially as before the occurrence of the event, and if the Board determines that an adjustment should be made, such adjustment shall be made and be effective and binding for all purposes, provided Exchange approval is obtained (if applicable).
- (b) In the case of any such adjustment as provided for in this Section 8.2, the Exercise Price shall be adjusted appropriately to reflect such adjustment. No adjustment provided for in this Section 8.2 shall require the Company to issue a fractional Share and the total adjustment with respect to each outstanding Option shall be limited accordingly.

## **ARTICLE 9 AMENDMENT AND TERMINATION**

### **9.1 General**

The Board may, at any time, suspend or terminate the Plan. Subject to compliance with any applicable law, including the Exchange Policies (if applicable), the Board may also, at any time, amend or revise the terms of the Plan and any Option. No such amendment of the Plan or Option may be made if such amendment would materially and adversely impair any rights arising from any Options previously granted to a Participant under the Plan without the consent of the Participant or the representatives of his or her estate, as applicable.

### **9.2 Shareholder Approval**

To the extent required by applicable law or by the Exchange Policies, shareholder approval or disinterested shareholder approval as required by the Exchange Policies, as applicable, will be required for the following types of amendments:

- (a) any amendment which reduces the exercise price or purchase price of an Option, except for purposes of maintaining an Options value in the case of adjustment or a Change of Control in accordance with the Plan;

- (b) any amendment which either reduces the exercise price or purchase price of an Option or extends the term of an Option, if the holder of such Options is an Insider of Company at the time of such amendment, in which case disinterested shareholder approval as required by the Exchange Policies must be obtained;
- (c) any amendment that would result in the cancellation of an Option in exchange for an Option with a lower Exercise Price from that of the original Option or another Option or cash payment except in the case of adjustment or a Change of Control in accordance with the Plan;
- (d) any amendment extending the term of an Option beyond its original expiry date except as otherwise permitted by the Plan;
- (e) any amendment extending eligibility to participate in the Plan to persons other than Officers, Employees, Directors or Consultants or increasing the annual limit on Options;
- (f) any amendment increasing the maximum aggregate number of Shares that may be subject to issuance at any given time in connection with Options granted under the Plan, subject to adjustments contemplated in this Plan;
- (g) any amendment to these amendment provisions; and
- (h) any other amendment required to be approved by shareholders under applicable law or Exchange Policies.

## **ARTICLE 10 REGULATORY APPROVAL**

Notwithstanding anything herein to the contrary, the Company shall not be obligated to cause to be issued any Shares or cause to be issued and delivered any certificates evidencing Shares pursuant to the Plan, unless and until the Company is advised by its legal counsel that the issuance and delivery of the Shares and such Share certificates is in compliance with all applicable laws, regulations, rules, orders of governmental or regulatory authorities and the requirements of the Exchange. The Company shall in no event be obligated to take any action in order to cause the issuance or delivery of Shares or such certificates to comply with any such laws, regulations, rules, orders or requirements. The Board may require, as a condition of the issuance and delivery of such Shares or certificates and in order to ensure compliance with such laws, regulations, rules, orders and requirements, that the Participant, or any permitted transferee of the Participant under Article 6 hereof or, after his or her death, the Participant's estate, as described in Article 6 hereof, make such covenants, agreements and representations as the Board deems necessary or desirable.

## **ARTICLE 11 NO ADDITIONAL RIGHTS**

No Person shall have any claim or right to be granted Options under the Plan, and the grant of any Options under the Plan shall not be construed as giving a Participant any right to continue in the employment of the Company or affect the right of the Company to Terminate the employment of a Participant. Unless otherwise determined by the Board, neither any period of notice, if any, nor any payment in lieu thereof, upon Termination shall be considered as extending the period of employment for the purposes of the Plan.

## **ARTICLE 12**

### **MISCELLANEOUS PROVISIONS**

#### **12.1 Shareholder Rights**

A Participant shall not have the right or be entitled to exercise any voting rights, receive any dividends or have or be entitled to any other rights as a shareholder in respect of Shares subject to an Option unless and until such Shares have been paid for in full and issued and certificates therefor have been issued to the Participant. A Participant entitled to Shares as a result of the exercise of an Option shall not be deemed for any purpose to be, or have any such rights as a shareholder of the Company by virtue of such exercise or settlement, except to the extent a Share certificate is issued therefor and then only from the date such certificate is issued. No adjustment shall be made for dividends or distributions or other rights for which the record date is prior to the date such share certificate is issued.

#### **12.2 Withholding**

The Company or any Affiliate may, in accordance with all applicable law and the Exchange Policies, withhold from any amount payable to a Participant, either under this Plan or otherwise, such amount as may be necessary so as to ensure that the Company or any Affiliate will be able to comply with the applicable provisions of any federal, provincial, state or local law relating to the withholding of tax or that any other required deductions are paid or otherwise satisfied. Subject to the other provisions of the Plan, the Company shall also have the right in its discretion to satisfy any such liability for withholding or other required deduction amounts by retaining any Shares that would otherwise be issuable on the settlement on an Option and selling them on the Participant's behalf through a broker-assisted sale, or retaining any amount payable, which would otherwise be issued or delivered, provided or paid to a Participant hereunder. The Company may require a Participant, as a condition to exercise of an Option or a Share issuance hereunder, to pay to the Company any amounts as are necessary for the Company to comply with its withholding obligations for any such withholding or other required deduction amounts related to the exercise of Options or a Share issuance hereunder.

#### **12.3 Governing Law**

The Plan, all Option Agreements evidencing Options granted hereunder and any other agreements or other documents relating to the Plan shall be interpreted and construed in accordance with the Organizational Law, except to the extent the terms of the Plan, any supplement to the Plan, or the Option in question expressly provides for application of the laws of another jurisdiction. The Board may provide that any dispute as to any Option shall be presented and determined in such forum as the Board may specify, including through binding arbitration. Any reference in the Plan, in any Option Agreement evidencing Options granted hereunder or in any other agreement or document relating to the Plan to a provision of law or to a rule or regulation shall be deemed to include any successor law, rule or regulation of similar effect or applicability.

#### **12.4 Compliance with Laws of Other Jurisdictions**

Options may be granted to Participants who are citizens or residents of a jurisdiction other than Canada on such terms and conditions different from those under the Plan as may be determined by the Board to be necessary or advisable to achieve the purposes of the Plan while also complying with applicable local laws, customs and tax practices, including any such terms and conditions as

may be set forth in any supplement to the Plan intended to govern the terms of any such Option. In no event shall the eligibility, grant, exercise or settlement of an Option constitute a term of employment, or entitlement with respect to employment, of any employee.

#### **12.5 Severability**

In the event any provision of the Plan shall be held illegal or invalid for any reason, the illegality or invalidity shall not affect the remaining parts of the Plan, and the Plan shall be construed and enforced as if the illegal or invalid provision had not been included.

#### **12.6 Funding**

Except as would not result in adverse tax consequences to a Participant, no provision of the Plan shall require or permit the Company, for the purpose of satisfying any obligations under the Plan, to purchase assets or place any assets in a trust or other entity to which contributions are made or otherwise to segregate any assets, nor shall the Company maintain separate bank accounts, books, records or other evidence of the existence of a segregated or separately maintained or administered fund for such purposes. Participants shall have no rights under the Plan other than as unsecured general creditors of the Company, except that insofar as they may have become entitled to payment of additional compensation by performance of services, they shall have the same rights as other Employees, Officers, Consultants or Directors under applicable law.

#### **12.7 No Guarantee of Tax Consequences**

Neither the Board nor the Company makes any commitment or guarantee that any specific tax treatment will apply or be available to pay Person participating or eligible to participate hereunder.

### **ARTICLE 13 EFFECTIVE DATE AND TERM OF PLAN**

#### **13.1 Effective Date of the Plan**

The Plan became effective upon approval by the Board on July 8, 2022 and was last approved by shareholders of the Company on December 12, 2024.