

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIONS AND RESULTS OF OPERATIONS

Nine months ended September 30, 2023

This Management's Discussion and Analysis of Financial Conditions and Results of Operations ("MD&A") of Fortune Minerals Limited ("Fortune" or the "Company") is dated November 10, 2023 and should be read in conjunction with the Company's unaudited interim condensed consolidated financial statements and the notes thereto for the nine months ended September 30, 2023 and with the annual audited consolidated financial statements and the notes thereto for the year ended December 31, 2022, prepared in accordance with International Financial Reporting Standards ("IFRS"). This discussion contains certain forward-looking information and is expressly qualified by the cautionary statement at the end of this MD&A. All dollar amounts are presented in Canadian dollars unless indicated otherwise. Unless the context otherwise requires, the terms "Fortune" and "the Company" where used herein refer to Fortune Minerals Limited and its subsidiaries on a consolidated basis.

SUMMARY OF QUARTERLY RESULTS

The following table provides selected consolidated financial information that is derived from the unaudited interim condensed consolidated financial statements and audited consolidated financial statements of the Company. The amounts represent the three-month periods ended:

	2023			2022				2021
	Sept-30	Jun-30	Mar-31	Dec-31	Sept-30	Jun-30	Mar-31	Dec-31
Revenue and Other Income	4,858	1,856	1,363	2,768	1,271	1,046	2,776	176,817
Net income (loss)	(796,047)	(617,307)	(617,532)	(31,175,952)	(852,792)	(1,094,522)	153,999	(380,540)
Basic and fully diluted loss per common share⁽¹⁾	—	—	—	(0.09)	—	—	—	—

Notes:

(1) The sum of quarterly income (loss) per common share for any given period may not equal the year-to-date amount due to rounding.

Fortune has undertaken the following activities during the nine months ended September 30, 2023 in support of corporate financing initiatives and its wholly owned NICO cobalt-gold-bismuth-copper deposit and proposed mine ("NICO") in the Northwest Territories ("NWT") and a related hydrometallurgical refinery ("Refinery") proposed to be constructed in Alberta, Canada (collectively, the "NICO Project"), as well as permitting and optimizations to produce a more financially robust development:

- On March 9, 2023, the Wek'eezhii Land and Water Board (WLWB) met and approved the renewal of the Land Use Permit (LUP) for a 5-year term effective March 24, 2023. The new LUP required an increase to the existing security deposit of \$24,568;
- On July 31, 2023, Fortune entered into an agreement to extend the Option to Purchase Agreement ("2022 Option") for the brownfield site in Lamont County, in Alberta's Industrial Heartland, to December 31, 2023, in consideration for the payment of \$15,000 per month, deductible from the purchase price, provided the option has not been exercised on or before the date of the consideration is due and by providing the vendor with use of the facility for a period of up to 18 months;
- Fortune signed a Memorandum of Understanding ("MOU") with Rio Tinto to develop technology that will improve recovery of the critical minerals cobalt and bismuth. Testing will be done at Rio Tinto's Kennecott integrated copper mining and smelting operations in Utah and at Fortune's planned Alberta Refinery;
- Fortune is engaged with various municipal, territorial, provincial and federal governments to attract political and financial support for the vertically integrated NICO Project and strengthen domestic supply chains for Critical Minerals needed in new technologies and the growing green economy; and,
- Fortune continues to review the engineering and execution plans for the NICO Project to assess various opportunities to mitigate capital and operating cost escalation and accelerate processing of higher margin ores to improve project economics.

OVERVIEW

Fortune's vision is to be a recognized developer, miner, processor and refiner of Critical Minerals needed in new technologies and the growing green economy, together with gold and other by-products contained in the Company's mineral deposits. Supporting the vision is Fortune's mission to profitably produce specialty and precious metals to meet the needs of our customers and partners, and to attract and develop an exceptional team of people motivated to acquire, explore, develop, mine and reclaim resource properties in a safe and responsible manner. The Company's most significant asset is the NICO Project.

The Canadian and United States ("U.S.") governments have signed a Joint Action Plan on Critical Mineral Collaboration to enable more North American production of Critical Minerals. Minerals considered critical for this purpose have use in important industrial and defense applications, cannot be easily substituted by other minerals, and their supply chains are threatened by geographic concentration of production and/or geopolitical risks such as political instability in the source countries, and/or jurisdictions that are unfriendly to Canada or have poor environmental, social and governance ("ESG"). Cobalt and bismuth are identified as Critical Minerals by the U.S., European Union ("E.U.") and the Canadian governments. The Canadian Critical Minerals List also includes copper.

Fortune has been in discussions with the Canadian, U.S. and E.U. governments as well as Provincial governments seeking to secure financial support for the NICO Project and its development. On April 7, 2022, the Government of Canada ("GOC") announced \$3.8 billion in financial support for Critical Minerals in its 2022 Budget in order to accelerate domestic production and processing of Critical Minerals. Cobalt, nickel and lithium are a priority for support because of their use in lithium-ion rechargeable batteries to power electric vehicles, portable electronics and stationary storage cells to make electricity use more efficient. Fortune has applied to Natural Resources Canada and Alberta Innovates for grants to support a mini-pilot program to provide additional information needed for detailed engineering. These applications are in process and decisions are pending regarding their approval with a decision expected in the next quarter. Fortune also has a grant application with the U.S. Department of Defense for matching grants to advance the NICO Project permitting, engineering, and an updated Feasibility Study. These grants are being made available pursuant to a new Defense Production Act Title III Presidential Directive to support North American battery materials production due to the war in the Ukraine.

NICO Project

Fortune continues to advance its wholly owned NICO Project and the Company's business activities have been focused on certain priority critical path activities required to advance permitting and financing for the planned development. The NICO Project comprises a proposed open pit and underground mine and a mill and concentrator in the NWT, with a related Refinery which is planned to be located in Alberta. A brownfield site has been identified with requisite planning approvals already in place and existing facilities, including 42,000 square feet of serviced shops and buildings to materially reduce capital costs for the planned development. The Company has entered into the 2022 Option in respect of this Refinery site and the agreement has been extended to the end of 2023.

In 2014, a Feasibility Study (the "2014 Feasibility Study") for the NICO Project was summarized in a Technical Report reflecting the planned development, dated May 5, 2014, prepared by Micon International Limited ("Micon") and entitled "*Technical Report on the Feasibility Study for the NICO Gold-Cobalt-Bismuth-Copper Project, Northwest Territories, Canada*" (the "Technical Report") and filed on SEDAR. Before completing an updated Technical Report for the NICO Project, Fortune has been investigating a number of opportunities to optimize the NICO Project to produce a more financially robust project. They include:

- A new Mineral Resource model was developed with a more constrained approach to the mineralization boundaries to reduce internal and external modeling dilution and better differentiate higher grade resource blocks for earlier processing;
- The new model also identified some additional high-grade drill intercepts as well as mineralized material at the volcanic sedimentary rock interface that were not included in previous Mineral Resource estimates;
- The grade interpolation wireframe boundaries were also extended to surface where the deposit is known to outcrop and to depth where the gold zone had been too abruptly terminated;

- A new mine plan and schedule has been completed based on the new Mineral Resource model with a re-optimized open pit shell, an expansion of the gold-rich ores designated for underground mining near the existing decline ramp, which would be processed in years 2 to 4 of the planned mine life, and a stockpiling strategy to defer processing of low margin ores;
- The open pit mine fleet has been amended with smaller equipment to reduce dilution with waste rock and match the lower mining rate;
- The Company is reviewing equipment selection and installations to reduce capital costs; and,
- The Company's planned new refinery site in Lamont County, Alberta.

The Tlich Highway to the community of Wha Tì was opened to the public on November 30, 2021, which together with the spur road to the mine the Company plans to build, will enable the Company to construct the mine with all-season road access, reducing capital costs, reducing the construction schedule, and mitigating supply chain risks during construction.

Fortune has experienced personnel focused on advancing the NICO Project towards commercial production, while also minimizing the risks associated with its development. Fortune is committed to developing its project in a socially and environmentally responsible manner. Fortune continues to work with a number of private sector companies and potential strategic partners interested in the Critical Minerals and/or the gold contained in the NICO Project.

The increasing demand for batteries in electric vehicles, portable electronics and stationary storage cells and government concerns over the supply chains for critical minerals are expected to support strong cobalt prices to enable the successful development of the NICO Project. Fortune expects to also produce environmentally friendly bismuth metal and oxide products used in the automotive and pharmaceutical industries and the growing demand as a non-toxic and environmentally safe replacement for lead in alloys and compounds where lead toxicity is a concern or banned from recent legislation. Bismuth demand is also growing in metal alloy plugs to decommission oil and gas wells and seal the wells to mitigate greenhouse gas leakage, blowouts and migration of subsurface waters that can contaminate aquifers. The U.S. Department of Energy has also conducted test work validating the superior performance of manganese-bismuth magnets for use in electric vehicle motors. The NICO Project will be a significant producer of gold and copper will also be produced as a minor by-product. Fortune will be able to demonstrate supply chain transparency and custody control of metals from ores through to the production of value-added products and mitigate risks from geographic concentration of supply from the Democratic Republic of the Congo and China.

RESULTS OF OPERATIONS

Summary

The Company's net loss for the three and nine months ended September 30, 2023 was \$796,047 and \$2,030,886, respectively, or \$Nil per common share for both periods compared to a net loss of \$852,792 and \$1,793,315 or \$Nil per common share for the same periods in the prior year. The change year over year is primarily due to the change in fair value related to derivative liability offset by stock-based compensation and interest expense as discussed in "Expenses" below.

Revenue and Other Income

Revenue and other income increased in 2023 to \$4,858 and \$8,077, respectively, for the three and nine months ended September 30, 2023, compared to \$1,271 and \$5,093 for the same period in the prior year. The increase for the nine-month period is primarily the result of a decrease in interest income earned on cash and cash equivalent balances offset by an increase in interest rates and recognition of flow-through share premium income.

Expenses

Expenses, excluding change in fair value related to derivative liability, decreased in 2023 to \$800,905 and \$2,038,963, respectively, for the three and nine months ended September 30, 2023 compared to \$857,063 and \$2,998,408, respectively, for the prior year.

The decrease year over year is primarily attributable to a decrease in interest expenses related to interest accrued on the Company's debts as some of the debt was settled toward the end of 2022 and the value of the stock-based compensation granted was lower than in prior year.

The change in fair value related to derivative liability recognized a gain of \$3,000 and \$1,200,000, respectively, for the three and nine months ended September 30, 2022. The underlying warrants of the derivative liability expired in August 2022.

Deferred Taxes

The Company has not recognized a net deferred income tax recovery or provision for the three and nine months ended September 30, 2023 and 2022. During the nine months ended September 30, 2023, recognition of (i) \$538,000 from the estimated tax loss; and (ii) \$14,000 for tax rate difference resulted in a tax recovery which was offset by: (i) a tax provision of \$457,000 for a loss carryforward not recognized; and (ii) \$95,000 for non-deductible stock-based compensation and other expenses.

During the same period in 2022, recognition of (i) \$475,000 from the estimated tax loss; (ii) \$318,000 for non-deductible change in fair value of derivative; and (iii) \$171,000 for tax rate difference resulted in a tax recovery which was offset by: (i) a tax provision of \$575,000 for a loss carryforward not recognized; and (ii) \$389,000 for non-deductible stock-based compensation and other expenses.

During the three months ended September 30, 2023, recognition of (i) \$211,000 from the estimated tax loss; and (ii) \$5,400 for tax rate difference resulted in a tax recovery which was offset by: (i) a tax provision of \$183,400 for a loss carryforward not recognized; and (ii) \$33,000 for non-deductible stock-based compensation and other expenses. During the same period in 2022, recognition of (i) \$226,000 from the estimated tax loss; (ii) \$1,000 for non-deductible change in fair value of derivative; and (iii) \$1,000 for tax rate difference resulted in a tax recovery which was offset by: (i) \$165,000 for a loss carryforward not recognized; and (ii) \$63,000 for non-deductible stock-based compensation and other expenses.

A valuation allowance of \$26,940,000 has been recognized related to the uncertainty of realizing the benefit of deferred income tax assets in future years.

Cash Flow

Cash used in operating activities during the three and nine months ended September 30, 2023 was \$264,830 and \$814,162, respectively, compared to \$215,668 and \$899,764, respectively, for 2022. The decrease in use of cash in operating activities year over year is mainly attributed to a decrease in activity related to corporate development.

Cash used in investing activities was \$131,311 and \$323,828, respectively, compared to \$170,201 and \$605,445, respectively, for the three and nine months ended September 30, 2023 and 2022, respectively. This decrease is related primarily to a decrease in exploration and evaluation activity and decrease in the purchase of capital assets.

The NICO Project, and the Company's other exploration projects are classified as exploration and evaluation stage projects for accounting purposes. Exploration and evaluation cash expenditures incurred by Fortune on its properties during the three and nine months ended September 30, 2023 were \$68,850 and \$156,006, respectively, and were spent on the projects as follows:

	Three months ended September 30, 2023	Nine months ended September 30, 2023
NICO	\$ 68,850	\$ 153,126
All Other Projects	—	2,880
Total cash exploration and evaluation expenditures	\$ 68,850	\$ 156,006

For comparison, exploration and evaluation expenditures incurred by Fortune on its properties during the three and nine months ended September 30, 2022 were \$100,318 and \$324,291 respectively, and were spent on the projects as follows:

	Three months ended September 30, 2022	Nine months ended September 30, 2021
NICO	\$ 100,318	\$ 321,488
All Other Projects	—	2,803
Total cash exploration and evaluation expenditures	\$ 100,318	\$ 324,291

Cash provided by financing activities increased to \$168 and \$1,105,778, respectively, compared to \$184,921 and \$222,921, respectively, for the three and nine months ended September 30, 2023 and 2022, respectively. Cash provided in 2023 was a result of the issuance of units and flow-through shares while cash provided in 2022 related to the exercise of stock options and issuance of units.

LIQUIDITY AND CAPITAL RESOURCES

As at September 30, 2023, Fortune had cash and cash equivalents of \$46,438 and negative working capital of \$9,181,059 compared to \$520,632 and negative working capital of \$13,426,033, respectively, for the prior year. The negative working capital at September 30, 2023 is a result of debt maturing in December 2023 as discussed below.

The Company regularly reviews its planned activities relative to available funding and prioritizes activities based on what is required to complete critical path activities and budgets accordingly. The Company invests its surplus cash in low risk, liquid investments, which typically have low yields but hold their value during times of market uncertainty. With its existing working capital, the Company will require additional financing to conduct certain critical path activities for 2023 and to repay its outstanding debt. The NICO Project will also require further funding to maintain its operations and advance the project through to production. The Company has historically been successful in financing its activities, however, there are no assurances that it will be successful in raising future funds required, especially considering the impacts inflation, increasing interest rates, and the Russia/Ukraine conflict could have on the global financial markets as a whole. Management is continuously pursuing and considering various financing opportunities.

On February 3, 2023, March 6, 2023 and March 15, 2023, the Company entered into subscription agreements to sell 2,846,643, 714,285 and 4,331,428 units respectively, raising gross cash proceeds of \$484,100. Each unit consists of one common share and one common share purchase warrant. One warrant entitles the holder to purchase one common share of the Company for \$0.10 for two years from the date of issuance. Of the shares issued, 976,643 were issued in lieu of 11 months of rent on the Company's leased office, with a fair value of \$68,365. Finder's fees with a fair value of \$18,410 was earned on the transactions and settled in cash and the issuance of 263,000 warrants. These warrants have an exercise price of \$0.07 and can be exercised within two years of issuance. On June 15, 2023, the Company entered into a flow-through agreement to issue 10,000,000 units raising gross cash proceeds of \$700,000. Each unit consists of one common share and one-half common share purchase warrant. One warrant entitles the holder to purchase one common share of the Company for \$0.10 for two years from the date of issuance.

The following is a summary of contractual obligations for the next five years and thereafter:

Contractual Obligations	Payments Due by Year				
	Total	Less than 1 year	1-3 years	4-5 years	After 5 years
<i>Accounts payable and accrued liabilities</i>	\$ 128,409	\$ 128,409	\$ —	\$ —	\$ —
<i>Lease liability</i>	254,120	49,666	138,344	66,110	—
<i>Current debts</i>	8,048,651	8,048,651	—	—	—
<i>Long-term debt</i>	60,000	—	60,000	—	—
<i>Interest on debt</i>	1,236,240	1,236,240	—	—	—
<i>Provision for environmental rehabilitation</i>	167,569	—	—	—	167,569
Total Contractual Obligations	\$ 9,894,989	\$ 9,462,966	\$198,344	\$ 66,110	\$ 167,569

The current debts represent a debenture in the principal amount of \$5,298,651 held by a previous secured creditor of the Company and a \$2,750,000 secured loan. The debenture has an aggregate principal amount of \$5,298,651, matures on December 31, 2023, bears interest at a rate of 10% per annum, compounded monthly in arrears, and is secured by all of the assets of the Company, including the NICO Project. The Loan and Security Agreement ("Loan") for \$2,750,000, bears interest at 9% per annum, compounding annually, and both principal and interest are payable at maturity. The loan is secured by the mining leases for NICO.

Subsequent to September 30, 2023 the Company secured a loan in the amount of \$250,000. The loan matures on January 31, 2024, bears interest at 9% per annum, compounding annually and both principal and interest are payable at maturity.

The long-term debt represents a \$60,000 Canadian Emergency Business Account ("CEBA") non-interest-bearing loan.

The CEBA, Loan and debentures balances have been recorded in the interim condensed consolidated financial statements at their net present value using an effective interest rate of 12%, 20% and 30%, respectively.

In addition to contractual obligations noted, non-discretionary budget commitments required to keep current mining leases for NICO in good standing consist of annual payments of \$13,803 plus an additional \$2,350 for water licenses.

The Company's current environmental reclamation obligations as defined by government regulators are fully secured by cash held in accounts with a large Canadian financial institution for NICO and Arctos. Additional financing is required to construct mine infrastructure and processing facilities and to acquire additional equipment for the NICO Project. Potential sources for future funding include but are not limited to equity financing, project financing, off-take and royalty agreements, additional strategic partnerships, mergers and acquisitions. The Company continues to evaluate its alternatives with a view to executing a financing plan suitable to fund its transformation into a producer and minimize potential dilution to shareholders.

OUTLOOK

The Company's principal objective is to achieve successful financing and development of the NICO Project. The Company's activities in pursuit of its objectives are subject to many risks as discussed under the heading "Risks and Uncertainties" section in the MD&A for the year ended December 31, 2022 filed on SEDAR+. The most significant risk to meeting its objectives for the NICO Project continues to be the ability to finance the construction costs for the project. Additional risks include purchasing lands and acquiring all necessary permits to provide the Company with the flexibility to construct its own Refinery. A refinery site has been identified in Alberta, Canada, and the Company has until December 31, 2023 to complete the purchase, under the amended Extension to Option to Purchase Agreement. A significant risk to the NICO Project has now been removed with the completion of the Tlicho Road that opened to the public November 30, 2021. In addition, the Company has completed an Access Agreement with the Tlicho Government that sets out the terms and conditions for the construction of a spur road to the mine. Other

risks are primarily from external parties such as government regulators, First Nations and investors who have significant influence over the outcome of the Company's efforts and external factors such as commodity prices, economic conditions and the financial markets. Accordingly, management has sought and continues to seek ways to address risks in its business model and has developed appropriate strategies to move forward by focusing expenditures on critical path activities in a socially and environmentally responsible manner.

Major milestones to achieve on the path forward for the development of the NICO Project include:

- completion of various strategies to mitigate capital and operating cost escalation for the vertically integrated project to make it more financially robust;
- completion of the purchase of the NICO Refinery site;
- engaging with local governments and communities around the Refinery site and securing the permits required for its construction and operation;
- updating the engineering to incorporate identified optimizations to the 2014 Feasibility Study based on current estimates of costs and commodity prices to support a more financially robust project;
- Complete an updated Feasibility Study to support project financing and construction;
- continuing engagement with governments in Canada and the U.S for financial support for the NICO Project development;
- continuing with the programs required to meet water license pre-construction requirements for the NICO site;
- submitting applications to complete the remaining permits for the NICO access road, renewal of land use permits for the mine's current exploration site (in progress), and regulatory compliance for the water license;
- advancing the negotiations with the Tlicho Government for a Participation Agreement;
- identifying and engaging strategic partners to support the financing and development for the NICO Project;
- arranging the project financing and potential transactions to finance the NICO Project; and
- continuing engineering and procurement activities.

In the nine months ended September 30, 2023, the Company continued its dialogue with potential strategic partners. The Company has made significant progress towards achieving its milestones through the federal and Tlicho Government approvals for the NICO mine and mill, and renewal of the land use permit and/or Type A water license for the NICO site. The Company currently holds land use permits for exploration and mining and will reapply for permits to allow for several improvements identified by the Company.

Activities undertaken during 2023 towards achieving the next major milestones for the NICO Project will remain the Company's focus through 2023. As it pursues this objective, the Company will strive to prudently manage capital resources and mitigate risks.

TRANSACTIONS WITH RELATED PARTIES

During the nine months ended September 30, 2023, the Company paid key management personnel, including officers, directors, or their related entities, an aggregate of \$359,589 for salaries and benefits and consulting and/or management services when compared to \$400,840 for the prior year. In addition, stock options with a fair value of \$333,000, using the Black-Scholes option pricing model, were granted in the nine months ended September 30, 2023 when compared to \$646,000 for the same period in 2022. At September 30, 2023, \$28,515 was owing to these related parties for services received during the period when compared to \$14,450 at September 30, 2023.

The following table summarizes the amounts paid and payable to related parties and the nature of the payments as at September 30, 2023:

Fortune Minerals Limited
Management's Discussion and Analysis of Financial Conditions and Results of Operations
Nine Months Ended September 30, 2023

Related Party ¹	Relationship	Business Purpose of Transaction						Total	
		Salaries and Benefits ⁴		Consulting Services		Stock Options		Paid/Awarded	Payable
		Paid	Payable	Paid	Payable	Granted ⁵	Payable		
Goad, Robin ²	President & CEO, Director	\$ 6,477	\$ -	\$ 173,077	\$ 14,423	\$ 90,000	\$ -	\$ 269,554	\$ 14,423
Koropchuk, Glen	Director	-	-	-	-	24,000	-	24,000	-
McVey, John	Director	-	-	-	-	30,000	-	30,000	-
Naik, Mahendra	Director	5,986	-	-	-	60,000	-	65,986	-
Penney, Patricia	Interim CFO	105,445	5,192	-	-	37,500	-	142,945	5,192
Ramsay, David	Director	-	-	-	-	24,000	-	24,000	-
Schryer, Richard ³	VP Environmental & Regulatory Affairs	6,304	-	62,300	8,900	37,500	-	106,104	8,900
Yurkowski, Edward	Director	-	-	-	-	30,000	-	30,000	-
Total		\$ 124,212	\$ 5,192	\$ 235,377	\$ 23,323	\$ 333,000	\$ -	\$ 692,589	\$ 28,515

¹ No amounts were paid or payable for the nine months ended September 30, 2023 for David Knight, the Company's Corporate Secretary.

² Robin Goad is engaged to provide services of President and Chief Executive Officer of the Company pursuant to an independent consultant agreement and does not receive additional compensation for his services as a director.

³ Richard Schryer is engaged to provide services of VP Environmental & Regulatory Affairs of the Company pursuant to an independent consultant agreement.

⁴ Salaries and benefits include a base salary plus benefits that are basic in nature, require participants to contribute to the premium costs and includes certain co-pay

⁵ The value of options granted are calculated using the Black-Scholes option pricing model.

CRITICAL ACCOUNTING ESTIMATES

The Company continues to consider, on a regular basis, whether indicators exist that suggest that the carrying value of its projects is impaired for accounting purposes. While the market capitalization relative to the carrying value of the Company's projects is reviewed, it is not considered a sole indication of impairment. Given the Company's stage of development and the volatility of the market, using the share price as a sole indication of impairment is not practical, although the Company does monitor the magnitude of the gap between its market capitalization and the project carrying values. On September 30, 2023, the Company considered whether there had been any significant changes to indicators and whether any new indicators were present. Management determined that as a result of obtaining limited financing during the year, substantive expenditure on further exploration for and evaluation of mineral resources of the NICO Project cannot be budgeted or planned and completed an impairment assessment of the NICO Project. As a result of that analysis, management has determined that the carrying value of its projects is not impaired or does not require a reversal of a prior impairment charge.

Below are certain factors which management believes support the carrying values of its projects and are not fully reflected in the Company's market capitalization:

- the Company has obtained environmental assessment approval for the NICO mine and concentrator site in the NWT. The Company is focused on obtaining all necessary permits for the NICO Project to proceed, and has plans in place to help achieve this;
- the Company has obtained Land Use permits for the NICO mine and exploration activities. Permits are continuously being updated and renewed as required;
- the Company has obtained a water license for the NICO mine. The company was recently issued a new land use permit for the current exploration camp and exploration activities;
- the feasibility study completed in 2014 on the NICO Project demonstrates a net present value in excess of the carrying values of the project;
- the Company is engaged with various cobalt and bismuth experts to analyze the market as it relates to cobalt and bismuth products and the results of such analyses continue to demonstrate significant opportunities for the NICO Project returns relative to metal prices, particularly as a consequence of the growing demand for cobalt in high performance rechargeable batteries contributing to an average cumulative annual growth rate of approximately 6% as well as risks to manufacturers from constrained and geographically concentrated supply chains;
- the GNWT opened the Tlicho Road to the public effective November 30, 2021 and is a key enabler for the development; and
- the Company has identified a site in Alberta to build its Refinery, a brownfield location with existing facilities that could materially reduce the capital costs for the planned development.

FINANCIAL INSTRUMENTS

As at the date hereof, the Company's financial instruments consist of: cash and cash equivalents, reclamation security deposits, and accounts receivable which are financial assets designated as financial assets at amortized cost, measured initially at fair value and subsequently on the basis of amortized cost using the effective interest rate method; accounts payable and accrued liabilities, lease liability, provision for environmental rehabilitation, current debts and long-term debt, which are financial liabilities designated as financial liabilities at amortized cost, measured initially at fair value and subsequently on the basis of amortized cost using the effective interest rate method. It is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial instruments.

During the nine months ended September 30, 2023 and 2022, profit and losses associated with each financial instrument are as follows:

	Impact on Profit (Loss)	
	2023	2022
Provision for environmental rehabilitation	880	(1,580)
Long-term debts	(972,820)	(1,149,288)
Derivative liability	—	1,200,000

ADDITIONAL INFORMATION

Additional information relating to the Company, including its annual information form, is available on SEDAR+ at www.sedarplus.ca.

SHARE DATA

As at the date hereof, the Company has:

1. 477,643,862 common shares issued and outstanding;
2. 20,781,106 warrants outstanding which entitle the holders to purchase one common share at various prices between \$0.036 and \$0.11 and expiring at various dates between August 26, 2024 and October 27, 2025; and
3. stock options outstanding to purchase an aggregate of 28,200,000 common shares expiring at various dates until August 23, 2025 and exercisable at various prices between \$0.045 and \$0.105 per common share.

All stock options have vested as at the date hereof.

INTERNAL CONTROLS OVER EXTERNAL FINANCIAL REPORTING

The control framework used to design and assess the effectiveness of the Company's internal controls over financial reporting is the *Internal Control - Integrated Framework* (COSO Framework) published by The Committee of Sponsoring Organizations of the Treadway Commission (COSO).

The Company assesses internal controls over financial reporting on an ongoing basis and, where determined appropriate, proactively implements enhancements to the design of controls required to support anticipated changes to and growth of the business. Due to operational, financial and administrative changes planned to occur as the Company transforms from an exploration company to a producer, changes will be required to the Company's internal controls over financial reporting in order to maintain reasonable assurance regarding the reliability of the Company's financial reporting and preparation of financial statements.

No material weaknesses in the Company's internal controls over financial reporting were identified during the nine months ended September 30, 2023 and there have been no changes made to such internal controls that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.

The disclosure of scientific and technical information contained in this MD&A has been approved by Robin Goad, M.Sc., P.Geo., President and Chief Executive Officer of Fortune, who is a "Qualified Person" under National Instrument 43-101.

This document contains certain forward-looking information. This forward-looking information includes, among other things, statements regarding the anticipated development of the NICO Project, including the building or acquisition of a hydrometallurgical refinery in western Canada, purchase of a brownfield site in Lamont County in Alberta's Industrial Heartland pursuant to the Option to Purchase Agreement and the Extension to Option to Purchase Agreement, and the expected results of the technical report updating the 2014 Feasibility Study. With respect to forward-looking information contained in this document, the Company has made assumptions, including assumptions regarding, among other things, the Company's ability to acquire an existing hydrometallurgical refinery for the NICO Project or acquire land suitable for the construction of such a refinery, the Company's ability to obtain the necessary financing to develop and operate the NICO Project and the related hydrometallurgical refinery, the ability of the Company to obtain all necessary regulatory approvals for the construction and operation of the NICO Project and the related hydrometallurgical refinery, the Company's ability to purchase the brownfield site in Lamont County in Alberta's Industrial Heartland and the timing thereof and the timing of the update of the 2014 Feasibility Study and the results thereof. Some of the risks that could affect the Company's future results and could cause results to differ materially from those expressed in the Company's forward-looking information include: the risk that the Option to Purchase Agreement and its extension may not result in the purchase of a brownfield site in Lamont County in Alberta's Industrial Heartland, the risk that the Company may not be able to carry on operating or to develop, construct and operate the NICO Project, including the related hydrometallurgical refinery; the risk that the Company may not be able to acquire an existing hydrometallurgical refinery or otherwise acquire land suitable for the construction of such a refinery; uncertainties with respect to the receipt or timing of required permits and agreements for the development of the NICO Project, including the related hydrometallurgical refinery; the risk that the update to the 2014 Feasibility Study may not be completed within the time frame anticipated and may not generate improved economics for the NICO Project to the extent anticipated; the risk that the operating and/or capital costs for any of the Company's projects may be materially higher than anticipated; the risk of decreases in the market prices of the metals to be produced by the Company's projects; loss of key personnel; discrepancies between actual and estimated mineral resources or between actual and estimated metallurgical recoveries; the inherent risks involved in the exploration and development of mineral properties and in the mining industry in general; uncertainties associated with estimating mineral resources and even if such resources prove accurate the risk that such resources may not be converted into mineral reserves, once economic conditions are applied; labour shortages; workplace accidents; the cost and timing of expansion activities; changes in applicable laws or regulations; competition for, among other things, capital and skilled personnel; unforeseen geological, technical, drilling and processing problems; compliance with and liabilities under environmental laws and regulations; changes to the Company's current business strategies and objectives; and other factors, many of which are beyond the Company's control. Readers are cautioned to not place undue reliance on forward-looking information because it is possible that predictions, forecasts, projections and other forms of forward-looking information will not be achieved by the Company. These forward-looking statements are made as of the date hereof and the Company assumes no responsibility to update them or revise them to reflect new events or circumstances, except as required by law.