



VECIMA

FIRST QUARTER RESULTS

Management's Discussion and Analysis of

VECIMA NETWORKS INC.

For the three months ended September 30, 2020 and 2019

(unaudited)

VECIMA NETWORKS INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS

NOVEMBER 10, 2020

This Management's Discussion and Analysis (MD&A) provides a review of significant developments that have affected the performance of Vecima Networks Inc. ("Vecima" or the "Company") during the three months ended September 30, 2020.

Our MD&A supplements, but does not form part of, our unaudited interim condensed consolidated financial statements and related notes for the three months ended September 30, 2020 and 2019. Consequently, the following discussion and analysis of the financial condition and results of operations should be read in conjunction with the unaudited interim condensed consolidated financial statements and accompanying notes for the three months ended September 30, 2020 and 2019 which have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. Our MD&A also includes certain non-IFRS financial measures which we use as supplemental indicators of our operating performance and financial position, as well as for internal planning purposes.

The content of this MD&A contains forward-looking statements, which are subject to risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements. Forward-looking statements include, but are not limited to our expectations related to general economic conditions and market trends and their anticipated effects on our business segments, our expectations related to customer demand and the impacts of novel coronavirus pandemic ("COVID-19"). For additional information related to forward-looking statements and material risks associated with them, please see the "Additional Information - Forward-Looking Information" section of this MD&A.

Additional information regarding Vecima, including our Annual Information Form, can be found on SEDAR at www.sedar.com.

Table of Contents

- 1) Company Overview
- 2) Industry Developments
- 3) First Quarter Fiscal 2021 Highlights
- 4) Subsequent Events
- 5) Outlook
- 6) COVID-19 Business Update
- 7) Consolidated Results of Operations
- 8) Summary of Quarterly Results of Operations
- 9) Segmented Information
- 10) Liquidity and Capital Resources
- 11) Off-Balance Sheet Arrangements
- 12) Transactions Between Related Parties
- 13) Proposed Transactions
- 14) Critical Accounting Estimates
- 15) Accounting Pronouncements and Standards
- 16) Disclosure Controls and Procedures
- 17) Internal Control over Financial Reporting
- 18) Business Combination
- 19) Legal Proceedings
- 20) Risks and Uncertainties and COVID-19
- 21) Outstanding Share Data
- 22) Additional Information

Company Overview

Vecima Networks Inc. (TSX:VCM) is a Canadian company founded in 1988 in Saskatoon, Saskatchewan. Today, Vecima has a global presence with offices in Vancouver, Atlanta, Raleigh, Sunnyvale, Qingdao, Shanghai, Tokyo, Amsterdam, London, and a manufacturing facility in Saskatoon. Vecima's corporate head office is located in Victoria, British Columbia.

Vecima is a global leader focused on developing integrated hardware and scalable software solutions for broadband access, content delivery, and telematics. We enable the world's leading innovators to advance, connect, entertain, and analyze. We build technologies that transform content delivery and storage, enable high-capacity broadband network access, and streamline data analytics.

Vecima's business is organized into three segments:

- 1) **Video and Broadband Solutions** (VBS) includes platforms and modules that process data from the cable network and deliver it in formats suitable to be consumed on televisions and Internet devices.
 - a. Our Terrace and TerraceQAM product families meet the needs of the business services vertical, including MDU (multi-dwelling units) and Hospitality (including hotels, motels and resorts).
 - b. Our next generation Entra™ family of products and platforms addresses the network migration to a Distributed Access Architecture (as described below under Industry Developments). The Entra Distributed Access Architecture platform is Vecima's realization of the next generation of hybrid fiber coaxial (HFC) and 10G EPON nodes as optical transport moves away from analog radio frequency (RF) distribution to all digital Ethernet. Our goal is to provide independent, agnostic and future proof Distributed Access solutions that can work with every core vendor and be upgradable to Full Duplex (FDX), Extended Spectrum DOCSIS (ESD), Passive Optical Network (PON) or whatever the future of ultra high speed networks require.

The Entra Distributed Access Architecture (DAA) family of products is divided into five core categories:

- EntraPHY - Multiple variants of the Entra Access Node that can operate as Remote PHY provides a modular platform for deployment of access technologies;
 - EntraMAC - Multiple variants of the Entra Access Node that can operate as Remote MAC-PHY and provides a modular platform for deployment of access technologies;
 - EntraOptical - Consists of both a Chassis and Node based 10G EPON access technologies;
 - EntraControl -
 - The Entra Remote PHY Monitor (RPM), which offers unified control software for management, service assurance and monitoring of access nodes;
 - The Entra Video QAM Manager (VQM), which allows for the integration of video in a DAA environment within existing infrastructure, maximizing efficiency of fiber usage while reducing operational costs; and
 - The Entra Access Controller (EAC) manages all components of a Virtual CCAP Solution; and
 - EntraVideo -
 - The Entra Legacy QAM Adapter (LQA) and DV-12, which provide a simple solution to adapt existing video QAM infrastructure for distributed access; and
 - The Entra Interactive Video Controller (IVC), which supports both next-generation DAA Remote PHY and traditional RF networks providing essential two-way network connectivity for QAM set-top boxes that are heavily deployed and in service today.
- 2) **Content Delivery and Storage** (CDS) includes solutions and software, under the MediaScaleX™ and ContentAgent™ brands, for industries and customers that focus on ingesting, producing, storing, delivering and streaming video content for live linear, Video On Demand (VOD), network Digital Video Recorder (nDVR) and time-shifted TV services.

Our Content Delivery and Storage business focuses specifically on multiple system operators' ("MSO") video content delivery and storage needs under the product categories: Storage, Cache, Origin and Transcode.

- 3) **Telematics** provides fleet managers with the key information and analytics they require to optimally manage their mobile and fixed assets under the Contigo, Nero Global Tracking, and FleetLynx brands.

Industry Developments

Video and Broadband Solutions

Over the last several years, the cable industry has been transitioning towards Distributed Access Architectures (DAA) under the latest DOCSIS 3.1 standard. Some top tier players have initiated a gradual roll-out of this new platform with further large-scale deployments anticipated over the next several years. DOCSIS 3.1 is a critical evolution for the industry in that it unlocks gigabit broadband speeds over existing coaxial cable by allowing data transmission up to 10 Gigabits per second (Gbps) for download speed and 3 Gbps for upload speed. The speed provided by DOCSIS 3.1 is comparable to that of fiber optic connections, thereby allowing cable operators to upgrade their systems, but without the added infrastructure costs of building fiber to the home. Global cable operators expect to benefit from a flexible migration given that DOCSIS 3.1 modems can coexist with older versions and build on top of their previously deployed capacity. The higher efficiency of DOCSIS 3.1 technology also enables significant cost-per-bit reductions relative to DOCSIS 3.0 network solutions.

Starting in calendar 2020, the cable market began a broad shift towards DAA, focusing on Remote PHY technology as more operators recognized its suitability for market needs in terms of speed, agility, user experience and cost savings. The social impacts of the COVID-19 pandemic have since increased demands on network bandwidth, accelerating the push towards distributed access solutions. In 2020, Cable Television Laboratories or CableLabs, a not-for-profit innovation and research and development lab that works in cooperation with cable companies and cable equipment manufacturers, released the DOCSIS 4.0 specifications which includes full duplex DOCSIS (FDX) and extended spectrum DOCSIS (ESD), allowing multi system operators (MSO) to significantly increase their upstream bandwidth.

Content Delivery and Storage

Global demand for Internet Protocol (IP) video content delivery and storage is growing, driven by the rapidly increasing consumption of IP video as consumers turn to streaming services, and cable operators make vast arrays of new IP video content available to subscribers. Service providers are also pursuing new DVR opportunities that shift delivery and storage away from traditional set-top storage to cloud-based models. According to the latest industry analysis in the Cisco Visual Networking Index™, consumer Video on Demand traffic is expected to double by 2022 with IP video comprising 82% of all IP traffic.

Telematics

As asset tracking technology broadens beyond fleet management to asset-intensive industries such as manufacturing, construction, energy and aerospace, Vecima is developing products to capitalize on segments of these markets.

Our Strategy

Our growth strategy focuses on the development of our core technologies, including next generation platforms such as our new DOCSIS 3.1 DAA platform, Entra, as well as new IP video storage and distribution technologies being developed under our MediaScaleX brand within the Content Delivery and Storage segment. We will continue to pursue profitable growth both organically and when appropriate, through value-enhancing strategic acquisitions.

First Quarter Fiscal 2021 Highlights

Financial and Corporate Highlights

- Grew first quarter consolidated sales by 38% to \$27.8 million, from \$20.1 million in Q1 FY2020
- Gross profit increased 24% to \$13.0 million (gross margin of 47%), from \$10.5 million (gross margin of 52%)
- Adjusted EBITDA grew 24% to \$2.2 million, a year-over-year increase of \$0.4 million
- Ended the first quarter in strong financial position with \$27.3 million in cash and working capital of \$48.1 million
- Declared a dividend of \$0.055 per share payable on December 21, 2020 to shareholders of record on November 27, 2020. This represents \$31.1 million returned to shareholders through regular dividends since we initiated our dividends in October 2014

Video and Broadband Solutions (VBS)

- The VBS segment delivered exceptional growth as anticipated with first quarter revenue growing 81% year-over-year as customers began the transition to next generation networks using platforms across Vecima's portfolio. On a sequential quarterly basis, VBS sales increased 29% from fourth quarter sales of \$10.5 million, reflecting higher sales of Entra family and TerraceQAM products
- Entra family
 - Deployments of our next generation Entra DAA products, tied to the earliest stages of the market, contributed sales of \$5.2 million, increasing \$4.9 million year-over-year and \$3.1 million (147%) sequentially. In the first quarter of fiscal 2021 alone, Vecima achieved 98% of the Entra sales realized in the full fiscal 2020 period
 - Production deployments of the industry leading, multi-core interoperable Entra Remote PHY Node increased at the lead Tier 1 customer and deployment-related purchases were initiated at multiple additional MSOs in the first quarter. Combined with the Entra Remote MAC-PHY Node and 10G EPON solutions, Entra DAA platforms have now been sold to over a dozen operators in five continents
 - Our global engagements for the broader Entra portfolio have widened to include 46 MSOs, including operators in the US, Canada, CALA, EMEA and APAC. This includes over 40 operators that are either in lab trial, field trial, or live deployment phases across the globe
 - On August 7, 2020, we significantly expanded and accelerated our Entra offering with the acquisition of Nokia's cable access business. The acquired portfolio includes market-deployed Remote MAC-PHY, access controller and 10G EPON products, and has positioned Vecima as the industry's leading provider of DAA technologies. Today, Vecima's Entra offers the broadest full complement of access network solutions in the industry, spanning the varied needs of cable operators globally. In addition to a powerful suite of platforms and technology, the transaction brought Vecima new facilities in the US and China, and a talented team of over 80 employees that have joined the Company
 - Subsequent to the quarter-end, Vecima was awarded the prestigious Chairman's Advanced Technology Award in the Network Hardware category at the 2020 SCTE-ISBE Cable Tec Expo. The awards were presented to an elite group of technology partners who are helping the cable industry bring the 10G platform to life by paving the way for cable to deliver residential internet speeds up to 10X faster than today's network. The SCTE-ISBE chose to honour recipient companies are laying the foundation for a host of applications that will change the ways we interact with one another and the world around us
 - On October 14, 2020, Vecima was honored with a BTR Diamond Technology Review Award for the Entra EN 2112 Access Node, one of the most compact and feature-rich nodes available today
- Commercial Video (Terrace) family
 - TerraceQAM sales grew to \$4.2 million, up 120% from \$1.9 million in Q1 fiscal 2020 and 25% from \$3.3 million in Q4 fiscal 2020. The lead Tier 1 MSO continued to widen its extensive hospitality services platform, while preparing for migration to the next generation TerraceIQ system
 - Terrace family sales of \$3.5 million provided ongoing contribution as Tier 1 customers neared full coverage leading up to the migration to next generation platforms
 - Subsequent to the quarter-end, Vecima was honored with a BTR Diamond Technology Review Award for Terrace IQ Commercial Video Gateway. Terrace IQ enables seamless migration to next generation IP video delivery technologies with minimal hardware investments when migrating away from traditional architectures

Content Delivery and Storage (CDS)

- CDS segment sales increased to \$13.0 million in Q1, a 15% increase from \$11.3 million in Q1 FY2020 and a very strong result for the seasonally slower first quarter period
- Won two new customers for Vecima's MediaScaleX IPTV solutions, securing an additional two IPTV conversions during the quarter

- The migration to IPTV technologies, including IP Linear broadcast, "over the top", Video on Demand, start-over/catch-up TV, and cloud DVR, continued in full force across Vecima's global customer base, driving increased capacity and network utilization. Record-high IPTV streaming levels were delivered by MediaScaleX networks across nearly all customers
- Provided the IP streaming solution for a Tier 2 operator's 8K Ultra HD resolution delivery, a first-of-its-kind service in North America
- Major feature enhancements were rolled out across the customer base in the first quarter, including advances in DRM, Dynamic Ad Insertion, resiliency to external network issues, and virtualization

Telematics

- Increased engagement with municipal government customers, with two expansions totaling over 300 subscribers
- Continued penetration in the moveable assets market with Vecima, securing four new customers and approximately 100 additional subscribers in the restoration industry, where vehicles are monitored through Bluetooth Low Energy (BLE) tags

Subsequent Events

Performance Share Units

On October 30, 2020, of the 596,065 performance share units (PSUs) granted, 195,188 have vested. The estimated value of the vested PSUs is \$2.5 million. The PSUs will be settled in common shares of the Company. In accordance with our Insider Trading Policy, the issuance of these shares will occur subsequent to the expiry of the Company's blackout period for the quarter ended September 30, 2020.

Outlook

Around the globe, high levels of utilization across our customers' cable and IPTV networks are requiring that operators continue to expand capacity across their networks. Vecima is responding to this demand with an industry-leading portfolio of Distributed Access Architecture (DAA), commercial video and IPTV solutions that enable our customers to expand their capacity and network offerings.

In our Video and Broadband Solutions (VBS) segment, we anticipate a continued building of momentum for our next generation Entra DAA products in fiscal 2021, particularly in the second half. A lead Tier 1 DAA customer is expected to transition to scale deployment during the fiscal year, while a broader set of MSOs are expected to shift from lab trials to initial field deployments. Together with the new DAA Remote MAC-PHY, access controller and 10G EPON products gained through our recent acquisition of the Nokia cable access portfolio, we believe Vecima now offers the industry's strongest and most relevant DAA portfolio for the cable industry evolution underway and we anticipate meaningful sales growth for our entire Entra portfolio in fiscal 2021. We expect the Entra growth to be accompanied by continued demand for our TerraceQAM solution and emerging opportunities for our next generation TerracelQ solution, which will help offset the impact of tapering demand for our legacy cable products.

Our Content Delivery and Storage segment is positioned for measured growth in fiscal 2021 as we consolidate the record-setting new business wins of fiscal 2020 and attract new operators that are just beginning their evolution to IPTV. We note, as always, that the Content Delivery and Storage segment is prone to significant quarter-to-quarter revenue variations due to the size and timing of orders.

In the Telematics segment, we anticipate incremental growth in demand from the fleet tracking market in fiscal 2021, along with continued gradual growth in demand for our asset tracking services.

Overall, we anticipate a very strong fiscal 2021 for Vecima as our multi-year investment, development, and strategic acquisition strategy continues to bear fruit.

COVID-19 Business Update

Social distancing and stay at home mandates related to the COVID-19 pandemic continue to drive unusually high levels of utilization across our customers' cable and IPTV networks. As a manufacturer and provider of communications solutions that expand the capacity of our customers' networks, Vecima's operations are not only deemed essential, but we have seen interest in our solutions increase since the onset of the pandemic.

We have taken a number of proactive steps to protect the health and safety of our employees and to support our ability to provide our products and platforms to our customers worldwide.

Employee Health and Safety: Our highest priority continues to be the well-being of our employees, more than 80% of whom are able to perform their job functions outside of a Vecima facility and are working remotely. A small number of Vecima employees, primarily those in our Saskatoon manufacturing facility, have roles whose physical presence is required to perform their job function. These employees continue to report to work but are subject to strict protocols intended to reduce the risk of transmission, including social distancing, increased cleaning and availability of personal protective equipment as necessary.

Operations and Supply Chain: Our manufacturing sites have continued to operate at or near normal levels, and we have increased inventory levels to enhance our ability to fulfill orders. While lead times for some of our component supplies have subsequently increased, and in certain limited cases we have needed to seek out alternate sources of supply, we have not encountered significant disruptions to our supply chain to date.

While it is difficult to predict what the full economic, supply chain and network development impacts of the COVID-19 pandemic will be, given the evolving and uncertain nature of this crisis, we will continue to monitor the situation closely and make adjustments to our business as necessary. Please see "Risks and Uncertainties and COVID-19" and "Forward Looking Information" for more information on COVID-19 as it pertains to our business.

Consolidated Results of Operations

Amounts are presented in thousands of Canadian dollars except percentages, employees, dividends and per share amounts. This information should be read in conjunction with our financial statements for the relevant periods, including the related notes, and the balance of this MD&A.

Consolidated Statements of Comprehensive Loss Data	Three months ended September 30,			
	2020		2019	
Sales	\$ 27,844	100 %	\$ 20,112	100 %
Cost of sales	14,836	53 %	9,638	48 %
Gross profit	13,008	47 %	10,474	52 %
Operating expenses				
Research and development ⁽¹⁾	6,343	23 %	5,068	25 %
Sales and marketing	3,209	11 %	3,746	18 %
General and administrative	4,791	17 %	3,981	20 %
Share-based compensation	239	1 %	17	- %
Other (income) expenses	(3)	- %	(10)	- %
	14,579	52 %	12,802	63 %
Operating loss	(1,571)	(5)%	(2,328)	(11)%
Finance income	161	- %	208	1 %
Foreign exchange (loss) gain	(225)	(1)%	298	1 %
Loss before taxes	(1,635)	(6)%	(1,822)	(9)%
Income tax recovery	(797)	(3)%	(438)	(2)%
Net loss	(838)	(3)%	(1,384)	(7)%
Other comprehensive (loss) income	(612)	(2)%	223	1 %
Comprehensive loss	\$ (1,450)	(5)%	\$ (1,161)	(6)%
Net loss per share⁽²⁾				
Basic	\$ (0.04)		\$ (0.06)	
Diluted	\$ (0.04)		\$ (0.06)	
Other Data				
Total research and development expenditures ⁽³⁾	\$ 8,158		\$ 6,053	
Adjusted EBITDA ⁽⁴⁾	\$ 2,207		\$ 1,785	
Adjusted earnings per share ⁽⁵⁾	\$ (0.04)		\$ (0.06)	
Number of employees ⁽⁶⁾	456		366	

(1) Net of investment tax credits and capitalized development costs.

(2) Based on weighted average number of common shares outstanding.

(3) See "Total Research and Development Expenditures".

(4) Adjusted EBITDA does not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers. See "EBITDA and Adjusted EBITDA".

(5) Adjusted Earnings per Share does not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers. See "Adjusted Earnings per Share".

(6) The number of employees is determined as of the end of the period and includes employees and contractors from recently acquired business.

Consolidated Statements of Financial Position (unaudited - in thousands of dollars except common share data)	September 30, 2020	June 30, 2020
Cash and cash equivalents	\$ 10,432	\$ 17,350
Short-term investments	\$ 16,910	\$ 17,165
Working capital	\$ 48,058	\$ 55,280
Total assets	\$ 209,300	\$ 210,298
Long-term debt ⁽¹⁾	\$ 4,132	\$ 4,613
Shareholders' equity	\$ 177,599	\$ 179,762
Number of common shares outstanding ⁽²⁾	22,482,015	22,411,612

⁽¹⁾Fiscal 2020 Long-term debt now includes lease liabilities per IFRS 16.

⁽²⁾Based on weighted average number of common shares outstanding.

Adjusted Net Income and Adjusted Earnings per Share

The following table reconciles net income for the period to adjusted net income as well as earnings per share to adjusted earnings per share. The term "adjusted net income" refers to net income or net loss as reported in the IFRS financial statements, excluding any amounts included in net income or net loss for gains and losses on the sale of non-core property, plant and equipment ("PP&E"), intangible assets, and assets held for sale, impairments of intangible assets, restructuring costs, and the tax effect of these adjusted items. We believe that adjusted net income and adjusted earnings per share provides supplemental information for management and our investors because they provide for the analysis of our results exclusive of certain items which do not directly correlate to our business of selling broadband access products, content delivery and storage products and services or supplying telematic services. Adjusted net income and adjusted earnings per share do not have a standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers.

Calculation of Adjusted Earnings Per Share (unaudited - in thousands of dollars except per share amounts)	Three months ended September 30,	
	2020	2019
Net loss	\$ (838)	\$ (1,384)
Adjusted net loss	\$ (838)	\$ (1,384)
Net loss per share	\$ (0.04)	\$ (0.06)
Adjusted loss per share	\$ (0.04)	\$ (0.06)

EBITDA and Adjusted EBITDA

The following table reconciles net income for the period to EBITDA and Adjusted EBITDA. The term "EBITDA" refers to net income or net loss as reported in the IFRS financial statements, excluding any amounts included in net income or net loss for income taxes, interest expense, and depreciation and amortization for PP&E, right-of-use assets, deferred development and intangible assets. The term "Adjusted EBITDA" refers to EBITDA adjusted for: gains and losses on sale of PP&E, intangible assets, and assets held for sale; impairment of PP&E; impairment of deferred development costs and other intangible assets; restructuring costs; and share-based compensation expense. We believe that Adjusted EBITDA is useful supplemental information for management and for our investors because it provides for the analysis of our results exclusive of certain non-cash items and other items which do not directly correlate to our business of selling broadband access products, content delivery and storage products and services or supplying telematic services. EBITDA and Adjusted EBITDA are not recognized measures under IFRS and, accordingly, investors are cautioned that EBITDA and Adjusted EBITDA should not be construed as alternatives to net income, determined in accordance with IFRS, or as indicators of our financial performance or as measures of our liquidity and cash flows.

Calculation of Adjusted EBITDA	Three months ended September 30,	
	2020	2019
Net loss	\$ (838)	\$ (1,384)
Income tax recovery	(797)	(438)
Interest expense	59	80
Depreciation of PP&E	567	509
Depreciation of right-of-use assets	365	341
Amortization of deferred development costs	1,674	1,669
Amortization of intangible assets	936	977
EBITDA	1,966	1,754
Loss on sale of property, plant and equipment	2	14
Share-based compensation	239	17
Adjusted EBITDA	\$ 2,207	\$ 1,785
Percentage of sales	8 %	9 %

Total Research and Development Expenditures

The following table reconciles research and development expenses reported in accordance with IFRS as shown on the consolidated statements of comprehensive income (research and development) to our actual cash research and development expenditures (total research and development expenditure) below:

Calculation of Research and Development Expenditures	Three months ended September 30,	
	2020	2019
Research and development per statements of comprehensive loss	\$ 6,343	\$ 5,068
Deferred development costs	3,448	2,650
Investment tax credits	41	38
Amortization of deferred development costs	(1,674)	(1,669)
Government grants	-	(34)
Total research and development expenditure	\$ 8,158	\$ 6,053
Percentage of sales	29 %	30 %

Summary of Quarterly Results of Operations

The following information has been derived from our consolidated financial statements for the three months ended September 30, 2020 and 2019 in accordance with IFRS. This information should be read in conjunction with those financial statements and their related notes as well as with the balance of this MD&A.

	2021		Fiscal Year 2020		Fiscal Year 2019			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Sales	\$ 27,844	\$ 26,088	\$ 25,093	\$ 25,123	\$ 20,112	\$ 20,715	\$ 20,328	\$ 22,654
Cost of sales	14,836	13,290	12,069	9,115	9,638	10,555	9,642	9,814
Gross profit	13,008	12,798	13,024	16,008	10,474	10,160	10,686	12,840
Operating expenses								
Research and development	6,343	6,857	5,714	4,534	5,068	5,006	4,797	4,567
Sales and marketing	3,209	3,177	3,698	3,427	3,746	3,631	4,029	3,252
General and administrative	4,791	4,070	4,087	4,142	3,981	4,340	4,247	4,006
Restructuring costs	-	-	-	-	-	1,419	-	-
Share-based compensation	239	12	13	17	17	10	28	40
Other (income) expense	(3)	(349)	25	(145)	(10)	17	(69)	(278)
	14,579	13,767	13,537	11,975	12,802	14,423	13,032	11,587
Operating (loss) income	(1,571)	(969)	(513)	4,033	(2,328)	(4,263)	(2,346)	1,253
Finance income (expense)	161	109	(238)	554	208	329	301	27
Foreign exchange (loss) gain	(225)	(453)	1,972	(477)	298	(523)	(619)	1,593
(Loss) income before income taxes	(1,635)	(1,313)	1,221	4,110	(1,822)	(4,457)	(2,664)	2,873
Income tax (recovery) expense	(797)	(276)	555	549	(438)	(1,504)	(1,203)	823
Net (loss) income	(838)	(1,037)	666	3,561	(1,384)	(2,953)	(1,461)	2,050
Other comprehensive (loss) income	(612)	(1,125)	2,416	(426)	223	(460)	(584)	1,395
Comprehensive (loss) income	\$ (1,450)	\$ (2,162)	\$ 3,082	\$ 3,135	\$ (1,161)	\$ (3,413)	\$ (2,045)	\$ 3,445
Net (loss) income per share								
Basic	\$ (0.04)	\$ (0.05)	\$ 0.03	\$ 0.16	\$ (0.06)	\$ (0.13)	\$ (0.06)	\$ 0.09
Diluted	\$ (0.04)	\$ (0.05)	\$ 0.03	\$ 0.16	\$ (0.06)	\$ (0.13)	\$ (0.06)	\$ 0.09
Adjusted EBITDA as reported	\$ 2,207	\$ 3,827	\$ 5,617	\$ 7,042	\$ 1,785	\$ 281	\$ 424	\$ 5,539

Quarter-to-Quarter Sales Variances

There are many factors that contribute to the overall variances of our sales. Traditionally, one of the main factors has been that we continually develop new products to replace products that are reaching the end of their lifecycle. The timing of development can vary based on the size of the projects. The timing of regulatory certification and customer acceptance of new products can also affect the timing of sales.

Within the industry, spending by cable operators is impacted by new technology adoption such as the industry migration to DOCSIS 3.1. The budgeting cycles of larger cable operators can also result in quarter-to-quarter variability in customer orders as do their installation schedules. We are currently experiencing a slowdown in demand for some of our legacy Video and Broadband Solutions products as customers complete their digital networks and migrate to DOCSIS 3.1. We expect our sales to recover as our new products in the DOCSIS 3.1 Entra platform are commercialized.

Our Content Delivery and Storage segment also contributes to variation in our quarterly sales. Quarterly sales fluctuations are typical of this business due to the typically large size of customer orders and associated IPTV projects that are subject to customer timing adjustments. Demand for CDS solutions is also prone to seasonal demand fluctuations with the first quarter typically carrying slower customer activity.

Segmented Information

Sales

Segment	Three months ended September 30,	
	2020	2019
Video and Broadband Solutions	\$ 13,532	\$ 7,462
Content Delivery and Storage	12,985	11,287
Telematics	1,327	1,363
Total sales	\$ 27,844	\$ 20,112

Three-Month Sales

Total sales grew to \$27.8 million in the first quarter of fiscal 2021, up 38% from \$20.1 million in Q1 fiscal 2020 and an increase of 7% from the \$26.1 million generated in Q4 fiscal 2020. The year-over-year sales growth reflects higher sales in both our Video and Broadband Solutions segment and our Content Delivery and Storage segment.

The Video and Broadband Solutions segment expanded first quarter sales to \$13.5 million, an increase of 81% from \$7.5 million in Q1 fiscal 2020 and up 29% from \$10.5 million in Q4 fiscal 2020. The year-over-year growth was driven by higher demand for our Entra family products and Terrace QAM products, and includes approximately \$1 million of contribution from the portfolio of DAA and EPON/DPoE products acquired from Nokia Corporation on August 7, 2020.

- Further deployments of our next generation DAA products contributed first quarter Entra revenue of \$5.2 million, significantly up from \$0.3 million in Q1 fiscal 2020 and 153% from \$2.1 million in Q4 fiscal 2020. The dramatic growth in Entra sales was led by production deployments of Vecima's industry-leading Entra Remote PHY node to our lead Tier 1 customer, as well as initial R-PHY node production deployment to an additional three operators in Europe and Canada. Sales of Entra Interactive Video Controller (IVC) products also grew significantly year-over-year. Entra sales further benefited from approximately \$1 million of sales related to the DOCSIS DAA and EPON/DPoE cable access technology portfolio Vecima acquired from Nokia Corporation on August 7, 2020.
- TerraceQAM sales grew to \$4.2 million, up 120% from \$1.9 million in the first quarter of fiscal 2020 and up 25% from \$3.3 million in Q4 fiscal 2020. While we anticipate continued ordering activity for TerraceQAM, we believe the deployment of the current generation platform is nearing saturation and we are working with customers on the next generation platform.
- Terrace family sales of \$3.5 million decreased 33% from \$5.2 million in Q1 fiscal 2020 and were 19% lower than the \$4.3 million generated in Q4 fiscal 2020. The reduction in Terrace Family sales was anticipated and primarily reflects lower sales of our legacy TC600 and TC600E products.

Our Content Delivery and Storage segment achieved strong quarterly sales of \$13.0 million, an increase of 15% from \$11.3 million in the first quarter of fiscal 2020. This year-over-year increase reflects the expansion of our customer base and strong demand for our IPTV solutions. As compared to Q4 2020, first quarter CDS sales were 9% lower, reflecting a normal shift to the seasonally slower first quarter period from the stronger fourth quarter period. Segment sales for the Q1 fiscal 2021 period included \$8.2 million of product sales and \$4.8 million of services revenue.

First quarter Telematics sales of \$1.3 million were similar to the \$1.4 million generated in Q1 fiscal 2020 and \$1.3 million in Q4 fiscal 2020. Results for the current period were in line with our expectations.

Cost of Sales

Cost of sales consists primarily of product manufacturing and assembly expenses, with component parts, employee and third-party supplier costs representing a significant portion of these costs. Costs associated with Video and Broadband Solutions sales include related overhead, compensation, final assembly, quality assurance, inventory management costs, and sales commissions, as well as support costs and payments to contract manufacturers that perform printed circuit board assembly functions. Costs associated with Content Delivery and Storage sales include the cost of the computer systems sold, including amortization of software development costs, depreciation, labour, material, overhead and third-party product costs, as well as the salaries, benefits and other costs of the maintenance, service and help desk personnel associated with product installation, support activities and sales commissions. Costs associated with Telematics sales consist of hardware amortization, inventory management costs, order fulfillment, wireless fees, server hosting services, mapping licenses and sales commissions.

Gross Profit and Gross Margin

Segment	Three months ended September 30,	
	2020	2019
Video and Broadband Solutions	\$ 5,888	\$ 3,526
Content Delivery and Storage	6,253	5,970
Telematics	867	978
Total gross profit	\$ 13,008	\$ 10,474
Video and Broadband Solutions	43.5 %	47.3 %
Content Delivery and Storage	48.2 %	52.9 %
Telematics	65.3 %	71.8 %
Total gross margin	46.7 %	52.1 %

Three-Month Results

For the three months ended September 30, 2020, we achieved a gross margin of 47%, in line with our expectations. This compares to a gross margin of 52% in Q1 fiscal 2020, and 49% in Q4 fiscal 2020 and reflects different product mixes in these periods together with additional slow-moving inventory allowances and a concentration of service costs in the current quarter. Total gross profit increased 24% to \$13.0 million in the first quarter, up from \$10.5 million in Q1 fiscal 2020 as a result of higher sales. On a sequential quarterly basis, Q1 2021 gross profit was slightly higher than the \$12.8 million achieved in Q4 fiscal 2020, reflecting increased sales in the first quarter partially offset by a lower gross margin.

Gross margin from the Video and Broadband Solutions segment was 44% (gross profit of \$5.9 million) in the first quarter of fiscal 2021, as compared to 47% (gross profit of \$3.5 million) in Q1 fiscal 2020 and 39% (gross profit of \$4.1 million) in Q4 fiscal 2020. The year-over-year decrease in gross margin reflects different product mixes in each period, while the increase in Q1 FY2021 gross profit dollars reflects higher sales.

In the Content Delivery and Storage segment first quarter gross margin was 48% (gross profit of \$6.3 million), as compared to 53% (gross profit of \$6.0 million) in Q1 fiscal 2020 and 54% (gross profit of \$7.8 million) in Q4 fiscal 2020. The gross margin performance in Q1 fiscal 2021 reflects a different product and customer mix, as well as the impact of obsolete inventory allowances recorded in the quarter and a one-time concentration of service costs as the segment absorbed significant new business.

Gross margin from the Telematics segment was 65% (gross profit of \$0.9 million) in the first quarter of fiscal 2021, as compared to 72% (gross profit of \$1.0 million) in Q1 fiscal 2020 and 70% (gross profit of \$0.9 million) in Q4 fiscal 2020 as a result of higher product costs.

Operating Expenses

Segment	Three months ended September 30,	
	2020	2019
Video and Broadband Solutions	\$ 7,448	\$ 5,638
Content Delivery and Storage	6,482	6,453
Telematics	649	711
Total operating expenses	\$ 14,579	\$ 12,802

Three-Month Results

For the three months ended September 30, 2020, total operating expenses increased to \$14.6 million, from \$12.8 million in the same period last year. The \$1.8 million increase primarily reflects an increase in costs in the Video and Broadband Solutions segment.

Video and Broadband Solutions operating expenses increased to \$7.4 million in the first quarter, from \$5.6 million in the same period last year. The \$1.8 million increase primarily reflects the addition of operating expenses related to the newly acquired Nokia DOCSIS DAA and EPON/DPoE cable access technology portfolios.

Content Delivery and Storage operating expenses were \$6.5 million in Q1 fiscal 2021, similar to \$6.5 million in Q1 fiscal 2020, and the \$6.5 million in Q4 fiscal 2020.

Telematics operating expenses of \$0.6 million were in line with the \$0.7 million reported in both Q1 fiscal 2020 and Q4 fiscal 2020.

Research and development expenses for Q1 fiscal 2021 increased to \$6.3 million, or 23% of sales, from \$5.1 million, or 25% of sales in the same period of fiscal 2020. Our investment in research and development supports the launch of new products. Until these products are in commercial production, the development costs are deferred to future periods. Total research and development costs before deferrals, amortization of deferred development costs and income tax credits for Q1 fiscal 2021 increased to \$8.2 million, or 29% of sales, from \$6.1 million, or 30% of sales in Q1 fiscal 2020. The increase reflects higher costs from the Nokia acquisition, higher staffing costs, subcontracting and prototyping costs as our next generation product families move closer to commercial deployment.

Sales and marketing expenses were \$3.2 million, or 12% of sales in Q1 fiscal 2021, as compared to \$3.7 million, or 19% of sales in the same period last year. The decrease in sales and marketing expense primarily reflects lower travel, entertainment and trade show expenses year-over-year, partially offset by higher staffing costs from the Nokia portfolio acquisition.

General and administrative expenses increased to \$4.8 million in Q1 fiscal 2021 from \$4.0 million in the same period last year. The year-over-year increase primarily reflects the one-time acquisition costs from the Nokia portfolio acquisition and additional costs associated with the newly acquired operations.

Stock-based compensation expense was \$0.24 million in Q1 fiscal 2021, up from \$0.02 million in Q1 fiscal 2020. The increase primarily reflects the associated expense of the performance share units issued in the current quarter.

Other (income) expense was \$0.003 million in Q1 fiscal 2021 a decrease from other income of \$0.01 million in Q1 fiscal 2020.

Operating (Loss) Income

Segment Operating (Loss) Income	Three months ended September 30,	
	2020	2019
Video and Broadband Solutions	\$ (1,560)	\$ (2,112)
Content Delivery and Storage	(229)	(483)
Telematics	218	267
Total operating (loss)	\$ (1,571)	\$ (2,328)

Three-Month Results

Operating loss significantly improved to \$1.6 million in Q1 fiscal 2021, from an operating loss of \$2.3 million in Q1 fiscal 2020. The \$0.7 million improvement was mainly driven by a \$0.5 million decrease in loss from the Video and Broadband Solutions segment, a \$0.3 million increase in contribution from the Content Delivery and Storage segment and a \$0.1 million decrease in contribution from the Telematics segment year-over-year.

The Video and Broadband Solutions segment generated a first quarter operating loss of \$1.6 million, as compared to an operating loss of \$2.1 million in Q1 fiscal 2020. The year-over-year improvement reflects the \$2.3 million increase in segment gross profit partially offset by the \$1.8 million increase in segment operating expense.

Content Delivery and Storage lowered operating loss to \$0.2 million in the first quarter of fiscal 2021, from \$0.5 million in the same period of fiscal 2020. The \$0.3 million improvement primarily reflects the \$0.3 million increase in gross profit.

Telematics operating income decreased to \$0.2 million in Q1 fiscal 2021, from \$0.3 million in Q1 fiscal 2020. This reflects a \$0.1 million decrease in gross profit year-over-year.

Finance income was \$0.2 million in Q1 fiscal 2021, in line with income of \$0.2 million in the same period last year.

Foreign exchange (loss) gain for the first quarter was a loss of \$0.2 million, as compared to a gain of \$0.3 million in the prior-year period.

Income tax (recovery) was a recovery of \$0.8 million in Q1 fiscal 2021, as compared to a recovery of \$0.4 million in Q1 fiscal 2020.

Net loss for Q1 fiscal 2021 improved to \$0.8 million or \$0.04 per share, from a loss of \$1.4 million or \$0.06 per share in Q1 fiscal 2020.

Other comprehensive (loss) income was a loss of \$0.6 million in Q1 fiscal 2021 from other comprehensive income of \$0.2 million in the same period in fiscal 2020. The year-over-year change reflects foreign exchange differences on the translation of the foreign operations of our Content Delivery and Storage segment to Canadian dollars.

Comprehensive loss for Q1 fiscal 2021 increased by \$0.3 million to \$1.5 million, from a comprehensive loss of \$1.2 million in Q1 fiscal 2020. The change year-over-year difference is a result of the changes described above.

Operating Activities

For the three months ended September 30, 2020, cash flow from operating activities increased to \$3.4 million, from \$0.5 million in the same period last year. This improvement reflects a \$2.3 million increase in cash flow from non-cash working capital and a \$0.6 million increase in operating cash flow.

Investing Activities

For the three months ended September 30, 2020, cash flow used in investing activities increased to \$10.0 million from \$1.9 million in the same period last year. This increase reflects the purchase of the DOCSIS DAA and EPON/DPoE cable access technology portfolios from Nokia Corporation for \$6.4 million, net sale of short-term investments of \$0.3 million (Q1 fiscal 2020 - \$1.2 million), deferred development expenditures of \$3.4 million (Q1 fiscal 2020 - \$2.7 million), and the purchase of property, plant and equipment of \$0.4 million (Q1 fiscal 2020 - \$0.4 million).

Financing Activities

In the three months ended September 30, 2020, we repaid \$0.06 million of our long-term debt (Q1 fiscal 2020 - \$0.08 million repaid). We received proceeds from exercised options of \$0.3 million (Q1 fiscal 2020 - \$nil) and proceeds from government grants of \$nil (Q1 fiscal 2020 - \$0.03 million) and we repaid lease liabilities of \$0.4 million (Q1 fiscal 2020 - \$0.3 million).

Liquidity and Capital Resources

We manage our liquidity and capital resources to ensure that there is sufficient cash to meet all financial commitments and obligations as they fall due. We believe that our current cash and short-term investments of \$27.3 million together with anticipated cash flow from operations will be sufficient to meet our working capital requirements and capital expenditure requirements for the foreseeable future.

As at September 30, 2020, we had access to our full revolving loan facility of \$14.0 million (\$14.0 million at June 30, 2020), of which \$nil was drawn as an operating line of credit (June 30, 2020 - \$nil was drawn). We had term credit of \$1.6 million as at September 30, 2020 (June 30, 2020 - \$1.7 million).

Capital expenditures for Q1 fiscal 2021 were \$0.4 million, compared to \$0.4 million in Q1 fiscal 2020.

Working Capital

Working capital represents current assets less current liabilities. Our working capital decreased to \$48.1 million at September 30, 2020, from \$55.3 million at June 30, 2020. We note that working capital balances can also be subject to significant swings from quarter-to-quarter. Our product shipments are "lumpy", reflecting the requirements of our major customers. It is not unusual to ship \$5-to-\$6 million of product in a one-week period. If this level of sales occurs in the first week of a succeeding quarter, we would expect to experience an increase in inventory levels and a drop in receivables in the prior quarter. Other timing issues, like contracts with greater than 30 day payment terms, also affect working capital, particularly if shipments are backend weighted for a quarter.

Accounts receivable balance decreased to \$23.1 million at September 30, 2020, from \$24.9 million at June 30, 2020. This decrease reflects Q3 2020 sales that were collected in Q1 fiscal 2021 and the timing of sales in Q1 fiscal 2021 as compared to Q4 fiscal 2020.

Income tax receivable balance remained relatively flat at \$0.4 million at September 30, 2020 (\$0.3 million as at June 30, 2020). This represents income tax receivable in the Content Delivery and Storage segment.

Inventories increased by \$4.1 million to \$21.3 million at September 30, 2020, from \$17.2 million as at June 30, 2020. The increase mainly represents the inventory acquired on the Nokia acquisition. Finished goods inventories were \$10.3 million at September 30, 2020, compared to \$6.4 million at June 30, 2020. Raw material inventory decreased to \$6.3 million at September 30, 2020, from \$7.0 million at June 30, 2020. Work-in-progress inventories increased to \$4.7 million as at September 30, 2020, from \$3.8 million at June 30, 2020. We manufacture and assemble products, with the result that inventory levels will be substantially higher than for other companies in the industry that outsource manufacturing and assembly.

Investment tax credits were \$24.7 million at September 30, 2020 up slightly from \$24.4 million at June 30, 2020. For every dollar we spend on eligible research and development in Canada, we generate approximately fifteen cents in income tax credits. These credits are used to offset our income tax payable.

Accounts payable and accrued liabilities increased to \$17.4 million at September 30, 2020 from \$17.1 million at June 30, 2020.

Long-term debt, including the current portion, was \$5.9 million at September 30, 2020, as compared to \$6.3 million at June 30, 2020. The decrease represents payments made in the current quarter.

Dividends

Declaration Date	Dividend Amount (per share)	Record Date	Payable Date
February 4, 2020	\$0.055	February 21, 2020	March 23, 2020
May 12, 2020	\$0.055	May 22, 2020	June 15, 2020
September 20, 2020	\$0.055	October 9, 2020	November 2, 2020
November 10, 2020	\$0.055	November 27, 2020	December 21, 2020

Contractual Obligations

Lease liabilities recorded on our consolidated statements of financial position, as at September 30, 2020 were \$4.2 million. Our lease liabilities do not include short-term leases and low-value asset leases, as permitted under IFRS 16, and are of nominal value.

As at September 30, 2020, our undiscounted future cash payments in respect of our lease liabilities are as follows: due within one year is \$2.3 million; due between two to five years is \$3.2 million; and thereafter is \$nil.

The acquisition of the Nokia portfolio includes the eventual assumption of a third party supplier contract. As at September 30, 2020, the total contractual obligation is estimated to be \$6.9 million.

Contingencies

In March 2017, we received a re-assessment from the CRA regarding the eligibility of certain Scientific Research and Experimental Development ("SR&ED") claims on our 2015 tax return. The CRA re-assessment would result in a reduction of SR&ED expenditures claimed of \$1.3 million. We and our advisors have reviewed the applicable tax law and believe our original treatment of these SR&ED claims was appropriate. We filed a Notice of Objection in regards to this matter in June 2017. We received a Notice of Confirmation in February 2020 that our Notice of Objection was denied. We have recorded the adjustment in our fiscal Q3 and Q4 2020 financial statements. The impact of this adjustment was a \$1.3 million increase in deferred development amortization expense. We have filed a Notice of Appeal in April 2020 to defend our original tax treatment of these SR&ED claims.

Foreign Exchange

Approximately 97% of our revenues are denominated in U.S. dollars. We translate U.S. dollar sales to Canadian dollars on the date of delivery and subsequently when the accounts receivable is collected. If the U.S. dollar appreciates relative to the Canadian dollar after we collect the accounts receivable in U.S. dollars, we will receive more Canadian dollars when the U.S. dollars are converted to Canadian dollars in subsequent months. We also enjoy a natural hedge since the majority of our materials and components purchased are in U.S. dollars.

As at September 30, 2020, the exchange rate on the Canadian dollar relative to the U.S. dollar strengthened to \$1.339 from \$1.366 as at June 30, 2020. This \$0.027 exchange difference decreased the value of our \$36.3 million U.S. dollar net assets by approximately \$1.0 million Canadian.

Financial Instruments

We periodically enter into forward contracts to partially manage our exposure to currency fluctuations between Canadian and U.S. dollars. Forward contracts are entered into based on our projected requirements for converting U.S. to Canadian dollars. We do not recognize these contracts in the consolidated financial statements when they are entered into, nor do we account for them as hedges. Instead, the contracts are marked to fair value at each balance sheet date. Changes to fair value are recorded in income. The fair value of these contracts is included in accounts receivable when in an asset position or accounts payable when in a liability position.

As at September 30, 2020, we had forward contracts in an asset position of \$nil (June 30, 2020 - \$0.1 million).

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on our financial performance or financial condition.

Transactions Between Related Parties

We did not have any transactions between related parties for the quarter ended September 30, 2020.

Proposed Transactions

There are no proposed asset or business acquisitions or dispositions that our Board of Directors have decided to proceed with or for which our senior management believes confirmation by the Board of Directors is probable.

Critical Accounting Estimates

The preparation of our interim condensed consolidated financial statements in conformity with IFRS requires management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Accounting Pronouncements and Standards

Adoption of New Accounting Standards in 2021

The Company adopted the following accounting standards and amendments that were effective for the interim and annual consolidated financial statements commencing July 1, 2020.

IAS 1 - Presentation of Financial Statements; and IAS 8 - Accounting Policies, Changes in Accounting Estimates and Errors

On October 31, 2018, IAS 1 and IAS 8 were amended to clarify the definition of “material” and how it should be applied. The amendments also improve the explanation of the definition and ensure consistency across all IFRS standards. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

IFRS 3 - Business Combinations

In October 2018, the IASB issued an amendment to IFRS 3. The amendment clarifies the definition of a business and assists entities to determine whether an acquisition is a business combination or an acquisition of a group of assets. The amendment emphasizes that the output of a business is to provide goods and services to customers and also to provide supplementary guidance. The amendment to IFRS 3 may effect whether acquisitions are accounted for as a business combination or asset acquisition, along with the resulting allocation of the purchase price between the identifiable assets acquired and goodwill.

Amendment to IFRS 16 - Leases

On May 28, 2020, the IASB published *Covid-19-Related Rent Concessions (Amendments to IFRS 16)*, amending the standard to provide lessees with an exemption from assessing whether a COVID-19-related rent concession is a lease modification.

IFRS 9 - Financial Instruments; IAS 39 - Financial Instruments: Recognition and Measurement; and IFRS 7 - Financial Instruments: Disclosures

Amendments to these accounting standards provides temporary, but mandatory, relief from specific hedge accounting requirements to address potential effects of the uncertainty in the lead up to interbank offer rates reform (IBOR reform).

Standards and Amendments to Standards Issued but not yet Effective

IAS 37 - Provisions

On May 14, 2020 the IASB issued *Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37)*, amending the standard regarding costs a company should include as the cost of fulfilling a contract when assessing whether a contract is onerous. These amendments are effective for annual reporting periods beginning on or after January 1, 2022, with early application permitted. We are currently reviewing the standard to determine the potential impact on our consolidated financial statements.

Disclosure Controls and Procedures

Disclosure controls and procedures were designed to provide reasonable assurance that material information relating to Vecima is made known by us to others, particularly during the period in which annual filings are being prepared, and information required to be disclosed by us in our annual filings, interim filings or other reports filed or submitted by us under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

Our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") have evaluated the effectiveness of our disclosure controls and procedures as defined under rules adopted by the Canadian securities regulatory authorities. Based on that evaluation, our CEO and CFO have concluded that our disclosure controls and procedures were effective as at September 30, 2020.

Internal Control over Financial Reporting

Internal controls over financial reporting ("ICFR") were designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in accordance with IFRS. There are inherent limitations to the effectiveness of any system of internal controls, including the possibility of human error and the circumvention or overriding of internal controls. Because of its inherent limitations, internal controls over financial reporting may not prevent or detect misstatements. Accordingly, even if internal controls are effective, they can only provide reasonable assurance of achieving their controls.

Our CEO and CFO have evaluated the effectiveness of the internal control over financial reporting as at September 30, 2020 in accordance with Internal Control - Integrated Framework (2013), published by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on this evaluation, our CEO and CFO have determined that the internal control over financial reporting is effective as at September 30, 2020. There has been no change in the internal controls over financial reporting that occurred during the period beginning on July 1, 2020 and ended on September 30, 2020 that has materially affected, or is reasonably likely to materially affect our internal controls on financial reporting

Our CEO and CFO have limited the scope of their design of disclosure controls and procedures and internal control over financial reporting to exclude controls, policies and procedures of the business we acquired from Nokia, which we acquired on August 7, 2020. We have accordingly availed ourselves of provision 3.3(1)(b) of National Instrument 52-109, which permits exclusion of this acquisition in the design and operating effectiveness assessment of our ICFR for a maximum period of 365 days from the end of the financial period in which the acquisition occurred.

The following summary of financial information pertains to the cable access technology portfolios we acquired from Nokia Corporation that was included in our unaudited interim condensed consolidated financial statements for the period ended September 30, 2020:

Sales	\$	1,099
Net loss	\$	(787)
Current assets	\$	4,424
Non-current assets	\$	4,441
Current liabilities	\$	2,524
Non-current liabilities	\$	-

Business Combination

On August 7, 2020, we completed the purchase of the DOCSIS DAA and EPON/DPoE cable access technology portfolios from Nokia Corporation for USD \$4.8 million. The purchase price included inventory, property, plant and equipment, intangible assets and goodwill.

We determined and allocated the purchase price on acquisition to the tangible and intangible assets acquired and liabilities assumed as of the business combination date in accordance with IFRS-3 Business Combinations. The purchase price allocation process requires that we use significant estimates and assumptions, including fair value estimates, as of the acquisition date.

Goodwill recorded in connection with the acquisition is primarily attributable to: the expected future earnings potential as a result of expected synergies arising from the consolidation of these assets and our existing business; expected growth in the underlying markets which the new business serves; and the strength of the assembled workforce.

Legal Proceedings

From time to time, we may be involved in certain claims and litigation arising out of the ordinary course and conduct of business. Management assesses such claims and, if considered likely to result in a loss and, when the amount of the loss is quantifiable, a provision for the loss is made, based on management's assessment of the most likely outcome. We do not provide for claims for which the outcome is not determinable or claims where the amount of the loss cannot be reasonably estimated. Any settlements or awards under such claims are provided for when reasonably determinable.

If it becomes probable that we will be held liable for claims against our Company, we will recognize a provision during the period in which the change in probability occurs, which could be material to our consolidated statements of comprehensive income or consolidated statements of financial position.

Risks and Uncertainties and COVID-19

Our financial performance, share price, business prospects and financial condition are subject to numerous risks and uncertainties, and are affected by various factors outside the control of management. Prior to making any investment decision regarding Vecima, investors should carefully consider, among other things, the risks described herein (including the factors outlined under the heading "Forward-Looking Information" below) and the risk factors set forth in our Annual Information Form for our most recently completed fiscal year, which are incorporated by reference herein. These risks and uncertainties are not the only ones that we face. Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also impair our business. If any of these risks occurs, our financial performance, share price, business prospects and financial condition could be materially adversely affected.

Vecima was founded by Dr. Surinder Kumar in 1988. Voting control of Vecima is held by Dr. Kumar through either direct or indirect ownership of the Company's common shares. As at September 30, 2020, Dr. Kumar collectively owned approximately 60.2% of our common shares outstanding. Each common share carries the right to one vote. We have no other classes of voting securities.

COVID-19

We have been closely monitoring the impact of COVID-19. At this time, our industry is recognized as an essential service in the areas where we operate. We have taken steps to allow most of our workforce to work remotely. We have also implemented all of the social distancing and increased facility sanitization guidelines and suspended all travel. In addition, we have increased production where possible to get ahead of any staffing challenges we might encounter.

It is too soon to gauge the impacts of the current outbreak, given the many unknowns related to COVID-19. These include the duration and severity of the outbreak. COVID-19 is altering business and consumer activity in affected areas and beyond. The global response to the COVID-19 outbreak has resulted in, among other things, border closures, severe travel restrictions, the temporary shut-down of non-essential services and extreme fluctuations in financial and commodity markets. Additional measures may be implemented by one or more governments in jurisdictions where we operate. Labour shortages due to illness, Company or government imposed isolation programs, or restrictions on the movement of personnel or possible supply chain disruptions could result in a reduction or cessation of all or a portion of our operations. The extent to which COVID-19 and any other pandemic or public health crisis impacts our business, affairs, operations, financial condition, liquidity, availability of credit and results of operations will depend on future developments that are highly uncertain and cannot be predicted with any meaningful precision, including new information which may emerge concerning the severity of the COVID-19 virus and the actions required to contain the COVID-19 virus or remedy its impact, among others.

The actual and threatened spread of COVID-19 globally could also have a material adverse effect on the economies in which we operate and could continue to negatively impact stock markets, including the trading price of our shares. Potential impacts include, but are not limited to, an impairment of long-lived assets, an impairment of short-term investments and a change in the estimated credit loss on accounts receivable.

Any of these developments, and others, could have a material adverse effect on our business, financial condition, operations and results of operations. In addition, because of the severity and global nature of the COVID-19 pandemic, it is possible that estimates in our financial statements will change in the near term and the effect of any such changes could be material, which could result in, among other things, an impairment of long-lived assets, impairments of short-term investments and a change in the estimated credit losses on accounts receivable.

Our financial priorities remain unchanged. Importantly we continue to have a very strong balance sheet. We are continuing with the payment of our quarterly dividend.

Outstanding Share Data

As at November 10, 2020, we had 22,646,482 common shares outstanding as well as stock options outstanding that are exercisable for an additional 212,725 common shares, and performance share units outstanding that are exercisable for an additional 596,065 common shares.

On January 2, 2020, we filed a Notice of Intention with the Toronto Stock Exchange to acquire for cancellation, by way of normal course issuer bid, up to 600,000 common shares of the Company. We acquired nil common shares of Vecima for cancellation in Q1 fiscal 2021 and 13,380 common shares in fiscal 2020. The normal course issuer bid commenced on January 6, 2020 and expires on January 5, 2021.

On October 30, 2020, of the 596,065 performance share units (PSUs) granted, one-third have vested. The estimated value of the vested PSUs was \$2.5 million.

Additional Information

Financial Governance

Our management is responsible for the preparation and presentation of the consolidated financial statements and notes thereto and the MD&A. Additionally, it is management's responsibility to ensure that we comply with the laws and regulations applicable to our activities.

Our management is accountable to the Board, each member of which is elected annually by the shareholders of the Company. The Board is responsible for reviewing and approving the consolidated financial statements and the MD&A, after receiving the recommendation of the Audit Committee, which is composed of three directors, all of whom are independent.

External auditors are appointed annually by the shareholders to conduct an audit of the annual consolidated financial statements in accordance with generally accepted auditing standards. The external auditors have complete access to the Audit Committee to discuss audit, financial reporting and related matters resulting from the annual audit, as well as to assist the members of the Audit Committee in discharging their responsibilities.

Forward-Looking Information

This MD&A contains "forward-looking information" within the meaning of applicable securities laws. Forward-looking information is generally identifiable by use of the words "believes", "may", "plans", "will", "anticipates", "intends", "could", "estimates", "expects", "forecasts", "projects" and similar expressions, and the negative of such expressions.

Forward-looking information in this MD&A includes but is not limited to statements that: we are currently experiencing a slowdown in demand for some of our legacy Video and Broadband Solutions products as customers complete their digital networks and migrate to DOCSIS 3.1 and we expect our sales to recover as our new products in the DOCSIS 3.1 Entra platform are commercialized; we believe that our customer's need for new systems is nearing saturation, while we anticipate continued ordering activity for TerraceQAM, overall, we believe the deployment of the current generation platform is nearing saturation and we are working with customers on the next generation platform; and we believe that our current cash and short-term investments of \$27.3 million together with anticipated cash flow from operations will be sufficient to meet our working capital requirements and capital expenditure requirements for the foreseeable future. Forward-looking information also includes our Strategy, our Industry Developments and our COVID-19 Business Update and Outlook in this MD&A.

In connection with the forward-looking information contained in this MD&A, we have made numerous assumptions, regarding, among other things: the strength of our balance sheet; the present or potential value of our core technologies, business operations and asset holdings; our ability to continue our relationships with a few key customers; our ability to deliver products associated with key contracts; our ability to manage our business and growth successfully; our ability to meet customers' requirements for manufacturing capacity; our ability to develop new products and enhance our existing products; our ability to expand current distribution channels and can develop new distribution channels; our ability to recruit and retain management and other qualified personnel crucial to our business; we are not required to change our pricing models to compete successfully; our third party suppliers and contract manufacturers upon which we rely continue to meet our needs; our intellectual property is not infringed upon; we are not subject to warranty or product liability claims that harm our business; our ability to successfully implement acquisitions; our ability to manage risks associated with our international operations; currency fluctuations do not adversely affect us; growth in our key markets continues; our ability to adapt to technological change, new products and standards; we are not subject to increased competition that has an adverse effect on our business; we are not subject to competition from new or existing technologies that adversely affect our business; we are not subject to any material new government regulation of our products; and, no third parties allege that we infringe on their intellectual property. While we consider these assumptions to be reasonable, these assumptions are inherently subject to significant uncertainties and contingencies.

There are known and unknown risk factors which could cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking information contained in this MD&A. Known risk factors include, among others: our statement of financial position, as well as the value of our core technologies, business operations and asset holdings may be significantly weaker than we currently estimate; our operating results are expected to fluctuate; we derive a substantial part of our revenue from a few key customers; we may be unable to deliver products associated with key contracts; failure to manage our business or growth successfully may adversely affect our operating results; if we cannot meet our customers' requirements for manufacturing capacity, sales may suffer; our success depends on our ability to develop new products and enhance our existing products; we are dependent on the expansion of our current distribution channels and the development of new distribution channels; the budgeting cycles of larger cable operators can also result in quarter-to-quarter variability in customer orders generally large in volume, while availability of parts and production capacity can influence the timing of product deliveries; our ability to recruit and retain management and other qualified personnel is crucial to our business; if we are required to change our pricing models to compete successfully, our margins and operating results may be adversely affected; our reliance on third party suppliers and contract manufacturers reduces our control over our performance; if our intellectual property is not adequately protected, we may lose our competitive advantage; successful warranty or product liability claims could harm our business; acquisitions could divert management's attention and financial resources, may negatively affect our operating results and could cause significant dilution to shareholders; risks associated with our international operations; currency fluctuations may adversely affect us; growth in our key markets may not continue; our inability to adapt to technological change, new products and standards could harm our business; increased competition could have an adverse effect on our business; competition from new or existing technologies may adversely affect our business; government regulation of our products and new government regulation could harm our business; third parties may allege that we infringe on their intellectual property; and epidemics, pandemics or other public health crises, including the current outbreak of COVID-19. A more complete discussion of the risks and uncertainties facing us is disclosed under the heading "Risks and Uncertainties and COVID-19" above and under the heading "Risk Factors" in our Annual

Information Form for our most recently completed fiscal year, as well as in our continuous disclosure filings with Canadian securities regulatory authorities available at www.sedar.com. All forward-looking information in this MD&A is qualified in its entirety by this cautionary statement and we disclaim any obligation to revise or update such forward-looking information to reflect future results, events or developments, except as required by law.