



Carrier Connect Data Solutions Inc.

MANAGEMENT DISCUSSION AND ANALYSIS
For the six months ended December 31, 2025

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

INTRODUCTION

The following is management’s discussion and analysis (“MD&A”) of Carrier Connect Data Solutions Inc.’s (“Carrier”, or the “Company”) operating and financial results for the six months ended December 31, 2025, as well as information and expectations concerning the Company’s outlook based on currently available information.

This MD&A should be read in conjunction with the Company’s consolidated condensed interim financial statements for the six months ended December 31, 2025. Additional information is available at www.sedar.com.

The company changed its name from Hopefield Ventures Two Inc. to Carrier Connect Data Solutions Inc., effective February 15, 2025.

Management is responsible for the preparation and integrity of the consolidated financial statements, including the maintenance of appropriate information systems, procedures and internal controls and to ensure that information used internally or disclosed externally, including the consolidated financial statements and MD&A, is complete and reliable. The Company’s Board of Directors follows recommended corporate governance guidelines for public companies to ensure transparency and accountability to shareholders. The Board’s audit committee meets with management no less than quarterly to review consolidated financial statements and the MD&A and to discuss other financial, operating and internal control matters.

The date of this management’s discussion and analysis (“MD&A”) is March 2, 2026. The Financial Statements (and the financial information contained in the related MD&A) were prepared in accordance with IFRS and all monetary amounts expressed in this MD&A and in the Financial Statements are expressed in Canadian dollars, unless otherwise stated.

CAUTIONARY NOTE REGARDING FORWARD LOOKING INFORMATION

This MD&A includes "forward-looking information", within the meaning of applicable securities legislation, which are based on the opinions and estimates of management and are subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking information. While this forward-looking information, and any assumptions upon which the information is based, is made in good faith, and reflect the Company's current judgment regarding the direction of its business, actual results will almost always vary, sometimes materially, from any estimates, predictions, projections, assumptions, or other future performance suggested herein.

Forward-looking information is often, but not always, identified by the use of words such as “seek”, “anticipate”, “budget”, “plan”, “continue”, “estimate”, “expect”, “forecast”, “may”, “will”, “project”, “predict”, “potential”, “targeting”, “intend”, “could”, “might”, “should”, “believe” and similar words suggesting future outcomes or statements regarding an outlook. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking information.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

The forward-looking information includes but is not limited to statements concerning:

- The Company's ability to identify, successfully negotiate and/or finance an acquisition of a new business opportunity;
- The Company's success at completing future financings;
- The Company's strategies and objectives;
- General business and economic conditions;
- The Company's ability to meet its financial obligations as they become due;
- The positive cash flows and financial viability of new business opportunities;
- The Company's ability to manage growth with respect to a new business opportunity; and
- The Company's tax position, anticipated tax refunds and the tax rates applicable to the Company.
- The Company's credit risk and exposure to credit losses with respect to its financial assets.

Readers are cautioned that the preceding list of risks, uncertainties, assumptions, and other factors are not exhaustive. Events or circumstances could cause actual results to differ materially from those estimated or projected and expressed in, or implied by the forward-looking information. Due to the risks, uncertainties, and assumptions inherent in forward-looking information, investors in securities of the Company should not place undue reliance on the forward-looking information.

NON-IFRS AND SUPPLEMENTARY FINANCIAL MEASURES

This MD&A makes reference to certain non-IFRS financial measures such as Earnings before Interest, Taxes, Depreciation and Amortization (“EBITDA”) and Adjusted Earnings before Interest, Taxes, Depreciation and Amortization (“Adjusted EBITDA”), and supplementary financial measures such as Annual Recurring Revenue (“ARR”). These measures are not recognized, defined or standardized measures under IFRS. Our definitions of EBITDA, Adjusted EBITDA and ARR may differ from those used by other companies and therefore comparability may be limited.

Non-IFRS financial measures and supplementary financial measures should not be considered in isolation or as a substitute for revenue, net income, cash flows generated by operating, investing or financing activities, or other financial statement data presented in accordance with IFRS, and may not be comparable to similarly titled measures used by other companies. These non-IFRS measures should be read in conjunction with our condensed consolidated financial statements and the related notes thereto as at and for the year ended June 30, 2025.

1. SUMMARY OF OPERATIONS, EVENTS AND FUTURE PLANS

Carrier is a datacenter operator dedicated to providing best in class services primarily to the service provider market as well as enterprise clients. The Company provides carrier neutral datacenter facilities that encourage network interconnection and enable scalable growth conditions for its clients. Carrier operates a Tier II/III data center in Vancouver, British Columbia and a data center located in Perth, Australia.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Data centers are the physical locations that store computing machines and their related hardware equipment, such as servers, data storage drives and network equipment. Carrier specializes in delivering co-location and data center solutions to service providers, enterprises and businesses. As a carrier-neutral facility, Carrier's systems are fully independent and owned outright within its leased space. The current principal markets for Carrier are Vancouver and Ottawa, Canada and Perth, Australia, where it serves clients who use its facilities either as their primary data center or as an ancillary site depending on their needs.

2. DESCRIPTION OF BUSINESS

As at December 31, 2025 the Company operated in Canada and Australia.

Carrier offers a range of services, including space, power, network access and facility management, which are typically purchased as a package.

Space is available as a full server rack, partial rack (1/4, 1/3, 1/2, or by the rack unit), or raw floor space. Clients can choose any combination of space based on their needs—some have as little as one rack unit, while others use multiple full racks. Each space requires both power and network access, and all services are provided in Carrier's managed facility, where environmental conditions (cooling, humidity, static control) are tightly monitored, and access is secure.

Power is purchased by the kilowatt, and Carrier can deliver various voltages and amperages according to the client's requirements. While almost all clients require power for their space, there are rare instances where passive optical equipment may not require it.

Network Access is essential for all clients, as there is no practical use for space without network connectivity. As a carrier-neutral operator, Carrier allows clients to purchase network access from it or other providers. This flexibility is crucial for network operators, who often need multiple network access points. Carrier earns a small fee when clients use third-party providers and includes network access in the service fee when it is the primary provider.

Facility Management covers all other operational aspects. This includes 24/7 monitoring of systems and services, maintaining optimal environmental conditions like cooling and air quality, and ensuring site security and surveillance. Carrier also provides remote hands services and assists with installations as needed.

The Company's Vancouver data center, operated through its subsidiary Carrier Connect Systems Inc. ("CCS"), has been in continuous operation for more than 20 years. The facility is currently operating at approximately 80% capacity and functions as a metro-class data center serving the greater Vancouver area. CCS operates with a power load of 0.25 megawatts and utilizes approximately 3,100 square feet of data hall space to support a diverse mix of customers and workloads.

On July 23, 2025 the Company completed the acquisition of all outstanding share capital of Nexion W1 DC Pty Ltd. (the "Nexion W1") from Nexion Group Ltd. (the "Vendor") pursuant to the terms of a share purchase agreement dated July 10, 2025 (the "Agreement").

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

The Nexion W1 operates a 2-Megawatt Tier II/III data center in Perth, Australia servicing the Asia Pacific region. The acquisition marks a significant milestone in the Company's international expansion strategy, positioning the Company as a growing consolidator of data center infrastructure globally. Under the terms of the Agreement, Carrier acquired 100% of the issued and outstanding shares of the Target for an aggregate purchase price of AUD \$2.5 million, comprised of: (i) AUD \$200,000 in cash paid at closing; (ii) AUD \$100,000 payable six months following closing; and (iii) AUD \$2.2 million 25-year term at 9% interest rate financing arrangement secured by the vendor. The loan is repayable over a 5-year period with the remaining balance due in full at the end of the five-year term.

The Perth closing represents a major step forward in the Company's strategy to build a global portfolio of Tier II/III data centers. The Nexion W1 facility strengthens Carrier's presence in the Asia-Pacific market and complements Vancouver-based operations, allowing to better serve AI companies and co-location enterprises across multiple geographies. The Company also added sticky monthly recurring revenue of approximately AUD\$65,000 and a completely built-out data center capable of generating up to approximately AUD\$350,000 per month in revenue without any significant new capital investment. Going forward, Nexion W1 represents an excellent growth opportunity, sitting at less than 20% rack utilization. The Company also entered into certain post-closing agreements with the Vendor to ensure continuity of operations and support during the integration period, including a management services agreement and master customer agreement.

On December 4, 2025 the Company completed the acquisition of all outstanding shares of PureColo Inc. As a result of the acquisition, PureColo became a wholly-owned subsidiary of the Company and the Company acquired carrier-neutral data centers in the Ottawa, Canada. PureColo owns and operates two 2-Megawatt Carrier Neutral data centers. The centers each feature the full range of Enterprise-Grade systems such as fully redundant power systems with both UPS and Gensets. They have redundant cooling, environmental controls, fire suppression, security and a host of other features. These data centers currently host Enterprise and Fortune 500 companies. Upon completion of the Acquisition, the Company has (a) issued an aggregate of 4,606,704 common shares (the "**Consideration Shares**") and (b) paid an aggregate of approximately \$2,326,000 (the "**Cash Consideration**") to the PureColo Securityholders, on a pro rata basis, in connection with the Acquisition. The Consideration Shares are subject to certain escrow conditions releasable as to 1/3 on each of the dates that are four-, eight- and twelve-months following December 4, 2025. The Cash Consideration is payable over a nine-month period and is subject to adjustment based on certain debt covenants of PureColo in the SPA

The Company qualified for trading on the OTCQB® Venture Market ("OTCQB") in the United States operated by the OTC Markets Group Inc. Effective on July 17, 2025, common shares of Carrier began trading on the OTCQB under the symbol "CCDSF" and continued to trade on the TSX-V under the symbol "CCDS" and on the Frankfurt Stock Exchange under the symbol "F5Z0"

On May 29, 2025 the Company signed a major Canadian IoT Services and AI company to a 5-year base level \$416,500 contract utilizing direct liquid cooling within our 200 Burrard Street facility. This contract is the minimal base setup and includes a private data suite for their advanced servers utilizing direct liquid cooling. The possible expansion within their private data suite is expected to drive further revenue. Carrier's data center is uniquely positioned to attract this client, and further AI clients, by our ability to offer direct liquid cooling solutions not typically offered by competing data centers in Vancouver.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

3. SELECTED FINANCIAL INFORMATION

The following table provides a summary of the Company's financial operations for the year ended June 30, 2025, and year ended June 30, 2024. For more detailed information pertaining to the Company, please see Carrier's annual audited consolidated financial statements for the year ended June 30, 2025, and year ended June 30, 2024.

	For the year ended June 30, 2025	For the year ended June 30, 2024	For the year ended June 30, 2023
Revenue	\$ 486,944	\$ 360,767	\$ 298,555
Cost of revenue	(259,412)	(180,314)	(172,192)
Operating expenses	874,519	240,839	240,020
Other expenses	530,928	24,151	22,894
Loss and comprehensive loss:			
(i) total for the period	\$ (1,177,915)	\$ (84,537)	\$ (136,551)
(ii) per share basic and fully diluted	\$ (0.19)	\$ (0.03)	\$ (113.79)

	For the year ended June 30, 2025	For the year ended June 30, 2024	For the year ended June 30, 2023
Total assets	\$ 2,819,283	\$ 1,542,567	\$ 1,528,752
Total current liabilities	\$ 303,600	\$ 687,467	\$ 566,064
Total long-term liabilities	\$ 987,584	\$ 1,161,233	\$ 1,184,284
Cash dividends declared per share	\$ Nil	\$ Nil	\$ Nil

Revenue by geography

	Six months ended December 31,		Variance from 2024 to 2025	
	2025	2024		
Canada	\$ 358,815	\$ 177,660	\$ 181,155	102%
Australia	\$ 291,416	\$ -	\$ 291,416	100%
Total	\$ 650,231	\$ 177,660	\$ 472,571	266%
Canada % of total	55%	100%	38%	
Australia % of total	45%	- %	62%	

Total revenues in Canada increased by 102% during the six months ended December 31, 2025, compared to the six months ended December 31, 2024 due to the acquisition the two data centers located in Ottawa and owned by Purecolo Inc, a subsidiary of the Company. As the data center in Australia was acquired by the Company in July 2025 there is no revenue related to the six-month ended December 31, 2024 that is accounted for in the Company.

EBITDA and Adjusted EBITDA

EBITDA and Adjusted EBITDA are non-IFRS financial measures that are used as measures of profit and loss. Management believes EBITDA and Adjusted EBITDA provide meaningful measures for assessing the

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Company's performance as it removes non-cash and non-operating expenses such as financing and stock-based compensation costs. EBITDA is defined and calculated as operating loss adjusted to remove interest, taxes, depreciation, and amortization. Adjusted EBITDA is defined and calculated as EBITDA less stock-based compensation expenses. A numerical reconciliation of EBITDA and Adjusted EBITDA to net loss as reported on the Company's consolidated financial statements is as follows:

	Six months ended	
	December 31, 2025	December 31, 2024
Net loss (gain)	\$ 1,017,736	\$ (206,731)
Amortization	(185,046)	(104,220)
Interest	(78,217)	(15,482)
EBITDA	\$ 754,473	\$ (326,433)
Stock-based compensation	(624,324)	-
Listing expense and business acquisition	(100,453)	-
Investment gain (loss)	180,000	270,000
Adjusted EBITDA	\$ 209,696	\$ (56,433)

Results of operations

The following table presents selected consolidated financial information for each of the previous eight quarters.

	Three months ended December 31, 2025	Three months ended September 30, 2025	Three months ended June 30, 2025	Three months ended March 31, 2025
Revenue	\$ 424,577	\$ 225,654	\$ 213,338	\$ 95,946
Cost of revenue	(193,549)	(153,882)	(100,241)	(57,117)
Operating expenses	(676,372)	(350,536)	(641,548)	(101,036)
Other expenses (gains)	(572,392)	508,815	(207,154)	(578,292)
Gain (loss) for the period	\$ (1,017,736)	\$ 230,051	\$ (735,605)	\$ (640,499)

	Three months ended December 31, 2024	Three months ended September 30, 2024	Three months ended June 30, 2024	Three months ended March 31, 2024
Revenue	\$ 91,158	\$ 86,502	\$ 90,649	\$ 90,650
Cost of revenue	(58,535)	(43,519)	(45,300)	(45,300)
Operating expenses	(54,462)	(68,931)	(64,943)	(64,941)
Other expenses	265,912	(11,394)	(6,283)	(6,282)
Gain (loss) for the period	\$ 244,073	\$ (37,342)	\$ (25,877)	\$ (25,873)

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Summary of quarterly results

Six months ended December 31, 2025 and 2024

The Company's ARR (Annual Recurring Revenue) increased by approximately 2.7 times, from \$177,660 for the six months ended December 31, 2024, to \$650,231 for the corresponding period in 2025. This growth was primarily driven by an expanded customer base within one datacenter, the acquisition of another business in Canada, and the acquisition of Australian business. As a result, gross revenue for the six months ended December 31, 2025 increased by \$472,571 compared to the corresponding period in the prior year.

The acquisition of a data centers in Australia and Canada resulted in higher consolidated operating costs, with data center expenses rising from \$102,054 to \$347,431 and depreciation and amortization increasing from \$104,220 to \$299,012, comparing the six months ended December 31, 2024 to the comparative period in 2025.

During the current period, the Company incurred \$124,701 in promotional expenses aimed at attracting new customers and investors.

Another significant expense was the management fee of \$273,506, recorded during the six months ended December 31, 2025. It was incurred to secure highly experienced and effective management team. No comparable expense was recorded in the prior-year period.

Professional fees increased by \$137,809 from \$6,572 for the six months ended December 31, 2024, to \$144,381 for the corresponding period in 2025. This increase is primarily attributable to higher legal and accounting costs associated with the acquisition of other businesses and operating as a public company, which are significantly greater than those incurred by Carrier prior to the reverse-take-over transaction.

During the six months ended December 31, 2025 the Company recorded \$624,624 in stock-based compensation. There were no stock options granted during the comparative period of the prior year.

Three months ended December 31, 2025 and 2024

The Company's ARR (Annual Recurring Revenue) increased nearly fourfold from \$91,158 for the three months ended December 31, 2024 to \$424,577 for the same period in 2025. The growth was primarily driven by an expanded customer base within one datacenter, the acquisition of another business in Canada, and the acquisition of Australian business. As a result, the gross profit for the three months ended December 31, 2025 increased by \$198,405 to \$231,028, compared to the corresponding period in the previous year.

The acquisition of a data centers in Australia and in Canada resulted in higher consolidated operating costs, with data center expenses rising from \$58,535 to \$193,549 and depreciation and amortization increasing from \$44,969 to \$185,046, comparing the three months ended December 31, 2024 to the same period in 2025.

During the current quarter, the Company incurred \$66,137 in promotional expenses aimed at attracting new customers and investors.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Interest expense incurred during the three months ended December 31, 2025 increased by \$74,129 from \$4,088 recorded in the comparative period of the prior year. The increase was primarily attributable to additional leased properties and loans assumed with the acquisition of new businesses.

Another significant expense was the management fee of \$153,506, recorded during the three months ended December 31, 2025. It was incurred to secure highly experienced and effective management team. No comparable expense was recorded in the prior-year period.

Professional fees increased by \$104,855 from \$2,141 for the three months ended December 31, 2024 to \$106,996 for the same period in 2025. This increase is primarily attributable to higher legal and accounting costs associated with the acquisition of other businesses and operating as a public company, which are significantly greater than those incurred by Carrier prior to the reverse-take-over transaction.

During the three months ended December 31, 2025 the Company recorded \$624,624 in stock-based compensation. There were no stock options granted during the comparative period of the prior year.

4. LIQUIDITY AND CAPITAL RESOURCES

The Company defines capital that it manages as cash and equity, consisting of issued common shares. The Company manages its capital structure and makes adjustments to it, based on the funds available to the Company, in order to fund existing operations, search for new business opportunities and thereby provide returns to its shareholders. The Company does not establish quantitative return on capital criteria for development of the business.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. As at December 31, 2025 and December 31, 2024, the Company has long-term debt consisting of a loan and capital leases payable for:

- Building lease
- Equipment lease
- Restoration cost

There was no change to the Company's approach to capital management during the six months ended December 31, 2025 and year ended June 30, 2025. The Company is not subject to externally imposed capital requirements. As at December 31, 2025, the Company had a working capital deficiency of \$477,271, including cash of \$3,098,989 compared to working capital of \$1,130,436, including cash of \$967,292, as at June 30, 2025.

The company's main cash flow activities during the six months ended December 31, 2025 and December 31, 2024 were as follows:

	Six months ended December 31, 2025	
	2025	2024
Net cash flows provided by (used) in operating activities	\$ (1,975,318)	\$ 70,943
Net cash flows provided by (used) in investing activities	(1,404,413)	-
Net cash flows provided by financing activities	5,572,217	(80,913)

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Net change in cash	\$	2,192,486	\$	(9,910)
Cash at beginning of period		967,292		25,635
Effect of movement in exchange rate		(60,789)		-
Cash at end of period	\$	3,098,989	\$	15,725

On March 10, 2025, the Company closed a private placement for gross proceeds of \$250,350. 1,669,000 shares were issued at a price of \$0.15 per share. The Company paid \$5,758 in share issue costs.

On May 27, 2025, the Company closed a private placement and issued 2,000,000 units (each, a “Unit”) at a price of \$0.50 per Unit, for gross proceeds of \$1,000,000. Each Unit consisted of one common share of the Company and one transferable share purchase warrant (the “Warrant”) exercisable into one common share at a price of \$0.65 per share until May 27, 2027. The aggregate fair value of the Units issued in the private placement was allocated to the common shares using the residual method and the quoted closing price of the Company’s common shares of \$0.58. In connection with completion of the private placement, the Company paid \$23,695 and issued 47,390 non-transferable share purchase warrants (each, a “Broker Warrant”) to certain arms-length brokerage firms who assisted in introducing subscribers to the offering. The fair value of the Broker Warrants of \$5,404 was determined using the Black-Scholes formula. Each Broker Warrant is exercisable at a price of \$0.50 until May 27, 2026.

On November 10, 2025 the Company closed a private placement and issued 6,204,397 units at a price of \$0.70 per unit, for aggregate proceeds of \$4,343,077.90. Each unit issued consists of one common share of the Company and one-half-of-one transferable share purchase warrant, each warrant entitling the holder to acquire one additional common share of the Company at a price of \$1.00 per share until November 10, 2027. In connection with the private placement, the Company paid \$218,724.68 and issued 312,464 nontransferable share purchase broker warrants to certain arms-length brokerage firms who assisted in introducing subscribers. Each broker warrant is exercisable at a price of \$1.00 until November 10, 2027.

On December 10, 2025 the Company closed a non-brokered private placement of 833,333 units of the Company at a price of \$0.90 per unit, for aggregate gross proceeds of \$749,999.70. Each unit consisted of one common share and one half of one transferrable share purchase warrant, each full warrant entitling the holder to acquire an addition common share of the Company at a price of \$1.35 per share, for a period of two years. No finders’ fees were paid.

During the period 129,547 shares were issued pursuant to the exercise of 47,295 stock options at \$0.15 and 82,252 stock options at \$0.30;

During the period 97,028 shares were issued pursuant to the exercise of 90,000 warrants at \$0.65, 5,278 warrants at \$0.30 and 1,750 at \$0.50.

The Company maintains its liquidity stable during the year as its customers are invoiced on a monthly basis and the payments from the customers are received in time without delays.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

5. RELATED PARTY TRANSACTIONS

During the six months ended December 31, 2025, the Company earned \$24,000 (six months ended December 31, 2024 - \$24,000) in revenues from a corporation controlled by a director and an officer of the Company.

As at December 31, 2025 the Company had \$nil (June 30, 2025 – prepaid \$20,000) due to the officers of the Company.

Compensation to related parties for the six months ended December 31, 2025 and 2024:

Related party	Payment method	2025	2024
Chief Executive Officer and director	Consulting fee	\$ 125,000	\$ Nil
Chief Technology Officer and director	Consulting fee	\$ 125,000	\$ Nil
Chief Financial Officer	Consulting fee	\$ 28,000	\$ Nil

During the year ended June 30, 2025, a company controlled by a director and an officer of the Company, transferred 6,000,000 common shares of a public company to the Company for nominal consideration. The quoted market price of the common shares on the date of the transfer was \$0.045 per share for a total fair market value of \$270,000. As at December 31, 2025 the fair market value of the investment was \$420,000 (June 30, 2025 - \$300,000) considering the market share price of \$0.07 (June 30, 2025 - \$0.05).

During the period, the Company granted 750,000 share purchase options to directors and officers of the Company with an estimated fair value of \$540,752.

6. FINANCIAL INSTRUMENTS

Financial instruments consist of financial assets and financial liabilities and are initially recognized at fair value, plus transaction costs if the financial instrument is not subsequently measured at fair value through profit and loss.

Financial assets are measured subsequently at amortized cost, fair value through other comprehensive income (“FVOCI”), or fair value through profit and loss (“FVTPL”) based on the business model for managing the financial asset and the contractual cash flow characteristics of the financial asset. Financial assets which are investments in equity instruments are measured subsequently at FVTPL unless they are not held for trading and are designated as FVOCI. Financial liabilities are measured subsequently at amortized cost, except for derivatives and certain other specified exceptions measured at FVTPL.

The Company classifies and measures all of its financial instruments subsequent to initial recognition at amortized cost. Financial instruments classified as amortized cost are measured at amortized cost using the effective interest method, adjusted as required for credit-impaired financial assets.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

Financial assets measured at amortized cost are subject to a loss allowance for expected credit losses resulting from default events that are possible within 12 months after the reporting date, or an allowance for lifetime expected losses for certain trade receivables, contract assets and lease receivables, and for financial assets where credit risk has increased significantly since initial recognition. Changes in the amount of expected credit losses are recognized as an impairment gain or loss in profit and loss.

Financial assets are derecognized when the contractual rights to the cash flows expire, for certain transfers, or when there is no reasonable expectation of recovering the financial asset. Financial liabilities are derecognized when the obligation specified in the contract is discharged, cancelled or expires.

Fair value measurements are determined based on quoted prices or appropriate valuation methods. Gains and losses on investments in equity instruments designated as FVOCI are recognized in other comprehensive income until they are derecognized. Dividends from these investments are recognized in profit and loss.

The Company classifies and discloses fair value measurements based on a three-level hierarchy:

- Level 1 - inputs are unadjusted quoted prices in active markets for identical assets or liabilities
- Level 2 - inputs other than quoted prices in Level 1 that are observable for the asset or liability, either directly or indirectly;
- Level 3 - inputs for the asset or liability are not based on observable market data.

The Company has determined the estimated fair values of its financial instruments based upon appropriate valuation methodologies. As at December 31, 2025 and June 30, 2025, there were no financial assets or liabilities measured and recognized in the consolidated statements of financial position at fair value that would have been categorized as Level 2 or 3 in the fair value hierarchy above.

7. RISK MANAGEMENT

Market Risk

Market risk is the risk that changes in market prices, such as equity prices, foreign exchange rates, and interest rates will affect the Company's income or the value of its financial instruments. The Company is not exposed to any market risk.

Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company is exposed to credit risk from its operating activities, primarily cash and trade and other receivables. The Company's maximum exposure to credit risk is equal to the carrying amount of these financial assets at the reporting date. The risk for cash is mitigated by holding these balances with highly rated Canadian financial institutions. The Company therefore does not expect any credit losses on its cash.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

The Company's account receivable balance consists of the following:

	As at December 31, 2025	As at June 30, 2025
Trade accounts receivable from the customers	\$ 77,447	\$ 15,920
Sales tax receivable	11,364	15,572
	\$ 88,811	\$ 31,492

The Company provides credit to certain customers in the normal course of business. Credit risk for customers is assessed on an account-by-account basis and a provision is recorded where required. As at December 31, 2025 and June 30, 2025, the Company identified no accounts that may result in a credit loss on its accounts receivables.

The Company has assessed that there is a concentration of credit risk, as 71% of the Company's net trade accounts receivable is due from one customer as at December 31, 2025, (as at June 30, 2025 - 42% from one customer).

An analysis of the aging of trade accounts receivable from customers is as follows:

As at December 31, 2025	Current	31-60 days outstanding	61-90 days outstanding	Over 90 days outstanding	Total
Trade accounts receivable from customers	\$ 58,679	\$ 101,787	\$ 62,450	\$ 28,905	\$ 251,821

As at June 30, 2025	Current	31-60 days outstanding	61-90 days outstanding	Over 90 days outstanding	Total
Trade accounts receivable from customers	\$ 12,964	\$ 1,628	\$ 1,328	\$ -	\$ 15,920

Liquidity Risk

Liquidity risk is the risk that the Company cannot repay its obligations when they become due to its creditors. The Company reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due; maintains an adequate working capital to repay trade creditors as they become due.

As at December 31, 2025 the Company's current financial liabilities totaled \$4,647,379 (as at June 30, 2025, financial liabilities totaled \$303,600). In the opinion of management, as at December 31, 2025 and March 2, 2026 the Company is not exposed to liquidity risk.

Cash flow Risk

Cash flow risk is the risk that future cash flows associated with a monetary financial instrument will fluctuate in amount, such as a debt instrument held with a floating interest rate, or investments. Floating rate debt exposes the Company to fluctuations in cash flows and net earnings due to changes in market interest rates. In the opinion of management, the cash flow risk exposure to the Company is low.

CARRIER CONNECT DATA SOLUTIONS INC
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE SIX MONTHS ENDED DECEMBER 31, 2025 AND 2024

8. OUTSTANDING SHARE DATA

As at March 2, 2026, the Company has outstanding:
32,022,416 Common shares;
9,201,056 warrants;
2,215,453 options;