



CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

September 30, 2025

(unaudited)

Notice to Reader:

As required by National Instrument 51-102, Part 4, subsection 4.3(3)(a), readers are advised that the Company's independent auditors have not performed a review of the September 30, 2025 condensed consolidated interim financial statements.

CONDENSED CONSOLIDATED INTERIM STATEMENTS OF FINANCIAL POSITION

(Stated in thousands of Canadian dollars)
(unaudited)

As at	Note	September 30, 2025	December 31, 2024
		\$	\$
Assets			
Current assets			
Cash and cash equivalents		3,531	17,057
Trade and other receivables		15,534	16,420
Inventories	4	47,672	40,269
Prepaid expenses and deposits		1,865	1,516
		68,602	75,262
Other assets		15	1,237
Deferred tax assets		2,227	1,879
Property, plant and equipment	5	12,221	10,218
Intangible assets	6	5,766	5,319
Goodwill		3,806	3,934
Total assets		92,637	97,849
Liabilities			
Current liabilities			
Trade and other payables		19,866	19,735
Dividends payable	7	670	545
Income taxes payable		20	1,129
Customer deposits		4,057	5,719
Provisions		507	543
Current lease liabilities		1,724	1,466
		26,844	29,137
Lease liabilities		1,671	2,517
Total liabilities		28,515	31,654
Shareholders' equity			
Share capital		17,750	17,801
Contributed surplus		45,472	46,353
Accumulated other comprehensive income		11,696	13,693
Accumulated deficit		(10,796)	(11,652)
Total shareholders' equity		64,122	66,195
Total liabilities and shareholders' equity		92,637	97,849

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

CONDENSED CONSOLIDATED INTERIM STATEMENTS OF EARNINGS AND COMPREHENSIVE EARNINGS (LOSS)

(Stated in thousands of Canadian dollars, except per share amounts)
(unaudited)

		Three months ended September 30		Nine months ended September 30	
		2025	2024	2025	2024
		\$	\$	\$	\$
Revenue	8	14,828	15,842	58,225	52,294
Cost of sales	9	11,521	10,493	39,607	34,951
Gross profit		3,307	5,349	18,618	17,343
General and administration	9	1,556	2,579	9,146	6,382
Product development and support	9	867	1,123	3,723	3,349
Sales and marketing	9	508	764	2,095	2,014
Finance charges, net		142	38	225	62
Other losses, net		60	90	439	83
		3,133	4,594	15,628	11,890
Earnings before income taxes		174	755	2,990	5,453
Income tax (recovery) expense	11				
Current		(356)	115	526	837
Deferred		(24)	124	(403)	-
		(380)	239	123	837
Net earnings		554	516	2,867	4,616
Other comprehensive earnings (loss)					
Translation gain (loss)		1,356	(798)	(1,997)	1,056
Comprehensive earnings (loss)		1,910	(282)	870	5,672
Net earnings per share					
Basic		0.02	0.02	0.11	0.17
Diluted		0.02	0.02	0.10	0.17

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CHANGES IN EQUITY

(Stated in thousands of Canadian dollars, except per share amounts)
(unaudited)

	Note	Issued capital			Accumulated other comprehensive income	Accumulated deficit	Total equity
		Number of shares	Share capital	Contributed surplus			
		#	\$	\$	\$	\$	\$
Balances at January 1, 2024		26,954,936	17,395	46,271	8,669	(18,352)	53,983
Net earnings		-	-	-	-	4,616	4,616
Translation gain on foreign operations		-	-	-	1,056	-	1,056
Employee share-based compensation expense	12	-	-	48	-	-	48
Issuance of common shares under restricted share plan		185,000	362	-	-	-	362
Issuance of common shares upon stock option exercise		40,000	44	(18)	-	-	26
Dividends declared	7	-	-	-	-	(1,627)	(1,627)
Balances at September 30, 2024		27,179,936	17,801	46,301	9,725	(15,363)	58,464
Balances at January 1, 2025		27,179,936	17,801	46,353	13,693	(11,652)	66,195
Net earnings		-	-	-	-	2,867	2,867
Translation loss on foreign operations		-	-	-	(1,997)	-	(1,997)
Employee share-based compensation expense	12	-	-	213	-	-	213
Repurchase of shares	10	(518,500)	(340)	(1,044)	-	-	(1,384)
Issuance of common shares under restricted share plan		45,463	128	-	-	-	128
Issuance of common shares upon stock option exercise		83,490	161	(50)	-	-	111
Dividends declared	7	-	-	-	-	(2,011)	(2,011)
Balances at September 30, 2025		26,790,389	17,750	45,472	11,696	(10,796)	64,122

The accompanying notes are an integral part of these consolidated financial statements.

CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS

(Stated in thousands of Canadian dollars)
(unaudited)

	Note	Three months ended September 30		Nine months ended September 30	
		2025	2024	2025	2024
Cash generated from (used in)		\$	\$	\$	\$
Operating activities					
Net earnings		554	516	2,867	4,616
Adjustments for:					
Depreciation of property, plant and equipment		848	561	2,291	1,729
Amortization of intangible assets		466	472	1,378	1,411
Income tax (recovery) expense	11	(380)	239	123	837
Finance charges, net		142	38	225	62
Share-based compensation expense	12	73	655	2,360	774
Changes in non-cash working capital balances	13	(1,033)	1,065	(10,618)	(10,123)
Income taxes paid		(270)	-	(1,604)	(509)
Finance costs paid, net		(81)	(57)	(264)	(243)
Gain on disposal of property, plant and equipment		-	-	-	(3)
Net cash generated from (used in) operating activities		319	3,489	(3,242)	(1,449)
Investing activities					
Purchases of property, plant and equipment	5	(1,038)	(826)	(3,760)	(1,545)
Additions to intangible assets	6	(1,407)	(478)	(1,997)	(699)
Proceeds from sale of property, plant and equipment		-	3	-	3
Net cash used in investing activities		(2,445)	(1,301)	(5,757)	(2,241)
Financing activities					
Proceeds from issuance of common shares from stock options		49	-	112	26
Proceeds from issuance of common shares under restricted share plan		-	-	128	362
Repurchase of shares	10	-	-	(1,384)	-
Principal elements of lease payments		(342)	(262)	(1,342)	(866)
Dividends paid	7	(669)	(544)	(1,886)	(1,353)
Net cash used in financing activities		(962)	(806)	(4,372)	(1,831)
Effect of exchange rate changes on cash and cash equivalents		12	(62)	(155)	301
(Decrease) increase in cash and cash equivalents		(3,076)	1,320	(13,526)	(5,220)
Cash and cash equivalents – beginning of the period		6,607	9,186	17,057	15,726
Cash and cash equivalents – end of the period		3,531	10,506	3,531	10,506

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the three and nine months ended September 30, 2025

(in thousands of Canadian dollars, except share data or unless otherwise specified)

(unaudited)

1. NATURE OF OPERATIONS

McCoy Global Inc. ("McCoy", "McCoy Global" or the "Corporation") is incorporated and domiciled in Canada and is a leading provider of equipment and technologies designed to support tubular running operations, enhance wellbore integrity and assist with collecting critical data for the global energy industry. McCoy Global's core products are used predominantly during the well construction phase for both land and offshore wells during both oil and gas exploration and development.

The Corporation is engaged in the following:

- design, production and distribution of capital equipment and technologies to support tubular running operations, enhance wellbore integrity and to support capital equipment sales through aftermarket products and services such as technical support, consumables and replacement parts;
- design, production and distribution of data collection technologies used in rugged applications for the global energy industry as well as in construction, marine and aerospace;
- repair, maintenance and calibration of the Corporation's capital equipment install base and similar competitor products; and
- rental of the Corporation's equipment and technologies.

Set out below are McCoy's principal operations:

Operating Name	Country of Incorporation	Operating Region	Ownership Interest
McCoy Global Canada Corp.	Canada	Canada	100%
McCoy Global FZE	United Arab Emirates	Eastern Hemisphere	100%
McCoy Global USA, Inc.	United States	United States, Central America & Latin America	100%

McCoy and its subsidiary companies are collectively referred to herein as the "Corporation".

The address of the registered office of the Corporation is Livingston Place, 1000 - 250 2nd Street SW, Calgary, Alberta. The Corporation is listed on the Toronto Stock Exchange ("TSX") under the symbol "MCB".

2. BASIS OF PRESENTATION

STATEMENT OF COMPLIANCE

These condensed consolidated interim financial statements have been prepared in accordance with IFRS Accounting Standards applicable to the preparation of interim financial statements under IAS 34, *Interim Financial Reporting*, and should be read in conjunction with the Corporation's annual financial statements for the year ended December 31, 2024, which have been prepared in accordance with IFRS Accounting Standards.

The significant accounting policies used in the preparation of these condensed consolidated interim financial statements are consistent with those as disclosed in the consolidated annual financial statements for the year ended December 31, 2024.

The Corporation has adopted amendments to various standards effective January 1, 2025, which did not have a significant impact to these interim financial statements.

These interim financial statements were approved by the Board of Directors on November 6, 2025.

3. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The fair value of cash and cash equivalents, trade and other receivables, trade and other payables, and dividends payable approximates their carrying value due to their short-term nature. The fair value of other assets approximates the carrying amount as the receivables have been recorded using the effective interest method using a market rate of interest.

4. INVENTORIES

As at	September 30, 2025			December 31, 2024		
	Gross inventories	Provision for excess and obsolescence	Net inventories	Gross inventories	Provision for excess and obsolescence	Net inventories
	\$	\$	\$	\$	\$	\$
Raw materials	1,450	(241)	1,209	1,704	(269)	1,435
Work-in-progress	5,731	-	5,731	4,269	-	4,269
Parts to be used in production	19,596	(2,258)	17,338	17,079	(1,737)	15,342
Production inventory	26,777	(2,499)	24,278	23,052	(2,006)	21,046
Capital equipment available for sale	5,192	(320)	4,872	3,836	(278)	3,558
Parts and accessories available for sale	21,033	(2,511)	18,522	18,247	(2,582)	15,665
	53,002	(5,330)	47,672	45,135	(4,866)	40,269

Production inventories are purchased or produced for use in the production of finished goods. Finished goods available for sale consist of capital equipment and parts and accessories inventories that are available for sale to external parties. A write-down is taken if management determines that the carrying value of the inventory item(s) exceed net realizable value. When the circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in net realizable value because of changed economic circumstances, the amount of the write-down is reversed. The maximum amount of any reversal is the original write-down, such that the new carrying amount is the lower of cost or the revised net realizable value. The net realizable value of capital equipment included in inventories is assessed on an individual product basis considering current market prices for the equipment and management's assessment of forecasted demand. All other items in inventory are assessed for obsolescence at a distinct part level. The estimated net realizable value of these items is determined using a formulaic approach, providing for items that have not been sold or utilized in production in the 24 months before the condensed consolidated interim statements of financial position date.

Included in cost of sales for the nine months ended September 30, 2025, was a provision for excess and obsolete inventory of \$642 (three months ended September 30, 2025 – \$266) to adjust inventories to net realizable value. Included in cost of sales for the nine months ended September 30, 2024, was a provision for excess and obsolete inventory of \$157 (three months ended September 30, 2024 – \$97) to adjust inventories to net realizable value.

5. PROPERTY, PLANT AND EQUIPMENT (PP&E)

During the nine months ended September 30, 2025, the Corporation recorded \$1,505 of additions to its rental fleet comprised of equipment capitalized from inventory and \$2,255 of additions to machinery and production equipment (nine months ended September 30, 2024 – \$1,111 of additions to its rental fleet and \$434 of additions to machinery and production equipment).

PP&E includes right-of-use assets of \$2,328 as at September 30, 2025 (December 31, 2024 – \$2,375).

6. INTANGIBLE ASSETS

During the nine months ended September 30, 2025, the Corporation recorded additions of \$1,997 to intangible assets pertaining to (i) \$1,991 costs incurred to develop internally generated intellectual property related to the development of several smart products that will be digitally integrated into McCoy's automated casing running system, and (ii) \$6 costs incurred to enhance the Corporation's enterprise resource planning system for automation and process-optimizing features (three months ended September 30, 2025 – \$1,412, (i) \$1,407, (ii) 6). During the nine months ended September 30, 2024, the Corporation recorded \$699 of additions to intangible assets pertaining to costs incurred to develop internally generated intellectual property related to the development of several smart products that will be digitally integrated into McCoy's automated casing running system (three months ended September 30, 2024 – \$478).

7. SHAREHOLDERS' EQUITY

DIVIDENDS

Dividend declared	Dividend paid	Total dividend	Amount per common share
		\$	\$
March 31, 2024	April 15, 2024	540	0.02
June 30, 2024	July 15, 2024	544	0.02
September 30, 2024	October 15, 2024	544	0.02
December 31, 2024	January 15, 2025	545	0.02
March 31, 2025	April 15, 2025	672	0.025
June 30, 2025	July 15, 2025	669	0.025
September 30, 2025	October 15, 2025	670	0.025

8. REVENUE

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
	\$	\$	\$	\$
Sale of products, parts and consumables	12,268	13,784	50,174	45,971
Rental revenue	1,365	1,327	4,500	4,228
Rendering of services	1,195	731	3,551	2,095
Total revenue	14,828	15,842	58,225	52,294
smartProduct sale, rental and service revenue	3,976	6,144	30,286	17,228
Legacy product sale, rental and service revenue	10,852	9,698	27,939	35,066
Total revenue	14,828	15,842	58,225	52,294

9. EXPENSES BY NATURE

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
	\$	\$	\$	\$
Production costs to produce inventories and changes in inventories	6,435	6,068	24,258	22,376
Employee compensation and benefit expense	4,355	5,885	18,592	16,092
Facilities and other overheads	2,050	1,845	7,313	4,837
Depreciation and amortization	1,314	1,033	3,669	3,140
Write-down of excess and obsolete inventory	266	97	642	157
Short-term lease expense	32	31	97	94
Total expenses	14,452	14,959	54,571	46,696
Allocated to:				
Cost of sales	11,521	10,493	39,607	34,951
General and administration	1,556	2,579	9,146	6,382
Product development and support	867	1,123	3,723	3,349
Sales and marketing	508	764	2,095	2,014
Total expenses	14,452	14,959	54,571	46,696

10. REPURCHASE OF COMMON SHARES

On August 20, 2024, the Corporation announced anormal course issuer bid ("NCIB"). Under the NCIB, the Corporation was entitled to purchase, for cancellation, up to a maximum of 1,594,179 common shares, equal to ten percent of the public float of 15,941,790 common shares as at August 20, 2024. The Corporation was also limited under the NCIB to purchasing no more than 11,526 common shares on any given day, subject to the block purchase exemption under the TSX rules. The period of the NCIB will extended from August 22, 2024 to August 21, 2025. On March 24, 2025, the Corporation established an automatic share purchase plan (ASPP) with its broker to facilitate repurchases of common shares under the NCIB. Under the terms of the ASPP, the Corporation's broker was permitted to make purchases at its sole discretion based on parameters set by the Corporation in accordance with TSX rules, applicable securities law and the terms of the ASPP, during periods when the Corporation would ordinarily not be permitted to make purchases, whether due to regulatory restriction or customary self-imposed blackout periods. Outside of such periods, common shares could be purchased based on management's discretion, in compliance with TSX rules and applicable securities law.

On August 20, 2025, the Corporation renewed the NCIB and ASPP. Under the renewed NCIB, the Corporation is entitled to purchase, for cancellation, up to a maximum of 2,537,833 common shares, equal to ten percent of the public float of 25,378,332 common shares as at August 19, 2025. The Corporation is also limited under the NCIB to purchasing no more than 22,415 common shares on any given day, subject to the block purchase exemption under the TSX rules. The period of the NCIB will extend from August 22, 2025 to August 21, 2026, or an earlier date should the Corporation complete its purchase.

During the nine months ended September 30, 2025, the Corporation purchased 518,500 common shares pursuant to its NCIB at a weighted average price of \$2.67 per share for total consideration of \$1,384. The shares were cancelled prior to September 30, 2025.

11. INCOME TAX EXPENSE

a) RECONCILIATION OF INCOME TAX EXPENSE

Income tax expense varies from the amounts that would be computed by applying the domestic statutory rate of 23% (2024 – 23%) to earnings before income taxes for the following reasons:

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
Earnings before income taxes	\$ 174	\$ 755	\$ 2,990	\$ 5,453
Computed income tax expense	40	174	687	1,254
Tax effects of:				
Jurisdictional tax rate differences	(151)	(183)	(275)	(334)
Non-(taxable) deductible items	66	4	80	8
Benefit of previously unrecognized deferred tax assets	(335)	-	(369)	(91)
Temporary differences for which no deferred tax asset was recognized	-	244	-	-
Income tax expense	(380)	239	123	837

b) INCOME TAX EXPENSE ON EARNINGS

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
Current tax expense	\$ (356)	\$ 115	\$ 526	\$ 837
Deferred tax expense (recovery):				
Origination and reversal of temporary differences	311	(120)	(33)	91
Benefit of previously unrecognized deferred tax assets	(335)	-	(370)	(91)
Temporary differences for which no deferred tax asset was recognized	-	244	-	-
Total deferred tax expense (recovery)	(24)	124	(403)	-
Income tax expense	(380)	239	123	837

12. SHARE-BASED COMPENSATION EXPENSE

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
Equity settled share-based compensation	\$ 105	\$ 32	\$ 213	\$ 48
Cash settled share-based compensation:				
Director performance share units	(85)	226	900	191
Director share units	(99)	203	503	264
Performance share units	129	130	584	130
Restricted shares	23	64	160	141
	73	655	2,360	774

Share-based compensation expense has been included in general and administration expense in the condensed consolidated interim statements of earnings and comprehensive earnings.

13. CHANGES IN WORKING CAPITAL BALANCES

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
Cash (used in) generated from operating activities due to changes in non-cash working capital balances:	\$	\$	\$	\$
Trade and other receivables	5,629	1,997	354	(1,909)
Inventories	(4,425)	(952)	(8,755)	(6,234)
Other current assets	1,128	459	(391)	(688)
Other long-term assets	541	-	1,188	-
Trade and other payables	(3,641)	(3,451)	(1,511)	(3,643)
Customer deposits	(336)	3,014	(1,484)	2,149
Provisions	71	(2)	(19)	202
	(1,033)	1,065	(10,618)	(10,123)