

**Condensed interim consolidated statements of financial position**

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>September 30, 2025</b>	December 31, 2024
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 3,667	\$ 6,773
Trade receivables (note 4)	97,574	103,445
Inventories	21,525	23,843
Prepaid expenses and other current assets	4,573	5,989
Income taxes receivable	624	3,432
	<b>127,963</b>	<b>143,482</b>
<b>NON-CURRENT ASSETS</b>		
Other non-current assets	2,210	9,104
Deferred income tax assets	8,420	8,224
Property, plant, and equipment	32,987	34,812
Right-of-use assets (note 5)	163,499	162,510
Pension assets	4,517	3,142
Intangible assets	7,366	8,282
Goodwill	22,747	22,747
	<b>\$ 369,709</b>	<b>\$ 392,303</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Bank overdraft	\$ —	\$ 880
Trade payables and accrued liabilities	45,291	59,890
Current portion of credit facilities (note 8)	8,714	15,175
Current portion of lease liabilities (note 7)	11,943	10,525
Provisions (note 6)	2,741	8,016
Deferred revenue	3,820	6,199
	<b>72,509</b>	<b>100,685</b>
<b>NON-CURRENT LIABILITIES</b>		
Provisions (note 6)	271	1,279
Credit facilities (note 8)	73,575	68,515
Lease liabilities (note 7)	166,491	158,603
Deferred income tax liabilities	—	60
Pension obligations	12,676	18,354
Other post-employment benefit plans	1,257	1,409
Asset retirement obligation	3,522	3,438
	<b>\$ 330,301</b>	<b>\$ 352,343</b>
<b>EQUITY</b>		
<b>SHAREHOLDERS' EQUITY</b>		
Shares (note 9)	\$ 284,119	\$ 284,592
Warrants (note 9)	—	219
Contributed surplus	3,219	3,078
Translation Reserve	247	307
Deficit	(248,177)	(248,236)
	<b>\$ 39,408</b>	<b>\$ 39,960</b>
	<b>\$ 369,709</b>	<b>\$ 392,303</b>

Commitments and contingencies (note 13); Subsequent event (note 16)

**Approved by Board of Directors**



Director



Director

*The accompanying notes are an integral part of these condensed interim consolidated financial statements.*

**Condensed interim consolidated statements of operations**

<i>(in thousands of Canadian dollars, except per share amounts, unaudited)</i>	<b>For the three months ended September 30, 2025</b>		For the three months ended September 30, 2024	
<b>REVENUES (note 14)</b>	<b>\$</b>	<b>105,371</b>	<b>\$</b>	<b>108,726</b>
<b>COST OF REVENUES</b>		<b>80,740</b>		<b>80,717</b>
<b>GROSS PROFIT</b>		<b>24,631</b>		<b>28,009</b>
<b>EXPENSES</b>				
Selling, commissions and expenses		<b>9,346</b>		9,930
General and administration expenses		<b>8,873</b>		11,383
Research & development expenses		<b>1,105</b>		1,117
Restructuring expenses (note 6)		<b>255</b>		1,160
Acquisition and integration costs		<b>—</b>		2,077
Net fair value losses (gains) on financial liabilities at fair value through profit or loss (note 9)		<b>(1,521)</b>		108
		<b>18,058</b>		<b>25,775</b>
<b>INCOME BEFORE FINANCE AND INCOME TAXES</b>		<b>6,573</b>		<b>2,234</b>
<b>FINANCE COSTS</b>				
Interest expense on long term debt and pensions, net		<b>1,743</b>		2,108
Interest expense on lease liabilities (note 7)		<b>3,288</b>		3,165
Amortization of transaction costs (note 8)		<b>111</b>		140
		<b>5,142</b>		<b>5,413</b>
<b>INCOME (LOSS) BEFORE INCOME TAXES</b>		<b>1,431</b>		<b>(3,179)</b>
<b>INCOME TAX EXPENSE (RECOVERY)</b>				
Current		<b>1,191</b>		647
Deferred		<b>(818)</b>		(1,158)
		<b>373</b>		<b>(511)</b>
<b>NET INCOME (LOSS) FOR THE PERIOD</b>	<b>\$</b>	<b>1,058</b>	<b>\$</b>	<b>(2,668)</b>
<b>BASIC EARNINGS PER SHARE (note 11)</b>	<b>\$</b>	<b>0.02</b>	<b>\$</b>	<b>(0.05)</b>
<b>DILUTED EARNINGS PER SHARE (note 11)</b>	<b>\$</b>	<b>0.02</b>	<b>\$</b>	<b>(0.05)</b>

*The accompanying notes are an integral part of these condensed interim consolidated financial statements.*

**Condensed interim consolidated statements of operations**

<i>(in thousands of Canadian dollars, except per share amounts, unaudited)</i>	For the nine months ended September 30, 2025		For the nine months ended September 30, 2024	
<b>REVENUES (note 14)</b>	<b>\$</b>	<b>342,840</b>	<b>\$</b>	<b>363,731</b>
<b>COST OF REVENUES</b>		<b>251,441</b>		<b>264,077</b>
<b>GROSS PROFIT</b>		<b>91,399</b>		<b>99,654</b>
<b>EXPENSES</b>				
Selling, commissions and expenses		<b>29,955</b>		30,972
General and administration expenses		<b>31,594</b>		36,949
Research & development expenses		<b>3,441</b>		3,755
Restructuring expenses (note 6)		<b>313</b>		3,346
Acquisition and integration costs		—		2,603
Net fair value losses on financial liabilities at fair value through profit or loss (note 9)		<b>(1,223)</b>		1,915
		<b>64,080</b>		<b>79,540</b>
<b>INCOME BEFORE FINANCE COSTS AND INCOME TAXES</b>		<b>27,319</b>		<b>20,114</b>
<b>FINANCE COSTS</b>				
Interest expense on long term debt and pensions, net		<b>5,451</b>		6,913
Interest expense on lease liabilities (note 7)		<b>9,848</b>		9,279
Amortization of transaction costs (note 8)		<b>382</b>		420
Debt modification gain (note 8)		<b>(867)</b>		—
		<b>14,814</b>		<b>16,612</b>
<b>INCOME BEFORE INCOME TAXES</b>		<b>12,505</b>		<b>3,502</b>
<b>INCOME TAX EXPENSE</b>				
Current		<b>4,707</b>		2,005
Deferred		<b>(2,088)</b>		(1,374)
		<b>2,619</b>		<b>631</b>
<b>NET INCOME FOR THE PERIOD</b>	<b>\$</b>	<b>9,886</b>	<b>\$</b>	<b>2,871</b>
<b>BASIC EARNINGS PER SHARE (note 11)</b>	<b>\$</b>	<b>0.18</b>	<b>\$</b>	<b>0.05</b>
<b>DILUTED EARNINGS PER SHARE (note 11)</b>	<b>\$</b>	<b>0.17</b>	<b>\$</b>	<b>0.05</b>

*The accompanying notes are an integral part of these condensed interim consolidated financial statements.*

**Condensed interim consolidated statements of comprehensive income (loss)**

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>For the three months ended September 30, 2025</b>		<b>For the three months ended September 30, 2024</b>
<b>NET INCOME (LOSS) FOR THE PERIOD</b>	<b>\$</b>	<b>1,058</b>	<b>\$ (2,668)</b>
<b>OTHER COMPREHENSIVE INCOME (LOSS):</b>			
<b>ITEMS THAT MAY BE RECLASSIFIED SUBSEQUENTLY TO NET INCOME (LOSS)</b>			
Foreign currency translation		55	(19)
		<b>55</b>	<b>(19)</b>
<b>ITEMS THAT WILL NOT BE RECLASSIFIED TO NET INCOME (LOSS)</b>			
Re-measurements of pension and other post-employment benefit obligations		5,780	625
Taxes related to pension and other post-employment benefit adjustment above		(1,469)	(160)
		<b>4,311</b>	<b>465</b>
<b>OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX</b>	<b>\$</b>	<b>4,366</b>	<b>\$ 446</b>
<b>COMPREHENSIVE INCOME (LOSS) FOR THE PERIOD</b>	<b>\$</b>	<b>5,424</b>	<b>\$ (2,222)</b>

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**Condensed interim consolidated statements of comprehensive income (loss)**

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>For the nine months ended September 30, 2025</b>		<b>For the nine months ended September 30, 2024</b>	
<b>NET INCOME FOR THE PERIOD</b>	<b>\$</b>	<b>9,886</b>	<b>\$</b>	<b>2,871</b>
<b>OTHER COMPREHENSIVE INCOME (LOSS):</b>				
<b>ITEMS THAT MAY BE RECLASSIFIED SUBSEQUENTLY TO NET INCOME</b>				
Foreign currency translation		(60)		25
		<b>(60)</b>		<b>25</b>
<b>ITEMS THAT WILL NOT BE RECLASSIFIED TO NET INCOME</b>				
Re-measurements of pension and other post-employment benefit obligations		7,211		9,393
Taxes related to pension and other post-employment benefit adjustment above		(1,832)		(2,408)
		<b>5,379</b>		<b>6,985</b>
<b>OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX</b>	<b>\$</b>	<b>5,319</b>	<b>\$</b>	<b>7,010</b>
<b>COMPREHENSIVE INCOME FOR THE PERIOD</b>	<b>\$</b>	<b>15,205</b>	<b>\$</b>	<b>9,881</b>

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**Condensed interim consolidated statements of changes in shareholders' equity**

<i>(in thousands of Canadian dollars, unaudited)</i>	Shares	Warrants	Contributed surplus	Translation reserve	Deficit	Total equity
Balance as at December 31, 2023	\$ 283,738	\$ 219	\$ 3,135	\$ 177	\$ (258,505)	\$ 28,764
Net income for the period	—	—	—	—	2,871	2,871
Other comprehensive income for the period	—	—	—	25	6,985	7,010
Total comprehensive income for the period	—	—	—	25	9,856	9,881
Exercise of options	854	—	(517)	—	—	337
Share-based compensation expense (note 9)	—	—	390	—	—	390
<b>BALANCE AS AT SEPTEMBER 30, 2024</b>	<b>\$ 284,592</b>	<b>\$ 219</b>	<b>\$ 3,008</b>	<b>\$ 202</b>	<b>\$ (248,649)</b>	<b>\$ 39,372</b>
<b>BALANCE AS AT DECEMBER 31, 2024</b>	<b>\$ 284,592</b>	<b>\$ 219</b>	<b>\$ 3,078</b>	<b>\$ 307</b>	<b>\$ (248,236)</b>	<b>\$ 39,960</b>
Net income for the period	—	—	—	—	9,886	9,886
Other comprehensive income for the period	—	—	—	(60)	5,379	5,319
Total comprehensive income for the period	—	—	—	(60)	15,265	15,205
Expiration of warrants	—	(219)	219	—	—	—
Exercise of options	167	—	(167)	—	—	—
Share-based compensation expense (note 9)	—	—	89	—	—	89
Dividends declared (note 10)	—	—	—	—	(15,206)	(15,206)
Repurchases of shares and related transaction costs	(640)	—	—	—	—	(640)
<b>BALANCE AS AT SEPTEMBER 30, 2025</b>	<b>\$ 284,119</b>	<b>\$ —</b>	<b>\$ 3,219</b>	<b>\$ 247</b>	<b>\$ (248,177)</b>	<b>\$ 39,408</b>

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

**Condensed interim consolidated statements of cash flows**

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>For the nine months ended September 30, 2025</b>		For the nine months ended September 30, 2024
<b>CASH PROVIDED BY</b>			
<b>OPERATING ACTIVITIES</b>			
Net income for the period	\$	9,886	\$ 2,871
<i>Items not affecting cash</i>			
Depreciation of property, plant, and equipment		5,179	5,138
Amortization of intangible assets		1,037	1,516
Depreciation of right-of-use-assets (note 5)		14,832	13,488
Share-based compensation expense (note 9)		89	390
Net fair value losses on financial liabilities at fair value through profit or loss (note 9)		(1,223)	1,915
Pension expense		1,113	1,415
Gain on disposal of sale and leaseback		—	(11)
Loss on disposal of property, plant and equipment		—	(54)
Provisions (note 6)		313	3,346
Debt modification gain		(867)	—
Amortization of transaction costs (note 8)		382	421
Accretion of asset retirement obligations		84	(28)
Other post-employment benefit plan expense		130	447
Right-of-use assets impairment (note 5)		—	97
Income tax expense		2,619	631
Changes in non cash working capital (note 12)		(7,082)	3,107
Contributions made to pension plans		(955)	(960)
Contributions made to other post-employment benefit plans		(282)	(177)
Provisions paid (note 6)		(6,596)	(8,804)
Income taxes paid		(1,899)	(2,898)
<b>Total cash generated from operating activities</b>		<b>16,760</b>	<b>21,850</b>
<b>INVESTING ACTIVITIES</b>			
Proceeds on sale and leaseback transaction (note 8)		6,694	10,218
Purchase of property, plant, and equipment		(3,343)	(9,709)
Purchase of intangible assets		(121)	(551)
Purchase of non-current assets		(143)	(8,013)
Proceeds on disposal of property, plant, and equipment		—	440
<b>Total cash provided by (used in) investing activities</b>		<b>3,087</b>	<b>(7,615)</b>
<b>FINANCING ACTIVITIES</b>			
Exercise of options (note 9)		—	337
Proceeds from credit facilities (note 8)		60,733	58,145
Repayment of credit facilities (note 8)		(61,232)	(73,905)
Decrease in bank overdrafts		(880)	(1,564)
Transaction costs (note 8)		(417)	—
Dividends paid (note 10)		(15,206)	—
Principal portion of lease payments (note 7)		(5,246)	(6,055)
Repurchases of shares (note 9)		(640)	—
<b>Total cash (used in) financing activities</b>		<b>(22,888)</b>	<b>(23,042)</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS DURING THE PERIOD</b>		<b>(3,041)</b>	<b>(8,807)</b>

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

<b>CASH AND CASH EQUIVALENTS – BEGINNING OF PERIOD</b>	<b>\$</b>	<b>6,773</b>	<b>\$</b>	<b>17,652</b>
<b>EFFECTS OF FOREIGN EXCHANGE ON CASH BALANCES</b>		<b>(65)</b>		<b>33</b>
<b>CASH AND CASH EQUIVALENTS – END OF PERIOD</b>	<b>\$</b>	<b>3,667</b>	<b>\$</b>	<b>8,878</b>

*The accompanying notes are an integral part of these condensed interim consolidated financial statements.*

**Notes to The Condensed Interim Consolidated Financial Statements**

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***1 General information and basis of preparation**

DATA Communications Management Corp ("DCM" or the "Company") is a Canadian provider of print and digital solutions, serving major brands in vertical markets including financial services, retail, healthcare, energy, other regulated industries, and the public sector.

DCM's revenue is subject to mailing and purchasing patterns of its' customers. Typically, higher revenues and profit are generated in the first quarter relative to the other three quarters, however this can vary from time to time by changes in customers' purchasing decisions throughout the year. As a result, DCM's revenue and financial performance for any single quarter may not be indicative of revenue and financial performance which may be expected for the full year.

These financial statements have been prepared using International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") applicable to a going concern, which contemplates the realization of assets and settlement of liabilities in the normal course of business as they become due.

The common shares of DCM are listed on the Toronto Stock Exchange ("TSX") under the symbol "DCM" and trade on OTCQX under the symbol "DCMDF". The address of the registered office of DCM is 9195 Torbram Road, Brampton, Ontario. These condensed interim consolidated financial statements were approved by the Board of Directors ("Board") of DCM, on November 11, 2025.

**2 Material accounting policies**

DCM prepares its condensed interim consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB) ("IFRS Accounting Standards"). These condensed interim consolidated financial statements have been prepared in accordance with IFRS Accounting Standards applicable to the preparation of interim financial reports under International Accounting Standard ("IAS") 34 "Interim Financial Reporting". The accounting policies followed in these condensed interim consolidated financial statements are the same as those applied in DCM's consolidated financial statements for the year ended December 31, 2024. Where applicable, DCM has consistently applied the same accounting policies throughout all periods presented, as if these policies had always been in effect.

The accounting policies applied in these condensed interim consolidated financial statements are based on IFRS Accounting Standards effective for the year ending December 31, 2025, as issued and outstanding as of November 11, 2025, the date the Board of Directors ("Board") approved these condensed interim consolidated financial statements.

The condensed interim consolidated financial statements should be read in conjunction with DCM's consolidated annual financial statements for the year ended December 31, 2024 which have been prepared in accordance with IFRS Accounting Standards.

*Repurchase of Common Shares*

The Company established a program to repurchase its common shares on the open market under a Normal Course Issuer Bid ("NCIB"). In accordance with IAS 32, repurchased shares are treated as treasury shares and are recognized as a deduction from equity, including any directly attributable transaction costs. No gain or loss is recognized in the condensed interim consolidated statement of operations. Repurchased shares are immediately cancelled and are excluded from the calculation of basic and diluted earnings per share.

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***3 Change in accounting policies, significant accounting estimates, assumptions and judgements***a) New and amended standards adopted*

There were no new and amended standards adopted.

*a) Future accounting standards not yet adopted***NEW STANDARD: IFRS 18: PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS**

In April 2024 the IASB issued a new standard, IFRS 18 "Presentation and Disclosure in Financial Statements". This standard will replace IAS 1 and (i) provides a defined structure for the statement of profit or loss and will require items in the statement to be classified into one of five categories: operating, investing, financing, income taxes and discontinued operations, (ii) requires enhanced disclosures within the notes to the financial statements for certain non-GAAP profit or loss performance measures (management defined performance measures, "MPM") that are reported outside an entity's financial statements including a reconciliation between the MPM and the most similar specified subtotal in IFRS Accounting Standards, and (iii) provides clarification on aggregation and disaggregation in the primary financial statements and note disclosures. The new standard will apply to reporting periods beginning on or after January 1, 2027 and will apply to comparative information. Management is currently evaluating the impact of this future policy on the condensed interim consolidated financial statements.

**AMENDMENTS TO IFRS 9 and IFRS 7: CLASSIFICATION AND MEASUREMENT OF FINANCIAL INSTRUMENTS**

In May 2024, the IASB amended IFRS 9 "Financial Instruments" and IFRS 7 "Financial Instruments: Disclosures". The amendments (i) clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system; (ii) clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion; (iii) add new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance (ESG) targets); and (iv) update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI). The amendments are effective for reporting periods beginning on or after January 1, 2026. DCM is currently evaluating the impact on the condensed interim consolidated financial statements.

There are no other IFRS Accounting Standard or International Financial Reporting Interpretations Committee ('IFRIC') interpretations that are not yet effective that would be expected to have a significant impact on DCM.

**4 Trade receivables**

	September 30, 2025	December 31, 2024
Trade receivables	\$ 99,122	\$ 104,902
Provision for expected credit losses	(1,548)	(1,457)
	<b>\$ 97,574</b>	<b>\$ 103,445</b>

As at September 30, 2025, trade receivables include unbilled receivables of \$34,981 (2024 – \$36,223), net of an expected credit loss allowance of \$838 (2024 – \$768).

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***5 Right-of-use asset**

The following tables present changes in the right-of-use ("ROU") assets for the nine months ended September 30, 2025:

		<b>Property</b>		<b>Office Equipment</b>		<b>Production Equipment</b>		<b>Total</b>
Balance - Beginning of period	\$	144,199	\$	4,395	\$	13,916	\$	162,510
Additions for the period		—		—		9,935		9,935
Modifications for the period		5,426		—		524		5,950
Depreciation for the period		(9,336)		(1,025)		(4,471)		(14,832)
Effect of movement in exchange rates		(38)		(30)		4		(64)
<b>Closing net book value</b>	<b>\$</b>	<b>140,251</b>	<b>\$</b>	<b>3,340</b>	<b>\$</b>	<b>19,908</b>	<b>\$</b>	<b>163,499</b>

**As at September 30, 2025**

Cost	\$	157,247	\$	6,381	\$	26,832	\$	190,460
Accumulated depreciation		(16,996)		(3,041)		(6,924)		(26,961)
Net book value	\$	140,251	\$	3,340	\$	19,908	\$	163,499

During the three and nine months ended September 30, 2025, DCM modified certain leases by entering into renewal and/or amending agreements to extend lease terms and/or increase/reduce the lease payments. DCM also entered into new leases for production equipment and finalized the sale and leaseback transactions (see note 8).

Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)

**6 Provisions**

	Termination provisions	Plant Closure	Total
Balance – December 31, 2024	\$ 9,295	—	\$ 9,295
Additional charge during the period	313	—	313
Utilized during the period	(6,596)	—	(6,596)
Balance - September 30, 2025	\$ 3,012	\$ —	\$ 3,012
Less: Current portion of provisions	(2,741)	—	(2,741)
Balance - Long-term portion of provisions	\$ 271	\$ —	\$ 271

	Termination provisions	Plant Closure	Total
Balance – December 31, 2023	\$ 16,809	\$ 520	\$ 17,329
Additional charge during the period	1,911	1,435	3,346
Loss of disposal of fixed assets during the period	—	(548)	(548)
Modification loss on termination of lease	—	(409)	(409)
Utilized during the period	(7,806)	(998)	(8,804)
Balance - September 30, 2024	\$ 10,914	\$ —	\$ 10,914
Less: Current portion of provisions	(9,007)	—	(9,007)
Balance - Long-term portion of provisions	\$ 1,907	\$ —	\$ 1,907

**TERMINATION PROVISIONS**

During the three and nine months ended September 30, 2025, DCM continued refinement of its planned initiatives to align organizational structure and optimize its operational footprint, which resulted in a charge of \$313 (2024 - \$3,346) to the condensed interim consolidated statement of operations. During the nine months ended September 30, 2025, cash payments of \$6,596 (2024 - \$7,806) were made to former employees for severances. During the three and nine months ended September 30, 2025, cash payments of nil (2024 - \$998) were made for consolidation of plants. The remaining severance and restructuring accruals are expected to be paid in 2025 and 2026.

**7 Lease liabilities**

DCM currently leases manufacturing, warehouse and office space, office equipment and production equipment. A lease liability has been recognized equal to the present value of remaining lease payments discounted at the interest rate implicit in the lease, or if that rate cannot be readily determined, DCM's weighted average incremental borrowing rate for a similar asset over a similar term and with a similar security.

	Property	Office Equipment	Production Equipment	Total
Balance - Beginning of period	150,452	4,774	13,902	169,128
Additions during the period	—	—	9,760	9,760
Modifications during the period	4,328	(17)	540	4,851
Payments during the period	(9,315)	(1,065)	(4,714)	(15,094)
Interest charge for the period	8,724	167	957	9,848
Effect of movement in exchange rates	(30)	—	(29)	(59)
<b>As at September 30, 2025</b>	<b>\$ 154,159</b>	<b>\$ 3,859</b>	<b>\$ 20,416</b>	<b>\$ 178,434</b>

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

The contractual undiscounted cash flows of DCM's lease liabilities are as follows:

	Contractual Cash Flows	Extension Options	Total as at September 30, 2025
Not later than one year	\$ 26,338	\$ 33	\$ 26,371
Later than one and not later than five years	90,938	6,985	97,923
Later than five years	64,175	106,998	171,173
Total undiscounted lease liabilities	\$ 181,451	\$ 114,016	\$ 295,467
Impact of discounting			(117,033)
Lease liabilities			\$ 178,434
Current			\$ 11,943
Non-current			\$ 166,491

All extension options that are reasonably certain to be exercised have been included in the measurement of the lease obligation. The Company reassesses the likelihood of an extension option to be exercised when there was a significant event or change in circumstances. During the nine months ended September 30, 2025, extension options that are not reflected in the measurement of the lease liability total \$10,405 (December 31, 2024 - \$7,834).

During the year, the Company extended the term on two leases associated with the Montreal facilities, effective September 2026. As a result, the related lease liability and right-of-use asset have been recalculated, reflecting the revised lease term and future lease payments.

**8 Credit facilities**

	September 30, 2025	December 31, 2024
<b>Term loans</b>		
- 5.95% term debt, maturing December 17, 2026 (FPD VI Credit facility)	\$ 5,107	\$ 6,286
- 8.08% term debt, maturing April 21, 2028 (FPD VI New Credit facility)	39,880	45,238
<b>Revolving facility</b>		
- floating rate debt, maturing May 30, 2028 (Bank Credit Facility)	39,259	26,759
<b>Leasing facility</b>		
- Interim Funding, maturing February 28, 2025 (Bank Leasing Facility)	—	5,395
- Interim Funding, maturing January 9, 2025 (Other Leasing Facility)	—	1,067
Credit facilities	\$ 84,246	\$ 84,745
Debt premium/(discount)	(867)	—
Unamortized transaction costs	(1,090)	(1,055)
	\$ 82,289	\$ 83,690
Less: Current portion of Credit facilities	(8,714)	(15,175)
Long-term portion of Credit facilities	\$ 73,575	\$ 68,515

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***CREDIT AGREEMENTS****BANK FACILITIES**

DCM has established a revolving credit facility (the "Bank Credit Facility") pursuant to a third amended and restated credit agreement (the "Bank Credit Agreement") with a Canadian chartered bank (the "Bank"). Under the terms of the Bank Credit Agreement, the maximum principal amount available under the Bank Credit Facility is \$90,000. The Bank Credit Facility also includes an "accordion" feature, which can provide up to an additional \$20,000 of capacity under the revolving facility. The Bank Credit Facility matures on May 30, 2028. DCM entered into the fourth amendment to its Bank Credit Agreement, extending the Bank Credit Facility maturity date to May 30, 2028 from May 31, 2026 on May 30, 2025. As a result of the amendment, a debt discount gain was recorded of \$867 in the condensed interim consolidated statement of operations. This facility is available to DCM in the form of a Loan Facility (Revolving Facility and/or Term Facility), a Hedging Facility, a Leasing Facility and a MasterCard Facility.

The Revolving Facility is available to be drawn by way of either Prime Rate loans, Base Rate loans, Canadian Overnight Repo Rate Average (CORRA) loans, Secured Overnight Financing Rate (SOFR) loans, and/or Letters of Credit.

Prime rate loans charge interest based on the Canadian prime rate plus a margin whereby the prime rate is the greater of the Bank's published reference rate on Canadian Dollar denominated commercial loans and the adjusted Term CORRA for a period of one month plus 100 basis points per annum. Currently, advances under the Bank Credit Facility may not, at any time, exceed the lesser of \$90,000 and a fixed percentage of DCM's aggregate accounts receivable and inventory (less certain amounts). Advances under the Bank Credit Facility of \$4,259 as at September 30, 2025 are currently subject to floating interest rates based upon the Canadian prime rate plus an applicable margin of 1.00% for a total interest rate of 5.95%.

Base Rate loans is the rate of interest on US dollar denominated loans plus applicable margin. SOFR loans is the secured overnight financing rate published by the Federal Reserve Bank of New York on the next succeeding Business Day. DCM has a discretion of availing CORRA loan advances under the Loan Facility for 1, 2 and 3 month terms ("CORRA loan").

As at September 30, 2025, DCM had \$35,000 advances under the CORRA loan, and no advances under SOFR and Base Rate loans. As at September 30, 2025, four advances were made under the CORRA loan for an amount of \$8,000 ("CORRA Loan I"), \$4,000 ("CORRA Loan II"), \$11,000 ("CORRA Loan IV"), and \$12,000 ("CORRA Loan V"). The applicable CORRA loan interest rate on these terms is calculated as adjusted Term CORRA plus an applicable margin for total interest of 5.77%, 5.56%, 5.54%, and 5.77%, respectively.

In April 2024, DCM signed an Interim Funding Agreement ("IFA") with the Bank using the available Leasing Facility (Bank Leasing Facility) to finance certain equipment purchases. According to the terms of the credit agreement, the maximum principal amount available under the IFA is \$8,155, with the facility expiring on February 28, 2025 (amended from the original expiration date of October 10, 2024 and amended expiration of January 2, 2025). The interest fee on the IFA is charged based on one-month forward looking term rate based on the CORRA published on such determination date, plus a margin of 3.75%. During this period, the IFA was fully repaid to fund the \$8,445 in installment payments for equipment. These payments were recorded as other non-current assets on the condensed interim consolidated statement of financial position, prior to being transferred to right-of-use assets as the equipment was sold to, and leased back from the Bank upon completion of installation. As at September 30, 2025, the balance was nil (December 31, 2024 - \$5,426 included in other non-current assets) as all leases were formalized and transferred to right-of-use assets (see below).

During the third and fourth quarters of 2024, DCM completed two sale and leaseback transactions for various equipment with the Bank under the Bank Leasing Facility for total proceeds of \$2,875. In conjunction with these transactions, DCM entered into two Amendments to the Interim Funding Agreement ("Amended IFA") to reduce the maximum principal amount available under the IFA from \$8,155 to \$6,598 to reflect the first completed sale and leaseback transaction, and from \$6,598 to \$5,280 to reflect the second completed sale and leaseback transaction.

**Notes to The Condensed Interim Consolidated Financial Statements**

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

During the first quarter of 2025, DCM entered into the third and fourth, and final, sale and leaseback transactions with the Bank under the Bank Leasing Facility for total proceeds of \$5,570.

As at September 30, 2025, DCM had access to \$16,957 of available credit under the Bank Credit Facility and had cash and cash equivalents of \$3,667 as shown on the condensed interim consolidated statement of financial position as at September 30, 2025.

**OTHER LEASING FACILITIES**

During the fourth quarter of 2024, DCM entered into a Progress Funding Term ("PFT") with a leasing company to finance additional equipment purchases. According to the terms of the Master Lease Agreement, the maximum principal amount available under the PFT is \$3,000, with the facility expiring upon lease commencement. During the period, the PFT was fully repaid to fund the \$1,125 in installment payments for equipment. These payments were recorded as other non-current assets in the condensed interim consolidated statement of financial position as the equipment was sold and leased back from the leasing company upon completion of installation. During the first quarter of 2025, DCM entered into the sale and leaseback transaction for the various equipment with the leasing company for total proceeds of \$1,124, and the balance was transferred from other non-current assets to right-of-use assets during the first quarter.

**FPD FACILITIES**

DCM has two amortizing term loan facilities (the "FPD VI Credit Facilities") with Fiera Private Debt VI L.P. ("FPD VI"), which is a fund managed by Fiera Private Debt Fund GP Inc. ("FPD") pursuant to an amended and restated credit agreement dated as of April 24, 2023 (the "FPD Credit Agreement"). On October 22, 2024, a second amended and restated credit agreement was entered into to align the financial covenants on the term loans with those on the Bank revolving facility. The amended covenants are reflected in the table below. On July 17, 2025, a third amended and restated credit agreement was entered into to update certain definitions and incorporate qualitative changes, with no impact to the financial terms of the FPD Facilities.

**COVENANT REQUIREMENTS**

Each of the Bank Credit Agreement and the FPD Credit Agreement contains customary representations and warranties, certain financial covenant requirements (see below), as well as certain restrictive covenants which limit the discretion of the Board and management with respect to certain business matters, including the declaration or payment of dividends on the common shares of DCM without the consent of the Bank and FPD VI, as applicable.

Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)

<b>Borrowings subject to financial covenants</b>	<b>Financial Covenant</b>	<b>Frequency Tested</b>	<b>Ratios to be compliant</b>	<b>Ratios at September 30, 2025</b>
Term loans	Total Funded Debt to Adjusted EBITDA	Quarterly	From December 31, 2024 to December 30, 2025 < 3.50 : 1.00 From December 31, 2025 to loan maturity < 2.75 : 1:00	1.95
	Fixed charge coverage ratio	Quarterly	From December 31, 2024 to loan maturity > 1.10 : 1.00	1.87
	Working capital ratio	Quarterly	At all times > 1.10 : 1.00	2.12
Revolving facility	Fixed charge coverage ratio	Monthly	At all times > 1.10 : 1.00	1.87
	Capital expenditures	Annually	Less than 120% of annual budgeted capital expenditures	49.50 %

For purposes of the Bank Credit Agreement and the FPD Credit Agreement, “EBITDA” means net income or net loss for the relevant period, calculated on a consolidated basis, plus amounts deducted, or minus amounts added, in calculating net income or net loss in respect of: (a) the aggregate expense incurred for interest on debt and other costs of obtaining credit; (b) income taxes, whether or not deferred; (c) depreciation and amortization; non-cash expenses resulting from employee or management compensation, including the grant of stock options or restricted options to employees; any gain or loss attributable to the sale, conversion or other disposition of property out of the ordinary course of business; interest or dividend income; foreign exchange gain or loss; gains resulting from the write up of property and losses resulting from the write-down of property (except allowances for doubtful accounts receivable and non-cash reserves for obsolete inventory); any gain or loss on the repurchase or redemption of any securities (including in connection with the early retirement or defeasance of any debt); goodwill and other intangible asset write-downs; lease payments to convert on a pre-IFRS 16 basis; and any other extraordinary, nonrecurring or unusual items such as restructuring costs (as agreed to by the lender) provided the amounts added back pursuant to clause (c) above in respect of cash expenses (other than acquisition, integration and restructuring costs related to the April 2023 MCC acquisition) are capped at 15% of unadjusted EBITDA in the case of the Bank Credit Agreement. The pro forma financial results from any acquisitions completed by DCM during a given year are included on a trailing twelve month basis effective as of the closing date of the acquisitions for the purposes of DCM’s covenant calculations.

As of September 30, 2025, DCM was in compliance with all its financial covenants.

The continued ability to comply with financial covenants under the Company’s credit facilities for at least the next twelve months is contingent on management’s ability to meet budgeted revenue, profitability and working capital targets. The estimate of future cash flows in the Company’s 2025 budget and forecasts through to December 31, 2026 include a number of key assumptions to support the financial covenant calculations, specifically related to forecast revenues and gross margins (which in turn impact earnings before interest, income taxes, depreciation and amortization (EBITDA)). Management are satisfied that the Company’s forecasts and projections, taking account of reasonably possible changes in results and other uncertainties, will not result in any breach of the financial covenants on its credit facilities within the next fifteen months.

A failure by DCM to comply with its obligations under the Bank Credit Agreement or the FPD Credit Agreement, together with certain other events, including a change of control of DCM and a change in DCM’s Chief Executive Officer, President or Chief Financial Officer (unless a replacement officer acceptable to FPD, acting reasonably, is

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

appointed within 60 days of the effective date of such officer's resignation), could result in an event of default which, if not cured or waived, would result in the interest rate on borrowings increasing by 2% while in default and could result in the indebtedness outstanding becoming immediately due and payable under each of those agreements if called by the lenders.

**INTER-CREDITOR AGREEMENT**

DCM's obligations under the Bank Credit Facility, and the FPD VI Credit Facilities are secured by conventional security charging all the property and assets of DCM and its subsidiaries. DCM has entered into an inter-creditor agreement between the Bank and FPD VI which, among other things, establishes the rights and priorities of the respective liens of the Bank and FPD VI on the present and after-acquired property of DCM and its subsidiaries.

The movement in credit facilities during the nine months ended September 30, 2025 and for the year ended December 31, 2024 are as follows:

	<b>September 30, 2025</b>	December 31, 2024
Balance – Beginning of period / year, net of transaction costs	<b>\$ 83,690</b>	\$ 100,251
<b>Changes from financing cash flows</b>		
Proceeds from credit facilities	<b>60,733</b>	50,962
Repayment of credit facilities	<b>(61,232)</b>	(68,083)
Transaction costs	<b>(417)</b>	—
Balance after the changes in financing cash flows	<b>(916)</b>	(17,121)
<b>Non-cash movements</b>		
Amortization of transaction costs	<b>382</b>	560
Debt modification gain	<b>(867)</b>	—
Balance – End of period / year, net of transaction costs	<b>\$ 82,289</b>	\$ 83,690

The scheduled principal repayments on the long-term debt are as follows:

	<b>September 30, 2025</b>
2025	<b>2,178</b>
2026	<b>11,857</b>
2027	<b>7,143</b>
2028 <sup>(1)</sup>	<b>63,068</b>
	<b>\$ 84,246</b>

<sup>(1)</sup> Includes \$39,259 for the Bank Credit Facility, maturing May 30, 2028.

**9 Shares and warrants****SHARES**

DCM is authorized to issue an unlimited number of common shares. The common shares have a stated capital of one dollar. Each common share is entitled to one vote at any meeting of shareholders. Each holder of the common shares

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

will be entitled to receive dividends if, as and when declared by the Board. In the event of the liquidation, dissolution, winding up of DCM or other distribution of assets of DCM among its shareholders for the purpose of winding up its affairs, the holders of the common shares will be entitled to receive assets of DCM upon such a distribution. Such distribution will be made in equal amounts per share on all the common shares at the time outstanding without preference or distinction.

The following summarizes the change in number of issued and outstanding common shares during the periods below:

	<b>Number of Common shares</b>	<b>Amount</b>
Balance – December 31, 2024	55,308,951 \$	284,592
Exercise of options – June 20, 2025	13,197 \$	24
Exercise of options – June 20, 2025	65,989 \$	122
Exercise of options – June 25, 2025	12,002 \$	21
Repurchases of shares and related transaction costs – June 2025 to September 2025	(344,300) \$	(640)
<b>Balance – September 30, 2025</b>	<b>55,055,839 \$</b>	<b>284,119</b>

	<b>Number of Common shares</b>	<b>Amount</b>
Balance – December 31, 2023	55,022,883 \$	283,738
Exercise of options – April 12, 2024	218,000 \$	654
Exercise of options – May 16, 2024	68,068 \$	200
Balance – September 30, 2024	55,308,951 \$	284,592

On June 10, 2025, the Company announced that the Toronto Stock Exchange approved its notice to initiate a Normal Course Issuer Bid (“NCIB”) to repurchase up to 4,220,210 common shares, representing approximately 10% of the public float, over the 12-month period ending June 11, 2026. During the nine months ended September 30, 2025, the Company repurchased and cancelled 344,300 common shares for total consideration of \$570, including transaction costs of \$70. The total amount of \$640 was recorded directly in equity.

The Company also entered into an Automatic Share Purchase Plan (“ASPP”) with its broker to permit repurchases during self-imposed blackout periods. The ASPP may be terminated, modified, or suspended at the Company’s discretion.

**WARRANTS**

A summary of warrant activities for the nine months ended September 30, 2025 and the year ended December 31, 2024 is as follows:

	<b>Nine months ended September 30, 2025</b>		<b>Year ended December 31, 2024</b>	
	<b>Number of Warrants</b>	<b>Weighted average Exercise Price</b>	<b>Number of Warrants</b>	<b>Weighted average Exercise Price</b>
Warrants outstanding – beginning of period	261,216 \$	3.16	261,216 \$	3.16
Expired	(261,216)	(3.16)	—	—
Warrants outstanding – end of period	— \$	—	261,216 \$	3.16

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***SHARE-BASED COMPENSATION**

DCM has adopted a Long-Term Incentive Plan ("LTIP") to: recruit and retain highly qualified directors, officers, employees and consultants (the "Participants"); provide Participants with an incentive for productivity and an opportunity to share in the growth and the value of DCM; and, align the interests of Participants with those of the shareholders of DCM. Awards to Participants are primarily based on the financial results of DCM and services provided. The aggregate maximum number of common shares available for issuance from DCM's treasury under the LTIP is 5,505,584 common shares or 10% of the issued and outstanding common shares of DCM. The shares to be awarded will be authorized and unissued shares.

DCM's share-based compensation plan consists of five types of awards: restricted share unit ("RSUs"), options, deferred share unit ("DSUs"), restricted shares or stock appreciation right ("SARs") awards. No restricted shares or SARs have been granted to date.

**(a) Restricted share unit ("RSU")**

Under the RSU portion of the LTIP, selected employees are granted RSUs where each RSU represents the right to receive a distribution from DCM in an amount equal to the fair value of one DCM common share. RSUs granted are performance and non-performance based. The performance component is based on Company specific financial targets approved by the Board and the non-performance component is based on continued employment. RSUs generally vest over three years, require continued employment with DCM for the duration of the vesting period and settle in cash upon final vesting.

A liability for RSUs is measured at fair value on the grant date and is subsequently adjusted for changes in fair value. The liability is recognized on a graded vesting basis over the vesting period, with a corresponding charge to compensation expense as a component of costs of revenues, selling, commissions and expenses, and general and administration expenses. The RSUs payable are included in trade payables and accrued liabilities. Compensation expenses for RSUs incorporate an estimate for expected forfeiture rates based on which the fair value is adjusted.

In connection with the dividends declared (see note 10), the Company issued additional RSUs to eligible participants under the LTIP plan. In accordance with the terms of the plan, participants are entitled to receive additional units equivalent in value to the dividends declared on Common Shares. The fair value of these additional units are measured at the grant date based on the fair market value of the Company's Common Shares, and they vest and are accounted for in the same manner as other units issued under the LTIP plan.

	<b>September 30, 2025</b>	December 31, 2024
	<b>Number of RSUs</b>	Number of RSUs
Balance - beginning of period	<b>1,364,773</b>	2,197,937
Units granted	<b>578,461</b>	227,872
Units forfeited	—	(34,692)
Units paid out	<b>(942,593)</b>	(1,026,344)
Balance - end of period	<b>1,000,641</b>	1,364,773

During the nine months ended September 30, 2025, the Chief Executive Officer ("CEO") of DCM was granted 244,307 RSUs, including in connection with the dividends declared (nine months ended September 30, 2024 – 94,972 RSUs) and 334,154 RSUs (nine months ended September 30, 2024 – 132,900 RSUs) were awarded to other members of DCM's management.

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

Of the total outstanding RSUs at September 30, 2025, nil (December 31, 2024 – nil) have vested and are payable. The carrying amount of the liability relating to the RSUs at September 30, 2025 was \$740 (December 31, 2024 – \$2,420).

During the three and nine months ended September 30, 2025, compensation recovery of \$162 and expense of \$120 (three and nine months ended September 30, 2024 – \$190 and \$1,450) was recognized in the condensed interim consolidated statement of operations related to vesting of RSUs granted, additional RSUs granted in connection with the dividends declared, and fair value adjustments. RSUs and DSUs are categorized as level 2 inputs in the fair value hierarchy given their valuations include inputs other than quoted prices for which all significant inputs are observable, either directly or indirectly. There were no transfers between levels 1, 2 or 3 during the period.

*(b) Options ("Options")*

A summary of Options activities for the nine months ended September 30, 2025, and the year ended December 31, 2024 is as follows:

	Nine months ended September 30, 2025		Year ended December 31, 2024	
	Number of Options	Weighted average Exercise Price	Number of Options	Weighted average Exercise Price
Options outstanding - beginning of period	4,223,800	\$ 1.18	4,529,000	\$ 1.18
Exercised	(305,200)	1.29	(305,200)	1.29
Options outstanding - end of period	3,918,600	\$ 1.17	4,223,800	\$ 1.18
Exercisable	3,918,600	\$ 1.17	3,723,800	\$ 1.02

The outstanding Options had an exercise price range as follows:

	September 30, 2025 Number of Options	December 31, 2024 Number of Options
\$0.69	2,500,000	2,500,000
\$0.85	125,000	125,000
\$1.29	43,600	348,800
\$1.30	750,000	750,000
\$3.42	500,000	500,000
Options outstanding	3,918,600	4,223,800

During the three and nine months ended September 30, 2025, compensation expense of nil and \$89 (three and nine months ended September 30, 2024 - \$69 and \$390) was recognized in the condensed interim consolidated statement of operations related to the vesting of options granted.

*(c) Deferred share unit ("DSU")*

Each director is required to receive at least half of his or her annual retainer in DSUs and has the option to elect to receive all or any other part of his or her other compensation in DSUs.

Each DSU represents the right to receive a distribution from DCM in an amount equal to the fair value of one DCM common share on the date of the termination of service of the respective director. The number of DSUs payable to

**Notes to The Condensed Interim Consolidated Financial Statements**

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*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

each director is determined by multiplying the total Director Fees payable by the percent elected to be paid in DSUs and dividing the product by the Fair Value of one DCM common share on the grant date. A liability for DSUs is measured at fair value on the grant date and is subsequently adjusted for changes in fair value. The DSUs payable is included in trade payables and accrued liabilities.

In connection with the dividends declared (see note 10), the Company issued additional DSUs to each Director. In accordance with the terms of the plan, each Director is entitled to receive additional units equivalent in value to the dividends declared on Common Shares. The fair value of these additional units are measured at the grant date based on the fair market value of the Company's Common Shares, and they vest and are accounted for in the same manner as other DSU units described above.

During the nine months ended September 30, 2025, 474,137 (nine months ended September 30, 2024 - 94,376) DSUs were granted, including additional DSUs granted in connection with the dividends declared. The carrying amount of the liability relating to the 3,197,917 DSUs outstanding at September 30, 2025 was \$4,349 (December 31, 2024 – \$5,693 and 2,723,780 DSUs outstanding).

During the three and nine months ended September 30, 2025, recovery of \$1,360 and \$1,344 (three and nine months ended September 30, 2024 – recovery of \$82 and an expense of \$465) was recognized in the net fair value (gains) losses on financial liabilities at fair value through profit or loss in the condensed interim consolidated statement of operations related to DSUs granted, and fair value adjustments.

**10 Dividends**

On February 20, 2025, DCM declared a special dividend to shareholders and approved the commencement of a regular quarterly dividend program.

**SPECIAL DIVIDEND**

The Board approved the declaration of a special cash dividend of \$0.20 per common share (total of \$11,063) which was paid on March 25, 2025 to shareholders of record on March 12, 2025. Approximately \$0.10 of the special dividend is designated as an eligible dividend and \$0.10 is designated as an ineligible dividend for Canadian income tax purposes.

**REGULAR DIVIDEND PROGRAM**

The Board has also initiated a recurring, quarterly dividend program. In connection with the new dividend program, the Board approved an initial quarterly dividend of \$0.025 per common share (total of \$1,383) paid on April 4, 2025 to shareholders of record as of March 21, 2025, a second quarterly dividend of \$0.025 per common share (total of \$1,383) paid on June 30, 2025 to shareholders of record as of June 16, 2025, and a third quarterly dividend of \$0.025 per common share (total of \$1,377) paid on September 24, 2025 to shareholders of record as of September 10, 2025. The initial quarterly dividend will be designated as an eligible dividend for Canadian income tax purposes. The Board currently intends to review its dividend policy on an annual basis.

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***11 Earnings per share**

	<b>For the three months ended September 30, 2025</b>	For the three months ended September 30, 2024
<b>BASIC EARNINGS (LOSS) PER SHARE</b>		
Net income (loss) for the period attributable to common shareholders	\$ 1,058	\$ (2,668)
Weighted average shares	55,221,802	55,308,952
Basic earnings (loss) per share	\$ 0.02	\$ (0.05)
<b>DILUTED EARNINGS (LOSS) PER SHARE</b>		
Net income (loss) for the period attributable to common shareholders	\$ 1,058	\$ (2,668)
Weighted average shares	55,221,802	55,308,952
Adjustments for calculation of diluted earnings per share:		
Options	1,588,504	—
Weighted average number of shares in calculating diluted earnings per share	56,810,306	55,308,952
Diluted earnings (loss) per share	\$ 0.02	\$ (0.05)
	<b>For the nine months ended September 30, 2025</b>	For the nine months ended September 30, 2024
<b>BASIC EARNINGS PER SHARE</b>		
Net income for the period attributable to common shareholders	\$ 9,886	\$ 2,871
Weighted average shares	55,282,446	55,192,969
Basic earnings per share	\$ 0.18	\$ 0.05
<b>DILUTED EARNINGS PER SHARE</b>		
Net income for the year attributable to common shareholders	\$ 9,886	\$ 2,871
Weighted average shares	55,282,446	55,192,969
Adjustments for calculation of diluted earnings per share:		
Options	1,797,562	2,591,489
Weighted average number of shares in calculating diluted earnings per share	57,080,008	57,784,458
Diluted earnings per share	\$ 0.17	\$ 0.05

For the three and nine months ended September 30, 2025, options to purchase up to 500,000 common shares were excluded from the computation of diluted earnings per share as their effect would have been anti-dilutive.

For the three months ended September 30, 2024, options to purchase up to 4,223,800 common shares and warrants to purchase up to 261,216 common shares were excluded from the computation of diluted earnings per share as their effect would have been anti-dilutive.

For the nine months ended September 30, 2024, options to purchase up to 500,000 common shares and warrants to purchase up to 261,216 common shares were excluded from the computation of diluted earnings per share as their effect would have been anti-dilutive.

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***12 Changes in working capital**

	<b>For the nine months ended September 30, 2025</b>	For the nine months ended September 30, 2024
Trade receivables	\$ 5,871	\$ 22,023
Inventories	2,318	3,125
Prepaid expenses and other current and non-current assets	484	(1,282)
Trade payables and accrued liabilities	(13,376)	(18,465)
Deferred revenue	(2,379)	(2,294)
	<b>\$ (7,082)</b>	<b>\$ 3,107</b>

**13 Commitments and Contingencies**

DCM and its subsidiaries are subject to various claims, potential claims and lawsuits. While the outcome of these matters is not determinable, DCM's management does not believe that the ultimate resolution of such matters will have a material adverse impact on DCM's financial position.

Directors and officers are indemnified by the Company for various items including, but not limited to, costs to settle lawsuits or actions due to their association with the Company, subject to certain restrictions. DCM has purchased directors' and officers' liability insurance to mitigate the costs of any potential future lawsuits or actions. The term of the indemnification covers the period during which the indemnified party served as a director or officer of the Company.

In the normal course of business, DCM has entered into agreements that include indemnities in favour of third parties, such as purchase and sale agreements, confidentiality agreements, engagement letters with advisors and consultants, leasing contracts and license agreements. These indemnification arrangements may sometimes require such third parties to compensate counterparties for losses as a result of breaches in representations, covenants and warranties provided by the Company or as a result of litigation or other third party claims or statutory sanctions that may be suffered by the counterparties as a consequence of the relevant transaction. In some instances, the terms of these indemnities are not explicitly defined. No accruals have been required to be made as at September 30, 2025 with respect to these agreements.

Executive employment agreements allow for additional payments of approximately \$5,760 if the individuals are terminated without cause, or in the event of a change in control.

**14 Segmented information**

The CEO of DCM is the chief operating decision maker ("CODM").

DCM has a single operating segment, being the Company as a whole, reflecting the manner in which the operating results are being reviewed by the CODM to make decisions about resources to be allocated and to assess the Company's performance.

Revenue on a disaggregated basis based on the nature of the major products and services DCM provides to its customers is set out below:

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)*

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>For the three months ended September 30, 2025</b>	For the three months ended September 30, 2024
Product Sales (Notes 1 and 4)	\$ 92,746	\$ 94,269
Technology-Enabled Hardware Solutions	1,777	1,810
Warehousing and Other Services (Notes 2, 3 and 4)	3,603	4,732
Freight Services	3,090	3,367
Technology-Enabled Subscription Services and Fees (Note 2)	4,155	4,548
	<b>\$ 105,371</b>	<b>\$ 108,726</b>

<i>(in thousands of Canadian dollars, unaudited)</i>	<b>For the nine months ended September 30, 2025</b>	For the nine months ended September 30, 2024
Product Sales (Notes 1 and 4)	\$ 300,080	\$ 316,729
Technology-Enabled Hardware Solutions	5,511	5,993
Warehousing and Other Services (Notes 2, 3 and 4)	10,956	14,131
Freight Services	10,205	10,917
Technology-Enabled Subscription Services and Fees (Note 2)	16,088	15,961
	<b>\$ 342,840</b>	<b>\$ 363,731</b>

Note 1: Included in Product Sales for the three months ended September 30, 2025 is \$606 (2024 - \$178) and for the nine months ended September 30, 2025 is \$1,222 (2024 - \$607) related to marketing revenue previously recorded in a separate line item entitled "Marketing and Other Services".

Note 2: The comparative figures have been adjusted by \$690 and nil for the three and nine months ended September 30, 2024, respectively, to align to current period presentation.

Note 3: Included in Warehousing and Other Services for the three months ended September 30, 2025 is \$451 (2024 - \$573) and for the nine months ended September 30, 2025 is \$1,416 (2024 - \$1,645) related to financing revenue previously recorded in a separate line item entitled "Marketing and Other Services".

Note 4: Included in Warehousing and Other Services for the three months ended September 30, 2025 is \$485 (2024 - \$355) and for the nine months ended September 30, 2025 is \$1,404 (2024 - \$932) related to administration fees previously recorded in Product Sales.

## Notes to The Condensed Interim Consolidated Financial Statements

For the periods ended September 30, 2025 and 2024

*(in thousands of Canadian dollars, except percentages, shares and per share amounts, unaudited)***15 Related party transactions****COMPENSATION OF KEY MANAGEMENT**

Key management personnel are deemed to be Directors on DCM's Board, the CEO and President, the Chief Financial Officer and other members of the senior executive team. Compensation awarded to key management personnel, excluding compensation awarded to Directors which are described below, included:

	<b>For the nine months ended September 30, 2025</b>	For the nine months ended September 30, 2024
Salaries and other short-term employee benefits	<b>\$ 1,449</b>	\$ 2,425
Post-employment benefits	<b>41</b>	14
Share-based compensation expense	<b>106</b>	1,232
<b>Total</b>	<b>\$ 1,596</b>	<b>\$ 3,671</b>

During the nine months ended September 30, 2025, key management personnel (excluding compensation awarded to Directors) 454,805 RSUs (2024 - 172,023) were granted, and nil RSUs (2024 - nil) were forfeited. During the nine months ended September 30, 2025 and September 30, 2024, there were no options granted to purchase Common Shares to key management personnel (excluding compensation awarded to Directors).

During the nine months ended September 30, 2025, DCM's general and administration expenses include a charge of \$11 (2024 – \$58) for these past share-based compensation awards related to options.

During the nine months ended September 30, 2025, DCM's general and administration expenses include a net recovery of \$894 (2024 – \$680) for the duties performed by DCM's Board, of which the recovery of \$1,344 (2024 – \$170) relates to DSUs granted, and fair value adjustments (note 9).

**16 Subsequent event**

On November 11, 2025, the Board of Directors have declared a quarterly cash dividend of \$0.025 on each common share outstanding. This dividend is payable on December 31, 2025 to shareholders of record at the close of business on December 17, 2025.