



**Metal Energy Corporation**

**Management's Discussion and Analysis**

For the three and nine months ended September 30, 2025

November 28, 2025

(Expressed in Canadian Dollars)

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The following interim management's discussion and analysis ("Interim MD&A") of Metal Energy Corporation ("Metal Energy" or the "Company") for the three and nine months ended September 30, 2025 has been prepared to provide material updates to the business operations, liquidity and capital resources of the Company since its last annual management's discussion and analysis for the year ended December 31, 2024 ("Annual MD&A"). This Interim MD&A does not reflect any non-material events since the date of the Annual MD&A.

For the purposes of preparing this Interim MD&A, management, in conjunction with the board of directors of the Company (the Board), considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of the Company's common shares; (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. Management, in conjunction with the Board, evaluates materiality with reference to all relevant circumstances, including potential market sensitivity.

This Interim MD&A should be read in conjunction with the Company's Annual MD&A, audited annual financial statements for the year ended December 31, 2024, together with the notes thereto, and unaudited condensed interim financial statement for the three and nine months ended September 30, 2025, together with the notes thereto.

Results are reported in Canadian dollars ("C\$"), unless otherwise noted. The Company's unaudited condensed interim financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS<sup>®</sup>") issued by the International Accounting Standards Board ("IASB") and interpretations of the IFRS Interpretations Committee ("IFRIC"). The unaudited condensed interim financial statements have been prepared in accordance with International Standard 34, Interim Financial Reporting.

This Interim MD&A has been prepared with reference to the MD&A disclosure requirements established under National Instrument 51-102 Continuous Disclosure Obligations (NI 51-102) of the Canadian Securities Administrators. Additional information regarding Metal Energy is available on its website at [www.metalenergy.ca](http://www.metalenergy.ca) or through the Company's SEDAR profile available at [www.sedarplus.ca](http://www.sedarplus.ca). However, the information on the website is not in any way incorporated in or made a part of this Interim MD&A. This Interim MD&A has been prepared as of November 28, 2025.

### **Scientific and Technical Information**

Roy Greig, Ph. D., P. Geo., and Mike Sweeny, P. Geo., Advisor to Metal Energy, each a Qualified Person as defined by NI 43-101, has reviewed and approved the scientific and technical content contained in this MD&A with respect to the Highland Valley Project and Manibridge Project, respectively.

### **Corporate Overview**

Metal Energy Corp. ("Metal Energy" or the "Company"), was incorporated under the Alberta Business Corporations Act on January 5, 2021. The Company completed its Initial Public Offering on April 19, 2021, and was classified as a Capital Pool Company ("CPC") as defined by the TSX Venture Exchange ("TSX-V"). On November 19, 2021, the Company completed a reverse take-over transaction ("RTO Transaction") with D Block Discoveries Inc. ("D Block"), wherein the Company acquired 100% of the issued and outstanding shares of D Block. D Block was incorporated under the Business Corporations Act (Ontario) on January 5, 2021. As a result of the share exchange, D Block is considered to have control. While the Company is the legal acquirer, the accounting acquirer is D Block and these financial statements are consolidated and presented with D Block as the continuing entity. Upon closing of the RTO Transaction, the Company changed its name to Metal Energy Corp. and began trading on the TSX-V under the symbol "MERC".

The Company's principal business is the acquisition and exploration of mineral projects. To date, the Company has not earned revenue as it is in the exploration stage. The ability of the Company to carry out its business plan rests with its ability to secure equity and other financing.

The head and principal office of the Company is located at 141 Adelaide Street West, Suite 1102, Toronto, Ontario M5H 3L5. The Company has no subsidiaries. Additional information relevant to the activities of the Company, including press releases has been filed electronically through the System for Electronic Document Analysis and Retrieval ("SEDAR") – ([www.sedarplus.ca](http://www.sedarplus.ca)). The Company is a reporting issuer in the provinces of British Columbia, Alberta and Ontario and trades on the TSX Venture Exchange, symbol MERG-V.

In October 2025, the Company completed a share consolidation of its common shares on the basis of 1 new common share ("post-consolidation common share") for every five (5) existing common shares. No fractional shares were issued as a result of the share consolidation. The number of Post-Consolidation Shares to be received by a shareholder will be rounded up, in the case of a fractional interest that is 0.5 or greater, or rounded down, in the case of a fractional interest that is less than 0.5, to the nearest whole number of shares that such holder would otherwise be entitled to receive upon the implementation of the share consolidation.

### **Core Business Strategy**

Metal Energy is in the business of Copper (Cu), Gold (Au), Silver (Ag), Nickel (Ni), Cobalt (Co), and Platinum Group Element (PGE) exploration, although it is not limited to these specific elements, as the Company will explore for Tier 1 deposits for other commodities required for the global electrification endeavours. The Company's core business strategy is to create shareholder value exploring, discovering and developing Tier 1 battery metal projects. Battery metals are a driving force behind global infrastructure and reducing the world's carbon footprint through the use of renewable energy sources and electric vehicles in place of the current fossil fuel alternatives.

Metal Energy's exploration model focuses on the pursuit of developing regional-scale, bulk-tonnage targets at its Highland Valley (Copper) ("HVC"), NIV and West NIV (together, "NIV") (Copper and Gold) and Manibridge (Nickel) projects.

The Company's current focus is the NIV project, strategically located in one of Canada's most prolific new copper districts—the Toodoggone—located in central British Columbia. NIV is proximal to Centerra Gold's (CG: TSX) multi-million-ounce Kemess gold-copper project, as well as other multi-million-ounce gold projects including Thesis Gold's (TAU:TSXV) Lawyers-Ranch, and Amarc Resources (AHR: TSXV) recent AuRORA discovery. NIV is contiguous with Northwest Copper's (NWST: TSXV) East NIV project, where a discovery hole less than 2km east yielded 0.56% CuEq over 81.60 metres, including 1.02% CuEq over 14.80 metres.

The Company also owns HVC in British Columbia, strategically located in one of Canada's most established copper-producing regions, and immediately adjacent to and on trend with Teck's Highland Valley Copper open pit operations. Two Cu showings have been discovered by previous operators; 0.67% Cu over 95 m in Zone 1, and 1.05% Cu over 27.0 m in Zone 2.

The Manibridge nickel project, located in Manitoba, is a past-producing mine that extracted 1.3 M tonnes at 2.55% Ni and 0.27% Cu between 1971 and 1977 in the Thompson Nickel Belt, Manitoba. The Company completed 12,500 m of diamond drilling in 40 drill holes in its first year as operator of the project. Drill hole highlights include 68.55 m of 0.79% Ni in MNB035 and 36.55 m of 1.09% Ni in MNB040A.

### **Key Development During the Three and Nine Months Ended September 30, 2025, and up to November 28, 2025**

In October 2025, the Company entered into an option agreement to acquire 80% undivided interest in NIV. Concurrently with the transaction, Metal Energy announced the future appointment of Charlie Greig as its Chief Executive Officer and Alex Walcott and Roy Greig as its Technical Advisors, expected to occur in the near term following regulatory approvals. In November 2025, the Company entered into a right of first refusal agreement (the "ROFR Agreement") in respect of the remaining 20% interest (the "Remaining Interest") in the mineral

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tenures comprising the NIV and West NIV properties in the Toadoggone District of British Columbia in exchange for 600,000 post-post consolidation shares.

At HVC, the Company is currently in the process of obtaining relevant permits to conduct drilling. The Company expects to advance its exploration plans once the permits are obtained.

On November 26, 2025, the Company announced that it intends to complete a financing for aggregate gross proceeds up to \$9.25 million, consisting of approximately: (i) 8,880,000 common shares to be issued on a premium flow-through basis (each, an "FT Share") at a price of \$0.73 per FT Share; and (ii) 6,200,000 common shares (each, a "Share") at a price of \$0.45 per Share (the "Offering"). Proceeds from the Offering will be used to fund Metal Energy's 2026 maiden drill program at its NIV copper-gold-molybdenum project in the Toadoggone district of British Columbia, where NIV is fully permitted with well-defined, drill-ready targets.

Following completion of the Offering, Centerra Gold Inc. ("Centerra") (TSX: CG) is expected to own approximately 9.9% of Metal Energy's issued and outstanding common shares.

### Corporate Updates

On October 23, 2025, Metal Energy entered into an assignment agreement dated October 22, 2025 (the "Assignment Agreement") with Standard Ore Corp. ("Standard Ore"), whereby Standard Ore has agreed to assign and transfer to Metal Energy all of its rights, titles, benefits, and interest in, to, and under an option agreement dated September 24, 2025 between Standard Ore and an arm's length party (the "Optionor") (the "Option Agreement"). Standard Ore retains no interests in the claims, royalties or otherwise as a part of this transaction, and is passing through the terms to Metal Energy from the underlying owners without any mark up or margin whatsoever.

Pursuant to the Option Agreement, the Optionor granted to Standard Ore the exclusive right and option (the "Option") to acquire an 80% undivided interest in the property known as the NIV and West NIV exploration properties, which are located in North Central British Columbia (the "Property"). These rights have now been acquired by Metal Energy (subject to TSXV acceptance). The Option Agreement provides that Metal Energy may earn its interest in the Property by doing the following:

1. Paying to the Optionor an aggregate \$300,000 in cash for the exclusive right to explore the Property, as follows:
  - i. \$100,000 on TSXV acceptance; and
  - ii. \$200,000 not more than ninety (60) days after TSX acceptance;
2. Issuing to the Optionor by no later than December 31, 2025, that number of common shares ("Shares") having a value of \$300,000 (calculated based on the VWAP at the time of issuance) – settled via the issuance of 862,708 shares on November 26, 2025;
3. At the Optionor's sole option (i) paying to the Optionor \$300,000 in cash, or (ii) issuing to the Optionor that number of Shares with a value of \$400,000 for the exclusive right to explore the Property, no later than December 31, 2027;
4. At the Optionor's sole option, (i) paying to the Optionor \$900,000 in cash, or (ii) issuing to the Optionor that number of Shares with a value of \$1,100,000 for the exclusive right to explore the Property, no later than December 31, 2030; and
5. Metal Energy will incur an aggregate of at least \$20,000,000 in Exploration Expenditures (as defined in the Option Agreement), as follows:
  - i. \$2,500,000 in Exploration Expenditures on or before December 31, 2026;
  - ii. \$2,500,000 in Exploration Expenditures on or before December 31, 2027;
  - iii. \$2,500,000 in Exploration Expenditures on or before December 31, 2028;
  - iv. \$2,500,000 in Exploration Expenditures on or before December 31, 2029; and

- v. \$10,000,000 in Exploration Expenditures on or before December 31, 2030.

Concurrently with the Acquisition, the Company announced Charlie Greig will become its Chief Executive Officer and Alex Walcott and Roy Greig as its Technical Advisors.

On October 8, 2025, the Company announced that it entered into an amending agreement dated August 27, 2025 ("Amending Agreement") with respect to its original asset purchase agreement dated October 2, 2024, and an initial amending agreement dated October 3, 2024 with Happy Creek Minerals Inc. ("Happy Creek") (HPY: TSXV) to acquire the 100%-owned Highland Valley Copper Project. The Amending Agreement extends all milestone payments by nine months. In consideration for entering into the Amending Agreement, Metal Energy will issue 200,000 post-consolidation common shares upon approval by the TSXV and will pay Happy Creek \$25,000 at the time of closing the Company's next financing.

### **Updated Milestones of the Amending Agreement**

1. The issuance of Metal Energy Shares to Happy Creek with a value of \$1,000,000 on or before August 6, 2026 ("Tranche One Consideration Shares").
2. The issuance of Metal Energy Shares to Happy Creek with a value of \$1,000,000 on or before August 6, 2027 ("Tranche One Consideration Shares").
3. The issuance of Metal Energy Shares to Happy Creek with a value of \$1,500,000 on or before August 6, 2028 ("Tranche One Consideration Shares").
4. The issuance of Metal Energy Shares to Happy Creek with a value of \$2,500,000 on or before August 6, 2029 ("Tranche One Consideration Shares").

(the Tranche One Consideration Shares, Tranche Two Consideration Shares, Tranche Three Consideration Shares, and Tranche Four Consideration Shares are collectively the "Additional consideration Shares").

Terms of the initial acquisition can be found in Metal Energy's [October 4, 2024 news release](#), announcing the acquisition of the Highland Valley Copper Project.

The Amending Agreement is subject to approval from the TSXV and is expected to close in the near term, following TSXV approval.

### **Mineral Exploration Projects**

#### ***Highland Valley Copper Project, British Columbia***

The Highland Valley Copper Project spans 240 km<sup>2</sup> in southern British Columbia, just 3.5 hours from Vancouver and 30 minutes from Merritt, with access to critical infrastructure, including roads, rail, and power.

Located in the southern part of the Guichon Creek Batholith, the project shares many geological features with Teck's HVC mine, particularly in two priority areas:

- Zone 1: Contains copper-silver-molybdenum mineralization over 1,200 meters, open to the south and at depth, presenting significant expansion potential. Key copper-rich minerals include chalcocite and bornite. Historic drill hole highlights include 0.67% Cu over 95 m in R11-1.
- Zone 2: Hosts high-grade copper-gold-silver-molybdenum-rhenium mineralization, distinguished by its gold enrichment, rare for this region. Historic drill hole highlights include 1.05% Cu over 27.0 m in R08-05. This zone also offers expansion potential in all directions.

At least 4 other high-potential target areas have been previously identified through outcrop and soil sampling, and geophysical surveying is currently underway to image the sub-surface geology of these prospective areas and more.

Metal Energy completed the acquisition of the Highland Valley Copper Project in November 2024 and began exploration activities shortly after the acquisition.

### ***NIV Copper-Gold Project, British Columbia***

The NIV Copper-Gold Project spans +12,500 hectares and located approximately 32km south of Centerra Gold's Kemess mine complex. Exploration at NIV began in the 1960s, but modern, systematic work only began in 2010 when Alex Walcott first staked the ground. Subsequent exploration programs between 2016 and 2024 revealed:

- Strongly anomalous soil geochemistry: copper (>300 ppm), gold (>200 ppb), and molybdenum (>12 ppm) over a 3.7 km strike length.
- Geological mapping that suggested the presence of porphyry dikes and a large alteration system associated with the anomalous soil geochemistry.
- Coincident Induced Polarization (IP) chargeability and resistivity anomalies from deep-looking surveys that coincide with local magnetic highs and align with the geochemical and geological trends.
- Features in additional geophysical surveys (e.g., MobileMT) and technical studies (e.g., geochronology) that support to the presence of a porphyry copper-gold system of the appropriate age and scale.

### ***Manibridge Nickel Project, Thompson, Manitoba***

Located along the Thompson Nickel Belt, Manitoba, one of the world's richest nickel districts, the Manibridge Mine was formerly owned and operated by Falconbridge. The Manibridge deposit was mined from 1971-1977, having produced 1.3 M tonnes at 2.55% nickel and 0.27% copper. Premised on previous drilling completed by previous operators in 2008 and 2019, the entire Manibridge system appears to host high-sulphide-tenor, high-grade nickel mineralization on strike and below the previously mined out area. A large envelope exists along a >1 km strike-length from the old mine workings and comprises near-surface to 800 m deep, high-sulphide-tenor, moderate-grade nickel mineralization (0.4 to 0.7% Ni) with pods of high-grade mineralization (>1% Ni).

The Manibridge project is currently held 85% Metal Energy and 15% Mistango. The Company has the right to re-acquire the 15% interest from Mistango at any time before April 30, 2026. The purchase price payable by Metal Energy to Mistango for the interest is \$2,250,000 in cash or common shares of Metal Energy, at the Company sole discretion.

CanAlaska holds a 1% Net Smelter Return (NSR) royalty on claims P1271F and P1272F, and a 2% NSR royalty on all other claims.

The Company does not have any current plans to follow-up exploration on the project; however, the Company is continuing to evaluate options which will be dependent on the availability and allocation of capital.

**REVIEW OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2025 AND 2024**

***Three months ended September 30, 2025 and 2024***

For the three months ended September 30, 2025, the Company had a net gain before tax of \$0.2 million, which was a decrease of \$0.3 million compared to the net loss before taxes of \$0.1 million in the prior year period. This decrease was mainly due to the reversal of the accretion expense from the extension of the Highland Valley milestone payments.

For the periods ended	September 30, 2025	September 30, 2024	Change
<b>EXPENSES</b>			
Exploration and evaluation expenses	\$ 3,176	\$ 3,842	\$ (666)
Transfer agent, filing fees and shareholder communications	23,959	11,737	12,222
Management and consulting fees	68,201	78,622	(10,421)
Professional fees	22,555	11,045	11,510
Share-based compensation	26,172	14,211	11,961
Office, general and administrative	26,758	8,847	17,911
Accretion expense	(333,476)	-	(333,476)
Interest income	(3,995)	(8,907)	4,912
<b>TOTAL (INCOME) EXPENSES</b>	<b>\$(166,650)</b>	<b>\$119,397</b>	<b>\$(286,047)</b>

- In 2025, the exploration activities were analysis and planning to advance the Highland Valley project.
- Transfer agent, filing fees and shareholder communication increased by \$12 thousand in 2025 as a result of higher activity by the Company during the period.
- Management and consulting fees were consistent with the prior year period.
- Share-based compensation increased in 2025 due to the new grants during the period and the gradual vesting of options granted in 2024.
- Office, general, and administrative expenses increased by \$18 thousand in 2025 as a result of higher activity by the Company during the period.
- Accretion expense is due to the deferred consideration in acquisition of Highland Valley, the credit was due to the extension of the Highland Valley milestone payments.
- Interest income decreased as a result of lower average bank balance and lower market rates.

**Nine months ended September 30, 2025 and 2024**

For the nine months ended September 30, 2025, the Company had a net loss before tax of \$0.5 million, which was a decrease of \$0.6 million compared to the net loss before taxes of \$1.1 million in the prior year period. This decrease was mainly due to the lower exploration activities in 2025.

For the periods ended	September 30, 2025	September 30, 2024	Change
<b>EXPENSES</b>			
Exploration and evaluation expenses	\$ 78,524	638,714	\$(560,190)
Transfer agent, filing fees and shareholder communications	44,522	95,530	(51,008)
Management and consulting fees	207,481	222,967	(15,486)
Professional fees	47,181	42,718	4,463
Share-based compensation	69,519	99,476	(29,957)
Office, general and administrative	53,389	30,909	22,480
Accretion expense	(27,476)	-	(27,476)
Interest income	(16,906)	(35,720)	18,814
<b>TOTAL EXPENSES</b>	<b>\$456,234</b>	<b>\$1,094,594</b>	<b>\$(638,360)</b>

- In 2025, the exploration activities were limited to the analysis and evaluation of the geophysical work in late 2024 and planning to advance the Highland Valley project, compared to 2024, when the exploration and evaluation expenses were mainly driven by the Goldie drill program. For details regarding Exploration and Evaluation expenses, refer to the Mineral Explorations and Key Developments section.
- Transfer agent, filing fees and shareholder communication decreased by \$51 thousand in 2025 as a result of lower overall activity by the Company compared to the prior year period.
- Management and consulting fees were consistent with the prior year period.
- Share-based compensation decreased in 2025 due to the gradual vesting of options granted in 2024.
- Office, general, and administrative expenses remained stable compared to 2024.
- Accretion expense is due to the deferred consideration in acquisition of Highland Valley, which didn't exist in the prior year period. The income recognized was due to a deferral of the milestone payments under the agreement.
- Interest income decreased as a result of lower average bank balance and lower market rates.

### Mineral Projects

The evaluation and exploration expenditures incurred during the three and nine months ended September 30, 2025 and 2024 and since project inception, for each project were as follows:

	Three months ended September 30,		Nine months ended September 30,		Accumulated From Property Inception
	2025	2024	2025	2024	
Source Rock Project, Thunder Bay, Ontario	\$ -	\$ -	\$ -	\$598,434	<b>\$1,234,803</b>
Manibridge Project, Thomson, Manitoba	-	3,842	-	40,280	<b>4,645,417</b>
Highland Valley, Logan Lake, British Columbia	<b>3,176</b>	-	<b>78,524</b>	-	<b>4,842,413</b>
	<b>\$3,176</b>	\$3,842	<b>\$78,524</b>	\$638,714	<b>\$10,722,633</b>

### Summary of Quarterly Results

	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024
Net Income (Loss)	<b>\$167,650</b>	\$(299,449)	\$(312,435)	\$(5,060,511)
Comprehensive Income (Loss)	<b>167,650</b>	(299,449)	(312,435)	(5,060,511)
Income (Loss) per share	<b>0.00</b>	(0.00)	(0.00)	(0.05)
Total assets	<b>579,561</b>	731,032	1,117,193	1,375,592
Long-term liabilities	<b>3,154,221</b>	3,421,997	3,302,433	3,181,696
Shareholders' equity (Deficit)	<b>\$(3,522,808)</b>	\$(3,716,630)	\$(3,443,260)	\$(3,148,093)

	September 30, 2024	June 30, 2024	March 31, 2024	December 31, 2023
Net Loss	\$(119,397)	\$(222,295)	\$(752,902)	\$(260,941)
Comprehensive Loss	(119,397)	(222,295)	(752,902)	(260,941)
Loss per share	(0.00)	(0.00)	(0.00)	(0.00)
Total assets	839,083	940,080	1,322,684	1,843,225
Long-term liabilities	-	-	-	-
Shareholders' equity	\$783,934	\$889,120	\$1,048,782	\$1,759,052

### Liquidity and Financial Condition

Due to the nature of the junior mineral exploration business, the Company relies upon external financing to fund its ongoing business activities. Financing options are continually being evaluated and pursued by the Company, such as the issuance of share capital and/or debt financing. The Company's ability to continue as a going concern is dependent upon financing arrangements for its business activities. As with any business in this industry, there are uncertainties associated with its ability to raise additional financing through private placements, or other sources to fund these activities. As such, the Company is subject to liquidity risks.

As at September 30, 2025, the Company had working capital of \$0.5 million, excluding the flow-through share premium liability and future consideration payable, a decrease of \$0.5 million from \$1.0 million as of December 31, 2024 and an accumulated deficit of \$16.1 million. The decrease in working capital is a result of the exploration and evaluation and corporate activities carried out in the current period. Current assets totaled \$0.6 million, a decrease of \$0.8 million compared to \$1.4 million as at December 31, 2024. Current liabilities totaled

\$0.9 million, which included the flow-through share premium liability of \$22 thousand, which is expected to be settled by incurring exploration expenditures, and the current portion of the deferred consideration payable of \$0.9 million which is expected to be settled in equity, subject to regulatory approvals.

The Company had a cash balance of \$0.5 million as at September 30, 2025. During the nine months ended September 30, 2025, cash used in operating activities was \$0.8 million, which was largely used for the settlement of accounts payable and accrued liabilities.

## Related Party Transactions

### *Key management personnel compensation*

Key management includes directors and officers. The remuneration of the key management of the Company during the period ended September 30, 2025 and 2024 were as follows:

For the period ended	Three months ended		Nine months ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Geological consulting included in exploration expenses	\$ -	\$1,125	\$ -	\$25,625
Management and consulting fees	56,458	66,958	169,375	199,486
Share-based payments	16,761	11,739	44,695	82,174
	<b>\$73,219</b>	<b>\$79,822</b>	<b>\$214,070</b>	<b>\$307,285</b>

Standard Ore Corporation ("Standard Ore") is controlled by a director of the Company. Standard Ore provides corporate and administrative services to the Company. For the three and nine months ended September 30, 2025, Standard Ore charged the Company \$30,000 and \$90,000, respectively, of management fees, which is included in the amounts in the above chart (three and nine months ended September 30, 2024: \$30,000 and \$90,000, respectively).

The following are the balances due from (to) related parties as at September 30, 2025 and December 31, 2024:

As at	September 30, 2025	December 31, 2024
Due from Standard Ore Corporation	\$17,476	\$17,476
Due (to) XXIX Metal Corp.	-	(496)
	<b>\$17,476</b>	<b>\$16,980</b>

XXIX Metal Corp have certain directors and officers in common with the Company.

A person related to a director of the Company provided services to the Company totalling \$3,500 and \$10,300, respectively, for the three and nine months ended September 30, 2025 (three and nine months ended September 30, 2024: \$2,950 and \$8,750, respectively).

All of the amounts payable to related parties are unsecured, non-interest bearing with no fixed terms of repayment.

## Financial Instruments

The Company is exposed in varying degrees to a variety of financial instrument-related risks. The type of risk exposure and the way in which such exposure is managed is provided as follows:

**Fair value of financial instruments**

The fair value of financial instruments approximates their carrying value due to the short-term maturity of these instruments. The Company had no financial instruments to classify in the fair value hierarchy at September 30, 2025 and December 31, 2024.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Amounts receivable are from related parties and the Company believes the risk of loss related to these items is remote. The Company's exposure to credit risk is on its cash held in bank accounts and amounts due from related parties. Cash is held with major banks in Canada. Management assesses credit risk of cash as remote.

**Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company strives to ensure that there are sufficient funds to meet its short-term business requirements, taking into account its anticipated cash flows from operations and its holdings of cash. The Company's accounts payable and accrued liabilities generally have contractual maturities of less than 30 days and are subject to normal trade terms. Amounts due to related party are due on demand. In the long-term, the Company may have to issue additional equity to ensure there is sufficient capital to meet long-term objectives.

**Currency and interest rate risk**

The Company is not exposed to significant foreign currency risk on financial assets and liabilities that are denominated in a currency other than the Canadian dollar as the balances as at September 30, 2025 and December 31, 2024 are not significant.

**Classification of financial instruments**

Financial assets and liabilities included in the statement of financial position as at September 30, 2025 and December 31, 2024 are as follows:

As at	September 30, 2025	December 31, 2024
<b>Financial assets at amortized costs:</b>		
Cash	\$508,776	\$1,296,913
Due from related party	17,476	17,476
	<b>\$526,252</b>	<b>\$1,314,389</b>

As at	September 30, 2025	December 31, 2024
<b>Financial liabilities at amortized cost:</b>		
Accounts payable and accrued liabilities	\$38,823	\$420,168
Due to related parties	-	496
Current portion of future consideration payable	887,822	887,822
Future consideration payable	3,154,221	3,181,696
	<b>\$4,080,866</b>	<b>\$4,490,182</b>

**Capital Management**

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern, so that it can provide returns to shareholders and benefits to other stakeholders.

The Company considers the items included in equity as capital. The Company manages the capital structure and adjusts it in light of changes in economic conditions and the risk characteristics of the underlying assets. In

order to maintain or adjust the capital structure, the Company may issue new shares through equity offerings or return capital to shareholders.

There can be no assurance that the Company will be successful in its efforts to arrange additional financing, if needed, on terms satisfactory to the Company.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. There were no changes in the Company's approach to capital management during the period ended September 30, 2025. The Company is not subject to externally imposed capital restrictions by a lending institution or regulatory body, other than of the TSX-V which requires adequate working capital or financial resources of the greater of (i) \$50,000 and (ii) an amount required in order to maintain operations and cover general and administrative expenses for a period of 6 months.

As of September 30, 2025, the Company believes it is compliant with the policies of the TSX-V.

### **Equity Securities Issued and Outstanding**

As at November 28, 2025:

29,132,104 post-consolidation common shares issued and outstanding  
3,145,000 post-consolidation common share options outstanding  
4,084,400 post-consolidation warrants issued and outstanding

### **Corporate Governance Matters**

The Company has an independent audit committee and a compensation committee that meets periodically as required to review and approve financial statements and to approve management compensation.

### **Commitments and Contingencies**

The Company's exploration activities are subject to various federal and provincial laws and regulations governing the protection of the environment. These laws and regulations are continually changing and generally becoming more restrictive. The Company has made, and expects to make in the future, expenditures to comply with such laws and regulations.

### **Off Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements.

### **Risks and Uncertainties**

Metal Energy's business of exploring mineral resources involves a variety of operational, financial and regulatory risks that are typical in the natural resource industry. The Company attempts to mitigate these risks and minimize their effect on its financial performance, but there is no guarantee that the Company will be profitable in the future.

### **Capital Requirements**

The Company will require significant capital in order to fund its operating costs and to explore and develop any project. Metal Energy has no revenues and is wholly reliant upon external financing to fund all of its capital requirements. Metal Energy will require additional financing from external sources to meet such requirements. There can be no assurance that such financing will be available to Metal Energy or, if it is, that it will be offered on acceptable terms. If additional financing is raised through the issuance of equity or convertible debt securities of Metal Energy, the interests of shareholders in the net assets of Metal Energy may be diluted. Any failure of Metal Energy to obtain financing on acceptable terms could have a material adverse effect on Metal Energy's financial condition, prospects, results of operations and liquidity and require Metal Energy to cancel or postpone planned capital investments.

### ***Dependence on Mineral Exploration Projects***

Any adverse development affecting the progress of the Company's exploration projects such as, but not limited to, obtaining financing on commercially suitable terms, hiring suitable personnel and contractors, or securing supply agreements on commercially suitable terms, may have a material adverse effect on the Company and its business or prospects.

### ***Metal Prices***

The development and success of any project of the Company will be primarily dependent on the future spot price of nickel, (and other metals). The nickel spot price, like any other commodity, is subject to significant fluctuation and is affected by a number of factors, which are beyond the control of the Company. Such factors include, but are not limited to, interest rates, exchange rates, inflation or deflation, fluctuation in the value of the United States dollar and foreign currencies, global and regional supply and demand, and the political and economic conditions of major nickel-producing countries throughout the world. Future serious nickel price declines could cause any future development of and commercial production from the Company's projects to be impracticable.

### ***Government Regulation, Permits and Licenses***

The Company's mineral exploration and potential development activities are subject to various laws governing prospecting, mining, development, production, taxes, labour standards and occupational health, mine safety, toxic substances, land use, water use, land claims of local people and other matters. No assurance can be given that new rules and regulations will not be enacted or that existing rules and regulations will not be applied in a manner which could limit or curtail exploration, development or production. Many of the mineral rights and interests of the Company are subject to government approvals, licenses and permits. Such approvals, licenses and permits are, as a practical matter, subject to the discretion of the applicable governments or governmental officials. No assurance can be given that the Company will be successful in maintaining any or all of the various approvals, licenses and permits in full force and effect without modification or revocation. To the extent such approvals are required and not obtained; the Company may be curtailed or prohibited from continuing or proceeding with planned exploration or development of mineral projects.

Where required, obtaining necessary permits and licenses can be a complex, time-consuming process and the Company cannot assure that required permits will be obtainable on acceptable terms, in a timely manner or at all. The costs and delays associated with obtaining necessary permits and complying with these permits and applicable laws and regulations could stop or materially delay or restrict the Company from proceeding with the development of an exploration project or the operation or further development of a mine. Any failure to comply with applicable laws and regulations or permits, even if inadvertent, could result in interruption or closure of exploration, development or mining operations or material fines, penalties or other liabilities. Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions thereunder, including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment, or remedial actions. Parties engaged in mining operations or in the exploration or development of mineral projects may be required to compensate those suffering loss or damage by reason of such mining activities, and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations. Amendments to current laws and regulations governing operations or more stringent implementation thereof could have a substantial adverse impact on the Company and cause increases in exploration expenses, capital expenditures or production costs or reduction in levels of production at producing projects or require abandonment or delays in development of new mining projects.

### ***Rights or Claims of Indigenous Groups and the Assertion of such Rights or Claims***

Within Canada, the Company currently operates in areas currently and/or traditionally inhabited or used by Indigenous peoples and is subject to Indigenous rights, including treaty rights, and in the future may operate in or explore within additional such areas. Operating in areas subject to Indigenous rights or claims triggers various international and national laws, codes, resolutions, conventions, guidelines, and impose obligations on both governments and the Company with respect to the rights of Indigenous people.

Pursuant to section 35 of The Constitution Act, 1982, the Federal and Provincial Crowns have a duty to consult Aboriginal peoples and, in some circumstances, a duty to accommodate if the Crown's decision could adversely

affect potential or established Aboriginal rights or treaty rights. The Crown cannot delegate their duty to consult; however, they can delegate the procedural aspects of consultation to proponents as part of the process to acquire mining rights, permits, approvals or other authorizations. The importance of meaningful engagement with Indigenous communities in Canada has gained prominence in the wake of various court decisions across the country that have resulted in expectations related to Indigenous rights and consultation requirements within the context of resource development. These decisions have highlighted the risks for mining companies in Canada who do not have robust and principled Indigenous engagement approaches. Many Indigenous communities have increased their advocacy with respect to claimed entitlements regarding resource development projects within their traditional territories.

Impacts on established rights may require companies to provide accommodations which could include provisions regarding environmental management, employment and training, royalty payments, procurement opportunities, other financial payments and other matters. The Company is continuing its engagement activity with the Indigenous communities in the vicinity its activities.

In Canada, the nature and extent of Aboriginal rights and title remains the subject of active debate, claims and litigation. In many cases, such claims take a long time to settle, with the potential for extensive delays or other negative impacts on operations and projects, or limited access to certain cultural or historical areas until rights to such properties are clarified. There is no assurance that there will be no such claims on the areas where the Company operates in the future. Also, the impact of any such claim on the Company's ownership interest cannot be predicted with any degree of certainty and no assurance can be given that a broad recognition of Aboriginal rights in the area in which the Company's projects are located, by way of a negotiated settlement or judicial pronouncement, would not have a material adverse effect on the Company's business, financial condition and results of operations.

In addition, there is a general level of concern relating to the perceived effects of mining activities on Indigenous communities both inside and outside of those communities. The evolving expectations related to human rights, Indigenous rights and environmental protection may result in opposition to the Company's current or future activities. Such opposition may be directed through legal or administrative proceedings against the government or the Company, or expressed in manifestations such as protests, delayed or protracted consultations, blockades or other forms of public expression against the Company's activities or against the government's position. There can be no assurance that these relationships can be successfully managed. Intervention by the aforementioned groups may have a material adverse effect on the Company's business, financial condition and results of operations.

### ***Competition***

The mining industry is competitive in all of its phases. The Company faces strong competition from other exploration and mining companies in connection with the acquisition of projects producing or capable of producing, precious and base metals. Many of these companies have greater financial resources, operational experience and technical capabilities than Metal Energy. As a result of this competition, Metal Energy may be unable to maintain or acquire attractive mining projects on terms it considers acceptable or at all. Consequently, the financial condition and any future revenues and operations of Metal Energy could be materially adversely affected.

### ***Exploration, Development and Operational Risk***

The exploration for, and development of, mineral deposits involve significant risks that even a combination of careful evaluation, experience and knowledge may not eliminate. While the discovery of an ore body may result in substantial rewards, few projects, which are explored, are ultimately developed into producing mines. Major expenses may be required to locate and establish mineral reserves, to develop metallurgical processes and to construct mining and processing facilities at a particular site. Whether a mineral deposit will be commercially viable depends on a number of factors, some of which are the particular attributes of the deposit, such as size, grade and proximity to infrastructure, metal prices which are highly cyclical, and government regulations including regulations relating to prices, taxes, royalties, land tenure, land use, importing and exporting of minerals and environmental protection. The exact effect of these factors cannot be accurately predicted, but the combination of these factors may result in Metal Energy not receiving an adequate return on invested capital.

The Company does not currently operate a mine on any of its projects. There is no certainty that the expenditures made by Metal Energy towards the search for, and evaluation of, mineral deposits will result in discoveries of commercial quantities of ore. Mining operations generally involve a high degree of risk. Such operations are subject to all the hazards and risks normally encountered in the exploration for, and development and production of nickel. Such hazards and risks include unusual and unexpected geologic formations, seismic activity, rock bursts, cave-ins, flooding and other conditions involved in the drilling and removal of material, any of which could result in damage to, or destruction of mines and other producing facilities, damage to life or project, environmental damage and possible legal liability. Milling operations are subject to hazards such as equipment failure or failure of retaining dams around tailings disposal areas which may result in environmental pollution and consequent liability.

#### ***Reliance on Management and Key Employees***

The success of the operations and activities of Metal Energy is dependent to a significant extent on the efforts and abilities of its management, a relatively small number of key employees, outside contractors, experts and other advisors. Investors must be willing to rely to a significant extent on management's discretion and judgment, as well as the expertise and competence of its key employees, outside contractors, experts and other advisors. Metal Energy does not have in place formal programs for succession of management and training of management nor does it have key person insurance on its key employees. The loss of one or more of these persons, if not replaced, could adversely affect Metal Energy's operations and financial performance.

#### ***No Assurance of Titles, Boundaries or Approvals***

Titles to Metal Energy's projects may be challenged or impugned, and title insurance is generally not available. Metal Energy's mineral projects may be subject to prior unregistered agreements, transfers or claims, and title may be affected by, among other things, undetected defects. In addition, Metal Energy may be unable to operate its projects as permitted or to enforce its rights with respect to its projects. Metal Energy cannot assure that it will receive the necessary approval or permits to exploit any or all of its mineral projects in the future. The failure to obtain such permits could adversely affect Metal Energy's operations.

#### ***Environmental Risks and Hazards***

All phases of Metal Energy's operations are subject to environmental regulation in the jurisdiction in which it operates. These regulations mandate, among other things, the maintenance of air and water quality standards and land reclamation. They also set forth limitations on the generation, transportation, storage and disposal of solid and hazardous waste. Environmental legislation is evolving in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their officers, directors and employees. There is no assurance that future changes in environmental regulation, if any, will not adversely affect Metal Energy's operations. Environmental hazards may exist on the projects in which Metal Energy holds interests which are unknown to Metal Energy at present and which have been caused by previous or existing owners or operators of the projects.

#### ***Uninsured Risks***

Metal Energy's business is subject to a number of risks and hazards generally, including adverse environmental conditions, industrial accidents, labor disputes, unusual or unexpected geological conditions, ground or slope failures, cave-ins, changes in the regulatory environment and natural phenomena such as inclement weather conditions, floods and earthquakes. Such occurrences could result in damage to mineral projects or production facilities, personal injury or death, environmental damage to Metal Energy's projects or the projects of others, delays in development or mining, monetary losses and possible legal liability. Although Metal Energy maintains insurance to protect against certain risks in such amounts as it considers commercially reasonable, its insurance will not cover all of the potential risks associated with its operations. Metal Energy may also be unable to maintain insurance to cover these risks at economically feasible premiums. Insurance coverage may not continue to be available or may not be adequate to cover any resulting liability. Moreover, insurance against risks such as environmental pollution or other hazards as a result of exploration is not generally available to Metal Energy on affordable and acceptable terms. Metal Energy might also become subject to liability for pollution or other hazards which may not be insured against or which Metal Energy may elect not to insure against because of premium costs or other reasons. Losses from these events may cause Metal Energy to incur significant costs that could have a material adverse effect upon its financial condition and results of operations.

## Evaluation of Disclosure Controls and Procedures

Management has established processes to provide them with sufficient knowledge to support representations that they have exercised reasonable diligence to ensure that (i) the financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the financial statements; and (ii) the financial statements fairly present in all material respects the financial condition, financial performance and cash flows of the Company, as of the date of and for the periods presented.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Venture Issuer Basic Certificate filed by the Company does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing such certificate are not making any representations relating to the establishment and maintenance of: i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's generally accepted accounting principles (IFRS).

The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in such certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

## Cautionary Note Regarding Forward-Looking Statements

Certain of the statements made and information contained herein is "forward-looking information". These statements relate to future events or the Company's future performance. All statements, other than statements of historical fact, may be forward-looking statements. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "anticipates", "plans", "budget", "scheduled", "continue", "estimates", "forecasts", "expect", "is expected", "project", "propose", "potential", "targeting", "intends", "believes" or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might", or "will be taken", "occur" or "be achieved" or the negative connotation thereof. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. The Company believes that the expectations reflected in those forward-looking statements are reasonable but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included in this MD&A should not be unduly relied upon by investors as actual results may vary. These statements speak only as of the date of this MD&A and are expressly qualified, in their entirety, by this cautionary statement. In particular, this MD&A contains forward-looking statements, pertaining to the following: capital expenditure programs, development of resources, treatment under governmental and taxation regimes, expectations regarding the Company's ability to raise capital, expenditures to be made by the Company on its projects and work plans to be conducted by the Company. With respect to forward-looking statements listed above and contained in the MD&A, the Company has made assumptions regarding, among other things:

- uncertainties relating to receiving exploration permits;
- the impact of increasing competition;

- unpredictable changes to the market prices for minerals;
- exploration and developments costs for its projects;
- availability of additional financing and opportunities for acquisitions or joint-venture partners;
- anticipated results of exploration and development activities; and
- the Company's ability to obtain additional financing on satisfactory terms.

The Company's actual results could differ materially from those anticipated in these forward-looking statements as a result of the risk factors set forth below and elsewhere in this Interim MD&A and Condensed Interim Financial Statements and Notes to the Condensed Interim Financial Statements as at September 30, 2025 and the Annual MD&A and Financial Statements and Notes to the Financial Statements as at December 31, 2024, uncertainties associated with estimating resources; geological, technical, drilling and processing problems; liabilities and risks, including environmental liabilities and risks, inherent in mineral and oil and gas operations; fluctuations in currencies and interest rates; incorrect assessments of the value of acquisitions; unanticipated results of exploration activities; competition for, amongst other things, capital, undeveloped lands and skilled personnel; lack of availability of additional financing and farm-in or joint venture partners and unpredictable weather conditions. Although the Company has attempted to identify important factors that could cause results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. Readers are cautioned that the foregoing lists of factors are not exhaustive. Forward looking statements are made as of the date hereof and accordingly are subject to change after such date. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement. The Company does not undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except in accordance with applicable securities laws.

***"Stephen Stewart"***

*On behalf of Metal Energy Corporation's Board of Directors*