



VIA SEDAR+

Laval, September 3, 2025

**Report of Voting Results
pursuant to section 11.3 of National instrument 51-102
Continuous Disclosure Obligations (“NI 51-102”)**

Dear Madams/Sirs:

Following the virtual annual meeting of shareholders of Alimentation Couche-Tard Inc. (the “**Corporation**”) held on September 3, 2025 (the “**Meeting**”), and in accordance with section 11.3 of NI 51-102, continuous disclosure obligations, we hereby advise you of the following voting results obtained at the Meeting. According to the scrutineers’ report, holders of 776,378,800 common shares were present at the Meeting or represented by proxy, representing 81.89% of voting rights attached to all the issued and outstanding shares of the Corporation.

1. Election of Directors of the Corporation

An electronic ballot was conducted with respect to the election of directors. According to proxies received and ballots cast, the following individuals were elected as directors of the Corporation until the next annual shareholder’s meeting, with the following results:

NOMINEES	IN FAVOR (#)	IN FAVOR (%)	WITHHELD (#)	WITHHELD (%)
Alain Bouchard	744,862,778	96.38%	27,941,401	3.62%
Louis Vachon	768,576,144	99.45%	4,228,035	0.55%
Jean Bernier	764,164,303	98.88%	8,639,876	1.12%
Karinne Bouchard	723,281,520	93.59%	49,522,659	6.41%
Eric Boyko	732,629,995	94.80%	40,174,184	5.20%
Marie-Eve D’Amours	746,162,469	96.55%	26,641,710	3.45%
Janice L. Fields	765,674,298	99.08%	7,129,881	0.92%
Eric Fortin	721,315,564	93.34%	51,488,615	6.66%
Richard Fortin	730,620,276	94.54%	42,183,903	5.46%
Stephen J. Harper	770,067,100	99.65%	2,737,079	0.35%
Mélanie Kau	562,796,296	72.83%	210,007,883	27.17%
Marie Josée Lamothe	769,877,112	99.62%	2,927,067	0.38%
Monique F. Leroux	767,655,999	99.33%	5,148,180	0.67%
Alex Miller	762,537,577	98.67%	10,266,602	1.33%
Réal Plourde	729,980,520	94.46%	42,823,659	5.54%
Louis Têtu	668,215,442	86.47%	104,588,737	13.53%

2. Appointment of PricewaterhouseCoopers LLP as the Corporation’s external auditor

An electronic ballot was conducted with respect to the appointment of auditors. According to proxies received and ballots cast, PricewaterhouseCoopers LLP were appointed as the Corporation’s auditors for the ensuing year, at such remuneration as may be fixed by the Board of Directors with the following results:

IN FAVOR (#)	IN FAVOR (%)	WITHHELD (#)	WITHHELD (%)
769,364,987	99.10%	7,013,813	0.90%

3. Advisory vote on executive compensation “Say on Pay”

An electronic ballot was conducted with respect to the adoption of an advisory vote on executive compensation. According to proxies received and ballots cast, the Corporation’s approach to executive compensation was approved with the following results:

IN FAVOR (#)	IN FAVOR (%)	AGAINST (#)	AGAINST (%)
706,678,508	91.51%	65,568,228	8.49%

4. Shareholder proposal #1 relating to minimizing all forms of waste

The Corporation has agreed with Mouvement d’éducation et de défense des actionnaires (“MÉDAC”) not to submit this proposal to a shareholder vote in light of the disclosure made by the Corporation.

5. Shareholder proposal #2 relating to disclosure of languages spoken by employees

The Corporation has agreed with MÉDAC, for various reasons, not to submit this proposal to a vote by shareholders.

6. Shareholder proposal #3 relating to disclosure of languages spoken by executives

The Corporation has agreed with MÉDAC not to submit this proposal to a shareholder vote in light of the disclosure made by the Corporation.

7. Shareholder proposal #4 relating to an advisory vote on environmental policies

An electric ballot was conducted with respect to the adoption of a shareholder proposal relating to an advisory vote on environmental policies. According to proxies received and ballots cast, the shareholder proposal was refused with the following results:

IN FAVOR (#)	IN FAVOR (%)	AGAINST (#)	AGAINST (%)
111,489,508	14.44%	660,758,028	85.56%

8. Shareholder proposal #5 relating to in-person shareholder meetings

An electric ballot was conducted with respect to the adoption of a shareholder proposal relating to in-person annual shareholder meetings. According to proxies received and ballots cast, the shareholder proposal was refused with the following results:

IN FAVOR (#)	IN FAVOR (%)	AGAINST (#)	AGAINST (%)
279,531,760	36.20%	492,715,797	63.80%

9. Shareholder proposal #6 relating to disclosure of an emissions reduction strategy

An electric ballot was conducted with respect to the adoption of a shareholder proposal relating to disclosure of an emissions reduction strategy. According to proxies received and ballots cast, the shareholder proposal was refused with the following results:

IN FAVOR (#)	IN FAVOR (%)	AGAINST (#)	AGAINST (%)
131,899,788	17.08%	640,347,747	82.92%

Alimentation Couche-Tard Inc.

(s) Mélanie Charbonneau

Mélanie Charbonneau
Chief of Legal Affairs and Corporate Secretary