

These financial statements for Waste Connections, Inc. are also included in the Form 10-K for the year ended December 31, 2025 filed on SEDAR+ on February 12, 2026 in its entirety.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

WASTE CONNECTIONS, INC.

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Report of Independent Registered Public Accounting Firm

Board of Directors and Shareholders
Waste Connections, Inc.

Opinion on the financial statements

We have audited the accompanying consolidated balance sheets of Waste Connections, Inc. (an Ontario, Canada corporation) and subsidiaries (the “Company”) as of December 31, 2025 and 2024, the related consolidated statements of net income, comprehensive income, equity, and cash flows for each of the three years in the period ended December 31, 2025, and the related notes and financial statement schedule included under Item 15(a) (collectively referred to as the “consolidated financial statements”). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2025 and 2024, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2025, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (“PCAOB”), the Company’s internal control over financial reporting as of December 31, 2025, based on criteria established in the 2013 *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”), and our report dated February 12, 2026 expressed an unqualified opinion.

Basis for opinion

These consolidated financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical audit matters

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

Landfill Accounting

As described further in Note 3 to the consolidated financial statements, the net present value of landfill final capping, closure and post-closure liabilities are calculated by estimating the total obligation in current dollars, inflating the

obligation based upon the expected future date of the expenditures and discounting the inflated total to its present value using a credit-adjusted risk-free rate.

The principal consideration for our determination that landfill accounting represents a critical audit matter is the judgments and estimates associated with management's determination of the liability due to the nature of the inputs and significant assumptions used in the process including the discount rate, inflation rate, depletion rates, accretion rates, survey data, acreage information, estimated permitted airspace, estimated deemed airspace, and remaining airspace and probability of landfill expansions, all of which can have a significant impact on the calculation of the final capping, closure and post-closure liability. Auditing the net present value of the obligation involves a high degree of subjectivity, auditor judgment and effort in evaluating management's assumptions primarily due to the complexity of the models used to measure the landfill liability, as well as the sensitivity of the underlying significant assumptions. Our audit procedures related to the accounting for the final capping, closure and post closure liability included the following, among others:

- We tested the design and operating effectiveness of key controls related to landfill accounting, including controls relating to management's development of discount rate, inflation rate, depletion rates, accretion rates, survey data, acreage information, estimated permitted airspace, estimated deemed airspace, remaining airspace, and probability of landfill expansions;
- We assessed the qualifications and competence of management and the third-party specialists used to provide the inputs used in developing the models;
- We tested key inputs such as discount rate, inflation rate, depletion rates, accretion rates, survey data, acreage information, estimated permitted airspace, estimated deemed airspace, remaining airspace, estimated costs for final capping, closure and post-closure obligations and probability of landfill expansions;
- We tested mathematical accuracy of the calculations for a selection of the models;
- We obtained and reviewed the associated permits for a selection of landfill models to further validate certain inputs used in the models;
- We compared previously deemed expansion amounts to the subsequent actual permitted amounts;
- We obtained and reviewed supporting documentation to support management's criteria for deemed expansions;
- We evaluated the fair value allocation of assumed liability for the landfill acquired in a business combination; and
- We tested management's assessment of the completeness and accuracy of the estimated closure and post closure costs for a recently closed landfill. Our procedures included evaluating management's determination of whether current period estimates are appropriate based on the status of closure activities, and any other developments that may affect the remaining post closure obligations.

Valuation of intangible assets in business combinations

As described further in Note 8 to the consolidated financial statements, the Company acquired 19 businesses during 2025. These transactions were accounted for as business combinations in accordance with ASC 805, *Business Combinations*. The principal consideration for our determination that the accounting for these acquisitions represents a critical audit matter, is the judgments and assumptions associated with management's determination of the fair value of intangible assets acquired, including fair value determinations related to recycling and transfer station permits, residential and commercial customer lists, and long-term contracts, all of which are recorded as intangible assets. Auditing the fair value of these assets involved a high degree of subjectivity, auditor judgment and effort in evaluating management's significant assumptions, primarily due to the complexity of the valuation models used to measure the fair value of the aforementioned intangible assets, as well as the sensitivity of the underlying significant assumptions. The Company used a discounted cash flow model to estimate the fair values of the intangible assets, which included assumptions such as discount rate, revenue growth rates, operating expenses, earnings before interest, taxes, depreciation and amortization ("EBITDA") margins, capital expenditures, customer turnover rates, and contributory asset charges (as applicable) that

form the basis of the forecasted results. These significant assumptions are forward-looking and could be affected by future economic and market conditions.

The audit procedures related to the accounting for the acquisitions included the following, among others:

- We tested the design and operating effectiveness of key controls related to the accounting for the 2025 acquisitions, including controls relating to management's development of forecasts for discount rates, revenue growth rates, operating expenses, EBITDA margins, capital expenditures, customer turnover rates and contributory asset charges;
- We assessed the qualifications and competence of management and evaluated the methodologies used to determine the fair value of the intangible assets;
- We obtained and tested a selection of purchase price allocations from management;
- We tested the assumptions used within the discounted cash-flow models to estimate the fair value of the intangible assets which included assumptions such as discount rate, revenue growth rate, operating expenses, EBITDA margin, capital expenditures, customer turnover rate and contributory asset charges;
- We tested the Company's ability to forecast future cash flows for acquired businesses by reviewing actual results in the first year after being acquired compared to amounts forecasted when the fair values of acquired assets and liabilities were determined;
- We utilized an internal valuation specialist to assist the engagement team in evaluating: the methodologies used and whether they were acceptable for the underlying acquisitions and whether such methodologies were being applied correctly, the appropriateness of the discount rate used by performing a sensitivity analysis, and the qualifications of the valuation specialist engaged by the Company based on their credentials and experience; and
- We evaluated the consistency of significant inputs utilized in all business combinations to evaluate inputs utilized among intangible asset valuation models.

/s/ GRANT THORNTON LLP

We have served as the Company's auditor since 2017.

Houston, Texas
February 12, 2026

Report of Independent Registered Public Accounting Firm

Board of Directors and Shareholders
Waste Connections, Inc.

Opinion on internal control over financial reporting

We have audited the internal control over financial reporting of Waste Connections, Inc. (an Ontario, Canada corporation) and subsidiaries (the “Company”) as of December 31, 2025, based on criteria established in the 2013 *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2025, based on criteria established in the 2013 *Internal Control—Integrated Framework* issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (“PCAOB”), the consolidated financial statements of the Company as of and for the year ended December 31, 2025, and our report dated February 12, 2026 expressed an unqualified opinion on those financial statements.

Basis for opinion

The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and limitations of internal control over financial reporting

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ GRANT THORNTON LLP

Houston, Texas
February 12, 2026

WASTE CONNECTIONS, INC.
CONSOLIDATED BALANCE SHEETS
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS)

| | <u>December 31,</u> | |
|--|----------------------|----------------------|
| | <u>2025</u> | <u>2024</u> |
| ASSETS | | |
| Current assets: | | |
| Cash and equivalents | \$ 45,968 | \$ 62,366 |
| Accounts receivable, net of allowance for credit losses of \$21,402 and \$25,730 at December 31, 2025 and 2024, respectively | 1,024,992 | 935,027 |
| Prepaid expenses and other current assets | 240,603 | 229,519 |
| Total current assets | <u>1,311,563</u> | <u>1,226,912</u> |
| Restricted cash | 183,612 | 135,807 |
| Restricted investments | 80,757 | 78,126 |
| Property and equipment, net | 8,733,327 | 8,035,929 |
| Operating lease right-of-use assets | 312,508 | 308,198 |
| Goodwill | 8,392,249 | 7,950,406 |
| Intangible assets, net | 2,006,200 | 1,991,619 |
| Other assets, net | 109,147 | 90,812 |
| Total assets | <u>\$ 21,129,363</u> | <u>\$ 19,817,809</u> |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 765,227 | \$ 637,371 |
| Book overdraft | 14,674 | 14,628 |
| Deferred revenue | 416,025 | 382,501 |
| Accrued liabilities | 810,367 | 736,824 |
| Current portion of operating lease liabilities | 44,272 | 40,490 |
| Current portion of contingent consideration | 65,029 | 59,169 |
| Current portion of long-term debt and notes payable | 8,667 | 7,851 |
| Total current liabilities | <u>2,124,261</u> | <u>1,878,834</u> |
| Long-term portion of debt and notes payable | 8,811,104 | 8,072,928 |
| Long-term portion of operating lease liabilities | 267,000 | 272,107 |
| Long-term portion of contingent consideration | 19,667 | 27,993 |
| Deferred income taxes | 1,085,613 | 958,340 |
| Other long-term liabilities | 576,337 | 747,253 |
| Total liabilities | <u>12,883,982</u> | <u>11,957,455</u> |
| Commitments and contingencies (Note 13) | | |
| Equity: | | |
| Common shares: Unlimited shares authorized; 255,661,011 shares issued and 255,614,663 shares outstanding at December 31, 2025; 258,067,487 shares issued and 258,019,389 shares outstanding at December 31, 2024 | 2,783,431 | 3,283,161 |
| Additional paid-in capital | 373,239 | 325,928 |
| Accumulated other comprehensive loss | (111,044) | (205,740) |
| Treasury shares: 46,348 and 48,098 shares at December 31, 2025 and 2024, respectively | — | — |
| Retained earnings | 5,199,755 | 4,457,005 |
| Total Waste Connections' equity | <u>8,245,381</u> | <u>7,860,354</u> |
| Noncontrolling interest in subsidiaries | — | — |
| Total equity | <u>8,245,381</u> | <u>7,860,354</u> |
| Total liabilities and equity | <u>\$ 21,129,363</u> | <u>\$ 19,817,809</u> |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF NET INCOME
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS)

| | Years Ended December 31, | | |
|---|--------------------------|--------------|--------------|
| | 2025 | 2024 | 2023 |
| Revenues | \$ 9,466,915 | \$ 8,919,591 | \$ 8,021,951 |
| Operating expenses: | | | |
| Cost of operations | 5,455,382 | 5,191,706 | 4,744,513 |
| Selling, general and administrative | 959,544 | 883,445 | 799,119 |
| Depreciation | 1,030,565 | 974,001 | 845,638 |
| Amortization of intangibles | 201,541 | 189,768 | 157,573 |
| Impairments and other operating items | 109,709 | 613,012 | 238,796 |
| Operating income | 1,710,174 | 1,067,659 | 1,236,312 |
| Interest expense | (334,551) | (326,804) | (274,642) |
| Interest income | 12,139 | 11,607 | 9,350 |
| Other income, net | 30,154 | 10,471 | 12,481 |
| Income before income tax provision | 1,417,916 | 762,933 | 983,501 |
| Income tax provision | (341,359) | (146,363) | (220,675) |
| Net income | 1,076,557 | 616,570 | 762,826 |
| Plus (less): Net loss (income) attributable to noncontrolling interests | — | 1,003 | (26) |
| Net income attributable to Waste Connections | \$ 1,076,557 | \$ 617,573 | \$ 762,800 |
| Earnings per common share attributable to Waste Connections' common shareholders: | | | |
| Basic | \$ 4.18 | \$ 2.39 | \$ 2.96 |
| Diluted | \$ 4.17 | \$ 2.39 | \$ 2.95 |
| Shares used in the per share calculations: | | | |
| Basic | 257,323,595 | 257,965,871 | 257,551,129 |
| Diluted | 257,976,741 | 258,662,190 | 258,149,244 |
| Cash dividends per common share | \$ 1.295 | \$ 1.170 | \$ 1.050 |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(IN THOUSANDS OF U.S. DOLLARS)

| | Years Ended December 31, | | |
|---|--------------------------|-------------------|-------------------|
| | 2025 | 2024 | 2023 |
| Net income | \$ 1,076,557 | \$ 616,570 | \$ 762,826 |
| Other comprehensive income (loss), before tax: | | | |
| Interest rate swap amounts reclassified into interest expense | (10,792) | (20,467) | (19,607) |
| Changes in fair value of interest rate swaps | (1,418) | 11,607 | 10,588 |
| Foreign currency translation adjustment | 103,670 | (189,402) | 53,633 |
| Other comprehensive income (loss), before tax | 91,460 | (198,262) | 44,614 |
| Income tax benefit related to items of other comprehensive income | 3,236 | 2,348 | 2,390 |
| Other comprehensive income (loss), net of tax | 94,696 | (195,914) | 47,004 |
| Comprehensive income | 1,171,253 | 420,656 | 809,830 |
| Plus (less): Comprehensive loss (income) attributable to noncontrolling interests | — | 1,003 | (26) |
| Comprehensive income attributable to Waste Connections | <u>\$ 1,171,253</u> | <u>\$ 421,659</u> | <u>\$ 809,804</u> |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF EQUITY
YEARS ENDED DECEMBER 31, 2023, 2024 AND 2025
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AMOUNTS)

| | WASTE CONNECTIONS' EQUITY | | | | | | | | |
|--|---------------------------|--------------|----------------------------------|--|-----------------|-----------|----------------------|-----------------------------|--------------|
| | COMMON SHARES | | ADDITIONAL PAID-IN CAPITAL | ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) | TREASURY SHARES | | RETAINED EARNINGS | NONCONTROLLING INTERESTS | TOTAL |
| | SHARES | AMOUNT | | | SHARES | AMOUNT | | | |
| Balances at December 31, 2022 | 257,145,716 | \$ 3,271,958 | \$ 244,076 | \$ (56,830) | 65,459 | \$ — | \$ 3,649,494 | \$ 4,946 | \$ 7,113,644 |
| Sale of common shares held in trust | 6,017 | 794 | — | — | (6,017) | — | — | — | 794 |
| Vesting of restricted share units | 378,121 | — | — | — | — | — | — | — | — |
| Vesting of performance-based restricted share units | 195,665 | — | — | — | — | — | — | — | — |
| Restricted share units released from deferred compensation plan | 32,223 | — | — | — | — | — | — | — | — |
| Tax withholdings related to net share settlements of equity-based compensation | (353,385) | — | (31,009) | — | — | — | — | — | (31,009) |
| Equity-based compensation | — | — | 71,217 | — | — | — | — | — | 71,217 |
| Exercise of warrants | 166,314 | — | — | — | — | — | — | — | — |
| Issuance of shares under employee share purchase plan | 29,808 | 3,909 | — | — | — | — | — | — | 3,909 |
| Cash dividends on common shares | — | — | — | — | — | (270,604) | — | — | (270,604) |
| Amounts reclassified into earnings, net of taxes | — | — | — | (14,411) | — | — | — | — | (14,411) |
| Changes in fair value of cash flow hedges, net of taxes | — | — | — | 7,782 | — | — | — | — | 7,782 |
| Foreign currency translation adjustment | — | — | — | 53,633 | — | — | — | — | 53,633 |
| Net income | — | — | — | — | — | 762,800 | 26 | — | 762,826 |
| Balances at December 31, 2023 | 257,600,479 | 3,276,661 | 284,284 | (9,826) | 59,442 | 4,141,690 | 4,972 | — | 7,697,781 |
| Sale of common shares held in trust | 11,344 | 2,014 | — | — | (11,344) | — | — | — | 2,014 |
| Vesting of restricted share units | 343,530 | — | — | — | — | — | — | — | — |
| Vesting of performance-based restricted share units | 153,555 | — | — | — | — | — | — | — | — |
| Vesting of deferred share units | 4,602 | — | — | — | — | — | — | — | — |
| Restricted share units released from deferred compensation plan | 19,149 | — | — | — | — | — | — | — | — |
| Tax withholdings related to net share settlements of equity-based compensation | (329,155) | — | (32,928) | — | — | — | — | — | (32,928) |
| Equity-based compensation | — | — | 74,603 | — | — | — | — | — | 74,603 |
| Exercise of warrants | 186,629 | — | — | — | — | — | — | — | — |
| Issuance of shares under employee share purchase plan | 29,256 | 4,486 | — | — | — | — | — | — | 4,486 |
| Cash dividends on common shares | — | — | — | — | — | (302,258) | — | — | (302,258) |
| Amounts reclassified into earnings, net of taxes | — | — | — | (15,043) | — | — | — | — | (15,043) |
| Changes in fair value of cash flow hedges, net of taxes | — | — | — | 8,531 | — | — | — | — | 8,531 |
| Foreign currency translation adjustment | — | — | — | (189,402) | — | — | — | — | (189,402) |
| Purchase of noncontrolling interests | — | — | (31) | — | — | — | (3,969) | — | (4,000) |
| Net income (loss) | — | — | — | — | — | 617,573 | (1,003) | — | 616,570 |
| Balances at December 31, 2024 | 258,019,389 | \$ 3,283,161 | \$ 325,928 | \$ (205,740) | 48,098 | \$ — | \$ 4,457,005 | \$ — | \$ 7,860,354 |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF EQUITY
YEARS ENDED DECEMBER 31, 2023, 2024 AND 2025
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AMOUNTS)

| | WASTE CONNECTIONS' EQUITY | | | | | | | | |
|--|---------------------------|---------------------|----------------------------------|--|-----------------|-------------|----------------------|-----------------------------|---------------------|
| | COMMON SHARES | | ADDITIONAL PAID-IN CAPITAL | ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) | TREASURY SHARES | | RETAINED EARNINGS | NONCONTROLLING INTERESTS | TOTAL |
| | SHARES | AMOUNT | | | SHARES | AMOUNT | | | |
| Balances at December 31, 2024 | 258,019,389 | \$ 3,283,161 | \$ 325,928 | \$ (205,740) | 48,098 | \$ — | \$ 4,457,005 | \$ — | \$ 7,860,354 |
| Sale of common shares held in trust | 1,750 | 323 | — | — | (1,750) | — | — | — | 323 |
| Vesting of restricted share units | 356,198 | — | — | — | — | — | — | — | — |
| Vesting of performance-based restricted share units | 87,964 | — | — | — | — | — | — | — | — |
| Restricted share units released from deferred compensation plan | 888 | — | — | — | — | — | — | — | — |
| Tax withholdings related to net share settlements of equity-based compensation | (241,357) | — | (31,809) | — | — | — | — | — | (31,809) |
| Equity-based compensation | — | — | 79,120 | — | — | — | — | — | 79,120 |
| Exercise of warrants | 116,456 | — | — | — | — | — | — | — | — |
| Issuance of shares under employee share purchase plan | 32,150 | 5,464 | — | — | — | — | — | — | 5,464 |
| Repurchase of common shares | (2,758,775) | (505,517) | — | — | — | — | — | — | (505,517) |
| Cash dividends on common shares | — | — | — | — | — | (333,807) | — | — | (333,807) |
| Amounts reclassified into earnings, net of taxes | — | — | — | (7,932) | — | — | — | — | (7,932) |
| Changes in fair value of cash flow hedges, net of taxes | — | — | — | (1,042) | — | — | — | — | (1,042) |
| Foreign currency translation adjustment | — | — | — | 103,670 | — | — | — | — | 103,670 |
| Net income | — | — | — | — | — | 1,076,557 | — | — | 1,076,557 |
| Balances at December 31, 2025 | <u>255,614,663</u> | <u>\$ 2,783,431</u> | <u>\$ 373,239</u> | <u>\$ (111,044)</u> | <u>46,348</u> | <u>\$ —</u> | <u>\$ 5,199,755</u> | <u>\$ —</u> | <u>\$ 8,245,381</u> |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(IN THOUSANDS OF U.S. DOLLARS)

| | Years Ended December 31, | | |
|---|--------------------------|--------------------|--------------------|
| | 2025 | 2024 | 2023 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | |
| Net income | \$ 1,076,557 | \$ 616,570 | \$ 762,826 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Loss from disposal of assets, impairments and other | 113,555 | 122,641 | 38,877 |
| Adjustment to closure and post-closure liabilities | — | 480,786 | 159,547 |
| Depreciation | 1,030,565 | 974,001 | 845,638 |
| Amortization of intangibles | 201,541 | 189,768 | 157,573 |
| Deferred income taxes, net of acquisitions | 116,654 | (57,285) | 6,329 |
| Current period provision for expected credit losses | 14,493 | 20,243 | 17,430 |
| Amortization of debt issuance costs | 8,383 | 10,007 | 6,483 |
| Share-based compensation | 79,448 | 77,885 | 70,436 |
| Interest accretion | 51,500 | 36,001 | 22,720 |
| Payment of contingent consideration recorded in earnings | (400) | (35,035) | — |
| Adjustments to contingent consideration | (6,215) | (3) | 30,367 |
| Other | (7,845) | 2,656 | (3,943) |
| Changes in operating assets and liabilities, net of effects from acquisitions: | | | |
| Accounts receivable, net | (68,056) | (10,646) | (20,630) |
| Prepaid expenses and other current assets | (13,225) | (14,360) | 10,262 |
| Accounts payable | 57,080 | (33,323) | 32,327 |
| Deferred revenue | 27,326 | 18,235 | 26,519 |
| Accrued liabilities | 54,369 | 90,035 | 21,753 |
| Capping, closure and post-closure expenditures | (305,554) | (247,936) | (39,427) |
| Other long-term liabilities | (16,107) | (11,313) | (18,270) |
| Net cash provided by operating activities | <u>2,414,069</u> | <u>2,228,927</u> | <u>2,126,817</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | |
| Payments for acquisitions, net of cash acquired | (817,577) | (2,120,878) | (676,793) |
| Capital expenditures for property and equipment | (1,179,228) | (1,055,988) | (934,000) |
| Capital expenditures for undeveloped landfill property | (15,138) | — | — |
| Proceeds from disposal of assets | 10,125 | 7,903 | 31,581 |
| Proceeds from sale of investment in noncontrolling interests | — | 37,000 | — |
| Other | (21,425) | (27,213) | (1,867) |
| Net cash used in investing activities | <u>(2,023,243)</u> | <u>(3,159,176)</u> | <u>(1,581,079)</u> |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | |
| Proceeds from long-term debt | 2,674,357 | 4,564,469 | 1,818,765 |
| Principal payments on notes payable and long-term debt | (2,129,965) | (3,245,419) | (2,052,153) |
| Payment of contingent consideration recorded at acquisition date | (34,269) | (27,743) | (13,317) |
| Change in book overdraft | 46 | (227) | (790) |
| Payments for repurchase of common shares | (505,517) | — | — |
| Payments for cash dividends | (333,807) | (302,258) | (270,604) |
| Tax withholdings related to net share settlements of equity-based compensation | (31,809) | (32,928) | (31,009) |
| Debt issuance costs | (4,864) | (13,449) | — |
| Proceeds from issuance of shares under employee share purchase plan | 5,464 | 4,486 | 3,909 |
| Proceeds from sale of common shares held in trust | 323 | 2,014 | 794 |
| Other | — | (4,000) | — |
| Net cash provided by (used in) financing activities | <u>(360,041)</u> | <u>944,945</u> | <u>(544,405)</u> |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | <u>622</u> | <u>(561)</u> | <u>1,341</u> |
| Net increase in cash, cash equivalents and restricted cash | 31,407 | 14,135 | 2,674 |
| Cash, cash equivalents and restricted cash at beginning of year | 198,173 | 184,038 | 181,364 |
| Cash, cash equivalents and restricted cash at end of year | <u>\$ 229,580</u> | <u>\$ 198,173</u> | <u>\$ 184,038</u> |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(IN THOUSANDS OF U.S. DOLLARS)

SUPPLEMENTARY DISCLOSURES OF CASH FLOW INFORMATION AND NON-CASH TRANSACTIONS:

| | Years Ended December 31, | | |
|--|---------------------------------|--------------|-------------|
| | 2025 | 2024 | 2023 |
| Cash paid for interest | \$ 308,316 | \$ 298,934 | \$ 260,923 |
| Accrued capital expenditures for property and equipment | \$ 90,408 | \$ 86,525 | \$ 91,667 |
| In connection with its acquisitions, the Company assumed liabilities as follows: | | | |
| Fair value of assets acquired | \$ 1,010,397 | \$ 2,352,337 | \$ 813,136 |
| Cash paid for current year acquisitions | (817,577) | (2,120,878) | (676,793) |
| Liabilities assumed and notes payable issued to sellers of businesses acquired | \$ 192,820 | \$ 231,459 | \$ 136,343 |

The accompanying notes are an integral part of these consolidated financial statements.

WASTE CONNECTIONS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(DOLLAR AMOUNTS IN THOUSANDS OF U.S. DOLLARS, EXCEPT PER SHARE, PER TON AND PER
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1. BUSINESS

The financial statements presented in this report represent the consolidation of Waste Connections, Inc., a corporation organized under the laws of Ontario, Canada, and its wholly-owned and majority-owned subsidiaries. When the terms the “Company” or “Waste Connections” are used in this document, those terms refer to Waste Connections, Inc. and its consolidated subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

The Company is an integrated solid waste services company that provides non-hazardous waste collection, transfer and disposal services, including by rail, along with resource recovery primarily through recycling and renewable fuels generation, in mostly exclusive and secondary markets in the U.S. and Canada. Waste Connections also provides non-hazardous oil and natural gas exploration and production (“E&P”) waste treatment, recovery and disposal services in several basins across the U.S. and Canada, as well as intermodal services for the movement of cargo and solid waste containers in the Pacific Northwest.

2. NEW ACCOUNTING STANDARDS

Accounting Standards Adopted

Additional Income Tax Disclosures. In December 2023, the Financial Accounting Standards Board (the “FASB”) issued a final standard on improvements to income tax disclosures. The standard requires public business entities to disclose in their rate reconciliation table additional categories of information about federal, state and foreign income taxes and to provide more details about the reconciling items in some categories if the items meet a quantitative threshold. The guidance also requires all entities to disclose annually income taxes paid (net of refunds received) disaggregated by federal (national), state and foreign taxes and to disaggregate the information by jurisdiction based on a quantitative threshold. The standard applies to all entities subject to income taxes. For public business entities, the new requirements are effective for annual periods beginning after December 15, 2024. The guidance is applied on a prospective basis with the option to apply the standard retrospectively. The Company adopted the new standard as of January 1, 2025 and has applied this standard prospectively in the financial statements. The adoption of this standard did not have a material impact on the Company’s consolidated financial statements. See Note 16 for disclosures related to the adoption of this standard.

Amended Guidance for Credit Losses on Accounts Receivable. In July 2025, the FASB issued guidance to simplify the estimation of credit losses on current accounts receivable and current contract assets arising from transactions accounted for under Accounting Standards Codification (“ASU”) 606, Revenue from Contracts with Customers. The amendments allow all entities to use a practical expedient to assume that the current conditions as of the balance sheet date will remain unchanged for the remaining life of the asset when developing a reasonable and supportable forecast as part of estimating expected credit losses on these assets. The amendments are effective for fiscal years beginning after December 15, 2025, and interim periods within those fiscal years. Early adoption is permitted. Entities that elect the practical expedient are required to apply the amendments prospectively. The Company adopted the new standard as of December 15, 2025 and has applied the standard prospectively. The adoption of this standard did not have a material impact on the Company’s consolidated financial statements.

Accounting Standards Pending Adoption

Disaggregation of Income Statement Expenses. In November 2024, the FASB issued a final standard requiring additional disclosure of the nature of expenses included in the income statement. The standard requires disclosures about specific types of expenses included in the expense captions presented on the face of the statement of operations as well as disclosures about selling expenses. The standard applies to all public business entities and will be effective for annual reporting periods beginning after December 15, 2026 and interim reporting periods within annual reporting periods beginning after December 15, 2027. The guidance will be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. The Company does not expect the adoption of this guidance to have a material impact on its consolidated financial statements.

WASTE CONNECTIONS, INC.
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Amended Guidance for Internal-Use Software. In September 2025, the FASB issued a final standard to modernize the accounting for costs incurred in developing internal-use software. The standard replaces the legacy stage-based capitalization model with a principles-based approach and clarifies related disclosure requirements. The standard is effective for all entities for fiscal years beginning after December 15, 2027 and interim periods within those fiscal years. The guidance may be applied prospectively, retrospectively or using a modified transition approach. Early adoption is permitted. The Company does not expect the adoption of this standard to have a material impact on its consolidated financial statements.

Interim Disclosure Requirements. In December 2025, the FASB issued final guidance clarifying the current interim disclosure requirements. The guidance creates a comprehensive list of interim disclosures required under U.S. generally accepted accounting principles (“GAAP”) and incorporates a disclosure principle that requires disclosures at interim periods when an event or change that has a material effect on an entity has occurred since the previous year end. The amendments are effective for public business entities for interim reporting periods within annual reporting periods beginning after 15 December 2027. The guidance may be applied prospectively or retrospectively by all entities that provide interim financial statements and notes in accordance with GAAP. The Company does not expect the adoption of this guidance to have a material impact on its consolidated financial statements.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Currency

The functional currency of the Company, as the parent corporate entity, and its operating subsidiaries in the United States, is the U.S. dollar. The functional currency of the Company’s Canadian operations is the Canadian dollar. The reporting currency of the Company is the U.S. dollar. The Company’s consolidated Canadian dollar financial position is translated to U.S. dollars by applying the foreign currency exchange rate in effect at the consolidated balance sheet date. The Company’s consolidated Canadian dollar results of operations and cash flows are translated to U.S. dollars by applying the average foreign currency exchange rate in effect during the reporting period. The resulting translation adjustments are included in other comprehensive income or loss. Gains and losses from foreign currency transactions are included in earnings for the period. All references to “dollars” or “\$” used herein refer to U.S. dollars, and all references to “CAD \$” used herein refer to Canadian dollars, unless otherwise stated.

Cash Equivalents

The Company considers all highly liquid investments with original maturities of three months or less at purchase to be cash equivalents. As of December 31, 2025 and 2024, cash equivalents consisted of demand money market accounts.

Concentrations of Credit Risk

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash and equivalents, restricted cash, restricted investments and accounts receivable. The Company maintains cash and equivalents with banks that at times exceed applicable insurance limits. The Company reduces its exposure to credit risk by maintaining such deposits with high quality financial institutions. The Company’s restricted cash and restricted investments are invested primarily in money market accounts, bank time deposits, U.S. government securities, agency securities and Canadian bankers’ acceptance notes. The Company has not experienced any losses related to its cash and equivalents, restricted cash or restricted investment accounts. The Company generally does not require collateral on its trade receivables. Credit risk on accounts receivable is minimized as a result of the large and diverse nature of the Company’s customer base. The Company maintains allowances for credit losses based on the expected collectability of accounts receivable.

WASTE CONNECTIONS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
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Revenue Recognition and Accounts Receivable

The Company's operations primarily consist of providing non-hazardous waste collection, transfer, disposal and recycling services, E&P services, and intermodal services. The following table disaggregates the Company's revenues by service line for the periods indicated:

| | Years Ended December 31, | | |
|--------------------------------------|--------------------------|---------------------|---------------------|
| | 2025 | 2024 | 2023 |
| Commercial | \$ 2,944,279 | \$ 2,670,549 | \$ 2,476,891 |
| Residential | 2,364,536 | 2,258,911 | 2,125,068 |
| Industrial and construction roll off | 1,439,281 | 1,403,313 | 1,333,020 |
| Total collection | 6,748,096 | 6,332,773 | 5,934,979 |
| Landfill | 1,541,904 | 1,557,872 | 1,483,397 |
| Transfer | 1,461,636 | 1,349,080 | 1,198,385 |
| Recycling | 240,057 | 241,873 | 147,039 |
| E&P | 688,761 | 521,504 | 232,211 |
| Intermodal and other | 175,465 | 191,887 | 171,721 |
| Intercompany | (1,389,004) | (1,275,398) | (1,145,781) |
| Total | \$ 9,466,915 | \$ 8,919,591 | \$ 8,021,951 |

The factors that impact the timing and amount of revenue recognized for each service line may vary based on the nature of the service performed. Generally, the Company recognizes revenue at the time it performs a service. In the event that the Company bills for services in advance of performance, it recognizes deferred revenue for the amount billed and subsequently recognizes revenue at the time the service is provided.

See Note 17 for additional information regarding revenue by reportable segment.

Revenue by Service Line

Solid Waste Collection

The Company's solid waste collection business involves the collection of waste from residential, commercial and industrial customers for transport to transfer stations, or directly to landfills or recycling centers. Solid waste collection services include both recurring and temporary customer relationships. The services are performed under service agreements, municipal contracts or franchise agreements with governmental entities. Existing franchise agreements and most of the existing municipal contracts give the Company the exclusive right to provide specified waste services in the specified territory during the contract term. These exclusive arrangements are awarded, at least initially, on a competitive bid basis and subsequently on a bid or negotiated basis. The standard customer service agreements generally range from one to five years in duration, although some exclusive franchises are for significantly longer periods. Residential collection services are also provided on a subscription basis with individual households. The fees the Company charges for collection services are based primarily on the market, collection frequency and level of service, route density, type and volume or weight of the waste collected, type of equipment and containers furnished, the distance to the disposal or processing facility, the cost of disposal or processing, and prices charged by competitors for similar services.

In general, residential collection fees are billed monthly or quarterly in advance. Substantially all of the deferred revenue recorded as of September 30, 2025 was recognized as revenue during the three months ended December 31, 2025 when the service was performed. Commercial customers are typically billed on a monthly basis based on the nature of the services provided during the period. Revenue recognized under these agreements is variable in nature based on the number of residential homes or businesses serviced during the period, the frequency of collection and the volume of waste collected. In addition, certain contracts have annual price escalation clauses that are tied to changes in an underlying base index such as a consumer price index which are unknown at contract inception.

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Solid waste collection revenue from sources other than customer contracts primarily relates to lease revenue associated with compactors. Revenue from these leasing arrangements was not material and represented an insignificant amount of total revenue for each of the reported periods.

Landfill and Transfer Station

Revenue at landfills is primarily generated by charging tipping fees on a per ton and/or per yard basis to third parties based on the volume disposed and the nature of the waste. In general, fees are variable in nature and revenue is recognized at the time the waste is disposed at the facility.

Revenue at transfer stations is primarily generated by charging tipping or disposal fees on a per ton and/or per yard basis. The fees charged to third parties are based primarily on the market, type and volume or weight of the waste accepted, the distance to the disposal facility, the method of transportation used and the cost of disposal. In general, fees are billed and revenue is recognized at the time the service is performed. Revenue recognized under these agreements is variable in nature based on the volume of waste accepted at the transfer facility.

Many of the Company's landfill and transfer station customers have entered into one to ten year disposal contracts, most of which provide for annual indexed price increases.

Solid Waste Recycling

Solid waste recycling revenues result from the sale of recycled commodities, which are generated by offering residential, commercial, industrial and municipal customers recycling services for a variety of recyclable materials, including compost, cardboard, mixed paper, plastic containers, glass bottles and ferrous and aluminum metals. The Company owns and operates recycling operations and markets collected recyclable materials to third parties for processing before resale. In some instances, the Company utilizes a third party to market recycled materials. In certain instances, the Company issues recycling rebates to municipal or commercial customers, which can be based on the price it receives upon the sale of recycled commodities, a fixed contractual rate or other measures. The Company also receives rebates when it disposes of recycled commodities at third-party facilities. The fees received are based primarily on the market, type and volume or weight of the materials sold. In general, fees are billed and revenue is recognized at the time title is transferred. Revenue recognized under these agreements is variable in nature based on the volume of materials sold. In addition, the amount of revenue recognized is based on commodity prices at the time of sale, which are unknown at contract inception.

E&P Waste Treatment, Recovery and Disposal

E&P waste revenue is primarily generated through the treatment, recovery and disposal of non-hazardous exploration and production waste from vertical and horizontal drilling, hydraulic fracturing, production and clean-up activity, as well as other services. Revenue recognized under these agreements is variable in nature based on the volume of waste accepted or processed during the period.

Intermodal and Other

Intermodal revenue is primarily generated through providing intermodal services for the rail haul movement of cargo and solid waste containers in the Pacific Northwest through a network of intermodal facilities. The fees received for intermodal services are based on negotiated rates and vary depending on volume commitments by the shipper and destination. In general, fees are billed and revenue is recognized upon delivery.

Other revenues consist primarily of the sale of methane gas and renewable energy credits generated from the Company's MSW landfills.

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Revenue Recognition

Certain service arrangements and commodity sales are satisfied at a point in time, with revenue recognized when the related service has been performed or control of the product is transferred to the customer. Service obligations of a long-term nature, such as solid waste collection service contracts, are satisfied over time, and revenue is recognized based on the value provided to the customer during the period. In many of the Company's markets, solid waste collection service contracts exist as exclusive franchise agreements or municipal contracts. The amount billed to the customer is based on variable elements such as the number of residential homes or businesses for which collection services are provided, the volume of waste collected, transported and disposed, and the nature of the waste accepted. Such contracts are generally within the Company's collection, recycling and other lines of business and have a weighted average remaining contract life of approximately five years, excluding certain exclusive and perpetual agreements, such as governmental certificates. The Company does not disclose the value of unsatisfied performance obligations for these contracts as its right to consideration corresponds directly to the value provided to the customer for services completed to date and all future variable consideration is allocated to wholly unsatisfied performance obligations.

Additionally, certain elements of long-term customer contracts are unknown upon entering into the contract, including the amount that will be billed in accordance with annual price escalation clauses, fuel recovery fee programs and commodity prices. The amount to be billed is often tied to changes in an underlying base index such as a consumer price index or a fuel or commodity index, and revenue is recognized once the index is established for the period.

Accounts Receivable

Accounts receivable are recorded when billed or accrued and represent claims against third parties that will be settled in cash. The carrying value of the Company's receivables, net of the allowance for credit losses, represents their estimated net realizable value.

The allowance for credit losses is based on management's assessment of the collectability of assets pooled together with similar risk characteristics. The Company monitors the collectability of its trade receivables as one overall pool due to all trade receivables having similar risk characteristics. The Company estimates its allowance for credit losses based on historical collection trends, the age of outstanding receivables, geographical location of the customer, existing economic conditions and reasonable forecasts. If events or changes in circumstances indicate that specific receivable balances may be impaired, further consideration is given to the collectability of those balances and the allowance is adjusted accordingly. Past-due receivable balances are written off when the Company's internal collection efforts have been unsuccessful in collecting the amount due. The Company has elected to apply the practical expedient which allows the Company to assume that the current conditions as of the balance sheet date will remain unchanged for the remaining life of the asset when developing a reasonable and supportable forecast as part of estimating expected credit losses on these assets.

The following is a rollforward of the Company's allowance for credit losses for the periods indicated:

| | Years Ended December 31, | |
|---|--------------------------|------------------|
| | 2025 | 2024 |
| Beginning balance | \$ 25,730 | \$ 23,553 |
| Current period provision for expected credit losses | 14,493 | 20,243 |
| Write-offs charged against the allowance | (26,368) | (23,141) |
| Recoveries collected | 7,416 | 5,255 |
| Impact of changes in foreign currency | 131 | (180) |
| Ending balance | <u>\$ 21,402</u> | <u>\$ 25,730</u> |

Accounts receivable, net of allowance for credit losses, was \$856,953 at December 31, 2023.

WASTE CONNECTIONS, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
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Contract Acquisition Costs

The incremental direct costs of obtaining a contract, which consist of sales incentives, are recognized as Other assets in the Company’s Consolidated Balance Sheets, and are amortized to Selling, general and administrative expense over the estimated life of the relevant customer relationship, which ranges from one to five years. The Company recognizes the incremental costs of obtaining a contract as an expense when incurred if the amortization period of the asset that the Company would have recognized is one year or less. The Company had \$30,055 and \$28,161 of deferred sales incentives at December 31, 2025 and 2024, respectively. During the years ended December 31, 2025, 2024 and 2023, the Company recorded a total of \$26,198, \$25,047 and \$25,855, respectively, of sales incentive amortization expense for deferred sales incentives and sales incentive expense for contracts with original terms of less than one year.

Property and Equipment

Property and equipment are stated at cost. Improvements or betterments, not considered to be maintenance and repair, which add new functionality or significantly extend the life of an asset are capitalized. Third-party expenditures related to pending development projects, such as information technology, legal and engineering expenses, are capitalized. Expenditures for maintenance and repair costs, including planned major maintenance activities, are charged to expense as incurred. The cost of assets retired or otherwise disposed of and the related accumulated depreciation are eliminated from the accounts in the year of disposal. Gains and losses resulting from disposals of property and equipment are recognized in the period in which the property and equipment is disposed. Depreciation is computed using the straight-line method over the estimated useful lives of the assets or the lease term, whichever is shorter.

The estimated useful lives are as follows:

| | |
|---------------------------------|---------------|
| Buildings | 10 – 20 years |
| Leasehold and land improvements | 1 – 20 years |
| Machinery and equipment | 1 – 20 years |
| Rolling stock | 3 – 20 years |
| Containers | 3 – 12 years |

Landfill Accounting

The Company utilizes the life cycle method of accounting for landfill costs. This method applies the costs to be capitalized associated with acquiring, developing, closing and monitoring the landfills over the associated consumption of landfill capacity. The Company utilizes the units of consumption method to amortize landfill development costs over the estimated remaining capacity of a landfill. Under this method, the Company includes future estimated construction costs using current dollars, as well as costs incurred to date, in the amortization base. When certain criteria are met, the Company includes expansion airspace, which has not been permitted, in the calculation of the total remaining capacity of the landfill.

- Landfill development costs. Landfill development costs include the costs of acquisition, construction associated with excavation, liners, site berms, groundwater monitoring wells, gas recovery systems and leachate collection systems. The Company estimates the total costs associated with developing each landfill site to its final capacity. This includes certain projected landfill site costs that are uncertain because they are dependent on future events and thus actual costs could vary significantly from estimates. The total cost to develop a site to its final capacity includes amounts previously expended and capitalized, net of accumulated depletion, and projections of future purchase and development costs, liner construction costs, and operating construction costs. Total landfill costs include the development costs associated with expansion airspace. Expansion airspace is addressed below.
- Final capping, closure and post-closure obligations. The Company accrues for estimated final capping, closure and post-closure maintenance obligations at the landfills it owns and the landfills that it operates, but does not

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own, under life-of-site agreements. Accrued final capping, closure and post-closure costs represent an estimate of the current value of the future obligation associated with final capping, closure and post-closure monitoring of non-hazardous solid waste landfills currently owned or operated under life-of-site agreements by the Company. Final capping costs represent the costs related to installation of clay liners, drainage and compacted soil layers and topsoil constructed over areas of the landfill where total airspace capacity has been consumed. Closure and post-closure monitoring and maintenance costs represent the costs related to cash expenditures yet to be incurred when a landfill facility ceases to accept waste and closes. Accruals for final capping, closure and post-closure monitoring and maintenance requirements in the U.S. consider site inspection, groundwater monitoring, leachate management, methane gas control and recovery, and operating and maintenance costs to be incurred during the period after the facility closes. Certain of these environmental costs, principally capping and methane gas control costs, are also incurred during the operating life of the site in accordance with the landfill operation requirements of Subtitle D and the air emissions standards. Daily maintenance activities, which include many of these costs, are expensed as incurred during the operating life of the landfill. Daily maintenance activities include leachate disposal; surface water, groundwater, and methane gas monitoring and maintenance; other pollution control activities; mowing and fertilizing the landfill final cap; fence and road maintenance; and third-party inspection and reporting costs. Site specific final capping, closure and post-closure engineering cost estimates are prepared annually for landfills owned or landfills operated under life-of-site agreements by the Company.

The net present value of landfill final capping, closure and post-closure liabilities are calculated by estimating the total obligation in current dollars, inflating the obligation based upon the expected date of the expenditure and discounting the inflated total to its present value using a credit adjusted risk-free rate. Any changes in expectations that result in an upward revision to the estimated undiscounted cash flows are treated as a new liability and are inflated and discounted at rates reflecting market conditions. Any changes in expectations that result in a downward revision (or no revision) to the estimated undiscounted cash flows result in a liability that is inflated and discounted at rates reflecting the market conditions at the time the cash flows were originally estimated. This policy results in the Company's final capping, closure and post-closure liabilities being recorded in "layers." The Company's discount rate assumption for purposes of computing layers for final capping, closure and post-closure liabilities is based on its long-term credit adjusted risk-free rate. The Company's discount rate assumption for purposes of computing 2025 and 2024 "layers" for final capping, closure and post-closure obligations was 5.50% for each of 2025 and 2024. The Company's long-term inflation rate assumption was 2.75% for each of the years ended December 31, 2025 and 2024.

In accordance with the accounting guidance on asset retirement obligations, the final capping, closure and post-closure liability is recorded on the balance sheet along with an offsetting addition to site costs which is amortized to depletion expense on a units-of-consumption basis as remaining landfill airspace is consumed. The impact of changes determined to be changes in estimates, based on an annual update, is accounted for on a prospective basis. In the event that changes in an estimate for a closure and post-closure liability are associated with a significant change in facts and circumstances at a landfill or a non-operating section of a landfill, corresponding adjustments to recorded liabilities and Impairments and other operating items are made as soon as is practical. Depletion expense resulting from final capping, closure and post-closure obligations recorded as a component of landfill site costs will generally be less during the early portion of a landfill's operating life and increase thereafter. Owned landfills and landfills operated under life-of-site agreements have estimated remaining lives, based on remaining permitted capacity, probable expansion capacity and projected annual disposal volumes, that range from approximately one to several hundred years, with approximately 90% of the projected annual disposal volume from landfills with remaining lives of less than 70 years. The costs for final capping, closure and post-closure obligations at landfills the Company owns or operates under life-of-site agreements are generally estimated based on interpretations of current requirements and proposed or anticipated regulatory changes.

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The following is a reconciliation of the Company’s final capping, closure and post-closure liability balance from December 31, 2023 to December 31, 2025:

| | |
|--|-------------------|
| Final capping, closure and post-closure liability at December 31, 2023 | \$ 522,233 |
| Liability adjustments | 497,955 |
| Accretion expense associated with landfill obligations | 29,373 |
| Closure payments | (247,552) |
| Assumption of closure liabilities from acquisitions | 60,913 |
| Foreign currency translation adjustment | (2,799) |
| Final capping, closure and post-closure liability at December 31, 2024 | 860,123 |
| Liability adjustments | 44,009 |
| Accretion expense | 48,040 |
| Closure payments | (305,930) |
| Assumption of closure liabilities from acquisitions | 1,010 |
| Foreign currency translation adjustment | 4,334 |
| Final capping, closure and post-closure liability at December 31, 2025 | <u>\$ 651,586</u> |

Liability adjustments of \$44,009 and \$497,955 for the years ended December 31, 2025 and 2024, respectively, represent non-cash changes to final capping, closure and post-closure liabilities and are recorded on the Consolidated Balance Sheets along with an offsetting addition to site costs, which is amortized to depletion expense as the remaining landfill airspace is consumed. At December 31, 2025 and 2024, the current portion of final capping, closure and post-closure liabilities, included in Accrued Liabilities on the Consolidated Balance Sheets, was \$146,772 and \$199,736, respectively, and the long-term portion of final capping, closure and post-closure liabilities, included in Other long-term liabilities on the Consolidated Balance Sheets, was \$504,814 and \$660,387, respectively. The Company performs its annual review of its cost and capacity estimates in the first quarter of each year. In the event that changes in an estimate for a closure and post-closure liability are associated with a significant change in facts and circumstances at a landfill or a non-operating section of a landfill, corresponding adjustments to recorded liabilities and Impairments and other operating items are made as soon as is practical. In 2023, the Company recorded an additional \$159,547 of charges to adjust the carrying value of a closure and post-closure liability at an area of a landfill site that has been deemed to reach final capacity. Furthermore, during the quarter ended December 31, 2024, the Company recorded an additional \$480,786 of charges to adjust the carrying value of the closure and post-closure liability at the same landfill, which ceased active waste disposal operations as of December 31, 2024. See “Final capping, closure and post-closure obligations” within this Note 3 for additional information regarding the Company’s accounting for landfills.

- Disposal capacity. The Company’s internal and third-party engineers perform surveys at least annually to estimate the remaining disposal capacity at its landfills. This is done by using surveys and other methods to calculate, based on the terms of the permit, height restrictions and other factors, how much airspace is left to fill and how much waste can be disposed of at a landfill before it has reached its final capacity. The Company’s landfill depletion rates are based on the remaining disposal capacity, considering both permitted and probable expansion airspace, at the landfills it owns and landfills it operates, but does not own, under life-of-site agreements. The Company’s landfill depletion rate is based on the term of the operating agreement at its operated landfill that has capitalized expenditures. Expansion airspace consists of additional disposal capacity being pursued through means of an expansion that has not yet been permitted. Expansion airspace that meets the following criteria is included in the estimate of total landfill airspace:
 - 1) whether the land where the expansion is being sought is contiguous to the current disposal site, and the Company either owns the expansion property or has rights to it under an option, purchase, operating or other similar agreement;
 - 2) whether total development costs, final capping costs, and closure/post-closure costs have been determined;

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- 3) whether internal personnel have performed a financial analysis of the proposed expansion site and have determined that it has a positive financial and operational impact;
- 4) whether internal personnel or external consultants are actively working to obtain the necessary approvals to obtain the landfill expansion permit; and
- 5) whether the Company considers it probable that the Company will achieve the expansion (for a pursued expansion to be considered probable, there must be no significant known technical, legal, community, business, or political restrictions or similar issues existing that the Company believes are more likely than not to impair the success of the expansion).

It is possible that the Company's estimates or assumptions could ultimately be significantly different from actual results. In some cases, the Company may be unsuccessful in obtaining an expansion permit or the Company may determine that an expansion permit that the Company previously thought was probable has become unlikely. To the extent that such estimates, or the assumptions used to make those estimates, prove to be significantly different than actual results, or the belief that the Company will receive an expansion permit changes adversely in a significant manner, the costs of the landfill, including the costs incurred in the pursuit of the expansion, may be subject to impairment testing, as described below, and lower profitability may be experienced due to higher amortization rates, higher capping, closure and post-closure rates, and higher expenses or asset impairments related to the removal of previously included expansion airspace.

The Company periodically evaluates its landfill sites for potential impairment indicators. The Company's judgments regarding the existence of impairment indicators are based on regulatory factors, market conditions and operational performance of its landfills. Future events could cause the Company to conclude that impairment indicators exist and that its landfill carrying costs are impaired.

Loss Contingencies

In the normal course of the Company's business the Company is subject to various litigation, claims, and regulatory matters. In accordance with authoritative guidance on accounting for contingencies, the Company discloses or accrues for loss contingencies based on an assessment of whether the risk of loss is remote, reasonably possible, or probable, and whether the amount can be reasonably estimated. The Company accrues a liability when a loss is both probable and reasonably estimable. If a loss is reasonably possible but not estimable, the Company discloses the nature of the contingency and, if known, the range of potential loss or a statement that such an estimate cannot be made. Management develops its assessment based on information available and an analysis of possible outcomes under various strategies.

Business Combination Accounting

The Company accounts for business combinations as follows:

- The Company recognizes, separately from goodwill, the identifiable assets acquired and liabilities assumed at their estimated acquisition date fair values. The Company measures and recognizes goodwill as of the acquisition date as the excess of: (a) the aggregate of the fair value of consideration transferred, the fair value of the noncontrolling interest in the acquiree (if any) and the acquisition date fair value of the Company's previously held equity interest in the acquiree (if any), over (b) the fair value of assets acquired and liabilities assumed.
- At the acquisition date, the Company measures the fair values of all assets acquired and liabilities assumed that arise from contractual contingencies. The Company measures the fair values of all noncontractual contingencies if, as of the acquisition date, it is more likely than not that the contingency will give rise to an asset or liability.

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Finite-Lived Intangible Assets

The amounts assigned to franchise agreements, contracts, customer lists, permits and other agreements are being amortized over the expected term of the related agreements (ranging from 4 to 51 years). The Company uses an accelerated or straight line basis for amortization, depending on the attributes of the related intangibles.

Goodwill and Indefinite-Lived Intangible Assets

The Company acquired indefinite-lived intangible assets in connection with certain of its acquisitions. The amounts assigned to indefinite-lived intangible assets consist of the value of certain perpetual rights to provide solid waste collection and transportation services in specified territories. The Company measures and recognizes acquired indefinite-lived intangible assets at their estimated acquisition date fair values. Indefinite-lived intangible assets are not amortized. Goodwill represents the excess of: (a) the aggregate of the fair value of consideration transferred, the fair value of any noncontrolling interest in the acquiree (if any) and the acquisition date fair value of the Company's previously held equity interest in the acquiree (if any), over (b) the fair value of assets acquired and liabilities assumed. Goodwill and intangible assets, deemed to have indefinite lives, are subject to annual impairment tests as described below.

Goodwill and indefinite-lived intangible assets are tested for impairment on at least an annual basis in the fourth quarter of the year. In addition, the Company evaluates its reporting units for impairment if events or circumstances change between annual tests indicating a possible impairment. Examples of such events or circumstances include, but are not limited to, the following:

- a significant adverse change in legal factors or in the business climate;
- an adverse action or assessment by a regulator;
- a more likely than not expectation that a segment or a significant portion thereof will be sold;
- the testing for recoverability of a significant asset group within a segment; or
- current period or expected future operating cash flow losses.

As part of the Company's goodwill impairment test, the Company estimates the fair value of each of its reporting units using discounted cash flow analyses. The Company's reporting units consisted of its six geographic solid waste operating segments at December 31, 2025, 2024 and 2023. The Company compares the fair value of each reporting unit with the carrying value of the net assets assigned to each reporting unit. If the fair value of a reporting unit is greater than the carrying value of the net assets, including goodwill, assigned to the reporting unit, then no impairment results. If the fair value is less than its carrying value, an impairment charge is recorded for the amount by which the carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. In testing indefinite-lived intangible assets for impairment, the Company compares the estimated fair value of each indefinite-lived intangible asset to its carrying value. If the fair value of the indefinite-lived intangible asset is less than its carrying value, an impairment charge would be recorded to earnings in the Company's Consolidated Statements of Net Income.

During the Company's annual impairment analysis of its solid waste operations, the Company determined the fair value of each of its six geographic operating segments at December 31, 2025, 2024 and 2023 and each indefinite-lived intangible asset within those segments using discounted cash flow analyses, which require significant assumptions and estimates about the future operations of each reporting unit and the future discrete cash flows related to each indefinite-lived intangible asset. Significant judgments inherent in these analyses include the determination of appropriate discount rates, the amount and timing of expected future cash flows, growth rates and income tax rates. The cash flows employed in the Company's 2025 discounted cash flow analyses were based on ten-year financial forecasts, which in turn were based on the 2026 annual budget developed internally by management. These forecasts reflect operating profit margins that were consistent with 2025 results and perpetual revenue growth rates of 4.2%. The Company's discount rate assumptions are based on an assessment of the market participant rate which approximated 7.7%. In assessing the reasonableness of the Company's determined fair values of its reporting units, the Company evaluates its results against its current market

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capitalization. The Company did not record an impairment charge to any of its six geographic operating segments as a result of its annual goodwill and indefinite-lived intangible impairment tests for the years ended December 31, 2025, 2024 or 2023.

Impairments of Property and Equipment and Finite-Lived Intangible Assets

Property, equipment and finite-lived intangible assets are carried on the Company's consolidated financial statements based on their cost less accumulated depreciation or amortization. Finite-lived intangible assets consist of long-term franchise agreements, contracts, customer lists, permits and other agreements. The recoverability of these assets is tested whenever events or changes in circumstances indicate that their carrying amount may not be recoverable.

Typical indicators that an asset may be impaired include, but are not limited to, the following:

- a significant adverse change in legal factors or in the business climate;
- an adverse action or assessment by a regulator;
- a more likely than not expectation that a segment or a significant portion thereof will be sold;
- the testing for recoverability of a significant asset group within a segment; or
- current period or expected future operating cash flow losses.

If any of these or other indicators occur, a test of recoverability is performed by comparing the carrying value of the asset or asset group to its undiscounted expected future cash flows. If the carrying value is in excess of the undiscounted expected future cash flows, impairment is measured by comparing the fair value of the asset to its carrying value. Fair value is determined by an internally developed discounted projected cash flow analysis of the asset. Cash flow projections are sometimes based on a group of assets, rather than a single asset. If cash flows cannot be separately and independently identified for a single asset, the Company will determine whether an impairment has occurred for the group of assets for which the projected cash flows can be identified. If the fair value of an asset is determined to be less than the carrying amount of the asset or asset group, an impairment in the amount of the difference is recorded in the period that the impairment indicator occurs. Several impairment indicators are beyond the Company's control, and whether or not they will occur cannot be predicted with any certainty. Estimating future cash flows requires significant judgment and projections may vary from cash flows eventually realized. There are other considerations for impairments of landfills, as described below.

During the year ended December 31, 2025, the Company did not record any significant impairment charges for finite-lived intangible assets or property and equipment. During the quarter ended December 31, 2024, the Company made the decision to cease active waste disposal operations as of December 31, 2024 at the Chiquita Canyon Landfill, and therefore recorded a charge of \$116,090 to Impairments and other operating items in the Consolidated Statements of Net Income, which reduced the carrying value of property and equipment. During the year ended December 31, 2023, the Company did not record any significant impairment charges for finite-lived intangible assets or property and equipment.

There are certain indicators listed above that require significant judgment and understanding of the waste industry when applied to landfill development or expansion projects. A regulator or court may deny or overturn a landfill development or landfill expansion permit application before the development or expansion permit is ultimately granted. Management may periodically divert waste from one landfill to another to conserve remaining permitted landfill airspace. Therefore, certain events could occur in the ordinary course of business and not necessarily be considered indicators of impairment due to the unique nature of the waste industry.

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Restricted Cash and Restricted Investments

Restricted cash and restricted investments consist of the following:

| | December 31, 2025 | | December 31, 2024 | |
|---|--------------------|---------------------------|--------------------|---------------------------|
| | Restricted Cash | Restricted Investments | Restricted Cash | Restricted Investments |
| Settlement of insurance claims | \$ 150,426 | \$ — | \$ 121,751 | \$ — |
| Landfill closure and post-closure obligations | 10,451 | 80,655 | 8,852 | 77,855 |
| Other financial assurance requirements | 22,735 | 102 | 5,204 | 271 |
| | <u>\$ 183,612</u> | <u>\$ 80,757</u> | <u>\$ 135,807</u> | <u>\$ 78,126</u> |

See Note 12 for further information on restricted cash and restricted investments.

Fair Value of Financial Instruments

The Company's financial instruments consist primarily of cash and equivalents, trade receivables, restricted cash and investments, trade payables, debt instruments, contingent consideration obligations and interest rate swaps. As of December 31, 2025 and 2024, the carrying values of cash and equivalents, trade receivables, restricted cash and investments, trade payables and contingent consideration are considered to be representative of their respective fair values. The carrying values of the Company's debt instruments, excluding certain notes as listed in the table below, approximate their fair values as of December 31, 2025 and 2024, based on current borrowing rates, current remaining average life to maturity and borrower credit quality for similar types of borrowing arrangements, and are classified as Level 2 within the fair value hierarchy. The carrying values and fair values of the Company's debt instruments where the carrying values do not approximate their fair values as of December 31, 2025 and 2024, are as follows:

| | Carrying Value at | | Fair Value ^(a) at | |
|-----------------------------|----------------------|----------------------|------------------------------|----------------------|
| | December 31, 2025 | December 31, 2024 | December 31, 2025 | December 31, 2024 |
| 4.25% Senior Notes due 2028 | \$ 500,000 | \$ 500,000 | \$ 503,750 | \$ 488,500 |
| 3.50% Senior Notes due 2029 | \$ 500,000 | \$ 500,000 | \$ 491,900 | \$ 471,450 |
| 4.50% Senior Notes due 2029 | \$ 364,800 | \$ 347,500 | \$ 377,001 | \$ 359,168 |
| 2.60% Senior Notes due 2030 | \$ 600,000 | \$ 600,000 | \$ 566,100 | \$ 536,220 |
| 2.20% Senior Notes due 2032 | \$ 650,000 | \$ 650,000 | \$ 574,730 | \$ 535,275 |
| 3.20% Senior Notes due 2032 | \$ 500,000 | \$ 500,000 | \$ 465,900 | \$ 437,150 |
| 4.20% Senior Notes due 2033 | \$ 750,000 | \$ 750,000 | \$ 736,350 | \$ 696,300 |
| 5.00% Senior Notes due 2034 | \$ 750,000 | \$ 750,000 | \$ 767,175 | \$ 731,625 |
| 5.25% Senior Notes due 2035 | \$ 500,000 | \$ — | \$ 518,550 | \$ — |
| 3.05% Senior Notes due 2050 | \$ 500,000 | \$ 500,000 | \$ 335,550 | \$ 321,700 |
| 2.95% Senior Notes due 2052 | \$ 850,000 | \$ 850,000 | \$ 551,650 | \$ 528,955 |

(a) Senior Notes are classified as Level 2 within the fair value hierarchy. Fair value inputs include third-party calculations of the market interest rate of notes with similar ratings in similar industries over the remaining note terms.

For details on the fair value of the Company's interest rate swaps, restricted cash and investments and contingent consideration, see Note 12.

Derivative Financial Instruments

The Company recognizes all derivatives on the balance sheet at fair value. All of the Company's derivatives have been designated as cash flow hedges; therefore, the gain or loss on the derivatives will be recognized in accumulated other

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comprehensive income (loss) (“AOCIL”) and reclassified into earnings in the same period during which the hedged transaction affects earnings and is presented in the same income statement line item as the earnings effect of the hedged item. The Company classifies cash inflows and outflows from derivatives within operating activities on the statement of cash flows.

One of the Company’s objectives for utilizing derivative instruments is to reduce its exposure to fluctuations in cash flows due to changes in the variable interest rates of certain borrowings under the Revolving Credit Agreement (defined below). The Company’s strategy to achieve that objective involves entering into interest rate swaps. The interest rate swap outstanding at December 31, 2025 was specifically designated to the Revolving Credit Agreement and accounted for as a cash flow hedge.

At December 31, 2025, the Company’s derivative instruments included one interest rate swap agreement as follows:

| Date Entered | Notional Amount | Fixed Interest Rate Paid ^(a) | Variable Interest Rate Received | Effective Date ^(b) | Expiration Date |
|---------------------|------------------------|--|--|--------------------------------------|------------------------|
| December 2018 | \$ 200,000 | 2.7715 % | 1-month term SOFR | November 2022 | July 2027 |

(a) Plus applicable margin.

(b) In October 2022, the Company amended the reference rate in its outstanding interest rate swap contract to replace One-Month LIBOR with One-Month term SOFR and certain credit spread adjustments. The Company did not record any gains or losses upon the conversion of the reference rate in this interest rate swap contract, and the Company believes this amendment will not have a material impact on its Consolidated Financial Statements.

The fair values of derivative instruments designated as cash flow hedges at December 31, 2025, were as follows:

| Derivatives Designated as Cash Flow Hedges | Asset Derivatives | | Liability Derivatives | |
|---|--|-------------------|-------------------------------|-------------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Interest rate swaps | Prepaid expenses and other current assets ^(a) | \$ 1,272 | Accrued liabilities | \$ — |
| | Other assets, net | 446 | | |
| Total derivatives designated as cash flow hedges | | \$ 1,718 | | \$ — |

(a) Represents the estimated amount of the existing unrealized gains on interest rate swaps as of December 31, 2025 (based on the interest rate yield curve at that date), included in AOCIL expected to be reclassified into pre-tax earnings within the next 12 months. The actual amounts reclassified into earnings are dependent on future movements in interest rates.

The fair values of derivative instruments designated as cash flow hedges as of December 31, 2024, were as follows:

| Derivatives Designated as Cash Flow Hedges | Asset Derivatives | | Liability Derivatives | |
|---|---|-------------------|-------------------------------|-------------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Interest rate swaps | Prepaid expenses and other current assets | \$ 10,545 | Accrued liabilities | \$ — |
| | Other assets, net | 3,384 | | |
| Total derivatives designated as cash flow hedges | | \$ 13,929 | | \$ — |

The following table summarizes the impact of the Company’s cash flow hedges on the results of operations, comprehensive income (loss) and AOCIL for the years ended December 31, 2025, 2024 and 2023:

| Derivatives Designated as Cash Flow Hedges | Amount of Gain or (Loss) Recognized as AOCIL on Derivatives, Net of Tax ^(a) | | | Statement of Net Income Classification | Amount of (Gain) or Loss Reclassified from AOCIL into Earnings, Net of Tax ^(b) | | |
|---|---|-------------|-------------|---|--|-------------|-------------|
| | Years Ended December 31, | | | | Years Ended December 31, | | |
| | 2025 | 2024 | 2023 | | 2025 | 2024 | 2023 |
| Interest rate swaps | \$ (1,042) | \$ 8,531 | \$ 7,782 | Interest expense | \$ (7,932) | \$ (15,043) | \$ (14,411) |

(a) In accordance with the derivatives and hedging guidance, the changes in fair values of interest rate swaps have been recorded in equity as a component of AOCIL. As the critical terms of the interest rate swaps match the underlying debt being hedged, all unrealized changes in fair value are recorded in AOCIL.

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- (b) Amounts reclassified from AOCIL into earnings related to realized gains and losses on interest rate swaps are recognized when interest payments or receipts occur related to the swap contracts, which correspond to when interest payments are made on the Company's hedged debt.

See Note 15 for further discussion on the impact of the Company's hedge accounting to its consolidated comprehensive income (loss) and AOCIL.

Income Taxes

Deferred tax assets and liabilities are determined based on differences between the financial reporting and income tax bases of assets and liabilities and are measured using the enacted tax rates and laws that are expected to be in effect when the differences are expected to reverse. A valuation allowance is recorded if it is determined that it is more likely than not that the deferred tax asset will not be realized.

The Company is required to evaluate whether the tax positions taken on its income tax returns will more likely than not be sustained upon examination by the appropriate taxing authority. If the Company determines that such tax positions will not be sustained, it records a liability for the related unrecognized tax benefits. The Company classifies its liability for unrecognized tax benefits as a current liability to the extent it anticipates making a payment within one year.

The Company uses the flow-through method to account for investment tax credits earned on eligible development expenditures. Under this method, the investment tax credits are recognized as a reduction to income tax expense in the year they are earned.

Share-Based Compensation

Under the 2020 Employee Share Purchase Plan (the "ESPP"), participants will be granted an option to purchase Company common shares on the first business day of each offering period, with such option to be automatically exercised on the last business day of such offering period to purchase a whole number of the Company's common shares determined by dividing the accumulated payroll deductions in the participant's notional account on such exercise date by the applicable exercise price. The exercise price is equal to 95% of the closing price of the Company's common shares on the last day of the relevant offering period; provided, however, that such exercise price will not be less than 85% of the volume weighted average price of the Company's common shares as reflected on the Toronto Stock Exchange (the "TSX") over the final five trading days of the offering period.

The fair value of restricted share unit ("RSU") awards is determined based on the number of RSUs granted and the closing price of the common shares in the capital of the Company adjusted for future dividends. The fair value of deferred share unit ("DSU") awards is determined based on the number of DSUs granted and the closing price of the common shares in the capital of the Company.

Compensation expense associated with outstanding performance-based restricted share unit ("PSU") awards is measured using the fair value of the Company's common shares adjusted for future dividends and is based on the estimated achievement of the established performance criteria at the end of each reporting period until the performance period ends, recognized ratably over the performance period. Compensation expense is only recognized for those awards that the Company expects to vest, which it estimates based upon an assessment of the probability that the performance criteria will be achieved.

All share-based compensation cost is measured at the grant date, based on the estimated fair value of the award adjusted for future dividends, and is recognized on a straight-line basis as expense over the employee's requisite service period. The Company recognizes gross share compensation expense with actual forfeitures as they occur.

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Warrants are valued using the Black-Scholes pricing model with a contractual life of five years, a risk-free interest rate based on the 5-year U.S. treasury yield curve and expected volatility. The Company uses the historical volatility of its common shares over a period equivalent to the contractual life of the warrants to estimate the expected volatility. The fair market value of warrants issued to consultants for acquisitions are recorded immediately as share-based compensation expense.

Share-based compensation expense recognized during the years ended December 31, 2025, 2024 and 2023, was \$79,448 (\$59,427 net of taxes), \$77,885 (\$58,203 net of taxes) and \$70,436 (\$52,708 net of taxes), respectively. This share-based compensation expense includes RSUs, PSUs, DSUs, share option and warrant expense. The share-based compensation expense totals include amounts associated with the Progressive Waste share-based compensation plans, continued by the Company following the Progressive Waste acquisition, which allow for the issuance of shares or cash settlement to employees upon vesting. The Company records share-based compensation expense in Selling, general and administrative expenses in the Consolidated Statements of Net Income. The total unrecognized compensation cost at December 31, 2025, related to unvested RSU awards was \$91,192 and this future expense will be recognized over the remaining vesting period of the RSU awards, which extends to 2029. The weighted average remaining vesting period of the RSU awards is 1.1 years. The total unrecognized compensation cost at December 31, 2025, related to unvested PSU awards was \$16,262 and this future expense will be recognized over the remaining vesting period of the PSU awards, which extends to 2028. The weighted average remaining vesting period of PSU awards is 1.1 years.

Other Share-Based Awards

As of December 31, 2025, 2024 and 2023, the Company had a liability of \$7,928, \$8,068 and \$8,060, respectively, representing the December 31, 2025, 2024 and 2023 fair values, respectively, of outstanding Progressive Waste restricted share units which are expected to be cash settled. All remaining unvested Progressive Waste restricted share units vested during the year ended December 31, 2019.

Per Share Information

Basic net income per share attributable to holders of the Company's common shares is computed using the weighted average number of common shares outstanding and vested and unissued restricted share units deferred for issuance into the deferred compensation plan. Diluted net income per share attributable to holders of the Company's common shares is computed using the weighted average number of common and potential common shares outstanding. Potential common shares are excluded from the computation if their effect is anti-dilutive.

Advertising Costs

Advertising costs are expensed as incurred. Advertising expense for the years ended December 31, 2025, 2024 and 2023, was \$10,299, \$9,197 and \$9,097, respectively, which is included in Selling, general and administrative expense in the Consolidated Statements of Net Income.

Insurance Liabilities

As a result of its insurance policies, the Company is effectively self-insured for automobile liability, general liability, employer's liability, environmental liability, cyber liability, employment practices liability, and directors' and officers' liability as well as for employee group health insurance, property and workers' compensation. The Company's insurance accruals are based on claims filed and estimates of claims incurred but not reported and are developed by the Company's management with assistance from its third-party actuary and its third-party claims administrator. The insurance accruals are influenced by the Company's past claims experience factors and by published industry development factors. At December 31, 2025 and 2024, the Company's total accrual for self-insured liabilities was \$306,961 and \$243,764, respectively, which is included in Accrued liabilities in the Consolidated Balance Sheets. For the years ended

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December 31, 2025, 2024 and 2023, the Company recognized \$348,805, \$323,760 and \$261,589, respectively, of self-insurance expense which is included in Cost of operations and Selling, general and administrative expense in the Consolidated Statements of Net Income.

4. USE OF ESTIMATES AND ASSUMPTIONS

In preparing the Company’s consolidated financial statements, several estimates and assumptions are made that affect the accounting for and recognition of assets, liabilities, revenues and expenses. These estimates and assumptions must be made because certain information that is used in the preparation of the Company’s consolidated financial statements is dependent on future events, cannot be calculated with a high degree of precision from data available or is simply not capable of being readily calculated based on generally accepted methodologies. In some cases, these estimates are particularly difficult to determine and the Company must exercise significant judgment. The most difficult, subjective and complex estimates and the assumptions that deal with the greatest amount of uncertainty are related to the Company’s accounting for landfills, self-insurance accruals, income taxes, allocation of acquisition purchase price, contingent consideration accruals and asset impairments. An additional area that involves estimation is when the Company estimates the amount of potential exposure it may have with respect to litigation, claims and assessments in accordance with the accounting guidance on contingencies. Actual results for all estimates could differ materially from the estimates and assumptions that the Company uses in the preparation of its consolidated financial statements.

5. PREPAID EXPENSES AND OTHER CURRENT ASSETS

Prepaid expenses and other current assets consist of the following:

| | December 31, | |
|----------------------------------|-------------------|-------------------|
| | 2025 | 2024 |
| Parts and supplies | \$ 78,863 | \$ 71,156 |
| Income taxes receivable | 44,535 | 37,599 |
| Prepaid insurance | 31,572 | 40,014 |
| Prepaid licenses and permits | 14,834 | 14,141 |
| Unrealized cash flow hedge gains | 1,272 | 10,545 |
| Other | 69,527 | 56,064 |
| | <u>\$ 240,603</u> | <u>\$ 229,519</u> |

6. PROPERTY AND EQUIPMENT, NET

Property and equipment, net consists of the following:

| | December 31, | |
|---|---------------------|---------------------|
| | 2025 | 2024 |
| Landfill site costs | \$ 6,103,669 | \$ 5,778,483 |
| Rolling stock | 3,884,769 | 3,428,765 |
| Land, buildings and improvements | 2,774,001 | 2,328,287 |
| Containers | 1,439,217 | 1,364,624 |
| Machinery and equipment | 1,765,059 | 1,539,394 |
| Construction in progress | 249,245 | 191,404 |
| | <u>16,215,960</u> | <u>14,630,957</u> |
| Less accumulated depreciation and depletion | <u>(7,482,633)</u> | <u>(6,595,028)</u> |
| | <u>\$ 8,733,327</u> | <u>\$ 8,035,929</u> |

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Machinery and equipment included \$25,153 and \$8,956, at December 31, 2025 and 2024, respectively, of equipment assets accounted for as finance leases. The Company's landfill depletion expense, recorded in Depreciation in the Consolidated Statements of Net Income, for the years ended December 31, 2025, 2024 and 2023, was \$267,453, \$289,696 and \$254,633, respectively.

7. LEASES

The Company rents certain equipment and facilities under short-term agreements, non-cancelable operating lease agreements and finance leases. The Company determines if an arrangement is or contains a lease at contract inception. The Company recognizes a right-of-use ("ROU") asset and a lease liability at the lease commencement date. The lease liability is initially measured at the present value of the unpaid lease payments at the lease commencement date.

Key estimates and judgments include how the Company determines (1) the discount rate it uses to discount the unpaid lease payments to present value, (2) lease term and (3) lease payments.

The lease guidance requires a lessee to discount its unpaid lease payments using the interest rate implicit in the lease or, if that rate cannot be readily determined, its incremental borrowing rate. Generally, the Company cannot determine the interest rate implicit in the lease because it does not have access to the lessor's estimated residual value or the amount of the lessor's deferred initial direct costs. Therefore, the Company generally uses its incremental borrowing rate as the discount rate for the lease. The Company's incremental borrowing rate for a lease is the rate of interest it would have to pay on a collateralized basis to borrow an amount equal to the lease payments under similar terms.

The lease term for the Company's leases includes the non-cancelable period of the lease, plus any additional periods covered by either a Company option to extend (or not to terminate) the lease that the Company is reasonably certain to exercise, or an option to extend (or not to terminate) the lease controlled by the lessor.

Lease payments included in the measurement of the lease liability comprise fixed payments or variable lease payments. The variable lease payments consider annual changes in the consumer price index and common area maintenance charges, if known.

ROU assets for operating and finance leases are periodically reviewed for impairment losses. The Company uses the long-lived asset impairment guidance in ASC Subtopic 360-10, Property, Plant, and Equipment – Overall, to determine whether an ROU asset is impaired, and if so, the amount of the impairment loss to recognize. The Company did not recognize an impairment charge for any of its ROU assets during the years ended December 31, 2025, 2024 and 2023.

The Company monitors events or changes in circumstances that require a reassessment of one of its leases. When a reassessment results in the remeasurement of a lease liability, a corresponding adjustment is made to the carrying amount of the corresponding ROU asset. The Company did not recognize any significant remeasurements during the years ended December 31, 2025, 2024 and 2023.

The Company has elected not to recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less. The Company has elected to apply the short-term lease recognition and measurement exemption allowed for in the lease accounting standard. The Company recognizes the lease payments associated with its short-term leases as an expense on a straight-line basis over the lease term.

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Lease cost for operating and finance leases for the years ended December 31, 2025, 2024 and 2023 were as follows:

| | Years Ended December 31, | | |
|--------------------------------|--------------------------|------------------|------------------|
| | 2025 | 2024 | 2023 |
| Operating lease cost | \$ 63,448 | \$ 53,329 | \$ 47,840 |
| Finance lease cost: | | | |
| Amortization of leased assets | 3,783 | 3,375 | 2,852 |
| Interest on leased liabilities | 456 | 273 | 228 |
| Total lease cost | <u>\$ 67,687</u> | <u>\$ 56,977</u> | <u>\$ 50,920</u> |

Supplemental cash flow information and non-cash activity related to the Company's leases are as follows:

| | Years Ended December 31, | | |
|---|--------------------------|-----------|-----------|
| | 2025 | 2024 | 2023 |
| Cash paid for amounts included in the measurement of lease liabilities: | | | |
| Operating cash flows from operating leases | \$ 60,048 | \$ 50,837 | \$ 46,688 |
| Operating cash flows from finance leases | \$ 456 | \$ 273 | \$ 228 |
| Financing cash flows from finance leases | \$ 4,189 | \$ 3,356 | \$ 2,817 |
| Non-cash activity: | | | |
| Right-of-use assets obtained in exchange for lease liabilities - operating leases | \$ 40,603 | \$ 62,922 | \$ 92,503 |
| Right-of-use assets obtained in exchange for lease liabilities - finance leases | \$ 19,981 | \$ 2,569 | \$ 1,388 |

Weighted-average remaining lease term and discount rate for the Company's leases are as follows:

| | Years Ended December 31, | | |
|--|--------------------------|-----------|------------|
| | 2025 | 2024 | 2023 |
| Weighted average remaining lease term - operating leases | 9.2 years | 9.7 years | 10.9 years |
| Weighted average remaining lease term - finance leases | 4.8 years | 2.8 years | 3.4 years |
| Weighted average discount rate - operating leases | 4.65 % | 4.34 % | 4.04 % |
| Weighted average discount rate - finance leases | 4.59 % | 2.99 % | 2.36 % |

As of December 31, 2025, future minimum lease payments, reconciled to the respective lease liabilities, are as follows:

| | Operating Leases | Finance Leases |
|--|---------------------|-------------------|
| 2026 | \$ 57,662 | \$ 5,236 |
| 2027 | 53,538 | 3,825 |
| 2028 | 45,810 | 2,477 |
| 2029 | 38,939 | 2,078 |
| 2030 | 34,668 | 1,952 |
| Thereafter | 161,713 | 2,407 |
| Minimum lease payments | 392,330 | 17,975 |
| Less: imputed interest | (81,058) | (2,002) |
| Present value of minimum lease payments | 311,272 | 15,973 |
| Less: current portion of lease liabilities | (44,272) | (4,582) |
| Long-term portion of lease liabilities | <u>\$ 267,000</u> | <u>\$ 11,391</u> |

See Note 11 for further information regarding finance leases.

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8. ACQUISITIONS

The Company recognizes, separately from goodwill, the identifiable assets acquired and liabilities assumed at their estimated acquisition date fair values. The Company measures and recognizes goodwill as of the acquisition date as the excess of: (a) the aggregate of the fair value of consideration transferred, the fair value of the noncontrolling interest in the acquiree (if any) and the acquisition date fair value of the Company's previously held equity interest in the acquiree (if any), over (b) the fair value of assets acquired and liabilities assumed. If information about facts and circumstances existing as of the acquisition date is incomplete by the end of the reporting period in which a business combination occurs, the Company will report provisional amounts for the items for which the accounting is incomplete. The measurement period ends once the Company receives the information it was seeking; however, this period will not exceed one year from the acquisition date. Any material adjustments recognized during the measurement period will be reflected prospectively in the period the adjustment is identified in the consolidated financial statements. The Company recognizes acquisition-related transaction costs as expense.

The Company acquired 17 immaterial non-hazardous solid waste collection, recycling and disposal businesses and two immaterial E&P waste treatment and disposal businesses during the year ended December 31, 2025. The total transaction-related expenses incurred during the year ended December 31, 2025 for these acquisitions were \$24,178. These expenses are included in Selling, general and administrative expenses in the Company's Consolidated Statements of Net Income.

The Company acquired 20 immaterial non-hazardous solid waste collection, transfer, recycling and disposal businesses and four immaterial E&P waste treatment and disposal businesses during the year ended December 31, 2024. The total transaction-related expenses incurred during the year ended December 31, 2024 for these acquisitions were \$26,059. These expenses are included in Selling, general and administrative expenses in the Company's Consolidated Statements of Net Income.

The Company acquired 12 immaterial non-hazardous solid waste collection, transfer, recycling and disposal businesses and one immaterial E&P disposal business during the year ended December 31, 2023. The total transaction-related expenses incurred during the year ended December 31, 2023 for these acquisitions were \$10,653. These expenses are included in Selling, general and administrative expenses in the Company's Consolidated Statements of Net Income.

The results of operations of the acquired businesses have been included in the Company's consolidated financial statements from their respective acquisition dates. The Company expects these acquired businesses to contribute towards the achievement of the Company's strategy to expand through acquisitions. Goodwill acquired is attributable to the synergies and ancillary growth opportunities expected to arise after the Company's acquisition of these businesses.

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The following table summarizes the consideration transferred to acquire these businesses and the amounts of identifiable assets acquired and liabilities assumed at the acquisition dates for the acquisitions consummated in the years ended December 31, 2025, 2024 and 2023:

| | <u>2025</u> <u>Acquisitions</u> | <u>2024</u> <u>Acquisitions</u> | <u>2023</u> <u>Acquisitions</u> |
|--|------------------------------------|------------------------------------|------------------------------------|
| Fair value of consideration transferred: | | | |
| Cash | \$ 817,577 | \$ 2,120,878 | \$ 676,793 |
| Debt assumed | 114,772 | 77,766 | 76,001 |
| Contingent consideration | 34,403 | 28,885 | 13,450 |
| | <u>966,752</u> | <u>2,227,529</u> | <u>766,244</u> |
| Recognized amounts of identifiable assets acquired and liabilities assumed associated with businesses acquired: | | | |
| Accounts receivable | 28,041 | 100,995 | 18,006 |
| Prepaid expenses and other current assets | 3,985 | 13,513 | 5,025 |
| Restricted investments | — | — | 5,462 |
| Operating lease right-of-use assets | 12,501 | 24,700 | 15,364 |
| Property and equipment | 380,264 | 913,729 | 207,164 |
| Long-term franchise agreements and contracts | 48,321 | 159,028 | 76,401 |
| Customer lists | 81,488 | 214,459 | 19,719 |
| Permits and other intangibles | 108,723 | 224,728 | 3,050 |
| Other assets | 470 | 1,671 | 24 |
| Accounts payable and accrued liabilities | (20,995) | (27,902) | (14,596) |
| Current portion of operating lease liabilities | (621) | (2,875) | (712) |
| Deferred revenue | (4,505) | (12,148) | (3,443) |
| Long-term portion of operating lease liabilities | (2,731) | (14,774) | (14,652) |
| Other long-term liabilities | (3,260) | (67,109) | (10,277) |
| Deferred income taxes | (11,533) | — | (3,212) |
| Total identifiable net assets | <u>620,148</u> | <u>1,528,015</u> | <u>303,323</u> |
| Goodwill | <u>\$ 346,604</u> | <u>\$ 699,514</u> | <u>\$ 462,921</u> |

Goodwill acquired in 2025, 2024 and 2023 totaling \$308,600, \$699,514 and \$372,671, respectively, is expected to be deductible for tax purposes. The fair value of acquired working capital related to six immaterial acquisitions completed during the year ended December 31, 2025, is provisional pending receipt of information from the acquirees to support the fair value of the assets acquired and liabilities assumed. Any adjustments recorded relating to finalizing the working capital for these six acquisitions are not expected to be material to the Company's financial position. The adjustments recorded during the year ended December 31, 2025 relating to finalizing the acquired working capital for the immaterial acquisitions completed during the year ended December 31, 2024 were not material to the Company's financial position.

The gross amount of trade receivables due under contracts acquired during the year ended December 31, 2025, was \$29,371, of which \$1,330 was expected to be uncollectible. The gross amount of trade receivables due under contracts acquired during the year ended December 31, 2024, was \$106,259, of which \$5,264 was expected to be uncollectible. The gross amount of trade receivables due under contracts acquired during the year ended December 31, 2023, was \$19,202, of which \$1,196 was expected to be uncollectible. The Company did not acquire any other class of receivable as a result of the acquisition of these businesses.

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9. INTANGIBLE ASSETS, NET

Intangible assets, exclusive of goodwill, consisted of the following at December 31, 2025:

| | Gross Carrying Amount | Accumulated Amortization | Accumulated Impairment Loss | Net Carrying Amount |
|---|-----------------------------|------------------------------|-----------------------------------|----------------------------|
| Finite-lived intangible assets: | | | | |
| Long-term franchise agreements and contracts | \$ 1,131,332 | \$ (457,664) | \$ — | \$ 673,668 |
| Customer lists | 1,098,172 | (798,973) | — | 299,199 |
| Permits and other | 1,114,690 | (196,782) | (66,188) | 851,720 |
| | <u>3,344,194</u> | <u>(1,453,419)</u> | <u>(66,188)</u> | <u>1,824,587</u> |
| Indefinite-lived intangible assets: | | | | |
| Solid waste collection and transportation permits | 181,613 | — | — | 181,613 |
| Intangible assets, exclusive of goodwill | <u>\$ 3,525,807</u> | <u>\$ (1,453,419)</u> | <u>\$ (66,188)</u> | <u>\$ 2,006,200</u> |

The weighted-average amortization period of long-term franchise agreements and contracts acquired during the year ended December 31, 2025 was 11.0 years. The weighted-average amortization period of customer lists acquired during the year ended December 31, 2025 was 10.5 years. The weighted-average amortization period of finite-lived permits and other acquired during the year ended December 31, 2025 was 37.6 years.

Intangible assets, exclusive of goodwill, consisted of the following at December 31, 2024:

| | Gross Carrying Amount | Accumulated Amortization | Accumulated Impairment Loss | Net Carrying Amount |
|---|-----------------------------|------------------------------|-----------------------------------|----------------------------|
| Finite-lived intangible assets: | | | | |
| Long-term franchise agreements and contracts | \$ 1,104,585 | \$ (400,674) | \$ — | \$ 703,911 |
| Customer lists | 1,005,355 | (693,594) | — | 311,761 |
| Permits and other | 999,357 | (164,239) | (40,784) | 794,334 |
| | <u>3,109,297</u> | <u>(1,258,507)</u> | <u>(40,784)</u> | <u>1,810,006</u> |
| Indefinite-lived intangible assets: | | | | |
| Solid waste collection and transportation permits | 181,613 | — | — | 181,613 |
| Intangible assets, exclusive of goodwill | <u>\$ 3,290,910</u> | <u>\$ (1,258,507)</u> | <u>\$ (40,784)</u> | <u>\$ 1,991,619</u> |

Estimated future amortization expense for the next five years relating to finite-lived intangible assets owned as of December 31, 2025 is as follows:

| | |
|---------------------------------------|------------|
| For the year ending December 31, 2026 | \$ 187,834 |
| For the year ending December 31, 2027 | \$ 163,925 |
| For the year ending December 31, 2028 | \$ 144,756 |
| For the year ending December 31, 2029 | \$ 129,869 |
| For the year ending December 31, 2030 | \$ 116,428 |

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10. ACCRUED LIABILITIES

Accrued liabilities consist of the following:

| | December 31, | |
|---|-------------------|-------------------|
| | 2025 | 2024 |
| Insurance claims and premiums | \$ 310,286 | \$ 244,536 |
| Payroll and payroll-related | 152,622 | 127,518 |
| Final capping, closure and post-closure liability | 146,772 | 199,736 |
| Interest payable | 86,156 | 68,455 |
| Environmental remediation reserves | 42,177 | 8,808 |
| Property taxes | 19,726 | 17,548 |
| Cell processing reserves | 2,572 | 2,148 |
| Transaction-related expenses | 1,741 | 1,471 |
| Other | 48,315 | 66,604 |
| | <u>\$ 810,367</u> | <u>\$ 736,824</u> |

11. LONG-TERM DEBT

The following table presents the Company's long-term debt as of December 31, 2025 and 2024:

| | December 31, | |
|---|---------------------|---------------------|
| | 2025 | 2024 |
| Revolving Credit Agreement, bearing interest ranging from 3.41% to 6.75% ^(a) | \$ 2,381,646 | \$ 2,164,325 |
| 4.25% Senior Notes due 2028 | 500,000 | 500,000 |
| 3.50% Senior Notes due 2029 | 500,000 | 500,000 |
| 4.50% Senior Notes due 2029 | 364,800 | 347,500 |
| 2.60% Senior Notes due 2030 | 600,000 | 600,000 |
| 2.20% Senior Notes due 2032 | 650,000 | 650,000 |
| 3.20% Senior Notes due 2032 | 500,000 | 500,000 |
| 4.20% Senior Notes due 2033 | 750,000 | 750,000 |
| 5.00% Senior Notes due 2034 | 750,000 | 750,000 |
| 5.25% Senior Notes due 2035 | 500,000 | — |
| 3.05% Senior Notes due 2050 | 500,000 | 500,000 |
| 2.95% Senior Notes due 2052 | 850,000 | 850,000 |
| Notes payable to sellers and other third parties, bearing interest ranging from 2.42% to 10.35%, principal and interest payments due periodically with due dates ranging from 2028 to 2044 ^(a) | 26,420 | 30,641 |
| Finance leases, bearing interest ranging from 1.89% to 5.35%, with lease expiration dates ranging from 2026 to 2035 ^(a) | 15,973 | 9,247 |
| | <u>8,888,839</u> | <u>8,151,713</u> |
| Less – current portion | (8,667) | (7,851) |
| Less – unamortized debt discount and issuance costs | (69,068) | (70,934) |
| Long-term portion of debt and notes payable | <u>\$ 8,811,104</u> | <u>\$ 8,072,928</u> |

(a) Interest rates represent the interest rates incurred at December 31, 2025.

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Revolving Credit Agreement

The Company, as borrower, Bank of America, N.A., acting through its Canada Branch, as the global agent, the swing line lender and a letter of credit issuer, Bank of America, N.A., as the U.S. agent and a letter of credit issuer, and the other lenders and financial institutions from time to time party thereto (the “Lenders”) are party to that certain Revolving Credit Agreement, dated as of February 27, 2024 (as amended pursuant to that certain Amendment No. 1 to Revolving Credit Agreement, dated as of May 23, 2025 (the “First Amendment”), and as further amended, restated, supplemented or otherwise modified from time to time, the “Revolving Credit Agreement”), pursuant to which the Lenders provide loans and other credit extensions to the Company under a revolving credit facility. Borrowings under the Revolving Credit Agreement are unsecured and there are no subsidiary guarantors under the Revolving Credit Agreement.

The Revolving Credit Agreement (i) has a scheduled maturity date of February 27, 2029 (subject to certain extension mechanics therein by which the Company may request two additional one-year maturity date extensions), (ii) provides for revolving advances up to an aggregate principal amount of \$3,000,000 at any one time outstanding (subject to satisfaction of certain conditions at the time advances are made) and (iii) provides for, at the Company’s discretion, flexibility for an uncommitted upside of the aggregate principal amount by up to \$1,000,000 (to an aggregate principal amount of up to \$4,000,000). As of December 31, 2025, there are no commitments by lenders for any such increases in aggregate principal amount of revolving advances described in the preceding sentence. The Revolving Credit Agreement provides for letters of credit in an aggregate amount not to exceed \$320,000 and swing line loans in an aggregate amount not to exceed \$100,000, in each case, to be issued at the request of the Company subject to the terms therein and with such sublimits included in the aggregate commitments of the credit facility. The Company has \$3,379 of debt issuance costs related to the revolver under the Revolving Credit Agreement recorded in Other assets, net in the Consolidated Balance Sheets at December 31, 2025, which are being amortized through the maturity date, or February 27, 2029.

Advances are available under the Revolving Credit Agreement in U.S. dollars and Canadian dollars. Interest accrues on revolving advances, at the Company’s option, (i) at a term rate based on the Secured Overnight Financing Rate as administered by the Federal Reserve Bank of New York (or a successor administrator thereof) (“term SOFR”) or a base rate for U.S. dollar borrowings, plus an applicable margin, and (ii) at a term rate based on the Canadian Overnight Repo Rate Average as administered and published by the Bank of Canada (or a successor administrator thereof) (“term CORRA”) or at the Canadian prime rate for Canadian dollar borrowings, plus an applicable margin. Interest for term SOFR loans does not have a credit spread adjustment. Prior to the effectiveness of the First Amendment, interest for term SOFR loans had a credit spread adjustment of 0.10% for all applicable interest periods. Interest for term CORRA loans has a credit spread adjustment of 0.29547% for an interest period of one month’s duration and 0.32138% for an interest period of three months’ duration. Fees for letters of credit in U.S. dollars and Canadian dollars are also based on the applicable margin. The applicable margin used in connection with interest rates and fees is based on the debt rating of the Company’s public non-credit-enhanced, senior unsecured long-term debt (the “Debt Rating”). The applicable margin for term SOFR loans, term CORRA loans and letter of credit fees ranges from 0.750% to 1.250%, and the applicable margin for U.S. base rate loans, Canadian prime rate loans and swing line loans ranges from 0.00% to 0.250%. The Company will also pay a commitment fee based on the Debt Rating on the actual daily unused amount of the aggregate revolving commitments ranging from 0.065% to 0.150%.

The Revolving Credit Agreement contains customary representations, warranties, covenants and events of default, including, among others, a change of control event of default and limitations on the incurrence of indebtedness and liens, new lines of business, mergers, transactions with affiliates and burdensome agreements. During the continuance of an event of default, the Lenders may take a number of actions, including, among others, declaring the entire amount then outstanding under the Revolving Credit Agreement to be due and payable.

The Revolving Credit Agreement includes a financial covenant limiting, as of the last day of each fiscal quarter, the ratio of (a) Consolidated Total Funded Debt (as defined in the Revolving Credit Agreement) as of such date to (b) Consolidated EBITDA (as defined in the Revolving Credit Agreement), measured for the preceding 12 months, to not

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more than 3.75 to 1.00 (or 4.25 to 1.00 during material acquisition periods, subject to certain limitations). As of December 31, 2025, the Company was in compliance with all applicable covenants in the Revolving Credit Agreement.

Details of the Revolving Credit Agreement at December 31, 2025 and 2024 are as follows:

| | December 31, | |
|---|--------------|--------------|
| | 2025 | 2024 |
| <i>Revolver</i> | | |
| Available | \$ 581,059 | \$ 778,374 |
| Letters of credit outstanding | \$ 37,295 | \$ 57,301 |
| Total amount drawn, as follows: | \$ 2,381,646 | \$ 2,164,325 |
| Amount drawn – U.S. term SOFR loan | \$ 965,000 | \$ 800,000 |
| Interest rate applicable – U.S. term SOFR loan | 4.75 % | 5.65 % |
| Interest rate margin – U.S. term SOFR loan | 0.875 % | 1.00 % |
| Amount drawn – U.S. term SOFR loan | \$ 150,000 | \$ 500,000 |
| Interest rate applicable – U.S. term SOFR loan | 4.59 % | 5.69 % |
| Interest rate margin – U.S. term SOFR loan | 0.875 % | 1.00 % |
| Amount drawn – U.S. term SOFR loan | \$ — | \$ 50,000 |
| Interest rate applicable – U.S. term SOFR loan | — % | 5.46 % |
| Interest rate margin – U.S. term SOFR loan | — % | 1.00 % |
| Amount drawn – U.S. base rate loan | \$ 38,000 | \$ 95,000 |
| Interest rate applicable – U.S. base rate loan | 6.75 % | 7.50 % |
| Interest rate margin – U.S. base rate loan | — % | — % |
| Amount drawn – Canadian term CORRA loan | \$ 1,163,712 | \$ 590,750 |
| Interest rate applicable – Canadian term CORRA loan | 3.41 % | 5.24 % |
| Interest rate margin – Canadian term CORRA loan | 0.875 % | 1.00 % |
| Amount drawn – Canadian term CORRA loan | \$ 51,072 | \$ 86,875 |
| Interest rate applicable – Canadian term CORRA loan | 3.44 % | 4.59 % |
| Interest rate margin – Canadian term CORRA loan | 0.875 % | 1.00 % |
| Amount drawn – Canadian prime rate loan | \$ 13,862 | \$ 41,700 |
| Interest rate applicable – Canadian prime rate loan | 4.45 % | 5.45 % |
| Interest rate margin – Canadian prime rate loan | — % | — % |
| Commitment – rate applicable | 0.08 % | 0.09 % |

In addition to the \$37,295 of letters of credit at December 31, 2025 issued and outstanding under the Revolving Credit Agreement, the Company has issued and outstanding letters of credit totaling \$183,302 under facilities other than the Revolving Credit Agreement.

Senior Notes

On November 16, 2018, the Company completed an underwritten public offering of \$500,000 aggregate principal amount of 4.25% Senior Notes due December 1, 2028 (the “2028 Senior Notes”). The 2028 Senior Notes were issued under the Indenture, dated as of November 16, 2018 (as amended, restated, amended and restated, supplemented or otherwise modified from time to time, the “Indenture”), by and between the Company and U.S. Bank National Association, as trustee (the “Trustee”), as supplemented through the First Supplemental Indenture, dated as of November 16, 2018. The Company is amortizing \$5,792 of debt issuance costs through the maturity date of the 2028 Senior Notes. The Company may redeem some or all of the 2028 Senior Notes at its option prior to September 1, 2028 (three months before the maturity date) at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the 2028 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2028 Senior Notes redeemed, plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on September 1, 2028 (three months before the maturity date), the Company may redeem

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some or all of the 2028 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2028 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date.

On April 16, 2019, the Company completed an underwritten public offering of \$500,000 aggregate principal amount of 3.50% Senior Notes due May 1, 2029 (the “2029 Senior Notes”). The 2029 Senior Notes were issued under the Indenture, as supplemented through the Second Supplemental Indenture, dated as of April 16, 2019. The Company is amortizing \$5,954 of debt issuance costs through the maturity date of the 2029 Senior Notes. The Company may redeem some or all of the 2029 Senior Notes at its option prior to February 1, 2029 (three months before the maturity date) at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the 2029 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2029 Senior Notes redeemed, plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on February 1, 2029 (three months before the maturity date), the Company may redeem some or all of the 2029 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2029 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date.

On January 23, 2020, the Company completed an underwritten public offering of \$600,000 aggregate principal amount of 2.60% Senior Notes due February 1, 2030 (the “2030 Senior Notes”). The 2030 Senior Notes were issued under the Indenture, as supplemented through the Third Supplemental Indenture, dated as of January 23, 2020. The Company is amortizing \$5,435 of debt issuance costs through the maturity date of the 2030 Senior Notes. The Company may redeem some or all of the 2030 Senior Notes at its option prior to November 1, 2029 (three months before the maturity date) at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the 2030 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2030 Senior Notes redeemed plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on November 1, 2029 (three months before the maturity date), the Company may redeem some or all of the 2030 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2030 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date.

On March 13, 2020, the Company completed an underwritten public offering of \$500,000 aggregate principal amount of 3.05% Senior Notes due April 1, 2050 (the “2050 Senior Notes”). The 2050 Senior Notes were issued under the Indenture, as supplemented through the Fourth Supplemental Indenture, dated as of March 13, 2020. The Company is amortizing a \$7,375 debt discount and \$5,682 of debt issuance costs through the maturity date of the 2050 Senior Notes. The Company may redeem some or all of the 2050 Senior Notes at its option prior to October 1, 2049 (six months before the maturity date) at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the 2050 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2050 Senior Notes redeemed, plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on October 1, 2049 (six months before the maturity date), the Company may redeem some or all of the 2050 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2050 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date.

On September 20, 2021, the Company completed an underwritten public offering (the “Offering”) of \$650,000 aggregate principal amount of 2.20% Senior Notes due January 15, 2032 (the “2032 Senior Notes”) and \$850,000 aggregate principal amount of 2.95% Senior Notes due January 15, 2052 (the “2052 Senior Notes”). The 2032 Senior Notes and the 2052 Senior Notes were issued under the Indenture, as supplemented through the Fifth Supplemental Indenture, dated as of September 20, 2021. The Company is amortizing a \$1,066 debt discount and \$5,979 of debt issuance costs through the maturity date of the 2032 Senior Notes and a \$12,742 debt discount and \$9,732 of debt issuance costs through the maturity date of the 2052 Senior Notes. The Company may, prior to October 15, 2031 (three months before the maturity date), redeem some or all of the 2032 Senior Notes, at any time and from time to time, at a redemption price equal to the greater of (x) 100% of the principal amount of the 2032 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2032 Senior Notes redeemed, plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on October 15, 2031 (three months before the maturity date), the Company may redeem some or all of the 2032 Senior Notes, at any time and from time to

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time, at a redemption price equal to the principal amount of the 2032 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date. The Company may, prior to July 15, 2051 (six months before the maturity date), redeem some or all of the 2052 Senior Notes, at any time and from time to time, at a redemption price equal to the greater of (x) 100% of the principal amount of the 2052 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2052 Senior Notes redeemed, plus, in either case, accrued and unpaid interest to, but excluding, the redemption date. Commencing on July 15, 2051 (six months before the maturity date), the Company may redeem some or all of the 2052 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2052 Senior Notes being redeemed plus accrued and unpaid interest to, but excluding, the redemption date.

On March 9, 2022, the Company completed an underwritten public offering of \$500,000 aggregate principal amount of 3.20% Senior Notes due June 1, 2032 (the “New 2032 Senior Notes”). The New 2032 Senior Notes were issued under the Indenture, as supplemented through the Sixth Supplemental Indenture, dated as of March 9, 2022. The Company is amortizing a \$375 debt discount and \$4,668 of debt issuance costs through the maturity date of the New 2032 Senior Notes. The Company may redeem some or all of the New 2032 Senior Notes at its option prior to March 1, 2032 (three months before the maturity date) (the “New 2032 Senior Notes Par Call Date”), at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the New 2032 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the New 2032 Senior Notes redeemed discounted to the redemption date (assuming the New 2032 Senior Notes matured on the New 2032 Senior Notes Par Call Date), plus, in either case, accrued and unpaid interest thereon to the redemption date. Commencing on March 1, 2032 (three months before the maturity date), the Company may redeem some or all of the New 2032 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the New 2032 Senior Notes being redeemed plus accrued and unpaid interest thereon to the redemption date.

On August 18, 2022, the Company completed an underwritten public offering of \$750,000 aggregate principal amount of 4.20% Senior Notes due January 15, 2033 (the “2033 Senior Notes”). The 2033 Senior Notes were issued under the Indenture, as supplemented through the Seventh Supplemental Indenture, dated as of August 18, 2022. The Company is amortizing a \$2,040 debt discount and \$6,878 of debt issuance costs through the maturity date of the 2033 Senior Notes. The Company may redeem some or all of the 2033 Senior Notes at its option prior to October 15, 2032 (three months before the maturity date) (the “2033 Senior Notes Par Call Date”), at any time and from time to time at a redemption price equal to the greater of (x) 100% of the principal amount of the 2033 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2033 Senior Notes redeemed discounted to the redemption date (assuming the 2033 Senior Notes matured on the 2033 Senior Notes Par Call Date), plus, in either case, accrued and unpaid interest thereon to the redemption date. Commencing on October 15, 2032 (three months before the maturity date), the Company may redeem some or all of the 2033 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2033 Senior Notes being redeemed plus accrued and unpaid interest thereon to the redemption date.

On February 21, 2024, the Company completed an underwritten public offering of \$750,000 aggregate principal amount of 5.00% Senior Notes due March 1, 2034 (the “2034 Senior Notes”). The 2034 Senior Notes were issued under an Indenture, as supplemented by the Eighth Supplemental Indenture, dated as of February 21, 2024. The Company is amortizing a \$8,738 debt discount and \$6,978 of debt issuance costs through the maturity date of the 2034 Senior Notes. The Company may, prior to December 1, 2033 (three months before the maturity date) (the “2034 Senior Notes Par Call Date”), redeem some or all of the 2034 Senior Notes, at any time and from time to time, at a redemption price equal to the greater of (x) 100% of the principal amount of the 2034 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2034 Senior Notes redeemed discounted to the redemption date (assuming the 2034 Senior Notes matured on the 2034 Senior Notes Par Call Date), plus, in either case, accrued and unpaid interest thereon to the redemption date. Commencing on December 1, 2033 (three months before the maturity date), the Company may redeem some or all of the 2034 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2034 Senior Notes being redeemed plus accrued and unpaid interest thereon to the redemption date.

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On June 13, 2024, the Company completed an underwritten public offering of CAD \$500,000,000 aggregate principal amount of 4.50% Senior Notes due June 14, 2029 (the “New 2029 Senior Notes”). The New 2029 Senior Notes were issued under the Indenture, as supplemented by the Ninth Supplemental Indenture, dated as of June 13, 2024. The New 2029 Senior Notes were issued in Canada on a private placement basis. The Company is amortizing a \$245 debt discount and \$2,656 of debt issuance costs through the maturity date of the New 2029 Senior Notes. The Company may, prior to May 14, 2029 (one month before the maturity date) (the “New 2029 Senior Notes Par Call Date”), redeem some or all of the New 2029 Senior Notes, at any time and from time to time, at a redemption price equal to the greater of (x) 100% of the principal amount of the New 2029 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest (not including any portion of the payments of interest accrued as of the date of redemption) on the New 2029 Senior Notes redeemed discounted to the redemption date (assuming the New 2029 Senior Notes matured on the New 2029 Senior Notes Par Call Date), plus, in either case, accrued and unpaid interest, if any, thereon to, but excluding, the redemption date. Commencing on May 14, 2029 (one month before the maturity date), the Company may redeem some or all of the New 2029 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the New 2029 Senior Notes being redeemed plus accrued and unpaid interest thereon, but excluding, to the redemption date.

On June 4, 2025, the Company completed an underwritten public offering of \$500,000 aggregate principal amount of its 5.25% Senior Notes due September 1, 2035 (the “2035 Senior Notes” and, together with the 2028 Senior Notes, the 2029 Senior Notes, the New 2029 Senior Notes, the 2030 Senior Notes, the 2032 Senior Notes, the New 2032 Senior Notes, the 2033 Senior Notes, the 2034 Senior Notes, the 2050 Senior Notes and the 2052 Senior Notes, the “Senior Notes”). The 2035 Senior Notes were issued under the Indenture, as supplemented by the Tenth Supplemental Indenture, dated as of June 4, 2025. The Company is amortizing a \$630 debt discount and \$4,864 of debt issuance costs through the maturity date of the 2035 Senior Notes. The Company may, prior to June 1, 2035 (three months before the maturity date) (the “2035 Senior Notes Par Call Date”), redeem some or all of the 2035 Senior Notes, at any time and from time to time, at a redemption price equal to the greater of (x) 100% of the principal amount of the 2035 Senior Notes redeemed and (y) the sum of the present values of the remaining scheduled payments of principal and interest on the 2035 Senior Notes redeemed discounted to the redemption date (assuming the 2035 Senior Notes matured on the 2035 Senior Notes Par Call Date), plus, in either case, accrued and unpaid interest thereon to the redemption date. Commencing on June 1, 2035 (three months before the maturity date), the Company may redeem some or all of the 2035 Senior Notes, at any time and from time to time, at a redemption price equal to the principal amount of the 2035 Senior Notes being redeemed plus accrued and unpaid interest thereon to the redemption date.

The Company pays interest on the Senior Notes semi-annually in arrears. The Senior Notes are the Company’s senior unsecured obligations, ranking equally in right of payment with its other existing and future unsubordinated debt and senior to any of its future subordinated debt. The Senior Notes are not guaranteed by any of the Company’s subsidiaries.

Under certain circumstances, the Company may become obligated to pay additional amounts (the “Additional Amounts”) with respect to the Senior Notes to ensure that the net amounts received by each holder of the Senior Notes will not be less than the amount such holder would have received if withholding taxes or deductions were not incurred on a payment under or with respect to the Senior Notes. If such payment of Additional Amounts is a result of a change in the laws or regulations, including a change in, or amendment to, any official position, the introduction of an official position or a holding by a court of competent jurisdiction, of any jurisdiction from or through which payment is made by or on behalf of the Senior Notes having power to tax, and the Company cannot avoid such payments of Additional Amounts through reasonable measures, then the Company may redeem the applicable series of the Senior Notes then outstanding at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to, but excluding, the redemption date (subject to the right of holders of record on the relevant record date to receive interest due on an interest payment date that is on or prior to the redemption date).

If the Company experiences certain kinds of changes of control, each holder of the Senior Notes may require the Company to repurchase all or a portion of the Senior Notes for cash at a price equal to 101% of the aggregate principal amount of such Senior Notes, plus accrued and unpaid interest, if any, to, but excluding, the date of repurchase.

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The covenants in the Indenture include limitations on liens, sale-leaseback transactions and mergers and sales of all or substantially all of the Company’s assets. The Indenture also includes customary events of default with respect to the Senior Notes.

Upon an event of default, the principal of and accrued and unpaid interest on all the Senior Notes may be declared to be due and payable by the Trustee or the holders of not less than 25% in principal amount of the outstanding Senior Notes of the applicable series. Upon such a declaration, such principal and accrued interest on all of the applicable series of the Senior Notes will be due and payable immediately. In the case of an event of default resulting from certain events of bankruptcy, insolvency or reorganization, the principal (or such specified amount) of and accrued and unpaid interest, if any, on all outstanding series of the Senior Notes will become and be immediately due and payable without any declaration or other act on the part of the Trustee or any holder of the applicable series of the Senior Notes. Under certain circumstances, the holders of a majority in principal amount of the outstanding Senior Notes of any series may rescind any such acceleration with respect to the Senior Notes of that series and its consequences.

As of December 31, 2025, aggregate contractual future principal payments by calendar year on long-term debt are due as follows:

| | | |
|------------|-----------|------------------|
| 2026 | \$ | 8,667 |
| 2027 | | 7,552 |
| 2028 | | 506,469 |
| 2029 | | 3,252,604 |
| 2030 | | 604,239 |
| Thereafter | | 4,509,308 |
| | <u>\$</u> | <u>8,888,839</u> |

12. FAIR VALUE OF FINANCIAL INSTRUMENTS

The Company uses a three-tier fair value hierarchy to classify and disclose all assets and liabilities measured at fair value on a recurring basis in periods subsequent to their initial measurement. These tiers include: Level 1, defined as quoted market prices in active markets for identical assets or liabilities; Level 2, defined as inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, model-based valuation techniques for which all significant assumptions are observable in the market, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and Level 3, defined as unobservable inputs that are not corroborated by market data.

The Company’s financial assets and liabilities recorded at fair value on a recurring basis include derivative instruments and restricted cash and investments. At December 31, 2025 and 2024, the Company’s derivative instruments included pay-fixed, receive-variable interest rate swaps. The Company’s interest rate swaps are recorded at their estimated fair values based on quotes received from financial institutions that trade these contracts. The Company verifies the reasonableness of these quotes using similar quotes from another financial institution as of each date for which financial statements are prepared. For the Company’s interest rate swaps, the Company also considers the Company’s creditworthiness in its determination of the fair value measurement of these instruments in a net liability position and the counterparties’ creditworthiness in its determination of the fair value measurement of these instruments in a net asset position. The Company’s restricted cash is valued at quoted market prices in active markets for identical assets, which the Company receives from the financial institutions that hold such investments on its behalf. The Company’s restricted cash measured at fair value is invested primarily in money market accounts and bank time deposits. The Company’s restricted investments are valued at quoted market prices in active markets for similar assets, which the Company receives from the financial institutions that hold such investments on its behalf. The Company’s restricted investments measured at fair value are invested primarily in U.S. government securities, agency securities and Canadian bankers’ acceptance notes.

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The Company's assets and liabilities measured at fair value on a recurring basis at December 31, 2025 and 2024, were as follows:

| | Fair Value Measurement at December 31, 2025 Using | | | |
|--|--|---|--|--|
| | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Interest rate swap derivative instruments – net asset position | \$ 1,718 | \$ — | \$ 1,718 | \$ — |
| Restricted cash | \$ 183,612 | \$ 183,612 | \$ — | \$ — |
| Restricted investments | \$ 80,533 | \$ — | \$ 80,533 | \$ — |
| Contingent consideration | \$ (84,696) | \$ — | \$ — | \$ (84,696) |

| | Fair Value Measurement at December 31, 2024 Using | | | |
|--|--|---|--|--|
| | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Interest rate swap derivative instruments – net asset position | \$ 13,929 | \$ — | \$ 13,929 | \$ — |
| Restricted cash | \$ 135,807 | \$ 135,807 | \$ — | \$ — |
| Restricted investments | \$ 77,900 | \$ — | \$ 77,900 | \$ — |
| Contingent consideration | \$ (87,162) | \$ — | \$ — | \$ (87,162) |

The following table summarizes the changes in the fair value for Level 3 liabilities related to contingent consideration for the years ended December 31, 2025 and 2024:

| | Years Ended December 31, | |
|--|---------------------------------|------------------|
| | 2025 | 2024 |
| Beginning balance | \$ 87,162 | \$ 115,030 |
| Contingent consideration recorded at acquisition date | 34,403 | 28,885 |
| Payment of contingent consideration recorded at acquisition date | (34,269) | (27,743) |
| Payment of contingent consideration recorded in earnings | (400) | (35,035) |
| Adjustments to contingent consideration | (6,215) | (3) |
| Interest accretion expense | 3,538 | 6,217 |
| Foreign currency translation adjustment | 477 | (189) |
| Ending balance | <u>\$ 84,696</u> | <u>\$ 87,162</u> |

13. COMMITMENTS AND CONTINGENCIES

COMMITMENTS

Financial Surety Bonds

The Company uses financial surety bonds for a variety of corporate guarantees. The two largest uses of financial surety bonds are for municipal contract performance guarantees and asset closure and retirement requirements under certain environmental regulations. Environmental regulations require demonstrated financial assurance to meet final capping, closure and post-closure requirements for landfills. In addition to surety bonds, these requirements may also be

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met through alternative financial assurance instruments, including insurance, letters of credit and restricted cash and investment deposits.

At December 31, 2025 and 2024, the Company had provided customers and various regulatory authorities with surety bonds in the aggregate amounts of approximately \$1,040,159 and \$934,330, respectively, to secure its asset closure and retirement requirements and \$1,117,272 and \$1,077,021, respectively, to secure performance under collection contracts and landfill operating agreements.

The Company owns a 9.9% interest in a company that, among other activities, issues financial surety bonds to secure landfill final capping, closure and post-closure obligations for companies operating in the solid waste industry. The Company accounts for this investment under the cost method of accounting. There have been no identified events or changes in circumstances that may have a significant adverse effect on the carrying value of the investment. This investee company and the parent company of the investee have written financial surety bonds for the Company, of which \$557,912 and \$492,711 were outstanding as of December 31, 2025 and 2024, respectively. The Company's reimbursement obligations under these bonds are secured by a pledge of its stock in the investee company.

Unconditional Purchase Obligations

At December 31, 2025, the Company's unconditional purchase obligations consist of multiple fixed-price fuel purchase contracts under which it has 56.2 million gallons remaining to be purchased for a total of \$173,644. These fuel purchase contracts expire on or before September 30, 2029. During the years ended December 31, 2025, 2024 and 2023, the Company paid \$144,425, \$139,973 and \$145,598, respectively, under the respective fuel purchase contracts then outstanding.

As of December 31, 2025, future minimum purchase commitments, by calendar year, are as follows:

| | | |
|------------|-----------|----------------|
| 2026 | \$ | 136,579 |
| 2027 | | 35,978 |
| 2028 | | 621 |
| 2029 | | 466 |
| 2030 | | — |
| Thereafter | | — |
| | <u>\$</u> | <u>173,644</u> |

CONTINGENCIES

Environmental Risks

The Company expenses costs incurred to investigate and remediate environmental issues unless they extend the economic useful lives of the related assets. The Company records liabilities when it is probable that an obligation has been incurred and the amounts can be reasonably estimated. The remediation reserves cover anticipated costs, including remediation of environmental damage that waste facilities may have caused to neighboring landowners or residents as a result of contamination of soil, groundwater or surface water, including damage resulting from conditions existing prior to the Company's acquisition of such facilities. The Company's estimates are based primarily on investigations and remediation plans established by independent consultants, regulatory agencies and potentially responsible third parties. The Company does not discount remediation obligations. At December 31, 2025 and 2024, the current portion of remediation reserves was \$42,177 and \$8,808, respectively, which is included in Accrued liabilities in the Consolidated Balance Sheets. At December 31, 2025 and 2024, the long-term portion of remediation reserves was \$7,109 and \$7,186, respectively, which is included in Other long-term liabilities in the Consolidated Balance Sheets. Any substantial increase

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in the liabilities for remediation of environmental damage incurred by the Company could have a material adverse effect on the Company's financial condition, results of operations or cash flows.

Legal Proceedings

In the normal course of its business and as a result of the extensive governmental regulation of the solid waste and E&P waste industries, the Company is subject to various judicial and administrative proceedings involving Canadian regulatory authorities as well as U.S. federal, state and local agencies. In these proceedings, an agency may subpoena the Company for records, or seek to impose fines on the Company or revoke or deny renewal of an authorization held or sought by the Company, including an operating permit. From time to time, the Company may also be subject to actions brought by special interest or other groups, adjacent landowners or residents in connection with the permitting and licensing of landfills, transfer stations, and E&P waste treatment, recovery and disposal operations, or alleging environmental damage or violations of the permits and licenses pursuant to which the Company operates. The Company uses \$1,000 as a threshold for disclosing environmental matters involving a governmental authority and potential monetary sanctions.

In addition, the Company is a party to various claims and suits pending for alleged damages to persons and property, alleged violations of certain laws and alleged liabilities arising out of matters occurring during the normal operation of the Company's business. Except as noted in the matters described below, as of December 31, 2025, there is no current proceeding or litigation involving the Company or its property that the Company believes could have a material adverse effect on its business, financial condition, results of operations or cash flows.

Jefferson Parish, Louisiana Landfill Litigation

Between June 2016 and December 31, 2020, one of the Company's subsidiaries, Louisiana Regional Landfill Company ("LRLC"), conducted certain operations at a municipal solid waste landfill known as the Jefferson Parish Landfill (the "JP Landfill"), located in Avondale, Louisiana, near the City of New Orleans. LRLC's operations were governed by an Operating Agreement entered into in May 2012 by LRLC under its previous name, IESI LA Landfill Corporation, and the owner of the JP Landfill, Jefferson Parish (the "Parish"). The Parish also holds the State of Louisiana permit for the operation of the JP Landfill. Aptim Corporation, and later River Birch, LLC, operated the landfill gas collection system at the JP Landfill under a separate contract with the Parish.

In July and August 2018, four separate lawsuits seeking class action status were filed against LRLC and certain other Company subsidiaries, the Parish, and Aptim Corporation in Louisiana state court, and subsequently removed to the United States District Court for the Eastern District of Louisiana, before Judge Susie Morgan in New Orleans. The court later consolidated the claims of the putative class action plaintiffs (the "*Ictech-Bendeck*" action).

The *Ictech-Bendeck* class plaintiffs asserted claims for damages from odors allegedly emanating from the JP Landfill. The consolidated putative class action complaint alleged that the JP Landfill released "noxious odors" into the plaintiffs' properties and the surrounding community and asserted a range of liability theories—nuisance, negligence (since dismissed), and strict liability—against all defendants. The *Ictech-Bendeck* plaintiffs sought unspecified damages.

After a general causation trial limited the nature of the claims and limited the time period to July 2017 to December 2019, extensive discovery occurred in 2023 and 2024. On May 15, 2024, the *Ictech-Bendeck* plaintiffs filed an amended motion for class certification, which the defendants opposed. Plaintiffs described the putative class as residents of the Parish suffering an injury as a result of exposure to odors from the JP Landfill between July 1, 2017 and December 31, 2019, in five proposed geographic sub-classes encompassing residents within a delineated area of the Parish that extended roughly five miles from the JP Landfill to the north and east. Counsel for the putative class asked the court to certify a class on liability and allocation issues and that specific causation be left for individual determinations after a class trial.

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On August 8, 2024, the Parish and the *Ictech-Bendeck* plaintiffs notified the court and the other parties that they had reached an agreement in principle on settlement of the plaintiffs' class claims against the Parish, including a settlement amount of \$4,500 to be paid by the Parish to the *Ictech-Bendeck* plaintiffs. The settlement agreement purports to assign to the *Ictech-Bendeck* settlement class the Parish's claims against the Company defendants and Aptim Corporation. On March 27, 2025, the court approved the settlement.

On March 27, 2025, the court denied the motion for class certification. On July 16, 2025, the Company and counsel for the *Ictech-Bendeck* plaintiffs reached an agreement in principle to settle the five individual plaintiffs' claims against the Company in an amount not material to the Company's financial statements. On July 18, 2025, the court entered an order dismissing the *Ictech-Bendeck* claims against the Company without prejudice pending consummation of the settlement agreements.

On June 3, 2025, counsel for the *Ictech-Bendeck* plaintiffs filed a new mass action on behalf of approximately 1,600 plaintiffs in state court (24th Judicial District, Jefferson Parish) against LRLC, certain other Company subsidiaries, and Aptim Corporation (the "*Crossman*" action). The case is assigned to Judge Jacqueline F. Maloney. The *Crossman* petition asserts claims for damages from odors allegedly emanating from the JP Landfill from July 1, 2017 through December 31, 2019. The petition seeks unspecified damages, but stipulates that no individual plaintiff's damages exceed \$74,999, and waives the right to recover in excess of that amount per plaintiff. On August 7, 2025, the Company's subsidiaries filed and served their Answer and Affirmative Defenses to the *Crossman* petition.

At this time, the Company is not able to determine the likelihood of any outcome regarding the claims of the individual plaintiffs in the *Crossman* action, including the allocation of any potential liability among the Company defendants, the Parish, and Aptim Corporation, and is not able to reasonably estimate the possible loss or range of loss.

Los Angeles County, California Landfill Expansion Litigation

In October 2004, the Company's subsidiary, Chiquita Canyon, LLC ("CCL"), then under prior ownership, filed an application (the "Application") with the County of Los Angeles (the "County") Department of Regional Planning ("DRP") for a conditional use permit (the "CUP") to authorize the continued operation and expansion of the Chiquita Canyon Landfill (the "CC Landfill"). The CC Landfill has operated since 1972, and as a regional landfill, accepted approximately 2.3 million tons of materials for disposal and beneficial use in 2024. The CC Landfill was the second largest landfill in the County and played a vital role in the County's ability to safely and quickly gather, process, and dispose of thousands of tons of waste, six days a week. The Application requested expansion of the existing waste footprint on CCL's contiguous property, an increase in maximum elevation, creation of a new entrance and new support facilities, construction of a facility for the County or another third-party operator to host household hazardous waste collection events, designation of an area for mixed organics/composting, and other modifications.

After many years of reviews and delays, upon the recommendation of County staff, the County's Regional Planning Commission (the "Commission") approved the Application on April 19, 2017, but imposed operating conditions, fees and exactions that substantially reduced the historical landfill operations and represented a large increase in aggregate taxes and fees. CCL objected to many of the requirements imposed by the Commission. Estimates for new costs imposed on CCL under the CUP are in excess of \$300,000, if the CC Landfill was still open for the acceptance of waste.

CCL appealed the Commission's decision to the County Board of Supervisors ("Board"), but the appeal was not successful. At a subsequent hearing, on July 25, 2017, the Board approved the CUP. On October 20, 2017, CCL filed in the Superior Court of California, County of Los Angeles a verified petition for writ of mandate and complaint against the County and the Board captioned *Chiquita Canyon, LLC v. County of Los Angeles* (the "Complaint"). The Complaint challenges the terms of the CUP in 13 counts generally alleging that the County violated multiple California and federal statutes and California and federal constitutional protections. CCL seeks the following relief: (a) an injunction and writ of mandate against certain of the CUP's operational restrictions, taxes and fees, (b) a declaration that the challenged conditions are unconstitutional and in violation of state and federal statutes, (c) reimbursement for any such illegal fees

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paid under protest, (d) damages, (e) an award of just compensation for a taking, (f) attorney fees, and (g) all other appropriate legal and equitable relief.

Following extensive litigation in 2018 and 2019 on the permissible scope of CCL's challenge, the Superior Court issued its decision on July 2, 2020, granting CCL's petition for writ of mandate in part and denying it in part. CCL prevailed with respect to 12 of the challenged conditions, many of which imposed new fees and exactions on the CC Landfill. On October 11, 2022, CCL and the County entered into a settlement agreement that required CCL to file a CUP modification application with the County embodying the terms of the settlement agreement. CCL filed the CUP modification application on November 10, 2022, an addendum to CCL's environmental impact report in accordance with the California Environmental Quality Act on January 12, 2024, and a revised addendum on September 30, 2024. The next steps contemplated by the settlement agreement included: completion of review by the County; scheduling the CUP modification application for a hearing before the Commission; if appealed, a hearing before the Board; and, upon approval by the Board of the CUP modification application and satisfaction of certain other contingencies, CCL would dismiss this lawsuit.

At a meeting between the County and the Company on September 23, 2024, the County first stated that it would not be possible to complete the environmental review and present the CUP modification to the Commission in 2024. Absent approval of the modified CUP, beginning January 1, 2025, the CUP requires CCL to reduce its maximum annual solid waste tonnage capacity from approximately two million tons of solid waste per year to approximately one million tons of solid waste per year. CCL and the County were required under the settlement agreement to cooperate to take additional lawful and reasonable measures to effectuate the basic terms and goals of the settlement agreement, which included modifying this tonnage reduction to a gradual step-down in tonnage. However, because the County was unable to fully implement the settlement agreement or provide a viable alternative solution to address the severe tonnage restrictions that took effect on January 1, 2025, maintaining ongoing operations at the CC Landfill was no longer economically viable. Thus, CCL closed active waste disposal operations as of December 31, 2024.

On January 10, 2025, CCL and the County appeared before the Superior Court for a trial setting conference and the Court set the remaining claims for a bench trial, beginning October 13, 2025. The County filed a motion to enforce the settlement agreement on July 23, 2025, and, on September 10, 2025, the Court granted the County's motion, vacated the trial date, and set a case management conference for January 9, 2026. On October 16, 2025, CCL filed a motion to enforce the settlement agreement, requesting the Court to enter judgment embodying the July 2020 writ decision. On November 10, 2025, the Court entered CCL's proposed judgment. Following additional motions practice, the County served notice of the judgment on December 24, 2025. The County filed a notice of appeal on January 16, 2026, and CCL filed its cross-appeal on January 23, 2026. At this time, the Company is not able to determine the likelihood of any outcome in this matter.

Elevated Temperature Landfill Event

Beginning in May 2023, the Company's subsidiary, CCL, began receiving NOV's from the South Coast Air Quality Management District ("SCAQMD") for alleged violations of Section 41700 of the California Health & Safety Code and SCAQMD Rule 402 based on complaints from the public of odors, which SCAQMD inspectors stated that they verified were from the CC Landfill. Each Rule 402 NOV alleges the CC Landfill is "discharging such quantities of air contaminants to cause injury, detriment, nuisance or annoyance to a considerable number of persons." CCL's retained expert consultants in Elevated Temperature Landfill ("ETLF") events have attributed the odors and other impacts to an ETLF event that is occurring in a lined, non-active area of the CC Landfill.

Since May 2023, CCL has received approximately 410 NOV's for alleged violations of SCAQMD Rule 402. CCL has also received 26 additional NOV's from SCAQMD alleging violations of the Stipulated Order for Abatement, the California Health & Safety Code, other SCAQMD rules, and CCL's Title V permit.

On August 15, 2023, SCAQMD petitioned its Hearing Board for an Order for Abatement in Hearing Board Case No. 6177-4 to address the Rule 402 NOV's issued by SCAQMD inspectors as a result of the ETLF event. SCAQMD and CCL

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negotiated a Stipulated Order for Abatement (the “Stipulated Order”), which was issued by the Hearing Board on September 6, 2023. Modifications to the Stipulated Order were approved by the Hearing Board after hearings on January 16 and 17, March 21, April 24, August 17, 20, and 27, and November 13, 2024, April 16, 2025, June 4, 17, and 24, and December 9, 2025. The modified Stipulated Order contains 107 conditions. The next status and modification hearing is scheduled for May 28, 2026.

On November 22, 2023, CCL received an NOV from the Los Angeles Regional Water Quality Control Board (“Water Board”) for alleged violations of CCL’s Waste Discharge Requirements Order No. R4-2018-0172, including the Monitoring and Reporting Program. The allegations relate to increased leachate production and leachate seeps caused by the ETLF event. CCL has received three more NOVs from the Water Board regarding alleged discharges, reporting, and other compliance violations. CCL has submitted full responses to each of the November 22, 2023, and January 24, March 28, and April 9, 2024 NOVs from the Water Board.

On June 27, 2024, CCL received a fifth NOV from the Water Board for alleged non-compliance with a March 20, 2024 Investigative Order issued by the Water Board pursuant to California Water Code §§ 13267 and 13383. CCL has provided a full response to the alleged violations.

On January 6, 2026 (revised January 7), CCL received a sixth NOV from the Water Board for alleged violations of the National Pollutant Discharge Elimination General Permit for Stormwater Discharges Associated with Industrial Activities (Order No. 2014-0057-DWQ, as amended by Order No. 2018-0028-DWQ). The allegations relate to an allegedly unauthorized discharge of stormwater commingled with characteristically hazardous leachate. CCL is working on its response to the alleged violations.

On February 15 and March 29, 2024, CCL received two Summaries of Violations (“SOV”) from the Department of Toxic Substances Control (“DTSC”). The SOVs allege violations of California’s hazardous waste control laws and their implementing regulations related to three incidents in which offsite shipments of leachate, which tested above a regulatory threshold, were shipped to non-hazardous waste treatment and disposal facilities. CCL has submitted full responses to both SOVs from DTSC.

On April 1, 2025, CCL received a third SOV from DTSC. The SOV alleges violations of California’s hazardous waste control laws and their implementing regulations related to three loads of leachate which allegedly failed to comply with landfill disposal restriction requirements and for allegedly failing to minimize the possibility of a release of hazardous waste or hazardous waste constituents. CCL has submitted a full response to this SOV.

On November 18, 2025, CCL received a fourth SOV from DTSC. The SOV alleges violations of California’s hazardous waste control laws and their implementing regulations for allegedly failing to minimize the possibility of a release of hazardous waste or hazardous waste constituents, failing to properly complete hazardous waste manifests for hazardous waste condensate, and failing to properly label tanks containing hazardous waste leachate. CCL has submitted full responses to this SOV.

On April 2, 2025, CCL, Chiquita Canyon, Inc., and Waste Connections US, Inc. (“Respondents”) received from DTSC an Imminent and Substantial Endangerment Determination and Order (“ISE Order”) for alleged violations of the California Health & Safety Code. The ISE Order alleges that “there may be an imminent and/or substantial endangerment to the public health or welfare or to the environment because of the release and/or the threatened release of the hazardous substances at the Site.” The order requires Respondents to implement three removal actions: (1) extension of the geomembrane cover, (2) interim relocation of a tank farm, and (3) protection of Cell 8A. CCL filed a notice of intent to comply and sufficient cause defenses on April 9, 2025, which included its objection to DTSC’s inclusion of improper parties, Chiquita Canyon, Inc. and Waste Connections US, Inc. CCL has been working closely with DTSC to implement the three removal actions. On December 26, 2025, DTSC issued a Notice of Proposed Determination of Noncompliance with the ISE Order, alleging that Respondents have failed to submit adequate workplans for each of the removal actions. CCL disagrees with these allegations and submitted its response on January 12, 2026. On January 26, 2026, DTSC issued

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Respondents a Final Determination of Noncompliance with, and Violation of, the ISE Order. CCL is preparing a response to the alleged violations.

On June 4, 2024, CCL received a Finding of Violation (“FOV”) from the U.S. Environmental Protection Agency, alleging violations of the New Source Performance Standards (“NSPS”) and National Emission Standards for Hazardous Air Pollutants (“NESHAP”) for municipal solid waste landfills, the NSPS and NESHAP General Provisions, and certain conditions of CCL’s Title V permit. CCL has submitted a full response to the alleged violations.

At this time, CCL is not able to determine the likely penalties that the regulatory agencies will seek for these alleged violations, but they could be substantial. CCL is also incurring substantial costs in conjunction with efforts to address the ETLF event and any related impacts, including attendant air emissions, and to manage the increased production and changing composition of the leachate. At this time, the Company is not able to determine the likelihood of any outcome of the resolution of these alleged violations, and not able to reasonably estimate the possible loss or range of loss.

Chiquita Canyon Landfill Civil Litigation

Given the facts related to the ETLF event and the alleged violations described above, numerous civil lawsuits have been filed against CCL and other Company subsidiaries, including Chiquita Canyon, Inc., Waste Connections of California, Inc., Waste Connections Management Services Inc. and Waste Connections US, Inc. These began with *Howse et al. v. Chiquita Canyon, LLC, et al.* (Los Angeles Co. Superior Court; filed September 5, 2023, removed to U.S.D.C. C.D. Cal. October 4, 2023). That case included class action claims, but in May 2024, those claims were dropped and the case continues as a mass tort case in federal district court. In November 2024, Judge Frimpong in the Central District of California consolidated *Howse* and all other then filed, related cases into *In re Chiquita Landfill Litigation*. Master File No. 2:23-CV-08380-MEMF-MAR. (C.D. Cal.). As additional, related cases have been filed, the Company has sought to consolidate them with *In re Chiquita Landfill Litigation*. The Court consolidated the County Action (described below) with *In re Chiquita Landfill Litigation* for discovery purposes only.

There are approximately 11,700 total plaintiffs in these civil lawsuits as of February 6, 2026, which includes some from cases filed but not yet served, and the Company expects additional complaints and plaintiffs in the future.

The claims in the ongoing cases allege, among other things, nuisance odors, chemical exposures and other torts, including private nuisance (continuing and permanent), public nuisance (continuing and permanent), negligence, negligence per se, strict liability for ultrahazardous activities, and a violation of Health and Safety Code § 41700. Plaintiffs seek damages for physical injury, fear of future physical injury, increased risk of future injury, including the need for medical monitoring, emotional distress, harm to real and personal property, medical expenses, relocation expenses, and punitive damages. Plaintiffs seek all costs of suits and attorneys’ fees. Some of the cases allege that officers and directors and/or agents of the Company’s subsidiaries had advance knowledge that failure to properly maintain and operate the CC Landfill would result in the sorts of harms that the plaintiffs allegedly suffered. Some of the cases seek injunctive relief to prevent further harm to the plaintiffs or to close the CC Landfill.

The additional cases include: *Suggs et al. v. Chiquita Canyon, LLC, et al.* (Los Angeles Superior Court; filed February 2, 2024, removed to U.S.D.C. C.D. Cal. March 25, 2024); *Siryani et al. v. Chiquita Canyon, LLC, et al.* (Los Angeles Superior Court; filed March 27, 2024, removed to U.S.D.C. C.D. Cal. on April 29, 2024); *Adams Evans et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed April 15, 2014, removed to U.S.D.C. C.D. Cal. on July 5, 2024); *Aleksanyan et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal.; filed May 20, 2024); *Jolene Acosta et al., v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed May 29, 2024, removed to U.S.D.C. C.D. Cal. on July 12, 2024); *Quaiden Fenstermaker et. al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed May 29, 2024, removed to U.S.D.C. C.D. Cal. on July 13, 2024); *Briana Mejia et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed May 29, 2024, removed to U.S.D.C. C.D. Cal. on July 15, 2024); *Araiza et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal.; filed June 3, 2024); *Melineh Gasparians et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed June 10, 2024; removed to U.S.D.C. C.D. Cal. on September 4, 2024); *Claudia Rivera et al. v. Chiquita*

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Canyon, LLC et al. (Los Angeles Superior Court; filed June 14, 2024, removed to U.S.D.C. C.D. Cal. on July 22, 2024); *Alejandra Suarez et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed June 20, 2024; removed to U.S.D.C. C.D. Cal. on July 29, 2024); *Geon Hwang, et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal.; filed July 8, 2024); *Anabel Austin, et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed July 9, 2024; removed to U.S.D.C. C.D. Cal. on August 16, 2024); *Isabell Dolores Palomino et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal.; filed July 12, 2024); *Stephanie Audish et al. v. Chiquita Canyon, LLC* (Los Angeles Superior Court; filed July 16, 2024); *Scott Benjamin Siegal et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court; filed July 16, 2024); *Alina Hakopyan et al. v. Chiquita Canyon, LLC* (Los Angeles Superior Court; filed August 6, 2024); *Kaiden Alim et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed September 27, 2024); *Nicholas Difatta et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed October 5, 2024); *Jane Chun-Won Yang et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal. filed on November 19, 2024); *K.E. et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal. filed on November 22, 2024); *Maria Magdalena Alanis, et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal. filed January 6, 2025); *Grace Lara et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal. filed February 10, 2025); *Babken Egoian et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal., filed March 31, 2025); *Kiwi Chang et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed February 24, 2025); *Molina et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-05352, filed June 10, 2025); *Mietzner et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-06061, filed July 2, 2025 but plaintiffs objected to consolidation and those objections have not yet been ruled on); *Fernando Perez et al. v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal. filed December 30, 2024); *Nancy Mariel Aguilar et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed January 27, 2025); *Leticia Ojeda et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed March 6, 2025); *Bertha Bacon et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-09403, filed October 2, 2025); *Reyna Aguilar et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. 2:25-cv-10271, filed October 24, 2025); *Rhea Estacio et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. 2:25-cv-10408, filed October 29, 2025 but not yet consolidated); *Sterling Gateway, L.P. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-06328, filed July 10, 2025); and *Joseph Ryan Stanley et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-12304, filed December 29, 2025). One law firm filed 359 individual cases in Los Angeles Superior Court, which the Company related and consolidated to that firm's first filed case, *Serieddine et al. v. Chiquita Canyon, LLC, et al.* (Los Angeles Superior Court; filed January 8, 2024), and removed the cases en masse as *In re Serieddine*. *In re Serieddine* was consolidated with *In re Chiquita Landfill Litigation*.

Six cases have been filed, but not yet served: *Gary Wells et al. v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, Case No. 25STCV29317, filed October 3, 2025); *Mariya Savchenko et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-10615, filed November 4, 2025); *Anahit Pogosyan, by and through her Successor in Interest, Armen Pogosian, v. Chiquita Canyon LLC et al.* (C.D. Cal. No. 2:25-cv-11732, filed December 10, 2025); *William John Blatter et al. v. Chiquita Canyon, LLC et al.* (C.D. Cal. No. 2:25-cv-12056, filed December 19, 2025); *Alvaro Luis Gutierrez v. Chiquita Canyon, LLC et al.* (Los Angeles Superior Court, filed February 4, 2026); *Geoffre Tisdale et al. v. Chiquita Canyon LLC et al.* (C.D. Cal. No. 2:26-cv-01288, filed February 6, 2026).

The Company is continuing to vigorously defend itself in these lawsuits; however, at this time, the Company is not able to determine the likelihood of any outcome regarding the underlying claims, and not able to reasonably estimate the possible loss or range of loss.

County of Los Angeles Litigation

Based upon the same facts alleged in the above-referenced "Chiquita Canyon Landfill Civil Litigation," on December 17 2024, Los Angeles County filed a complaint in the U.S. District Court, Central District of California, No. 2:24-cv-10819-RGK-PD, against Chiquita Canyon, LLC, Chiquita Canyon, Inc. and Waste Connections US, Inc. titled *The People of the State of California and The County of Los Angeles v. Chiquita Canyon, LLC et al.* (U.S.D.C. C.D. Cal, filed December 17, 2024). This case has been assigned to Judge Frimpong, the same judge overseeing *In Re Chiquita Landfill Litigation* and is now consolidated with the mass tort for discovery purposes. The Company filed a motion to dismiss on February 19, 2025 and that motion was heard on May 29, 2025. The Court denied the motion to dismiss on May 30, 2025.

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The County's lawsuit alleges public nuisance under California statutes and Los Angeles County ordinances, public nuisance per se, and unfair business practices related to the alleged violation of ordinances referenced in the public nuisance claims. The County seeks an injunction to bring the CC Landfill into compliance with all local, state, and federal laws and regulations, including all necessary measures to "contain and extinguish" the ETLF event, prevent odors and gases from reaching any residential zone, and eliminate leachate seeps; subsidize the relocation of affected citizens living near the CC Landfill; and subsidize mitigation measures undertaken by affected citizens living, working, or studying near the CC Landfill, such as the purchase of air purification systems, double paned windows, home hardening, and assistance with utility bills. Alternatively, the County requests the appointment of a receiver to take possession and control of the CC Landfill. The County also seeks to recover civil penalties and attorney's fees. The Company is not able to determine the potential penalty amount that the County will seek in this lawsuit.

On May 29, 2025, the County filed a motion for a preliminary injunction, seeking the creation of at least a \$20,000 abatement fund to relocate 938 residents from Val Verde and Castaic and/or for home hardening expenses. The County bases that request on numerous declarations from residents and regulators, SCAQMD complaint data, SCAQMD NOVs, and a voluntary online odor survey hosted by the Los Angeles Department of Public Health. An evidentiary hearing on the preliminary injunction was held on July 14 and 15, and the hearing on the motion was held on July 17, 2025. On August 29, 2025, the Court granted Plaintiffs' motion for a preliminary injunction, but failed to define the scope of the relief ordered. At this time, the Company has not been ordered to pay any money to create a relocation or home hardening fund. The Company filed in the district court an *ex parte* application to stay the preliminary injunction. That motion has not been decided. The Company also filed a Notice of Appeal to the Ninth Circuit on September 10, 2025, and the appeal is now fully briefed. No oral argument is scheduled yet in the Ninth Circuit.

The Company is continuing to vigorously defend itself in this matter; however, at this time, the Company is not able to determine the likelihood of any outcome regarding the underlying claims, and is not able to reasonably estimate the possible loss or range of loss.

Collective Bargaining Agreements

As of December 31, 2025, approximately 16% of the Company's workforce, were employed under collective bargaining agreements. The Company has 23 collective bargaining agreements covering 1,414 employees, or approximately 6% of its workforce, that have expired or are set to expire in 2026. In 2025, the Company did not experience any work stoppages or days idle due to labor issues.

14. SHAREHOLDERS' EQUITY

Employee Share Purchase Plan

On May 15, 2020, the Company's shareholders approved the ESPP. Under the ESPP, qualified employees may elect to have payroll deductions withheld from their eligible compensation on each payroll date in amounts equal to or greater than one percent (1%) but not in excess of ten percent (10%) of eligible compensation in order to purchase the Company's common shares under certain terms and subject to certain restrictions set forth in the ESPP. The exercise price is equal to 95% of the closing price of the Company's common shares on the last day of the relevant offering period; provided, however, that such exercise price will not be less than 85% of the volume weighted average price of the Company's common shares as reflected on the TSX over the final five trading days of such offering period. The maximum number of shares that may be issued under the ESPP is 1,000,000. Under the ESPP, employees purchased 32,150 of the Company's common shares for \$5,464 during the year ended December 31, 2025. Under the ESPP, employees purchased 29,256 of the Company's common shares for \$4,486 during the year ended December 31, 2024. Under the ESPP, employees purchased 29,808 of the Company's common shares for \$3,909 during the year ended December 31, 2023.

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Cash Dividend

The Board of Directors of the Company authorized the initiation of a quarterly cash dividend in October 2010 and has increased it on an annual basis. In October 2025, the Company announced that its Board of Directors increased its regular quarterly cash dividend by \$0.035, from \$0.315 to \$0.350 per Company common share. Cash dividends of \$333,807, \$302,258 and \$270,604 were paid during the years ended December 31, 2025, 2024 and 2023, respectively.

Normal Course Issuer Bid

On August 8, 2025, the Company announced the annual renewal of the Company’s normal course issuer bid (the “NCIB”) to purchase up to 12,855,691 of the Company’s common shares during the period of August 12, 2025 to August 11, 2026 or until such earlier time as the NCIB is completed or terminated at the option of the Company. The renewal followed the conclusion of the Company’s previous NCIB that expired August 11, 2025. Under the NCIB, the Company may make share repurchases on the TSX, the NYSE, the NYSE Texas and/or alternative Canadian trading systems, at the prevailing market price at the time of the transaction and subject to certain volume limitations in accordance with the rules of TSX and NYSE.

In accordance with TSX rules, any daily repurchases made through the TSX and alternative Canadian trading systems are limited to a maximum of 80,213 common shares, which represents 25% of the average daily trading volume on the TSX for the period from February 1, 2025 to July 31, 2025. The TSX rules also allow the Company to purchase, once a week, a block of common shares not owned by any insiders, which may exceed such daily limit. The maximum number of shares that can be purchased per day on the NYSE and NYSE Texas will be 25% of the average daily trading volume on such exchanges for the four calendar weeks preceding the date of purchase, subject to certain exceptions for block purchases.

The timing and amounts of any repurchases pursuant to the NCIB will depend on market conditions, share price and other factors, including potential acquisition growth opportunities. All common shares purchased under the NCIB will be immediately cancelled following their repurchase.

For the year ended December 31, 2025, the Company repurchased 2,758,775 common shares pursuant to the NCIB in effect during that period at an aggregate cost of \$505,517. For each of the years ended December 31, 2024 and 2023, the Company did not repurchase any common shares pursuant to the NCIB in effect during that period. As of December 31, 2025, the maximum number of shares available for repurchase under the current NCIB was 11,396,255.

Common Shares

The Company is authorized to issue an unlimited number of common shares, that have no par value, and uses reserved but unissued common shares to satisfy its obligations under its equity-based compensation plans. As of December 31, 2025, the Company has reserved the following common shares for issuance:

| | |
|--|------------------|
| For outstanding RSUs, PSUs and warrants | 2,105,586 |
| For future grants under the 2016 Incentive Award Plan | 1,417,371 |
| For future grants under the Employee Share Purchase Plan | 871,391 |
| | <u>4,394,348</u> |

Common Shares Held in Trust

Common shares held in trust at December 31, 2025 consist of 46,348 shares of the Company held in a trust that were acquired by Progressive Waste prior to June 1, 2016 for the benefit of its U.S. and Canadian employees participating in certain share-based compensation plans. A total of 735,171 common shares were held in the trust on June 1, 2016 when it

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was acquired by the Company in the Progressive Waste acquisition. Common shares held in trust are classified as treasury shares in the Company's Consolidated Balance Sheets. The Company will sell shares out of the trust and remit cash or shares to employees and non-employee directors as restricted share units vest and deferred share units settle, under the Progressive Waste share-based compensation plans that were continued by the Company. During the years ended December 31, 2025, 2024 and 2023, the Company sold 1,750, 11,344 and 6,017 common shares held in the trust, respectively, to settle vested restricted share units and deferred share units.

Special Shares

The Company is authorized to issue an unlimited number of special shares. Holders of special shares are entitled to one vote in matters of the Company for each special share held. The special shares carry no right to receive dividends or to receive the remaining property or assets of the Company upon dissolution or wind-up. At December 31, 2025 and 2024, no special shares were issued.

Preferred Shares

The Company is authorized to issue an unlimited number of preferred shares, issuable in series. Each series of preferred shares issued shall have rights, privileges, restrictions and conditions as determined by the Board of Directors prior to their issuance. Preferred shareholders are not entitled to vote, but take preference over the common shareholders rights in the remaining property and assets of the Company in the event of dissolution or wind-up. At December 31, 2025 and 2024, no preferred shares were issued.

Restricted Share Units, Performance-Based Restricted Share Units, Share Options and Share Purchase Warrants

In connection with the Progressive Waste acquisition, each Waste Connections US, Inc. restricted stock unit award, deferred restricted stock unit award and warrant outstanding immediately prior to the Progressive Waste acquisition was automatically converted into a restricted share unit award, deferred restricted share unit award or warrant, as applicable, relating to an equal number of common shares of the Company, on the same terms and conditions as were applicable immediately prior to the Progressive Waste acquisition under such equity award. Such conversion of equity awards was approved by the Company's shareholders at its shareholder meeting as part of the shareholders' approval of the Progressive Waste acquisition. At its meeting on June 1, 2016, the Company's Board of Directors approved the assumption by the Company of the Waste Connections US, Inc. 2014 Incentive Plan Award (the "2014 Plan"), the Waste Connections US, Inc. Third Amended and Restated 2004 Equity Incentive Plan (the "2004 Plan"), and the Waste Connections US, Inc. Consultant Incentive Plan (the "Consultant Plan," and, together with the 2014 Plan and the 2004 Plan, the "Assumed Plans") for the purposes of administering the Assumed Plans and the awards issued thereunder. No additional awards will be made under any of the Assumed Plans. Upon the vesting, expiration, exercise in accordance with their terms or other settlement of all of the awards made pursuant to an Assumed Plan, such Assumed Plan shall automatically terminate. The 2014 Plan and the Consultant Plan have each automatically terminated.

Participation in the 2004 Plan was limited to employees, officers, directors and consultants. Restricted share units ("RSUs") granted under the 2004 Plan generally vest in installments pursuant to a vesting schedule set forth in each agreement. The Board of Directors authorized the granting of awards under the 2004 Plan, and determined the employees and consultants to whom such awards were to be granted, the number of shares subject to each award, and the exercise price, term, vesting schedule and other terms and conditions of each award. RSU awards granted under the plan did not require any cash payment from the participant to whom an award was made. No grants have been made under the 2004 Plan since May 16, 2014 pursuant to the approval by the stockholders of the 2014 Plan on such date.

On June 1, 2016, the Company's Board of Directors adopted the 2016 Incentive Award Plan (the "2016 Plan"), which was approved by Progressive Waste's shareholders on May 26, 2016. On each of July 24, 2017 and 2018, the Board of Directors approved certain housekeeping amendments to the 2016 Plan. The 2016 Plan, as amended, is administered by the Company's Compensation Committee and provides that the aggregate number of common shares which may be issued

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from treasury pursuant to awards made under the 2016 Plan is 7,500,000 common shares. Awards under the 2016 Plan may be made to employees, consultants and non-employee directors and may be made in the form of options, warrants, restricted shares, restricted share units, performance awards (which may be paid in cash, common shares, or a combination thereof), dividend equivalent awards (representing a right of the holder thereof to receive the equivalent value (which may be paid in cash or common shares) of dividends paid on common shares), and share payments (a payment in the form of common shares or an option or other right to purchase common shares as part of a bonus, defined compensation or other arrangement). Non-employee directors are also eligible to receive deferred share units, which represent the right to receive a cash payment or its equivalent in common shares (or a combination of cash and common shares), or which may at the time of grant be expressly limited to settlement only in cash and not in common shares.

Restricted Share Units

A summary of the Company's RSU activity is presented below:

| | Years Ended December 31, | | |
|--|---------------------------------|-------------|-------------|
| | 2025 | 2024 | 2023 |
| Weighted average grant-date fair value of restricted share units granted | \$ 185.41 | \$ 164.93 | \$ 133.65 |
| Total fair value of restricted share units vested | \$ 46,741 | \$ 39,745 | \$ 39,754 |

A summary of activity related to RSUs during the year ended December 31, 2025, is presented below:

| | Unvested Shares | Weighted-Average |
|----------------------------------|------------------------|--|
| | | Grant Date Fair Value Per Share |
| Outstanding at December 31, 2024 | 912,560 | \$ 139.83 |
| Granted | 358,650 | \$ 185.41 |
| Forfeited | (43,740) | \$ 159.99 |
| Vested and issued | (356,198) | \$ 131.22 |
| Outstanding at December 31, 2025 | <u>871,272</u> | \$ 161.09 |

Recipients of the Company's RSUs who participate in the Company's Nonqualified Deferred Compensation Plan may have elected in years prior to 2015 to defer some or all of their RSUs as they vest until a specified date or dates they choose. At the end of the deferral periods, unless a qualified participant makes certain other elections, the Company issues to recipients who deferred their RSUs common shares of the Company underlying the deferred RSUs. At December 31, 2025, 2024 and 2023, the Company had 29,092, 29,980 and 49,129 vested deferred RSUs outstanding, respectively.

Performance-Based Restricted Share Units

A summary of the Company's PSU activity is presented below:

| | Years Ended December 31, | | |
|--|---------------------------------|-------------|-------------|
| | 2025 | 2024 | 2023 |
| Weighted average grant-date fair value of PSUs granted | \$ 176.19 | \$ 138.29 | \$ 133.83 |
| Total fair value of PSUs vested | \$ 10,374 | \$ 14,948 | \$ 20,196 |

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A summary of activity related to PSUs during the year ended December 31, 2025, is presented below:

| | <u>Unvested Shares</u> | <u>Weighted-Average Grant Date Fair Value Per Share</u> |
|----------------------------------|------------------------|---|
| Outstanding at December 31, 2024 | 219,143 | \$ 137.83 |
| Granted | 80,104 | \$ 176.19 |
| Vested and issued | (87,964) | \$ 117.94 |
| Outstanding at December 31, 2025 | <u>211,283</u> | \$ 160.65 |

During the year ended December 31, 2025, the Company's Compensation Committee granted PSUs with three-year performance-based metrics that the Company must meet before those awards may be earned, and the performance period for those grants ends on December 31, 2027. During the year ended December 31, 2024, the Company's Compensation Committee granted PSUs with three-year performance-based metrics that the Company must meet before those awards may be earned, and the performance period for those grants ends on December 31, 2026. During the year ended December 31, 2023, the Company's Compensation Committee granted PSUs with three-year performance-based metrics that the Company was required to meet before those awards were earned, and the performance period for those grants ended on December 31, 2025. The Compensation Committee determines the achievement of performance results and corresponding vesting of PSUs for each performance period.

Share Purchase Warrants

The Company has outstanding share purchase warrants issued under the 2016 Plan. Warrants to purchase the Company's common shares were issued to certain consultants to the Company. Warrants issued were fully vested and exercisable at the date of grant. Warrants outstanding at December 31, 2025, expire between 2026 and 2030.

A summary of warrant activity during the year ended December 31, 2025, is presented below:

| | <u>Warrants</u> | <u>Weighted-Average Exercise Price</u> |
|----------------------------------|-----------------|--|
| Outstanding at December 31, 2024 | 921,426 | \$ 142.21 |
| Granted | 188,969 | \$ 184.32 |
| Forfeited | (83,135) | \$ 123.01 |
| Exercised | (33,321) | \$ 104.94 |
| Outstanding at December 31, 2025 | <u>993,939</u> | \$ 153.07 |

The following table summarizes information about warrants outstanding as of December 31, 2025 and 2024:

| <u>Grant Date</u> | <u>Warrants Issued</u> | <u>Exercise Price</u> | <u>Fair Value of</u> | | |
|-------------------|----------------------------|-----------------------|----------------------------|------------------------------------|----------------|
| | | | <u>Warrants Issued</u> | <u>Outstanding at December 31,</u> | |
| | | | | <u>2025</u> | <u>2024</u> |
| Throughout 2020 | 164,890 | \$72.65 to \$104.89 | \$ 3,140 | — | 85,293 |
| Throughout 2021 | 218,166 | \$99.33 to \$135.97 | \$ 5,584 | 191,155 | 191,155 |
| Throughout 2022 | 380,478 | \$125.32 to \$143.95 | \$ 12,972 | 289,276 | 289,276 |
| Throughout 2023 | 129,557 | \$129.75 to \$142.93 | \$ 5,133 | 98,701 | 106,649 |
| Throughout 2024 | 301,719 | \$149.27 to \$192.47 | \$ 14,651 | 228,912 | 249,053 |
| Throughout 2025 | 188,969 | \$167.68 to \$197.09 | \$ 9,036 | 185,895 | — |
| | | | | <u>993,939</u> | <u>921,426</u> |

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Deferred Share Units

A summary of the Company's deferred share units ("DSUs") activity is presented below:

| | <u>Years Ended December 31,</u> | | |
|--|---------------------------------|-------------|-------------|
| | <u>2025</u> | <u>2024</u> | <u>2023</u> |
| Weighted average grant-date fair value of DSUs granted | \$ 189.04 | \$ 168.71 | \$ 136.47 |
| Total fair value of DSUs awarded | \$ 470 | \$ 632 | \$ 538 |

The DSUs consist of a combination of DSU grants outstanding under the Progressive Waste share-based compensation plans that were continued by the Company following the Progressive Waste acquisition and DSUs granted by the Company since the Progressive Waste acquisition.

A summary of activity related to DSUs during the year ended December 31, 2025, is presented below:

| | <u>Vested Shares</u> | <u>Weighted-Average Grant Date Fair Value Per Share</u> |
|----------------------------------|----------------------|---|
| Outstanding at December 31, 2024 | 20,418 | \$ 97.38 |
| Granted | 2,485 | \$ 189.04 |
| Outstanding at December 31, 2025 | <u>22,903</u> | <u>\$ 107.33</u> |

Other Restricted Share Units

RSU grants outstanding under the Progressive Waste share-based compensation plans were continued by the Company following the Progressive Waste acquisition in 2016 and allow for the issuance of shares or cash settlement to employees upon vesting or other distribution events. A summary of activity related to Progressive Waste RSUs during the year ended December 31, 2025, is presented below:

| | |
|----------------------------------|----------------|
| Outstanding at December 31, 2024 | 45,466 |
| Cash settled | <u>(1,750)</u> |
| Outstanding at December 31, 2025 | <u>43,716</u> |

No RSUs under the Progressive Waste share-based compensation plans were granted subsequent to June 1, 2016.

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15. OTHER COMPREHENSIVE INCOME (LOSS)

Other comprehensive income (loss) includes changes in the fair value of interest rate swaps that qualify for hedge accounting. The components of other comprehensive income (loss) and related tax effects for the years ended December 31, 2025, 2024 and 2023, are as follows:

| | Year Ended December 31, 2025 | | |
|---|------------------------------|-----------------|------------------|
| | Gross | Tax Effect | Net of Tax |
| Interest rate swap amounts reclassified into interest expense | \$ (10,792) | \$ 2,860 | \$ (7,932) |
| Changes in fair value of interest rate swaps | (1,418) | 376 | (1,042) |
| Foreign currency translation adjustment | 103,670 | — | 103,670 |
| | <u>\$ 91,460</u> | <u>\$ 3,236</u> | <u>\$ 94,696</u> |

| | Year Ended December 31, 2024 | | |
|---|------------------------------|-----------------|---------------------|
| | Gross | Tax Effect | Net of Tax |
| Interest rate swap amounts reclassified into interest expense | \$ (20,467) | \$ 5,424 | \$ (15,043) |
| Changes in fair value of interest rate swaps | 11,607 | (3,076) | 8,531 |
| Foreign currency translation adjustment | (189,402) | — | (189,402) |
| | <u>\$ (198,262)</u> | <u>\$ 2,348</u> | <u>\$ (195,914)</u> |

| | Year Ended December 31, 2023 | | |
|---|------------------------------|-----------------|------------------|
| | Gross | Tax Effect | Net of Tax |
| Interest rate swap amounts reclassified into interest expense | \$ (19,607) | \$ 5,196 | \$ (14,411) |
| Changes in fair value of interest rate swaps | 10,588 | (2,806) | 7,782 |
| Foreign currency translation adjustment | 53,633 | — | 53,633 |
| | <u>\$ 44,614</u> | <u>\$ 2,390</u> | <u>\$ 47,004</u> |

A roll forward of the amounts included in AOCIL, net of taxes, is as follows:

| | Interest Rate Swaps | Foreign Currency Translation Adjustment | Accumulated Other Comprehensive Income (Loss) |
|---|------------------------|--|--|
| Balance at December 31, 2023 | \$ 16,749 | \$ (26,575) | \$ (9,826) |
| Amounts reclassified into earnings | (15,043) | — | (15,043) |
| Changes in fair value | 8,531 | — | 8,531 |
| Foreign currency translation adjustment | — | (189,402) | (189,402) |
| Balance at December 31, 2024 | 10,237 | (215,977) | (205,740) |
| Amounts reclassified into earnings | (7,932) | — | (7,932) |
| Changes in fair value | (1,042) | — | (1,042) |
| Foreign currency translation adjustment | — | 103,670 | 103,670 |
| Balance at December 31, 2025 | <u>\$ 1,263</u> | <u>\$ (112,307)</u> | <u>\$ (111,044)</u> |

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16. INCOME TAXES

The Company's operations are conducted through its various subsidiaries in countries throughout the world. The Company has provided for income taxes based upon the tax laws and rates in the countries in which operations are conducted and income is earned.

Income before provision for income taxes consists of the following:

| | Years Ended December 31, | | |
|-----------------------------------|--------------------------|-------------------|-------------------|
| | 2025 | 2024 | 2023 |
| U.S. | \$ 898,743 | \$ 343,255 | \$ 622,041 |
| Non – U.S. | 519,173 | 419,678 | 361,460 |
| Income before income taxes | \$ 1,417,916 | \$ 762,933 | \$ 983,501 |

The provision for income taxes consists of the following:

| | Years Ended December 31, | | |
|-----------------------------------|--------------------------|-------------------|-------------------|
| | 2025 | 2024 | 2023 |
| Current: | | | |
| U.S. federal | \$ 101,857 | \$ 95,007 | \$ 120,420 |
| State and local | 40,333 | 42,725 | 50,713 |
| Non – U.S. | 82,515 | 65,916 | 43,213 |
| | <u>224,705</u> | <u>203,648</u> | <u>214,346</u> |
| Deferred: | | | |
| U.S. federal | 90,822 | (33,507) | 14,130 |
| State and local | 19,148 | (5,833) | (1,931) |
| Non – U.S. | 6,684 | (17,945) | (5,870) |
| | <u>116,654</u> | <u>(57,285)</u> | <u>6,329</u> |
| Provision for income taxes | \$ 341,359 | \$ 146,363 | \$ 220,675 |

The Company is organized under the laws of Ontario, Canada; however, since the proportion of U.S. revenues, assets, operating income and associated tax provisions is significantly greater than any other single taxing jurisdiction within the worldwide group, the reconciliation of the differences between the Company's income tax provision as presented in the accompanying Consolidated Statements of Net Income and income tax provision computed at the federal statutory rate is presented on the basis of the U.S. federal statutory income tax rate, as opposed to the Canadian statutory rate to provide a more meaningful insight into those differences.

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The following table presents the reconciliation of the provision for income taxes based on the U.S. federal statutory rate to the actual effective rate by amount and percent of pre-tax income for the year ended December 31, 2025:

| | Year Ended December 31, 2025 | |
|--|---------------------------------|---------|
| | Amount | Percent |
| U.S. federal statutory tax rate | \$ 297,762 | 21.0 % |
| State and local income taxes, net of U.S. federal income tax effect ^(a) | 54,689 | 3.9 |
| Foreign tax effects | | |
| Canada | | |
| Statutory tax rate difference between Canada and U.S. | (31,588) | (2.2) |
| Provincial taxes | 37,867 | 2.7 |
| Nontaxable or nondeductible items | (29,578) | (2.1) |
| Other | 5,089 | 0.3 |
| Other adjustments | 7,118 | 0.5 |
| Effective tax rate | \$ 341,359 | 24.1 % |

(a) The states that contribute to the majority (greater than 50%) of the tax effect in the category include Oregon, New York, California, Illinois, Texas, and Tennessee for 2025.

The items shown in the following table are a percentage of pre-tax income in accordance with the guidance prior to the adoption of ASU 2023-09, Improvements to Income Tax Disclosures:

| | Years Ended December 31, | |
|---|--------------------------|--------|
| | 2024 | 2023 |
| U.S. federal statutory rate | 21.0 % | 21.0 % |
| State taxes, net of federal benefit | 4.1 | 4.3 |
| Deferred income tax liability adjustments | 0.7 | 0.3 |
| Effect of international operations | (3.8) | (3.9) |
| Federal tax credits | (1.5) | — |
| Share-based compensation | (0.7) | (0.3) |
| Other | (0.6) | 1.0 |
| Effective tax rate | 19.2 % | 22.4 % |

The effects of international operations are primarily due to a portion of the Company's income from internal financing that is taxed at effective rates substantially lower than the U.S. federal statutory rate.

Income taxes paid consists of the following:

| | Years Ended December 31, | | |
|-------------------------|--------------------------|------------|------------|
| | 2025 | 2024 | 2023 |
| U.S. federal | \$ 81,000 | \$ 94,500 | \$ 114,000 |
| State and local | 42,356 | 54,907 | 47,764 |
| Foreign | | | |
| Canada | 97,666 | 66,247 | 38,474 |
| Other | — | 343 | 6,782 |
| Total income taxes paid | \$ 221,022 | \$ 215,997 | \$ 207,020 |

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The significant components of deferred income tax assets and liabilities, reduced by valuation allowances as applicable, are presented below:

| | December 31, | |
|---|-----------------------|---------------------|
| | 2025 | 2024 |
| Deferred income tax assets: | | |
| Accrued expenses | \$ 51,354 | \$ 38,674 |
| Compensation | 29,493 | 26,589 |
| Contingent liabilities | 13,144 | 16,237 |
| Tax credits and loss carryforwards | 15,287 | 15,477 |
| Landfill closure and post-closure | 26,409 | 90,240 |
| Finance costs | — | 4,032 |
| Other | 3,759 | 13,306 |
| Gross deferred income tax assets | 139,446 | 204,555 |
| Less: Valuation allowance | — | — |
| Total deferred income tax assets | 139,446 | 204,555 |
| Deferred income tax liabilities: | | |
| Goodwill and other intangibles | (527,975) | (472,608) |
| Property and equipment | (601,843) | (595,156) |
| Prepaid expenses | (22,496) | (19,737) |
| Investment in subsidiaries | (69,096) | (71,703) |
| Interest rate swaps | (455) | (3,691) |
| Finance costs | (3,194) | — |
| Total deferred income tax liabilities | (1,225,059) | (1,162,895) |
| Net deferred income tax liability | <u>\$ (1,085,613)</u> | <u>\$ (958,340)</u> |

The Company has \$19,892 of Canadian tax loss carryforwards with a 20-year carryforward period which will begin to expire in 2036, as well as various U.S. state tax losses with carryforward periods up to 20 years.

As of December 31, 2025, the Company had undistributed earnings of approximately \$4,725,126 for which income taxes have not been provided on permanently reinvested earnings of approximately \$3,550,126. Additionally, the Company has not recorded deferred taxes on the amount of financial reporting basis in excess of tax basis of approximately \$426,505 attributable to the Company's non-U.S. subsidiaries which are permanently reinvested. It is not practical to estimate the additional tax that may become payable upon the eventual repatriation of these amounts; however, the tax impacts could result in a material increase to the Company's effective tax rate.

The Company and its subsidiaries are subject to U.S. federal and Canadian income tax, which are its principal operating jurisdictions. The Company has concluded all U.S. federal income tax matters for years through 2021. Additionally, the normal reassessment period for the Company has expired for all Canadian federal income tax matters for years through 2020.

The Company did not have any unrecognized tax benefits recorded at December 31, 2025, 2024 or 2023. The Company recognizes interest and/or penalties related to income tax matters in income tax expense.

17. SEGMENT REPORTING

The Company's revenues are generated primarily from the collection, transfer, recycling and disposal of non-hazardous solid waste and the treatment, recovery and disposal of non-hazardous E&P waste. No single contract or customer accounted for more than 10% of the Company's total revenues at the consolidated or reportable segment level during the periods presented.

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The Company manages its operations through the following six geographic solid waste operating segments: Southern, Western, Eastern, Central, Canada and MidSouth. The Company's six geographic solid waste operating segments comprise its reportable segments. Each operating segment is responsible for managing several vertically integrated operations, which are comprised of districts. Certain corporate or regional overhead expense allocations may affect comparability of the segment information presented herein on a period-over-period basis.

The Company's Chief Operating Decision Maker ("CODM") is the Company's President and Chief Executive Officer. The CODM evaluates operating segment profitability and determines resource allocations based on several factors, of which the primary financial measure is segment EBITDA. The Company defines segment EBITDA as earnings before interest, taxes, depreciation, amortization, impairments and other operating items and other income (expense). Segment EBITDA is not a measure of operating income, operating performance or liquidity under GAAP and may not be comparable to similarly titled measures reported by other companies. The Company's management uses segment EBITDA in the evaluation of segment operating performance as it is a profit measure that is generally within the control of the operating segments.

Summarized financial information concerning the Company's reportable segments for the years ended December 31, 2025, 2024 and 2023, including a reconciliation of segment EBITDA to Income before income tax provision, is shown in the following tables:

| Year Ended December 31, 2025 | Southern | Western | Eastern | Central | Canada | MidSouth | Corporate ^{(a), (f)} | Consolidated |
|---|-----------------|----------------|----------------|----------------|---------------|-----------------|--------------------------------------|---------------------|
| Revenue | \$ 2,146,478 | \$ 2,111,672 | \$ 2,049,734 | \$ 1,783,274 | \$ 1,461,895 | \$ 1,302,866 | \$ — | \$ 10,855,919 |
| Intercompany revenue ^(b) | (238,669) | (262,253) | (347,487) | (193,389) | (137,018) | (210,188) | — | (1,389,004) |
| Reported revenue | 1,907,809 | 1,849,419 | 1,702,247 | 1,589,885 | 1,324,877 | 1,092,678 | — | 9,466,915 |
| Segment expenses ^(c) | (1,275,413) | (1,336,182) | (1,250,493) | (1,015,023) | (726,628) | (786,599) | (24,588) | (6,414,926) |
| Segment EBITDA ^(d) | 632,396 | 513,237 | 451,754 | 574,862 | 598,249 | 306,079 | (24,588) | 3,051,989 |
| Segment EBITDA margin | 33.1 % | 27.8 % | 26.5 % | 36.2 % | 45.2 % | 28.0 % | | 32.2 % |
| Depreciation and amortization | (243,697) | (214,829) | (235,110) | (179,093) | (198,531) | (148,130) | (12,716) | (1,232,106) |
| Other segment items ^(e) | (100,383) | 6,943 | (105) | (411) | (217) | (1,001) | (306,793) | (401,967) |
| Income before income tax provision | | | | | | | | <u>\$ 1,417,916</u> |
| Capital expenditures | \$ 216,175 | \$ 212,754 | \$ 222,442 | \$ 217,298 | \$ 145,940 | \$ 143,077 | \$ 36,680 | \$ 1,194,366 |
| Total assets ^(g) | \$ 4,537,419 | \$ 3,565,600 | \$ 3,777,611 | \$ 2,922,791 | \$ 3,730,214 | \$ 2,051,747 | \$ 543,981 | \$ 21,129,363 |

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| Year Ended December 31, 2024 | Southern | Western | Eastern | Central | Canada | MidSouth | Corporate ^{(a), (f)} | Consolidated |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------------------------|-------------------|
| Revenue | \$ 1,984,150 | \$ 2,034,370 | \$ 1,875,559 | \$ 1,696,559 | \$ 1,385,869 | \$ 1,218,482 | \$ — | \$ 10,194,989 |
| Intercompany revenue ^(b) | (226,957) | (235,701) | (311,348) | (181,657) | (124,889) | (194,846) | — | (1,275,398) |
| Reported revenue | 1,757,193 | 1,798,669 | 1,564,211 | 1,514,902 | 1,260,980 | 1,023,636 | — | 8,919,591 |
| Segment expenses ^(c) | (1,200,768) | (1,277,911) | (1,146,988) | (972,101) | (709,501) | (740,227) | (27,655) | (6,075,151) |
| Segment EBITDA ^(d) | 556,425 | 520,758 | 417,223 | 542,801 | 551,479 | 283,409 | (27,655) | 2,844,440 |
| Segment EBITDA margin | 31.7 % | 29.0 % | 26.7 % | 35.8 % | 43.7 % | 27.7 % | | 31.9 % |
| Depreciation and amortization | (203,445) | (211,111) | (230,466) | (170,424) | (200,274) | (138,671) | (9,378) | (1,163,769) |
| Other segment items ^(e) | (9,395) | (596,463) | (4,398) | 1,483 | 944 | (33) | (309,876) | (917,738) |
| Income before income tax provision | | | | | | | | <u>\$ 762,933</u> |
| Capital expenditures | \$ 190,912 | \$ 198,849 | \$ 191,817 | \$ 174,805 | \$ 147,596 | \$ 129,373 | \$ 22,636 | \$ 1,055,988 |
| Total assets ^(g) | \$ 3,885,522 | \$ 3,512,253 | \$ 3,544,234 | \$ 2,827,108 | \$ 3,564,052 | \$ 2,022,594 | \$ 462,046 | \$ 19,817,809 |
| Year Ended December 31, 2023 | Southern | Western | Eastern | Central | Canada | MidSouth | Corporate ^{(a), (f)} | Consolidated |
| Revenue | \$ 1,846,713 | \$ 1,878,843 | \$ 1,639,351 | \$ 1,620,908 | \$ 1,109,164 | \$ 1,072,753 | \$ — | \$ 9,167,732 |
| Intercompany revenue ^(b) | (204,439) | (209,554) | (259,118) | (180,751) | (113,322) | (178,597) | — | (1,145,781) |
| Reported revenue | 1,642,274 | 1,669,289 | 1,380,233 | 1,440,157 | 995,842 | 894,156 | — | 8,021,951 |
| Segment expenses ^(c) | (1,124,272) | (1,186,084) | (1,027,172) | (927,874) | (605,178) | (648,020) | (25,032) | (5,543,632) |
| Segment EBITDA ^(d) | 518,002 | 483,205 | 353,061 | 512,283 | 390,664 | 246,136 | (25,032) | 2,478,319 |
| Segment EBITDA margin | 31.5 % | 28.9 % | 25.6 % | 35.6 % | 39.2 % | 27.5 % | | 30.9 % |
| Depreciation and amortization | (179,948) | (199,426) | (207,909) | (169,370) | (121,326) | (117,397) | (7,835) | (1,003,211) |
| Other segment items ^(e) | (11,165) | (160,351) | (2,492) | 6,763 | (2,930) | 3,783 | (325,215) | (491,607) |
| Income before income tax provision | | | | | | | | <u>\$ 983,501</u> |
| Capital expenditures | \$ 166,961 | \$ 192,148 | \$ 143,484 | \$ 171,748 | \$ 105,453 | \$ 135,650 | \$ 18,556 | \$ 934,000 |
| Total assets ^(g) | \$ 3,501,953 | \$ 3,432,529 | \$ 3,228,244 | \$ 2,811,016 | \$ 2,794,795 | \$ 1,705,180 | \$ 442,159 | \$ 17,915,876 |

(a) The majority of Corporate expenses are allocated to the six operating segments. Direct acquisition expenses, expenses associated with common shares held in the deferred compensation plan exchanged for other investment options and share-based compensation expenses associated with Progressive Waste share-based grants outstanding at June 1, 2016 that were continued by the Company are not allocated to the six operating segments and comprise the net EBITDA of the Company's Corporate segment for the periods presented.

(b) Intercompany revenues reflect each segment's total intercompany sales, including intercompany sales within a segment and between segments. Transactions within and between segments are generally made on a basis intended to reflect the market value of the service.

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- (c) Segment expenses consist of all expenses that directly impact the CODM's primary financial measure, segment EBITDA. These expenses include cost of operations and selling, general, and administrative expenses as presented in the Company's consolidated statements of operations.
- (d) For those items included in the determination of segment EBITDA, the accounting policies of the segments are the same as those described in Note 3.
- (e) For all geographic operating segments, other segment items consist of gains and losses on disposal of assets, disposal of operations and foreign currency, as well as litigation settlements, environmental remediation, real estate leases, landfill closure adjustments, contingent liability adjustments, impairments and interest income. See Note 3 for more information relating to landfill closure adjustments and impairments recorded in the Western segment during the years ended December 31, 2023 and 2024 from the Company's decision to cease active waste disposal operations at its Chiquita Canyon Landfill at December 31, 2024.
- (f) Corporate assets include cash, debt issuance costs, equity investments, operating lease right-of-use assets and corporate facility leasehold improvements and equipment.
- (g) Goodwill is included within total assets for each of the Company's six operating segments.

The following table shows changes in goodwill during the years ended December 31, 2024 and 2025, by reportable segment:

| | Southern | Western | Eastern | Central | Canada | MidSouth | Total |
|---------------------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|-------------------|---------------------|
| Balance as of December 31, 2023 | \$ 1,559,703 | \$ 779,455 | \$ 1,587,491 | \$ 1,008,500 | \$ 1,723,068 | \$ 746,183 | \$ 7,404,400 |
| Goodwill acquired | 17,411 | 85,147 | 148,093 | 2,074 | 343,531 | 103,258 | 699,514 |
| Impact of changes in foreign currency | — | — | — | — | (153,508) | — | (153,508) |
| Balance as of December 31, 2024 | 1,577,114 | 864,602 | 1,735,584 | 1,010,574 | 1,913,091 | 849,441 | 7,950,406 |
| Goodwill acquired | 256,632 | 2,008 | 55,579 | 12,537 | 13,600 | 6,248 | 346,604 |
| Impact of changes in foreign currency | — | — | — | — | 95,239 | — | 95,239 |
| Balance as of December 31, 2025 | <u>\$ 1,833,746</u> | <u>\$ 866,610</u> | <u>\$ 1,791,163</u> | <u>\$ 1,023,111</u> | <u>\$ 2,021,930</u> | <u>\$ 855,689</u> | <u>\$ 8,392,249</u> |

Property and equipment, net relating to operations in the United States and Canada are as follows:

| | December 31, | |
|---------------|---------------------|---------------------|
| | 2025 | 2024 |
| United States | \$ 7,484,637 | \$ 6,870,901 |
| Canada | 1,248,690 | 1,165,028 |
| Total | <u>\$ 8,733,327</u> | <u>\$ 8,035,929</u> |

18. NET INCOME PER SHARE INFORMATION

The following table sets forth the calculation of the numerator and denominator used in the computation of basic and diluted net income per common share attributable to the Company's shareholders for the years ended December 31, 2025, 2024 and 2023:

| | Years Ended December 31, | | |
|---|--------------------------|--------------------|--------------------|
| | 2025 | 2024 | 2023 |
| Numerator: | | | |
| Net income attributable to Waste Connections for basic and diluted earnings per share | \$ 1,076,557 | \$ 617,573 | \$ 762,800 |
| Denominator: | | | |
| Basic shares outstanding | 257,323,595 | 257,965,871 | 257,551,129 |
| Dilutive effect of equity-based awards | 653,146 | 696,319 | 598,115 |
| Diluted shares outstanding | <u>257,976,741</u> | <u>258,662,190</u> | <u>258,149,244</u> |

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19. EMPLOYEE BENEFIT PLANS

Retirement Savings Plans: Waste Connections and certain of its subsidiaries have voluntary retirement savings plans in Canada (the “RSPs”). RSPs are available to all eligible Canadian employees of Waste Connections and its subsidiaries. For eligible non-union Canadian employees, Waste Connections and its subsidiaries make a matching contribution to a deferred profit sharing plan (“DPSP”) of up to 5% of the employee’s eligible compensation, subject to certain limitations imposed by the Income Tax Act (Canada).

Certain of Waste Connections’ subsidiaries also have voluntary savings and investment plans in the U.S. (the “401(k) Plans”). The 401(k) Plans are available to all eligible U.S. employees of Waste Connections and its subsidiaries. Waste Connections and its subsidiaries make matching contributions under the 401(k) Plans of 100% of every dollar of a participating employee’s contributions until the employee’s contributions equal 5% of the employee’s eligible compensation, subject to certain limitations imposed by the U.S. Internal Revenue Code.

Total employer expenses, including employer matching contributions, for the DPSP and 401(k) Plans were \$48,773, \$46,489 and \$42,100, respectively, during the years ended December 31, 2025, 2024 and 2023. These amounts include matching contributions Waste Connections made under the Deferred Compensation Plan, described below.

Multiemployer Pension Plans: The Company also participates in 16 “multiemployer” pension plans. The Company does not administer these multiemployer plans. In general, these plans are managed by the trustees, with the unions appointing certain trustees, and other contributing employers of the plan appointing certain others. The Company is generally not represented on the board of trustees. The Company makes periodic contributions to these plans pursuant to its collective bargaining agreements. The Company’s participation in multiemployer pension plans is summarized as follows:

| Plan Name | EIN/Pension Plan Number/Registration Number | Pension Protection Act Zone Status ^(a) | | FIP/RP Status (b),(c) | Company Contributions ^(d) | | | Expiration Date of Collective Bargaining Agreement |
|--|---|---|---|-----------------------|--------------------------------------|------------------|------------------|--|
| | | 2025 | 2024 | | 2025 | 2024 | 2023 | |
| Western Conference of Teamsters Pension Trust | 91-6145047 - 001 | Green | Green | Not applicable | \$ 11,389 | \$ 9,676 | \$ 8,747 | 1/19/2026 to 12/31/2030 |
| Local 731, I.B. of T., Pension Fund | 36-6513567 - 001 | Green for the plan year ending 9/30/2024 | Green for the plan year beginning 10/1/2023 | Not applicable | 5,737 | 5,471 | 4,939 | 9/30/2028 |
| Suburban Teamsters of Northern Illinois Pension Fund | 36-6155778 - 001 | Green | Green | Not applicable | 2,955 | 3,013 | 2,671 | 2/28/2029 |
| Teamsters Local 301 Pension Fund | 36-6492992 - 001 | Green | Green | Not applicable | 1,566 | 1,314 | 1,183 | 9/30/2028 |
| Midwest Operating Engineers Pension Plan | 36-6140097 - 001 | Green for the plan year beginning 4/1/2025 | Green for the plan year beginning 4/1/2024 | Not applicable | 951 | 774 | 704 | 10/31/2025 |
| Automobile Mechanics’ Local No. 701 Union and Industry Pension Fund | 36-6042061 - 001 | Green | Green | Not applicable | 539 | 562 | 452 | 12/31/2025 |
| Local 813 Pension Trust Fund | 13-1975659 - 001 | Critical and Declining | Critical and Declining for the plan year beginning 1/1/2024 | Implemented | 453 | 485 | 557 | 11/30/2027 |
| IAM National Pension Fund | 51-6031295 - 002 | Critical | Critical | Implemented | 437 | 469 | 442 | 12/31/2025 to 6/30/2026 |
| Locals 302 & 612 of the IOUE - Employers Construction Industry Retirement Plan | 91-6028571 - 001 | Green | Green | Not applicable | 355 | 355 | 341 | 11/30/2026 |
| International Union of Operating Engineers Pension Trust | 85512-1 | Green as of 4/30/2025 | Green as of 4/30/2022 | Not applicable | 329 | 296 | 285 | 3/31/2028 to 3/31/2029 |
| Multi-Sector Pension Plan | 1085653 | Critical as of 1/1/2022 | Critical as of 1/1/2022 | Not applicable | 327 | 274 | 246 | 12/31/2026 |
| Recycling and General Industrial Union Local 108 Pension Fund | 13-6366378 - 001 | Green | Green | Not applicable | 284 | 246 | 225 | 2/28/2027 |
| Nurses and Local 813 IBT Retirement Plan | 13-3628926 - 001 | Green | Green | Not applicable | 111 | 125 | 121 | 11/30/2027 |
| Contributions to other multiemployer plans | | | | | 124 | 98 | 81 | |
| | | | | | <u>\$ 25,557</u> | <u>\$ 23,158</u> | <u>\$ 20,994</u> | |

(a) Unless otherwise noted in the table above, the most recent Pension Protection Act zone status available in 2025 and 2024 is for the plans’ years ended December 31, 2024 and 2023, respectively.

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- (b) The “FIP/RP Status” column indicates plans for which a Funding Improvement Plan (“FIP”) or a Rehabilitation Plan (“RP”) has been implemented.
- (c) A multiemployer defined benefit pension plan that has been certified as endangered, seriously endangered or critical may begin to levy a statutory surcharge on contribution rates. Once authorized, the surcharge is at the rate of 5% for the first 12 months and 10% for any periods thereafter, until certain conditions are met. The Company was not required to pay a surcharge to these plans during the years ended December 31, 2025 and 2024.
- (d) Of the Multiemployer Pension Plans considered to be individually significant, the Company was listed in the Form 5500 as providing more than 5% of the total contributions for the following: 1) Local No. 731, I.B. of T., Pension Fund for plan years ending September 30, 2024, 2023 and 2022; 2) Suburban Teamsters of Northern Illinois Pension Plan for the plan years ending December 31, 2024, 2023 and 2022; 3) Teamsters Local 301 Pension Fund for plan years ending December 31, 2024, 2023 and 2022; 4) Local 813 Pension Trust Fund for the plan years ending December 31, 2024 and 2023; and 5) Recycling and General Industrial Union Local 108 Pension Fund for the plan years ending December 31, 2024, 2023 and 2022.

The status is based on information that the Company received from the pension plans and is certified by the pension plans’ actuary. Plans with “green” status are at least 80% funded. Plans with “yellow” status are less than 80% funded. Plans with “critical” status are less than 65% funded. Under current law regarding multiemployer benefit plans, a plan’s termination, the Company’s voluntary withdrawal, or the withdrawal of all contributing employers from any under-funded multiemployer pension plan would require the Company to make payments to the plan for its proportionate share of the multiemployer plan’s unfunded vested liabilities. The Company could have adjustments to its estimates for these matters in the near term that could have a material effect on its consolidated financial condition, results of operations or cash flows.

Deferred Compensation Plan: The Waste Connections US, Inc. Nonqualified Deferred Compensation Plan was assumed by the Company on June 1, 2016 (as amended, restated, assumed, supplemented or otherwise modified from time to time, the “Deferred Compensation Plan”). The Deferred Compensation Plan is a non-qualified deferred compensation program under which the eligible participants, including officers and certain employees who meet a minimum salary threshold, may voluntarily elect to defer up to 80% of their base salaries and up to 100% of their bonuses, commissions and restricted share unit grants. Effective as of December 1, 2014, the Board of Directors determined to discontinue the option to allow eligible participants to defer restricted share unit grants pursuant to the Deferred Compensation Plan. Members of the Company’s Board of Directors are eligible to participate in the Deferred Compensation Plan with respect to their director fees. Although the Company periodically contributes the amount of its obligation under the plan to a trust for the benefit of the participants, any compensation deferred under the Deferred Compensation Plan constitutes an unsecured obligation of the Company to pay the participants in the future and, as such, is subject to the claims of other creditors in the event of insolvency proceedings. Participants may elect certain future distribution dates on which all or a portion of their accounts will be paid to them, including in the case of a change in control of the Company. Their accounts will be distributed to them in cash, except for amounts credited with respect to deferred restricted share unit grants, which will be distributed in the Company’s common shares pursuant to the 2004 Plan. In addition to the amount of participants’ contributions, the Company will pay participants an amount reflecting a deemed return based on the returns of various mutual funds or measurement funds selected by the participants, except in the case of restricted share units that were deferred and not subsequently exchanged into a measurement fund pursuant to the terms of the Deferred Compensation Plan, which will be credited to their accounts as Company common shares. The measurement funds are used only to determine the amount of return the Company pays to participants and participant funds are not actually invested in the measurement fund, nor are any Company common shares acquired under the Deferred Compensation Plan. For the years ended December 31, 2025, 2024 and 2023, the Company also made matching contributions to the Deferred Compensation Plan of 100% of every dollar of a participating employee’s pre-tax eligible contributions until the employee’s contributions equaled 5% of the employee’s eligible compensation, less the amount of any match the Company made on behalf of the employee under the Waste Connections 401(k) Plan, and subject to certain deferral limitations imposed by the U.S. Internal Revenue Code on 401(k) plans. The Company’s total liability for deferred compensation at December 31, 2025 and 2024 was \$40,142 and \$36,006, respectively, which was recorded in Other long-term liabilities in the Consolidated Balance Sheets.

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20. SUBSEQUENT EVENT

On February 11, 2026, the Company announced that its Board of Directors approved a regular quarterly cash dividend of \$0.350 per Company common share. The dividend will be paid on March 12, 2026, to shareholders of record on the close of business on February 25, 2026.